



United Nations  
Educational, Scientific and  
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Organisation  
des Nations Unies  
pour l'éducation,  
la science et la culture

Organización  
de las Naciones Unidas  
para la Educación,  
la Ciencia y la Cultura

Организация  
Объединенных Наций по  
вопросам образования,  
науки и культуры

منظمة الأمم المتحدة  
للتربية والعلم والثقافة

联合国教育、  
科学及文化组织

# Report by the Director-General on the execution of the programme (34 C/5) (01 January 2008 – 31 December 2009)

## Participation Programme

## Part II – Programmes and programme-related services

### II. B – Participation Programme

Paragraph 09003

#### Participation Programme

Regular budget: Activities (rounded to \$ thousand)

Planned: \$ 18 800

Actual: \$ 18 829

34 C/5 Expected results	Achievement(s)	Challenges/ lessons learned	Cost- effectiveness	Sustainability
<p>Formulation, evaluation and follow-up of requests improved in such a way as to enhance complementarity between the activities planned as part of the Programme and Budget and those supported under the Participation Programme, ensuring conformity with the major priorities of the Medium-Term Strategy (C/4) and the Programme and Budget (C/5)</p>	<ul style="list-style-type: none"> <li>Under this programme, 1,450 requests were submitted by 161 Member States and Associate Members and 65 international non-governmental organizations. Nearly 60% of the requests were admissible since they fulfilled the criteria set forth in 34 C/Resolution 52 and could as a result be evaluated by the Sectors and Services of the Organization.</li> <li>During the biennium 919 requests were approved.</li> </ul>	<ul style="list-style-type: none"> <li>For 40% of the requests, the forms were only partly or inadequately completed. While some did not contain the necessary documents, for example pro forma invoices for the purchase of equipment, others in contrast did not fall within the Organization's fields of competence, to say nothing of the budgets requested that did not respect the ceilings set according to geographical specificities (national, regional, etc.). It was therefore necessary to return these projects to the National Commissions to be reformulated and to obtain essential additional information required by the evaluators.</li> <li>A close reading and application of the guidelines contained in the resolution on the Participation Programme would have permitted a substantive improvement in the presentation, evaluation and approval of the requests submitted.</li> <li>The rapid changes at the head and in the membership of some National Commissions affected more often than not the quality of the presentation of the requests and the quality of the financial and activity reports. This time-consuming situation delays the approval of the requests and consequently their implementation.</li> </ul>		
<p>Implementation of adjustable strategies improved to meet the special and urgent needs of certain groups of countries with common characteristics</p>	<ul style="list-style-type: none"> <li>From the beginning of the biennium, the Director-General, after a preliminary analytical study of the requests received, implemented the adjustable strategies based on the category of country to which Member States belonged: least developed countries, developing countries, countries in transition, highly populated countries, small island developing States, OECD Development Assistance Committee countries</li> </ul>	<ul style="list-style-type: none"> <li>The implementation of this strategy has made it possible to respond more fully to the special needs of countries with common characteristics on the basis of budgetary possibilities.</li> <li>The ceiling for financial contributions is the same as that for the last biennium despite</li> </ul>		

34 C/5 Expected results	Achievement(s)	Challenges/ lessons learned	Cost- effectiveness	Sustainability
	and countries with a gross domestic product per capita of more than \$10,000.	the budgetary reduction.		
Transparency of programme execution increased and accountability mechanisms strengthened to ensure improved management, monitoring and flow of information to Member States	<ul style="list-style-type: none"> <li>The Intersectoral Committee met on seven occasions to consider the evaluations made by the Organization's Sectors, Services and Institutes and make a recommendation to the Director-General, thereby contributing to the transparency of the implementation of the Participation Programme.</li> <li>100% of the funds earmarked for this programme have been allocated to the projects submitted by Member States and by international non-governmental organizations.</li> </ul>	<ul style="list-style-type: none"> <li>In the event of failure to comply with accountability obligations, the payment of funds allocated to new requests approved by the Director-General is discontinued. After a specific deadline set by the Secretariat, these funds will be redistributed to the Member States that have complied with the established rules and procedures of the Participation Programme.</li> <li>Some Member States (50) have not yet complied with their accountability obligations and it will thus be possible to reallocate a smaller amount than in the previous biennium to the Member States that have complied with the established rules and procedures.</li> </ul>		
Improved evaluation of reports on the results of the activities supported and a more effective record-keeping system in place	<ul style="list-style-type: none"> <li>The post-evaluation of the reports is unequal in quality and depends on the Sector concerned. While some Sectors take note of the contents of the report, others carry out a genuine analysis of the results achieved in relation to the relevance of the programme in question.</li> </ul>			
Image of the Organization and impact of its action enhanced	<ul style="list-style-type: none"> <li>The activities carried out have given rise to a genuine visibility of UNESCO's action in Member States. Photographs, press articles and other media material received in this regard have been used to produce a brochure on success stories in the Organization's fields of competence under the Participation Programme in the various regions of the world.</li> </ul>			