April to June 2017

INCLUSIVE AND SUSTAINABLE CITIES: GOOD PRACTICES INITIATIVE
Inclusive and Sustainable Cities: Good Practices Initiative

1. Introduction

UNESCO and UN-Habitat promote cooperation and collaboration between municipalities on the national and international level. This comes, first, through promoting inclusive urban development without discrimination and through the development of participatory city-level policies, second, through the United Nations eleventh Social Development Goal (SDG) on promoting sustainable inclusive cities.

In light of the above, UNESCO and UN-Habitat, in collaboration with Beirut Arab University, are launching an initiative to promote municipal good practices as an efficient approach of capacity development and a trigger for an inter-city collaboration. This event aims at showcasing municipal initiatives and projects to enhance human rights, social inclusion, and sustainable development in different Lebanese cities.

This initiative falls under UNESCO’s project, “Coalition of Cities in Lebanon”, and UN-Habitat’s project, “Profiling Cities in Lebanon”.

**Coalition of Cities in Lebanon:** UNESCO promotes international cooperation between cities to strengthen advocacy for global solidarity and collaboration, and promote inclusive urban development free from all forms of discrimination, by sharing good practices, knowledge and expertise, and by advancing joint action through the development of participatory city-level policies and initiatives through International Coalition of Inclusive and Sustainable Cities – ICCAR. The Arab Coalition of Cities, launched in 2008, includes 19 Cities from 6 Countries from which 5 Lebanese cities are members. As part of its contribution to the Global Habitat III process leading up to the Habitat III Conference (Quito, Ecuador, October 2016), UNESCO is determined to remobilize the regional coalition by encouraging cooperation among members and new memberships to join the coalition.

**Profiling Cities in Lebanon:** UN-Habitat City Profiles are a multi-sectoral spatial tool to improve understanding of vulnerabilities in specifically urban settings and to inform the response to the Syrian refugee crisis. Developed in close collaboration with unions, municipalities, humanitarian partners and other stakeholders, the profiles are based on currently available data and will be updated online to take account of new information, including that from UN-Habitat Neighborhood Profiles and reported activities of crisis response partners from the 2016 year end and beyond.
2. **Aim:**

This Initiative aims to collect experiences and lessons learnt in promoting social cohesion and urban governance initiated by municipalities in Lebanon.

“Municipalities best practices” includes legitimate projects and initiatives implemented by municipalities or unions of municipalities under the national laws during the municipal period of 2012 onwards. Such good practices have focused on promoting social cohesion and inclusion, especially among vulnerable groups, and promoting sustainable urban development.

More specifically, it aims at:

- Improving knowledge sharing between the different Lebanese cities, allowing them to learn from the experience of other cities in capacity building, sustainable urban development, and social cohesion
- Raising awareness among the participating municipalities through sharing different types of projects and initiatives which can be implemented through their limited capacities
- Encouraging municipalities to work on projects and initiatives as best practices
- Developing communication between the municipalities and exchange of expertise

3. **Collection and selection of “Good practices”**

UNESCO, UN-HABITAT and Beirut Arab University (BAU) are launching a competition on “Good Municipalities Practices” and inviting municipalities to apply from April to June 2017.

- **Interested municipalities are encouraged to send “a letter of intent” to UNESCO by 25 May 2017.**
- **Interested municipalities will share their 1-2 good practices by filling the template to be send to UNESCO by 25 June 2017.**

A selection committee, consisting of experts from UNESCO, UN-HABITAT, Beirut Arab University and civil society organizations, will review the collected templates to select up to 10 Best practices.

The Good Practices will be showcased during a national exhibition (Fall 2017, to be confirmed) and in a report to be produced and disseminated among national, regional and international partners.
4. Who can apply? How to apply?

*Please read carefully the following guideline:*

1. A municipality is eligible. A union of municipalities is not eligible.
2. A municipality can submit up to 2 templates describing good practice/a project which was implemented between 2012-2017.
3. The results and impacts could be currently assessed and measured on the level of the targeted groups.

**Good practice/ Project criteria**

The projects or initiatives submitted by the municipalities as a good practice should fall within the following pillars:

1. **Promoting social cohesion and inclusion of vulnerable groups without discrimination**
   1.1. Projects related to inclusion of migrants and refugees and their integration with the host community (Social Development centers, public spaces, capacity building, establishment of mixed and inclusive neighborhood committees and community councils...)
   1.2. Initiatives to reduce urban conflict between communities, especially youth (Playground, green fields, public spaces...)
   1.3. Projects to improve access to affordable housing, transport, public spaces, and basic services
   1.4. Initiatives to reduce urban inequality and integration of vulnerable population and poor communities (training and awareness on gender issues, job creation through inclusion of poor communities in project implementation...)
   1.5. Projects enhancing safety and security inside the city for marginalized members of the society (gender, age, and ethnicity) (Installation of street lights, ensuring safe access to schools, awareness of safety and security precautions...)
   1.6. Projects including interventions for slum upgrading and poverty reduction

2. **Promoting sustainable urban development**
   2.1. Economy
      2.1.1. Projects to enhance micro and local economies through providing space, loans, and legal support
      2.1.2. Projects to create economic and employment opportunities (Capacity building programs, Public markets, establishment of employment centers...)
   2.2. Governance
      2.2.1. Initiatives for improving inter-governmental cooperation with the municipalities
      2.2.2. Improving legislation within the urban areas (laws related to public space, driving speed, waste disposal, construction quality, building regulations...)
   2.3. Environment and sustainability
2.3.1. Projects presenting sustainable solutions to urban transport (park and ride, parking buildings, public transport network...)

2.3.2. Initiatives to protect and safeguard national cultural and natural heritage (Restoration and renovation of cultural and heritage sites, sustainable tourism plans...)

2.3.3. Disaster risk reduction projects (DRR master plans, community awareness campaigns on DRR and post-disaster response, capacity building...)

2.3.4. Projects targeting solid waste reduction (Sorting from the source, treatment plants, recycling and composting...)

2.3.5. Projects for the improvement of air quality and the reduction of pollution (Awareness campaigns, pollution reduction projects...)

2.3.6. Projects to increase the green footprint per inhabitant (Green spaces, public gardens, urban greening and agriculture, preservation of green spaces...)

2.3.7. Projects promoting the use of renewable energy

2.4. Programming

2.4.1. Initiatives to improve municipal capacity (Effective spending/finance and service delivery, improve communication with community for better service delivery...)

2.4.2. Projects that improve access to food security (Urban agriculture, vulnerable community’s access to good nutrition...)

5. Application/Deadline

Both the letter of intent (by 25 May 2017) and the template (by 25 June 2017) should be received at UNESCO Beirut office by indicated deadlines:

- Email: beirut@unesco.org
- Fax: 961-1-824854
- Address: Airport Road faceting the Sports City, Bir Hassan

For any query, please contact:

- UN-Habitat: Lady Habchy, Lady.Habchy@unhabitat.org
- UNESCO: Seiko Sugita, s.sugita@unesco.org
- Beirut Arab University- Faculty of Architecture - Design and Built Environment: Hiba Mohsen, ibtihal@bau.edu.lb
Name and contact of the applicant
(The stamp of the municipality)

General information on the municipality
Municipality/union name: ____________________________________________________________
Caza: ___________________________ Governor: ______________________________
Union Member: ___________________ Number of council members: _____________________
Phone Number: ___________________ E-mail: ____________________________________

1. General information on the project
Name of data provider: _______________ Title: ___________________ Phone: _______________
E-mail: ____________________________________________________________
Project/Initiative Name: __________________________________________________________
Implementation period: ___________________ End of Implementation: _____________________
Geographic area covered by the project:
☐ City/Village level  ☐ Neighborhood level  ☐ Cluster of neighborhoods
☐ Others Define: ____________________________
Project budget: ___________________________ Municipal contribution: ______________________

2. Description of the project/initiative:
This section should depend on the different themes under which the project is put, Promoting social cohesion and inclusion of the youth and promoting sustainable urban development. I think we should give the people the ability to tick the different themes and activities that come under those, which will eventually give them a scoring based on the achieved activities. In addition to that a section should be there to allow them to write a 350 word brief about the project, activities, and achievements, and then add why this project is important to the social and urban context.

Project brief description:
____________________________________________________________________________________
____________________________________________________________________________________
____________________________________________________________________________________
____________________________________________________________________________________
____________________________________________________________________________________
____________________________________________________________________________________
1. **Promoting social cohesion and inclusion of youth without discrimination**

<table>
<thead>
<tr>
<th>1.1. Projects related to inclusion of migrants and refugees and their cohesion with the host community (Social Development centers, public spaces, capacity building, establishment of mixed and inclusive neighborhood committees and community councils...)</th>
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</thead>
<tbody>
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<td>1.2. Initiatives to reduce urban conflict between communities, especially youth (Playground, green fields, public spaces...)</td>
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</tr>
</tbody>
</table>
# Promoting sustainable urban development

## Economy

1. Projects to enhance micro and local economies through providing space, loans, and legal support

2. Projects to create economic and employment opportunities (Capacity building programs, Public markets, establishment of employment centers...)

## Governance

1. Initiatives for improving inter-governmental cooperation with the municipalities

2. Improving legislation within the urban areas (laws related to public space, driving speed, waste disposal, construction quality, building regulations...)

## Environment and sustainability

1. Projects presenting sustainable solutions to urban transport (park and ride, parking buildings, public transport network...)

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**Objective of the project/initiative:**

_____________________________________________________________________________________
_____________________________________________________________________________________
_____________________________________________________________________________________

**General impact of the project/initiative on the long run:**

_____________________________________________________________________________________
_____________________________________________________________________________________
_____________________________________________________________________________________
Direct beneficiaries:
Number: ____________________
Criteria (nationalities, gender, age group, occupation, interests...): ________________________________
_____________________________________________________________________________________
_____________________________________________________________________________________

3. Role of the municipality in implementation, management, and sustainability:
Role of the council: _____________________________________________________________________
Role of the Mayor: _____________________________________________________________________
Role of the municipal employees: _________________________________________________________
Role of the committees: __________________________________________________________________
Others: ______________________________________________________________________________

Activities implemented during the project:
Define: ______________________________________________________________________________
_____________________________________________________________________________________
_____________________________________________________________________________________

Used Resources (Human/material):
Define: ______________________________________________________________________________
_____________________________________________________________________________________
_____________________________________________________________________________________

Adoption of mechanisms, methods, and techniques and sophisticated and effective approaches through the implementation of the project:
Explain: ______________________________________________________________________________
_____________________________________________________________________________________
_____________________________________________________________________________________

_____________________________________________________________________________________
4. Participation of the local community during the indication, design, implementation, and management of the project/initiative:

Explain:

_______________________________________________________________________________________

_______________________________________________________________________________________

_______________________________________________________________________________________

5. Taking into account the vulnerable and marginalized groups:

Women: _________________________________________________________________________________

Youth: _________________________________________________________________________________

Persons with disabilities: __________________________________________________________________

Others: _________________________________________________________________________________

6. Project/Initiative Partners:

<table>
<thead>
<tr>
<th></th>
<th>Financial</th>
<th>Human Capacity</th>
<th>Material Resources</th>
<th>Others</th>
</tr>
</thead>
<tbody>
<tr>
<td>Civil institutions</td>
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<tr>
<td>Private sector</td>
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<tr>
<td>Other municipalities</td>
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<tr>
<td>Foreign municipalities</td>
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<td>organizations</td>
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<tr>
<td>Others</td>
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</table>

7. Detailed explanation on the results and ongoing effects of the project/initiative

Explain:

_______________________________________________________________________________________

_______________________________________________________________________________________

_______________________________________________________________________________________
8. Sustainability and continuity of the project / initiative levels

Administrative: ________________________________

____________________________________________________________________________________

____________________________________________________________________________________

Financial: ________________________________

____________________________________________________________________________________

____________________________________________________________________________________

Social: ________________________________

____________________________________________________________________________________

____________________________________________________________________________________

Environmental: ________________________________

____________________________________________________________________________________

____________________________________________________________________________________

9. Illustrative evidence of the project

Upload/inset here (pictures, maps, films, reports, websites...)

10. Contacts

If you need any clarification, please contact:
- UN-Habitat: Lady Habchy, Lady.Habchy@unhabitat.org
- UNESCO: Seiko Sugita, s.sugita@unesco.org
- Beirut Arab University- Faculty of Architecture – Design and Built Environment: Hiba Mohsen, ibtihal@bau.edu.lb