



United Nations
Educational, Scientific and
Cultural Organization

Organisation
des Nations Unies
pour l'éducation,
la science et la culture

Organización
de las Naciones Unidas
para la Educación,
la Ciencia y la Cultura

Организация
Объединенных Наций по
вопросам образования,
науки и культуры

منظمة الأمم المتحدة
للتربية والعلم والثقافة

联合国教育、
科学及文化组织

Report by the Director-General on the execution of the programme (34 C/5) (01 January 2008 - 30 June 2009)

Participation Programme

Part II – Programmes and programme related services
II.B – Participation Programme

Paragraph 09003

Participation Programme

Regular budget: Activities (rounded to \$ thousand)	
Planned: \$18,800	Actual: \$14,592

34 C/5 Expected Results	Achievements	Challenges/ Lessons Learnt	Cost-Effectiveness	Sustainability
<p>Formulation, evaluation and follow-up of requests improved, so as to enhance the complementarity between the activities planned in the framework of the Programme and Budget and those supported under the Participation Programme, ensuring to remain in phase with the major priorities of the Medium-Term Strategy (C/4) and the Programme and Budget (C/5)</p>	<ul style="list-style-type: none"> Under this programme, 1,450 requests were submitted by 161 Member States and Associate Members and 65 international non-governmental organizations. Nearly 60% of the requests were admissible since they fulfilled the criteria set forth in 34 C/Resolution 52 and could as a result be evaluated by the Sectors and Services of the Organization. To date 919 requests have been approved. 	<ul style="list-style-type: none"> For 40% of the requests, the forms were only partly or inadequately completed. While some did not contain the necessary documents, for example pro-forma invoices for the purchase of equipment, others in contrast did not fall within the Organization's fields of competence, to say nothing of the budgets requested that did not respect the ceilings set according to geographical specificities (national, regional, etc.). It was therefore necessary to return these projects to the National Commissions to be reformulated and to obtain essential additional information required by the evaluators. The changes at the head and in the membership of some National Commissions affected more often than not the quality of the presentation of the requests and the quality of the financial and activity reports. This situation delays the approval of the requests and consequently their implementation. 		
<p>Implementation of adjustable strategies to meet the special and urgent needs of certain groups of countries with common characteristics improved</p>	<ul style="list-style-type: none"> From the beginning of the biennium, the Director-General, after a preliminary analytical study of the requests received, implemented the adjustable strategies based on the category of country to which Member States belonged: least developed countries, developing countries, countries in transition, high populated countries, small island developing States, OECD Development Assistance Committee countries and countries with a gross domestic product per capita of more than \$10,000. 	<ul style="list-style-type: none"> The implementation of this strategy has made it possible to respond more fully to the special needs of countries with common characteristics on the basis of budgetary possibilities. The ceiling for financial contributions is the same as that for the last biennium despite the effective budgetary reduction. 		
<p>Transparency of programme execution increased and accountability mechanisms strengthened to ensure improved management, monitoring and flow of information to Member States</p>	<ul style="list-style-type: none"> Greater transparency at all the stages of a request approval process and stronger accountability mechanisms are expected. Member States, Associate Members and international non-governmental organizations that have still not submitted financial and activity reports receive reminders from the Secretariat. 	<ul style="list-style-type: none"> In the event of failure to comply with accountability obligations, the payment of funds allocated to new requests approved by the Director-General is discontinued. After a specific deadline set for the Secretariat, these funds will be redistributed to the 	<p>Some Member States (50) have not yet complied with their accountability obligations and it will thus be possible to reallocate a smaller amount than in the previous biennium to the Member States that</p>	

34 C/5 Expected Results	Achievements	Challenges/ Lessons Learnt	Cost-Effectiveness	Sustainability
	<p>Some have been the subject of an audit and must therefore reimburse misused or unspent financial contributions.</p> <ul style="list-style-type: none"> - The Intersectoral Committee met on seven occasions to consider the evaluations made by the Organization's Sectors, Services and Institutes and make a final recommendation to the Director-General. This exercise contributes to the transparency of the implementation of the Participation Programme, as do the analyses and evaluations. - To date, approximately 98% of the funds earmarked for this programme have been allocated to the projects submitted by Member States and by international non-governmental organizations. 	<p>Member States that have complied with the established rules and procedures of the Participation Programme.</p>	<p>have complied with the established rules and procedures.</p>	
<p>Improved evaluation of reports on the results of the activities supported and more effective record-keeping system put in place</p>	<ul style="list-style-type: none"> • The post-evaluation of the reports is unequal in quality and depends on the Sector concerned. While some Sectors take note of the contents of the report, others carry out a genuine analysis of the results achieved in relation to the relevance of the programme in question. 	<ul style="list-style-type: none"> • In the Sectors a migration of activities and of staff sometimes takes place rapidly which impacts on the quality of the post-evaluation. 		
<p>Image of the Organization and impact of its action enhanced</p>	<ul style="list-style-type: none"> • The activities carried out have given rise to a genuine visibility of UNESCO's action in Member States. Photographs, press articles and other media material received in this regard have been used to produce a brochure on success stories in the Organization's fields of competence under the Participation Programme in the various regions of the world. The Participation Programme genuinely fosters the promotion of the Organization and as a result raises many hopes. 			