

**Hundred and sixtieth Session**

160 EX/Decisions  
PARIS, 22 November 2000

**DECISIONS ADOPTED BY THE EXECUTIVE BOARD  
AT ITS 160th SESSION**

(Paris, 9-25 October 2000)

The Executive Board learned with deep emotion of the death of Mr Charles D. Nthenda (Malawi), which occurred on 25 October 2000. The Board observed one minute's silence in tribute to his memory.

**LIST OF MEMBERS  
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**Netherlands**

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---

<sup>1</sup> Deceased 25 October 2000.

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International Labour Office Mr Jean-Daniel LEROY

United Nations Development Programme Mr Evlogui BONEV

World Food Programme Ms Arlene MITCHELL

United Nations University Ms Caterina CASULLO

World Bank Ms Claudia M. VON MONBART

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European Commission	Mr John MADDISON Mr Gilles FONTAINE
Organisation for Economic Co-operation and Development	Mr Barry McGAW Mr Hans LUNDGREN
Arab League Educational, Cultural and Scientific Organization	Mr Mohamed BRAHIMI EL MILI Mr Wagdi MAHMOUD
Latin Union	Ms Elisabeth DE BALANDA Mr Ernesto BERTOLAJA Mr Daniel PRADO Ms Sophie CHEVREUSE
International Committee of the Red Cross	Mr Edmond CORTHÉSY Mr Francis AMAR Ms Ghislaine DOUCET
INTERPOL	Mr Souheil EL ZEIN
International Centre for the Study of the Preservation and Restoration of Cultural Property	Ms France DIJOURD
Joint Institute for Nuclear Research	Mr V. KADYSHEVSKY Mr A. SISSAKIAN

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**1 ADOPTION OF THE AGENDA, TIMETABLE OF WORK AND REPORT OF THE BUREAU** (160 EX/1, 160 EX/INF.1 and Rev. and 160 EX/2)

The Executive Board adopted the agenda and timetable of work as set out in documents 160 EX/1 and 160 EX/INF.1 and Rev.

The Executive Board decided to refer the following items of its agenda to the commissions:

1. **Programme and External Relations Commission (PX):** items 3.2.1, 3.2.2, 3.3.2, 3.4.1, 3.4.2, 3.5.1, 3.5.2, 3.5.3, 3.5.4, 3.6.1, 9.1, 9.3 and 9.5; and for programme-related aspects, items 3.1.1, 3.3.1, 5.1, 8.1, 8.5.2 and 9.2.

2. **Finance and Administrative Commission (FA):** items 3.1.2, 6.3, 6.4, 7.1, 7.3, 7.4, 7.5, 7.6, 7.7, 7.8, 7.9, 7.10, 7.11, 8.5.1 and 8.5.3; and for administrative and financial aspects, items 3.1.1, 3.3.1, 5.1, 6.5, 8.1, 8.5.2 and 9.2.

3. **Joint meeting of the PX and FA Commissions:** items 3.1.3, 7.2 and 9.4.

The Executive Board approved the proposals by the Bureau contained in document 160 EX/2 concerning the following agenda items:

8.2 Relations with the Community of Portuguese-Speaking Countries (CPLP) and draft cooperation agreement between UNESCO and that organization (160 EX/36 and Corr.).

8.3 Relations with the Sahara and Sahel Observatory (OSS) and draft cooperation agreement between UNESCO and that body (160 EX/37).

(160 EX/SR.1)

**1.1 Election of the Chairperson of the Finance and Administrative Commission**

In accordance with Rule 16, paragraph 3, of its Rules of Procedure, the Executive Board elected Mr David Stanton (United Kingdom of Great Britain and Northern Ireland) Chairperson of the Finance and Administrative Commission to replace Mr Lambert J. Hanrath (Netherlands) for the remainder of his term of office.

(160 EX/SR.1)

**2 APPROVAL OF THE SUMMARY RECORDS OF THE 159th SESSION** (159 EX/SR.1-11)

The Executive Board approved the summary records of its 159th session.

(160 EX/SR.1)

### **3 EXECUTION OF THE PROGRAMME**

#### **3.1.1 Report by the Director-General on the execution of the programme adopted by the General Conference (160 EX/4 (Parts I and II) and Add., 160 EX/INF.3 and Add. and 160 EX/52 and 160 EX/53)**

##### I

The Executive Board,

1. Having discussed documents 160 EX/4, Parts I and II,
2. Thanks the Director-General for the quality of his report and particularly for the detailed information contained in Table 7 and the Annex to document 160 EX/4 Part II;
3. Requests the Director-General to continue to apply measures to control staff cost expenditures and to ensure that the amount of US \$311,768,200 as contained in the Appropriation Resolution in document 30 C/5 Approved, paragraph (I), is not exceeded, taking into account any transfers in Chapter VII as approved by the Executive Board;
4. Notes with concern that in certain categories such as those related to delegates' travel costs, indirect programme costs and financial allocations, the rate of expenditure so far has been rather high;
5. Stresses the need for better planning of expenditures when preparing the budget for the biennium;
6. Invites the Director-General to identify and explain, in a separate section of future reports on the execution of the programme and budget, those activities that vary from expected expenditures by a rate of more or less 15 per cent.

(160 EX/SR.14)

##### II

#### **Cultural diversity in the context of globalization**

The Executive Board,

1. Having examined documents 160 EX/4 (Part I) and Add. and 160 EX/INF.3 and Add.,
2. Considering that cultural diversity is one of the principal assets of humanity and should, as such, be affirmed and developed,
3. Considering that determined action to promote cultural diversity is essential to humanize globalization,
4. Considering that respect for and preservation of cultural diversity and the promotion of cultural pluralism contribute to the policies of inclusion, participation and socio-economic equity which guarantee peace and social cohesion,

5. Considering that UNESCO, by virtue of its specific mandate, is specially concerned with amplifying and extending the long-term debate on cultural diversity in the context of globalization in partnership with civil society and other international bodies,
6. Taking into account Objective 3 of the Action Plan of the Intergovernmental Conference on Cultural Policies for Development (Stockholm, March-April 1998),
7. Taking into account the conclusions on the theme “Cultural diversity in the context of globalization” of the first round table of Ministers of Culture entitled “Culture and creativity in a globalized world” (UNESCO, Paris, 2 November 1999),
8. Emphasizing the work relating to cultural diversity performed or under way within other international bodies, both formal and informal, as well as the conclusions of regional meetings organized by UNESCO,
9. Recalling that the General Conference at its 30th session invited the Director-General to examine various options for strengthening UNESCO’s role in respect of the promotion of cultural diversity in the context of globalization,
10. Taking into account the general conclusions of the meeting of the Experts Committee on the Strengthening of UNESCO’s Role in the Promotion of Cultural Diversity in the Context of Globalization, convened by the Director-General to give effect to the invitation addressed to him by the General Conference, in particular section 38 thereof which invited the Director-General to consider the preparation of a formal declaration on cultural diversity (UNESCO, Paris, 21 and 22 September 2000),
11. Invites the Director-General to continue the process of strengthening cooperation between UNESCO and other international bodies and civil society;
12. Supports, in connection with the preparation of document 31 C/5, the principle priority proposed under Major Programme IV - Culture - as set out in document 160 EX/5 (Part III), “Preliminary proposals concerning the Programme and Budget for 2002-2003 (31 C/5)”;
13. Further invites the Director-General to identify the preliminary considerations for a UNESCO draft declaration on cultural diversity, providing a formal ethical frame of reference to be prepared in accordance with the above-mentioned principles, taking into account all the results of his recent consultation of Member States on the strengthening of UNESCO’s role in promoting cultural diversity in the context of globalization and other relevant consultations with Member States, civil society and other partners;
14. Also invites the Director-General to submit these considerations for examination by the second round table of Ministers of Culture which is to be held at UNESCO Headquarters on 11 and 12 December 2000;

15. Further invites the Director-General to report to it at its 161st session on the progress of this project.

(160 EX/SR.13)

### III

#### **External evaluation reports**

The Executive Board,

1. Emphasizing the important role played by external evaluation as an integral part of line management and delivery of UNESCO's programme,
2. Thanks the Director-General for the external evaluation reports made available to the Board as background papers;
3. Requests the Director-General to comment at its 161st session on his suggestions for the follow-up to the following evaluation reports:

The Intergovernmental Oceanographic Commission (IOC);

The Abdus Salam International Centre for Theoretical Physics (ICTP);

The UNITWIN/UNESCO Chairs Programme;

The Framework Agreement between UNESCO and the International Council for Science (ICSU);

The Linguapax Project – promoting linguistic diversity;

Crafts promotion;

The International Literacy Institute.

(160 EX/SR.15)

#### **3.1.2 Report by the Director-General on the reform process and timetable for its implementation, including the financial aspects and their impact upon the Organization's next budgets (160 EX/6 Part I and Add., Part II, Part III and Corr.2 and Part IV, 160 EX/INF.10 and 160 EX/53)**

The Executive Board,

1. Recalling Articles IV.B.2 and V.B.6(b) of the Constitution relating to the functions of the General Conference and of the Executive Board,
2. Recalling also 30 C/Resolution 70, 30 C/Resolution 72, 30 C/Resolution 83 and 30 C/Resolution 84, as well as 159 EX/Decision 3.1.2, concerning staff questions and the methods of work of the Organization, and document 160 EX/41,
3. Having examined documents 160 EX/6 (Part I and Add., Parts II, III and Corr. 2 and IV) and 160 EX/INF.10,

## I

4. Welcomes the presentation of the action plan and takes note of the timetable for the implementation of the new staff policy;
5. Invites the Director-General to accelerate the introduction of new modalities for recruiting experts on contracts for projects of limited duration, to propose measures and to report to it at its 162nd session;
6. Also invites the Director-General to take into account in the implementation of the human resources policy the needs of the decentralization process;
7. Recognizes the importance of staff training and the need for adequate financial resources;
8. Takes note of the modifications to be made to Appendix VI of document 30 C/5 Approved, due to the reclassifications specified in the annex to document 160 EX/6, Part I Add., as well as those resulting from its deliberations at the private meeting;
9. Further notes that the additional costs of the human resources policy reform are estimated by the Director-General at US \$5 million for the 2002-2003 biennium;

## II

10. Appreciates the efforts made by the Director-General in order to rationalize the structure of the Secretariat and to reduce the number of staff in higher level posts and notes with regret that the agreed separation scheme did not serve this purpose;
11. Invites the Director-General to pursue his efforts to rationalize the structure of the Secretariat;
12. Notes that the reform of UNESCO's programmes may require further changes in the structure of the Secretariat that would take into account its observations;
13. Welcomes the presentation of the action plan and takes note of the timetable for the introduction of an updated management system to ensure effective delegation of authority and accountability in the Secretariat;
14. Also notes that the additional costs of the management systems reform are estimated by the Director-General at US \$3 million for the 2002-2003 biennium;

## III

15. Appreciates the ongoing efforts of the Director-General to develop a new decentralization strategy taking account of 30 C/Resolution 83 and the views expressed by the Members of the Executive Board;
16. Notes with satisfaction the intention of the Director-General to present to it at its 161st session full information on the location of all field offices, plus information on the timing of office clustering and closures, as well as detailed information on the alternative arrangements offered in cases where existing offices are to close;

17. Invites the Director-General to provide to it at its 161st session the estimated costs, financial savings from office closures, efficiency savings and added value, an action plan and timetable, and outcomes to be achieved;

IV

18. Notes that the additional costs of reform are estimated by the Director-General at US \$17 million for the 2002-2003 biennium;
19. Invites the Director-General to present to it at its 162nd session the projections for the net budgetary savings and increased efficiency and effectiveness from the proposed reform measures in the long term.

(160 EX/SR.14)

**3.1.3 Report of the Director-General on the execution of the programme and budget during the previous biennium (1998-1999 – 31 C/3) (160 EX/7 and Corr. and 160 EX/54)**

The Executive Board,

1. Having examined document 160 EX/7 and Corr.,
2. Expresses its satisfaction with the improvements made in the report, especially with regard to the introduction of a new format for results-based reporting on programme execution, drawing on significant analytical work carried out by the Secretariat;
3. Encourages the Director-General to pursue his efforts to improve further results-based reporting, including on the major UNESCO conferences, to introduce the relevant performance indicators and to give appropriate attention to the analysis of results of activities financed from extrabudgetary sources;
4. Invites the Director-General to submit to it the full version of the report at its 161st session in order to facilitate its decision-making regarding future activities of the Organization.

(160 EX/SR.15)

**3.2 Education**

**3.2.1 Implementation of and follow-up to the Framework for Action of the World Education Forum in Dakar (160 EX/8 and 160 EX/52)**

The Executive Board,

1. Having examined document 160 EX/8,
2. Welcomes the report on the follow-up to the World Education Forum in Dakar;
3. Reaffirms its commitment to the importance and centrality of the follow-up to the World Education Forum in UNESCO's education programme;
4. Invites the Director-General:



- (a) to give precedence to the eradication of illiteracy and to basic education, particularly through capacity-building in the training of teachers and educational administrators;
  - (b) to continue to give high priority to this follow-up, including the coordination dialogue with all the relevant partners, the implementation of the appropriate activities and evaluation in cooperation with the non-governmental organizations;
  - (c) to outline the roles and responsibilities of the groups whose establishment is proposed as part of the follow-up mechanisms, as stated in paragraph 13(i) and (ii) of document 160 EX/8;
  - (d) to implement clear formal lines of communication on follow-up matters using the usual channels, such as the Permanent Delegations, key focal points in respective Member States' governments and the National Commissions for UNESCO;
  - (e) to outline the specific contribution of UNESCO as a specialized agency and its coordinating role as the lead agency;
  - (f) when preparing the Draft Medium-Term Strategy for 2002-2007 (31 C/4) and the Draft Programme and Budget for 2002-2003 (31 C/5), to take into account the views formulated in document 160 EX/8 as well as those expressed during the debate relating to the follow-up of the World Education Forum in Dakar;
  - (g) to maximize his activities, in cooperation with all partners involved in Education for All, in order to mobilize the international resources needed to provide effective support to national efforts through the various options suggested under paragraph 11 of the Dakar Framework for Action, and to keep the Board informed of the outcome on a regular basis;
5. Requests the Director-General to report to it at its 162nd session on the progress made in this area.

(160 EX/SR.13)

### **3.2.2 Recommendations of the UNESCO-UNICEF Joint Committee on Education** (160 EX/9 and Corr. and 160 EX/52)

The Executive Board,

1. Recalling 157 EX/Decision 3.2.1, paragraph 6, and 159 EX/Decision 3.1.1, Part III,
2. Having examined document 160 EX/9 and Corr.,
3. Takes note of the Director-General's efforts to strengthen UNESCO-UNICEF cooperation, particularly in the implementation of the Dakar Framework for Action;

4. Invites the Director-General to pursue the dialogue with UNICEF within the framework of the UNESCO-UNICEF Joint Committee on Education for the purpose of formulating strategic recommendations with a view to collaboration in all the domains identified by the Framework Agreement between the two organizations;
5. Requests the Director-General to report to it on this subject at its 162nd session.

(160 EX/SR.13)

### 3.3 Natural sciences

#### 3.3.1 Report by the Director-General on the feasibility study on developing a UNESCO geosites/geoparks programme (160 EX/10 and 160 EX/52)

The Executive Board,

1. Recalling that the General Conference at its 29th session authorized the Director-General to take initiatives to “promote a global network of geosites having special geological features” (29 C/5 Approved, para. 02036), and at its 30th session invited the Director-General to implement the corresponding plan of action by preparing a feasibility study on a UNESCO geoparks programme to enhance geological heritage (30 C/Resolution 19, para. 6(a)(i) and 30 C/5 Approved, para. 02211),
2. Having examined document 160 EX/10,
3. Takes note of the recommendations of the feasibility study to develop a geoparks activity by creating a “Geoparks seal of excellence” within the World Network of Biosphere Reserves of the Man and the Biosphere (MAB) programme, the related activities being implemented mainly through extrabudgetary funds;
4. Invites the Director-General to ensure that the MAB International Coordinating Council, at its sixteenth session in November 2000, examines the recommendations of the feasibility study and their financial implications as part of its agenda and presents its recommendations to the Board at its 161st session.

(160 EX/SR.13)

#### 3.3.2 Report by the Director-General on the reorientation of UNESCO’s programmes in the sciences to take account of the conclusions of the World Conference on Science (Budapest, 1999) (160 EX/11 and 160 EX/52)

The Executive Board,

1. Having examined the report of the Director-General on the reorientation of the programmes in the basic, engineering and environmental sciences and the social and human sciences in the Approved Programme and Budget for 2000-2001 to respond to the outcome of the World Conference on Science (WCS) (Budapest, 1999),

2. Referring to 30 C/Resolution 20 on the *Declaration on Science and the Use of Scientific Knowledge* and the *Science Agenda - Framework for Action*,
3. Recalling paragraph 2(e) of 30 C/Resolution 21 inviting the Director-General to prepare, in conjunction with the International Council for Science (ICSU), an analytical report to governments and international partners on the impact of WCS, the execution of follow-up and further action to be taken,
4. Takes note of the report of the Director-General in document 160 EX/11;
5. Urges Member States to:
  - (a) continue in their efforts to promote the principles set out in the *Declaration*, and implement the recommendations contained in the *Science Agenda*;
  - (b) inform the Director-General regularly of principal activities already completed or being carried out, and those planned or being proposed in the framework of WCS follow-up to enable the Organization to fulfil clearing-house responsibilities;
6. Invites the Director-General to:
  - (a) give vigorous impetus to WCS follow-up as an important part of the Approved Programme and Budget for 2000-2001;
  - (b) reinforce WCS follow-up with regard to the strategic priorities – environmental protection, the ethics of science, scientific training – through increased support for the intergovernmental scientific programmes, such as the International Hydrological Programme (IHP), the Man and the Biosphere (MAB) programme, the Intergovernmental Oceanographic Commission (IOC) and the International Geological Correlation Programme (IGCP); for the bodies offering ethical and legal guidance, such as the International Bioethics Committee (IBC) and the World Commission on the Ethics of Scientific Knowledge and Technology (COMEST); and for the intergovernmental scientific centres in Trieste (Italy) concerned with the promotion of research and training in the developing countries;
  - (c) reinforce WCS follow-up through implementation of extrabudgetary projects and those under the Participation Programme, in particular projects for strengthening national and regional capacities in science and technology and science education and training, and in this context support the specific work of the Regional Office for Science and Technology for Europe (Venice, Italy) for the promotion of cooperation between the countries of the region and with the developing countries and also the work of the other regional offices that operate in the scientific field;
  - (d) promote, within the programmes of the field offices, the elaboration and execution of regional and subregional programmes of action to follow up the recommendations of WCS;

- (e) continue consultation with Member States and particularly with the countries in transition or those that have just achieved independence, the developing countries and other partners as regards emerging opportunities for the development of WCS follow-up during the biennium and beyond;
- (f) ensure that programmes of a medium- and long-term nature which have been or are being developed as part of WCS follow-up are included in the elaboration of the proposals for the Draft Medium-Term Strategy for 2002-2007 (31 C/4) and the Draft Programme and Budget for 2002-2003 (31 C/5);
- (g) ensure the best possible coordination between UNESCO, ICSU, other partners and Member States through appropriate mechanisms;
- (h) prepare a feasibility study - including the financial implications - on the creation of an international programme on basic sciences;
- (i) report back to it at its 162nd session on progress achieved in the follow-up to WCS;
- (j) undertake a feasibility study, including the financial implications and the expected results, on the celebration of a World Science Day for Peace and Development and report thereon to it at its 161st session.

(160 EX/SR.13)

### **3.4 Social and human sciences**

#### **3.4.1 Report on the refocusing of the Management of Social Transformations (MOST) programme (160 EX/12 and 160 EX/52)**

The Executive Board,

1. Having examined document 160 EX/12,
2. Welcomes the report on the refocusing of the MOST programme, including the detailed actions under each programme purpose;
3. Draws attention, in particular, to the fact that one of the main objectives of the MOST programme is the application of the results of its research in the formulation of policies and decisions;
4. Reaffirms that it attaches great importance to the MOST programme among the major intergovernmental scientific programmes of UNESCO;
5. Invites the Director-General to continue to reinforce the human and financial resources of the MOST programme in order to guarantee the implementation of the actions proposed in this report;
6. Requests the Director-General, when preparing the Draft Medium-Term Strategy for 2002-2007 (31 C/4) and the Draft Programme and Budget for 2002-2003 (31 C/5), to take into account the views formulated in documents 156 EX/12 and 160 EX/12 as well as those expressed during the debate relating to development of the MOST programme, including the need to further enhance visibility.

(160 EX/SR.13)

### 3.4.2 UNESCO's strategy on development and poverty eradication (160 EX/13 and 160 EX/52)

The Executive Board,

1. Recalling 30 C/Resolution 53 and 159 EX/Decision 3.3.1,
2. Having examined document 160 EX/13,
3. Recognizes the necessity for UNESCO's commitment to broad-based action and research in order to contribute to efforts in favour of development and poverty eradication through concrete policies and in conformity with its mandate and in cooperation with other concerned agencies and partners;
4. Requests the Director-General to complete the formulation of the strategy for development and poverty eradication by producing an integrated action plan in the light of the debate that has taken place on document 160 EX/13. This cross-cutting strategy and action plan should emphasize field projects and incorporate the contribution of all UNESCO sectors and the Organization's intergovernmental programmes, and should also include operational partnerships with all other organizations of the United Nations system, as well as other relevant multilateral and bilateral institutions;
5. Also requests the Director-General to take into account document 160 EX/13 and the views expressed during the debate as a framework for the transverse programme "Eradication of poverty" as mentioned in document 160 EX/5, Part III, paragraphs 8-12, when preparing the Draft Medium-Term Strategy for 2002-2007 (31 C/4) and the Draft Programme and Budget for 2002-2003 (31 C/5), and to foresee the adequate human and budgetary resources necessary for its implementation;
6. Invites the Director-General to present the fully formulated strategy and integrated action plan to it at its 161st session.

(160 EX/SR.13)

## 3.5 Culture

### 3.5.1 Jerusalem and the implementation of 159 EX/Decision 3.4.1 (160 EX/14 and Add. and 160 EX/52)

The Executive Board,

1. Recalling 30 C/Resolution 28 and 159 EX/Decision 3.4.1,
2. Recalling the provisions of the fourth Geneva Convention of 1949 and its Additional Protocols, of the 1954 Hague Convention and the Protocol thereto, and of the 1972 Convention for the Protection of the World Cultural and Natural Heritage, the inscription of the Old City of Jerusalem on the List of World Heritage in Danger, and the relevant United Nations General Assembly and Security Council resolutions and decisions on the status of Jerusalem,

3. Takes note of document 160 EX/14 and Add. concerning Jerusalem and the implementation of 159 EX/Decision 3.4.1 and of the exchanges of correspondence between the Director-General of UNESCO and the Director General of the Ministry of Foreign Affairs of Israel;
4. Concerned at the measures which continue to impede the free access of Palestinians to Jerusalem,
5. Deploras the excessive use of force and the acts of violence which broke out from 28 September 2000 onwards on the esplanade of al-Saram ash-Sharif which is part of a site inscribed in the World Heritage List;
6. Requests the Israeli authorities to implement the relevant resolutions and decisions of UNESCO relating to Jerusalem;
7. Thanks the States, organizations, institutions and individuals that have made financial contributions to the Special Account for the Safeguarding of the Cultural Heritage of the City of Jerusalem, and in particular the Kingdom of Saudi Arabia for its generous contribution;
8. Regrets the fact that Professor Oleg Grabar was able neither to accomplish the mission to Jerusalem with which he was entrusted, nor to submit his report at its 160th session;
9. Invites the Director-General to continue his efforts with a view to securing the implementation by the Israeli authorities of 30 C/Resolution 28 and enabling Professor Grabar to complete as soon as possible the mission entrusted to him, which should also include examination of the state of the cultural heritage of Jerusalem in the light of the recent events; and to submit his report at its 161st session;
10. Urgently requests the Israeli authorities to take all necessary measures to facilitate the satisfactory accomplishment of this mission;
11. Thanks the Director-General for his praiseworthy and unceasing efforts for the preservation of the cultural and historic property of the Old City of Jerusalem, and invites him to continue his efforts to safeguard the overall balance of the site, with a view to ensuring the application by the occupying power of all decisions and resolutions concerning Jerusalem and relating to cultural, architectural, historical and demographic aspects and to the restoration work;
12. Decides to include this item in the agenda of its 161st session.

(160 EX/SR.13)

**3.5.2 Prizes for the safeguarding, protection and promotion of cultural spaces or forms of cultural expression proclaimed by UNESCO “masterpieces of the oral and intangible heritage of humanity” (160 EX/15 and 160 EX/52)**

The Executive Board,

1. Having examined document 160 EX/15,

2. Recalling 157 EX/Decision 3.4.1 concerning the need to continue to seek extrabudgetary funds that could be used to encourage the creation of prizes and the funding of actions to safeguard and promote masterpieces of the oral and intangible heritage of humanity,
3. Requests the Director-General to continue his efforts to encourage Member States and public and private donors to work towards the safeguard, revitalization and promotion of examples of the heritage to be proclaimed by UNESCO “masterpieces of the oral and intangible heritage of humanity”, in particular through extrabudgetary resources and the creation of prizes;
4. Invites the Director-General to submit to it for approval at its 161st session the prize regulations and an interim report on the progress made in processing the candidatures;
5. Also invites the Director-General to submit to it for approval at its 161st session an Action Plan for the safeguarding, protection and promotion of cultural spaces or forms of cultural expression of the oral and intangible heritage of humanity.

(160 EX/SR.13)

**3.5.3 Draft amendment to the Regulations relating to the proclamation by UNESCO of “masterpieces of the oral and intangible heritage of humanity” (160 EX/16 and 160 EX/52)**

The Executive Board,

1. Having examined document 160 EX/16,
2. Approves the amendment to Article 4(a) of the Regulations relating to the proclamation by UNESCO of masterpieces of the oral and intangible heritage of humanity, reproduced below:

**4. Evaluation procedure**

- (a) The task of choosing the example of the oral and intangible heritage to be proclaimed a masterpiece of the oral and intangible heritage of humanity will be entrusted to a Jury of *eighteen members* designated by the Director-General of UNESCO, in consultation with the Member States, ensuring a balance:
  - between creative workers and experts;
  - in geographical distribution;
  - in the representation of women and young people;
  - between the disciplines represented, such as music, oral literature, the performing arts, rites, languages and the skills involved in crafts and traditional architecture.

(160 EX/SR.13)

**3.5.4 First World Poetry Day of the Millennium (Events at Athens and Delphi, 18-22 March 2001) (160 EX/49 and 160 EX/52)**

The Executive Board,

1. Having examined document 160 EX/49,
2. Takes note of its content.

(160 EX/SR.13)

**3.6 Communication, information and informatics**

**3.6.1 Replacement of the General Information Programme (PGI) and of the Intergovernmental Informatics Programme (IIP) by a new intergovernmental programme (160 EX/17 Rev. and 160 EX/52)**

The Executive Board,

1. Recalling 30 C/Resolution 36 and 159 EX/Decision 3.5.1 concerning the replacement of the General Information Programme (PGI) and the Intergovernmental Informatics Programme (IIP) by the Information for All Programme,
2. Having examined document 160 EX/17 Rev.,
3. Approves the creation of the Information for All Programme as set out in Annex I to this decision;
4. Also approves the Statutes of the Intergovernmental Council for the Information for All Programme as set out in Annex II to this decision;
5. Invites the Director-General to start implementing the Information for All Programme as of 1 January 2001 in keeping with the provisions already made in document 30 C/5 Approved and to take it into consideration in preparing the Draft Medium-Term Strategy for 2002-2007 (31 C/4) and the Draft Programme and Budget for 2002-2003 (31 C/5) on the basis of the strategies as set out in Annex III of document 160 EX/17 Rev.;
6. Requests the Interim Committee created through 30 C/Resolution 36 to fulfil the functions of the Intergovernmental Council for the Information for All Programme until the election of its members;
7. Recommends that the General Conference at its 31st session elect the members of the Intergovernmental Council for the Information for All Programme.



## Annex I

### Information for All Programme

#### Preamble

*Everyone has the right to freedom of opinion and expression; this right includes freedom to hold opinions without interference and to seek, receive and impart information and ideas through any media and regardless of frontiers*  
Article 19, Universal Declaration of Human Rights

1. Information and knowledge are global commons. They are essential to the advancement of education, science, culture and communication, to empowerment, to the promotion of cultural diversity and to fostering of open governance. UNESCO's mandate "to promote the free flow of ideas by word and image"<sup>1</sup> clearly indicates the part that the Organization is called upon to play in making information and knowledge freely accessible to all, with the production, collection and dissemination of information by all, with the ultimate objective of bridging the gap between the information rich and the information poor.
2. To achieve this end and according to its constitutional mandate, UNESCO shall "maintain, increase and diffuse knowledge" by ensuring the "conservation and protection" of the world's recorded knowledge. Furthermore, the Organization shall encourage "cooperation among nations ... [in] the exchange of publications" and other information materials and initiate "methods of international cooperation calculated to give the people of all countries access to the printed and published materials produced by any of them".
3. International intellectual cooperation is of the utmost importance in a global environment, which is led by rapid developments of information and communication technology (ICT) and increased convergence in all its applications. The consequences of these developments, particularly in education, science, culture and communication, are affecting, either directly or indirectly, all Member States, groups and individuals, in very different ways.
4. Increasing technological convergence of information and informatics is neither necessarily conducive to globally shared ethical, cultural and societal values nor to the development of equitable access to information for all. People in developing countries in particular must, at all costs, be empowered to participate fully in the global society and to gain maximum benefit from effective and efficient access to information.
5. New methods for accessing, processing and preserving information raise problems of an ethical nature, which in turn create moral responsibilities, to which the international community must respond. Among the issues here are the quality, reliability and diversity of information, the balance between free access to information, fair use thereof and protection of intellectual property rights, the privatization of information, the preservation of the world's information heritage and the privacy and security of personal data.

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<sup>1</sup> Constitution of UNESCO, Article I; all following quotations are from the Constitution.

6. In this context UNESCO with its mandate to promote the “intellectual and moral solidarity of mankind” is uniquely well placed to provide a forum for international debate, and to contribute to policy-making, especially at international and regional levels. Policy-making must focus on preservation of and access to information, with particular emphasis on information in the public domain, on capacity-building, and on networking among key institutions, such as archives, libraries and other information centres.

### **Mandate**

7. The Information for All Programme shall be a key participant in the fulfilment of UNESCO’s mandate to contribute to “education for all”, to the “free exchange of ideas and knowledge” and to “increase the means of communication between ... peoples”.

8. The programme shall contribute to narrowing the gap between the information rich and the information poor.

9. The programme shall take direct initiatives, commission studies, facilitate cooperation, analyse and report on all aspects of access to and management of information.

10. Because of its transdisciplinary nature, the programme shall give priority to working with all UNESCO sectors in the adaptation of ICT to their activities.

11. The programme shall cooperate closely with other bodies of the United Nations system, other intergovernmental organizations and non-governmental organizations, and with the private sector in order to fulfil this mandate.

### **Programme objectives**

12. The Information for All Programme shall provide a platform for international policy discussions and guidelines for action on the preservation of information and universal access to it, on the participation of all in the emerging global information society and on the ethical, legal and societal consequences of ICT developments.

13. As a transverse UNESCO programme, the Information for All Programme shall provide a framework for international cooperation and international and regional partnerships. In order to implement the above-mentioned policies, the programme shall support the development of common strategies, methods and tools for building a just and free information society.

14. In particular, the Information for All Programme shall aim to:

- (a) promote and widen access through the organization, digitization and preservation of information;
- (b) support the production of local content and foster the availability of indigenous knowledge through basic literacy and ICT literacy training;
- (c) promote international reflection and debate on the ethical, legal and societal challenges of the information society;

- (d) support training, continuing education and lifelong learning in the fields of communication, information and informatics;
- (e) promote the use of international standards and best practices in communication, information and informatics in UNESCO's fields of competence;
- (f) promote information and knowledge networking at local, national, regional and international levels.

## **Programme implementation principles**

### **Partnerships and collaboration**

15. In order to achieve its objectives the Information for All Programme requires effective collaboration and liaison with a diverse and increasing number of interested parties. Therefore, the programme shall emphasize and enhance the role of external collaboration and partnering in its work within UNESCO and in its support of external programmes. It shall actively seek cooperation with other international programmes within and outside the United Nations family in order to harmonize positions and policies. Collaboration with stakeholder NGOs and the private sector shall be established in order to create a multiplier effect from improved communication and collaboration to contribute to achieving the objectives of the programme. Internal cooperation shall be enhanced so that the programme becomes a close partner of UNESCO sectors. The programme shall use ICT in implementing its activities and to establish permanent dialogue with interested communities.

### **Evaluation**

16. Specific programme activities shall be monitored regularly and evaluated when they are accomplished in order to permit regular adjustments of the programme. An overall evaluation of the programme and its expected results shall be carried out in the seventh year of its existence (corresponding to the last year of UNESCO's Medium-Term Strategy for 2002-2007).

### **Project principles**

17. On the activity level, the projects carried out within the framework of the Information for All Programme shall be catalytic, have a pilot character, include the sunset rule, contain an evaluation component and apply the subsidiarity principle (appropriate sharing of responsibilities at the international and national levels).

### **Main programme areas**

18. The Information for All Programme is at present composed of five areas. The results within each area are offered as indications of what the programme seeks to attain by the end of 2007.

#### **Area 1 Development of international, regional and national information policies**

International consensus on the concept of universal and equitable access to information as a basic human right established;

International consensus on a framework of ethical and legal principles related to cyberspace established;

International observatory on international, regional and national information policies established;

Clearing house on best practices on ICT-based governance established;

International framework on the safeguarding of the world's information heritage established;

International agreement on policies governing the exchange of information required for global environment and climate monitoring.

**Area 2    Development of human resources and capabilities for the information age**

International framework for ensuring basic literacy and ICT literacy established;

ICT-based training networks for information specialists in all regions established;

Framework for cooperation and information exchange about the content and quality of training in the information area established;

Introduction of e-publishing and e-commerce training activities for publishers and producers.

**Area 3    Strengthening institutions as gateways for information access**

UNESCO portal to information institutions worldwide established;

National public gateways to information in several countries of all regions established;

National digitization policies established in four countries per region;

Standards for the management and preservation of recorded knowledge established.

**Area 4    Development of information processing and management tools and systems**

Regional needs analysis and policy planning in the creation of information management tools established;

Multilingual corpus of freely accessible information management tools created;

Collections of best practices and standards in information management prepared and tested.

**Area 5 Information technology for education, science, culture and communication**

Multi- and trans-sectoral information intelligence platform to assist all UNESCO's programmes in formulating and taking informed decisions established;

Monitoring system on needs and trends in the use of ICT to favour lifelong learning for all established;

Education portal including the involvement of links to various virtual universities established (following a feasibility study);

International best practices in the area of electronic publication in science established;

International guidelines for ensuring networked access to scientific information established;

Environmental data and information exchange networks and data centres in developing countries expanded, particularly in Africa;

Substantial progress made in networking cultural and media workers and institutions worldwide in the service of peace, understanding and development;

International framework on multilingualism and multiculturalism in cyberspace established;

World Observatory on the development of the media in the information society established.

19. The delivery of these results will depend on the allocation of the appropriate resources by the General Conference and of extrabudgetary resources.

**Annex II**

**Intergovernmental Council  
for the Information for All Programme**

**Statutes**

**Article 1 - Establishment**

An Intergovernmental Council for the Information for All Programme, hereafter called the Council, is hereby established within the United Nations Educational, Scientific and Cultural Organization (UNESCO).

**Article 2 - Membership**

1. The Council shall be composed of twenty-four (24) Member States of UNESCO elected by the General Conference taking into account the need to ensure equitable geographical distribution and appropriate rotation.

2. The persons appointed by Member States as their representatives on the Council shall preferably be specialists in the fields covered by the Information for All Programme.
3. The term of office of members of the Council shall extend from the end of the ordinary session of the General Conference during which they are elected until the end of its second subsequent ordinary session.
4. Notwithstanding the provision of paragraph 3, the term of office of twelve (12) members designated at the first election shall cease at the end of the first ordinary session of the General Conference following that at which they were elected. These members shall be chosen by lot by the President of the General Conference after the first election. Each retiring member shall be replaced by a member belonging to the same regional group.
5. Members of the Council shall be immediately eligible for re-election.
6. The Council may make recommendations to the General Conference concerning its own membership.

### **Article 3 - Sessions**

1. The Council shall normally meet in regular plenary session once every two years. However, the Council may meet in extraordinary session at the request of the Director-General or of the majority of its members.
2. During the first three years of existence of the Information for All Programme, the Council should meet every year.
3. The Council shall be entitled to hold virtual meetings.

### **Article 4 - Rules of Procedure and subsidiary bodies**

1. The Council shall adopt its own Rules of Procedure including those for virtual meetings.
2. Under its Rules of Procedure, the Council may establish whatever subsidiary bodies it considers appropriate, provided that the necessary financial resources are available, the Bureau being considered as a subsidiary body of the Council.

### **Article 5 - Functions**

Within the framework of the decisions of the General Conference concerning the Information for All Programme, the Council shall guide its planning and implementation. This shall, in particular, include:

- (a) considering proposals on the development and adaptation of the Information for All Programme;
- (b) recommending the broad lines of action that the Information for All Programme could take;
- (c) reviewing and assessing achievements and defining the basic areas requiring increased international cooperation;

- (d) promoting participation of Member States in the Information for All Programme;
- (e) supporting all fund-raising efforts for the implementation of the Information for All Programme.

#### **Article 6 - Bureau**

1. At the beginning of its first session, and subsequently whenever the membership of the Council is modified by the General Conference in accordance with Article 2 above, the Council shall elect a Chairperson, three Vice-Chairpersons, three other members and a Rapporteur; these shall form the Council's Bureau.
2. The members of the Bureau, who are representatives of members of the Council, shall remain in office until a new Bureau has been elected.
3. The Bureau shall discharge such duties as the Council may confer upon it.
4. Meetings of the Bureau may be convened between sessions of the Council at the request of the Council, or of the Director-General of UNESCO or of the majority of the members of the Bureau.
5. The Bureau shall be entitled to hold virtual meetings.

#### **Article 7 - Observers**

1. Member States and Associate Members of UNESCO which are not members of the Council may send observers to all meetings of the Council and its subsidiary bodies, except the Bureau.
2. Representatives of the United Nations and other organizations of the United Nations system may take part, without the right to vote, in all meetings of the Council and its subsidiary bodies, except those of the Bureau.
3. The Council shall lay down the conditions under which other intergovernmental or international non-governmental organizations may be invited to participate in its proceedings without the right to vote. The Council shall also lay down the conditions under which certain particularly well-qualified persons might be consulted on matters within their competence.

#### **Article 8 - Secretariat**

1. The secretariat of the Council shall be provided by the Director-General of UNESCO, who shall place at the Council's disposal the staff and other means required for its operation.
2. The secretariat shall provide the necessary services for the sessions of the Council and meetings of its working groups.
3. The secretariat shall fix the date of the Council's sessions in accordance with the Bureau's instructions, and shall take the steps required to convene such sessions.
4. The secretariat shall assemble all suggestions and comments made by Member States of UNESCO and the international organizations concerned, with regard to

UNESCO's Information for All Programme as a whole and the formulation of specific projects, and shall prepare them for examination by the Council.

### **Article 9 - Financing**

1. The operating costs of the Council and its working groups shall be covered by an appropriation voted for this purpose by the General Conference of UNESCO.
2. Member States shall bear the expenses of the participation of their representatives in sessions of the Council and working groups, with the exception of the least developed countries (LDCs) whose participation expenses shall be borne by the Council.
3. Voluntary contributions to the Information for All Programme may be accepted and established as trust funds, in accordance with the Financial Regulations of UNESCO, and administered by the Director-General.

### **Article 10 - Reporting**

1. The Director-General shall submit to the Council, at each of its sessions, a report on the implementation of the Information for All Programme.
2. The Director-General shall submit to the General Conference through the Executive Board, at each of its sessions, a report on the implementation of the programme, particularly as it relates to the activities of other UNESCO programmes and those of other bodies of the United Nations system, other intergovernmental organizations and also international non-governmental organizations.
3. The Council shall resubmit through the Executive Board to the General Conference, at each of its sessions, a report on its activities.

(160 EX/SR.13)

## **4 MATTERS RELATING TO NORMS, STATUTES AND REGULATIONS**

### **4.1 Examination of the communications transmitted to the Committee on Conventions and Recommendations in pursuance of 104 EX/Decision 3.3, and report of the Committee thereon (160 EX/CR/HR and Addenda and 160 EX/3 PRIV.)**

The announcement appearing at the end of these decisions reports on the Board's deliberations on this subject.

(160 EX/SR.11)



**5 DRAFT MEDIUM-TERM STRATEGY FOR 2002-2007 (31 C/4) AND DRAFT PROGRAMME AND BUDGET FOR 2002-2003 (31 C/5)**

**5.1 Preliminary proposals concerning the Draft Medium-Term Strategy for 2002-2007 (31 C/4) and the Draft Programme and Budget for 2002-2003 (31 C/5)**  
(160 EX/5, Part I(A), (B) and (C), Part II, Part III , Part IV and 160 EX/INF.4)

The Executive Board,

1. Having examined the Director-General's preliminary proposals concerning the Draft Medium-Term Strategy for 2002-2007 (31 C/4) and the Draft Programme and Budget for 2002-2003 (31 C/5) presented in document 160 EX/5, Parts II and III,
2. Taking into account the results of the consultation of Member States, the regional consultations of National Commissions, and also the comments and proposals made by intergovernmental and international non-governmental organizations concerning the Draft Medium-Term Strategy for 2002-2007 (31 C/4) and the Draft Programme and Budget for 2002-2003 (31 C/5), as reflected in document 160 EX/5, Part I (A, B and C),
3. Bearing in mind the work of the Task Force on UNESCO in the Twenty-First Century,
4. Also taking into account the debates that were held at the present session, in particular the observations and suggestions made in plenary by the Members of the Executive Board on agenda item 5.1, the Director-General's introduction and his reply to these debates,
5. Considering the deliberations on agenda item 5.1 of the Programme and External Relations Commission and the Finance and Administrative Commission,
6. Expresses its satisfaction with the wide and participatory consultation process undertaken by the Director-General for the preparation of documents 31 C/4 and 31 C/5;
7. Commends the Director-General for preparing a concise document, which constitutes a sound basis for deliberations on the further stages in elaborating documents 31 C/4 and 31 C/5;
8. Requests the Director-General to prepare documents 31 C/4 and 31 C/5 on the basis of the proposals contained in document 160 EX/5, Parts II and III, taking into account the following recommendations:

**A**

**Preliminary proposals concerning document 31 C/4**

9. Agrees that document 31 C/4 should be entitled "Draft Medium-Term Strategy for 2002-2007"; and that it should be prepared around a unifying theme: *UNESCO contributing to peace and human development in an era of globalization through education, science, culture and communication*;

10. Considers that document 31 C/4 should be concise, spelling out the main strategic thrust, the objectives, the expected outcomes, and provide a built-in link to monitoring and evaluation; the document should be readable in order to appeal to a broad audience;
11. Accepts that document 31 C/4 should be conceived as a rolling strategy, capable of revision by the General Conference, if so required, so as to reflect developments in the international context pertaining to the Organization's fields of competence;
12. Invites the Director-General to inform the Executive Board at its 161st session about the modalities envisaged for implementing the rolling process, related strategic approaches and its consequences for the decision-making process;
13. Stresses that document 31 C/4 should provide the framework for action to be defined in document 31 C/5 and subsequent biennial programmes and budgets;
14. Agrees that, bearing in mind the results reported by the Director-General on the implementation of the programme, each successive C/5 document will have a limited number of themes and fields of action that will be accorded absolute priority and increased budgetary allocations throughout the biennium concerned;
15. Underlines that the ongoing reform process of the Organization's structure and management and the repositioning and reprioritization of the Organization's programmes are interdependent;
16. Agrees with the Director-General that the reformulation of UNESCO's programme should drive the Organization's reform and shape its structure;
17. Further agrees with the Director-General's road map spelled out in paragraphs 40-47 of document 160 EX/5, Part II, as follows:
  - (a) Aiming at excellence;
  - (b) Enhancing interdisciplinarity;
  - (c) Enhancing UNESCO's outreach and effectiveness;
  - (d) Broadening partnerships and alliances;
  - (e) Improving management processes;
  - (f) Enhancing UNESCO's visibility and communication;
18. Welcomes the intention of the Director-General to draw up a "context map" setting out the rationale for the engagement of the Organization with a broad array of partners, mutually defining their and UNESCO's respective contributions in each partnership arrangement;
19. Emphasizes that the agreed international development targets and the recommendations, declarations and plans of action of major intergovernmental conferences, especially those organized by UNESCO, as well as major reports relevant to UNESCO's fields of competence should be a major source for the elaboration of documents 31 C/4 and 31 C/5;

20. Further welcomes the emphasis on interdisciplinarity and cross-cutting themes, and requests the Director-General to increase progressively the use of interdisciplinarity in future work;
21. Urges that documents 31 C/4 and 31 C/5 also reflect the need to enhance UNESCO's visibility and communication in a dynamic and innovative public information strategy, using all appropriate media;

#### **I. The current world context (paras. 4-7)<sup>1</sup>**

22. Considers that document 31 C/4 should begin with a balanced and succinct overview of:
  - (a) the ongoing challenges and problems already addressed by UNESCO in the framework of its mandate, among others poverty, illiteracy, sustainable development, environmental degradation and the protection of the cultural heritage;
  - (b) the ongoing globalization process, including identification of the challenges, opportunities and risks relating to the Organization's fields of competence;

#### **II. UNESCO's mission statement (paras. 8-16)**

23. Decides that the unifying theme of the Draft Medium-Term Strategy for 2002-2007 shall be *UNESCO contributing to peace and human development in an era of globalization* and that explicit reference be made to UNESCO's fields of competence in the presentation of document 31 C/4;
24. Considers that UNESCO's mission statement must contextualize the Organization's mandate as defined in its Constitution and reflect international development targets agreed by the United Nations system;
25. Agrees with the Director-General's proposal that the mission statement should concentrate on three interrelated tasks constituting the main axes of future activities:
  - (a) Developing and promoting universal principles and norms, based on shared values, in order to meet emerging challenges in education, science, culture and communication and to protect and strengthen the "common public good";
  - (b) Promoting pluralism, through recognition and safeguarding of diversity together with the observance of human rights;
  - (c) Promoting empowerment and participation in the emerging knowledge society through equitable access, capacity-building and sharing of knowledge;

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<sup>1</sup> Paragraphs mentioned refer to those in document 160 EX/5, Part II.

26. Agrees further with the Director-General's proposal (as set out in paragraph 13 of document 160 EX/5, Part II) that, in order to perform these tasks efficiently, UNESCO, in its fields of competence, will serve each of the following functions:
- (a) a laboratory of ideas;
  - (b) a standard-setter;
  - (c) a clearing house;
  - (d) a capacity-builder in Member States; and
  - (e) a catalyst for international cooperation;
27. Concurs with the proposal made by the Director-General in paragraph 14 of document 160 EX/5, Part II, to the effect that UNESCO's actions should be guided by the following principles:
- (a) concentration;
  - (b) flexibility;
  - (c) creativity and innovation;
  - (d) convergence and interdisciplinary action;
  - (e) cooperation and partnerships;

### **III. Strategic objectives for 2002-2007 (paras. 17-36)**

28. Recommends the following strategic objectives for the Organization during the period 2002 through 2007:

#### **A. Education (paras. 18-21)**

Building on the Framework of Action adopted at the World Education Forum (Dakar, 2000) and taking into account the Report of the International Commission on Education for the Twenty-First Century (1997), UNESCO should pursue the following strategic objectives as proposed by the Director-General:

- (a) Promoting education as a fundamental right in accordance with the Universal Declaration of Human Rights;
- (b) Improving the quality of education through the diversification of contents and methods and the promotion of universally shared values;
- (c) Promoting experimentation, innovation and the diffusion and sharing of information and best practices as well as policy dialogue in education;

#### **B. Sciences (paras. 22-25)**

Building on the *Declaration on Science and the Use of Scientific Knowledge* and the *Science Agenda – Framework for Action* adopted by the World Conference on Science (Budapest, 1999), and on the Declarations of the World Summit for Social

Development (Copenhagen, 1995), Copenhagen+5 (Geneva, 2000) as well as the United Nations Millennium Summit (New York, September 2000), setting out poverty eradication strategies and targets, UNESCO should pursue the following strategic objectives as proposed by the Director-General:

- (a) Promoting principles and ethical norms to guide scientific and technological development and social transformation;
- (b) Improving human security by better management of the environment and social change;
- (c) Enhancing scientific, technical and human capacities to participate in the emerging knowledge societies;

C. Culture (paras. 26-29)

Building on the Action Plan adopted by the Intergovernmental Conference on Cultural Policies for Development (Stockholm, 1998) and taking into account the Report by the World Commission on Culture and Development (1997), UNESCO should pursue the following strategic objectives as proposed by the Director-General:

- (a) Promoting the drafting and implementation of standard-setting instruments in the cultural field;
  - (b) Protecting cultural diversity and encouraging pluralism and dialogue between cultures and civilizations;
  - (c) Enhancing the linkages between culture and development, through capacity-building and sharing of knowledge;
29. Further recommends that, within the strategic objectives for the Culture Sector, special attention be paid to the preservation of the oral and intangible heritage, living cultures, traditions and linguistic diversity;
30. Invites the Director-General, when formulating document 31 C/4, to take into account the challenges and opportunities of cultural pluralism and diversity;

D. Information and communication (paras. 30-33)

Taking into account the July 2000 resolution by the United Nations Economic and Social Council (ECOSOC) on the use of information and communication technologies in the building of knowledge societies and the United Nations Millennium Declaration (New York, September 2000), UNESCO should pursue the following strategic objectives as proposed by the Director-General:

- (a) Promoting the free flow of ideas and universal access to information;
- (b) Promoting the expression of pluralism and cultural diversity in the media and world information networks;
- (c) Access for all to information and communication technologies, especially in the public domain;

**Cross-cutting themes and strategies (paras. 34-36)**

31. Strongly welcomes the Director-General's proposal of two cross-cutting themes as described in paragraph 34 of document 160 EX/5, Part II;
32. Approves the two cross-cutting themes suggested by the Director-General:
  - (a) eradication of poverty, especially extreme poverty; and
  - (b) the contribution of the new information and communication technologies to the development of education, science and culture and the construction of a knowledge society;
33. Recommends that the Director-General entrust the lead intellectual and conceptual role for each of these themes to one particular programme sector of the Organization;
34. Takes note of the Director-General's indication that each theme shall be linked to a separate, integrated strategy, as indicated in paragraph 35 of document 160 EX/5, Part II, including reflection and action;

**Priority groups (paras. 37-39)**

35. Recommends that UNESCO's activities are targeted to the urgent needs of marginalized and excluded groups or geographic regions, including those at present identified as priorities (Africa, least developed countries, women and youth) and that their needs are mainstreamed and integrated into all programmes;
36. Recognizes that the proposal by the Director-General represents a new modality of action which should address the needs of other groups or areas;

**B**

**Preliminary proposals concerning document 31 C/5**

37. Endorses the Director-General's proposals submitted in paragraphs 1 to 40 along with the considerations and amendments presented below:

**I. Programming framework (paras. 1-18)<sup>1</sup>**

38. Concurs with the proposed five major fields of action as suggested by the Director-General, subject to the qualification made in paragraphs 49 and 59 of this decision, and determines that they should have absolute priority and be assigned additional resources over and above the level of their allocations in document 30 C/5 Approved:
  - (a) basic education for all;
  - (b) water resources and ecosystems;
  - (c) the ethics of science and technology;

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<sup>1</sup> Paragraphs mentioned refer to those in document 160 EX/5, Part III.

- (d) diversity, pluralism and intercultural dialogue;
  - (e) broader access to information, in particular information in the public domain;
39. Agrees that these fields of action should include all the elements mentioned by the Director-General in document 160 EX/5, Part III, paragraphs 20, 25 (as revised in the annex to this decision), 29, 33 and 37, subject to the observations and recommendations below;
  40. Further agrees with the proposal by the Director-General that programmatic and managerial criteria should be used for the selection of activities, as set out in paragraphs 5 and 6 of document 160 EX/5, Part III;
  41. Strongly endorses the emphasis on interdisciplinarity in the Director-General's proposals and invites him to expand intersectoral work throughout all programmes, leading to an increase in the proportion of interdisciplinary projects;
  42. Endorses the Director-General's proposal in paragraphs 13 to 15 of document 160 EX/5, Part III, concerning the structure and presentation of document 31 C/5;
  43. Requests the Director-General to present a document 31 C/5 which is easily readable, and to include a clear description of the operationalization of the two cross-cutting themes approved in paragraph 30 above;
  44. Agrees with the proposal by the Director-General to earmark in document 31 C/5 approximately 15% to 20% of the total amount of programme funds (Part II(A)) for the financing of interdisciplinary projects;
  45. Further agrees with the modalities of action proposed by the Director-General in paragraphs 16 and 17 of document 160 EX/5, Part III;
  46. Endorses also the Director-General's approach regarding regional strategies as set out in paragraph 18 of the same document, bearing in mind the context map referred to in paragraph 18 above and taking into account the specificity of each region;

## **II. Priority fields of action (paras. 20-40)**

47. Endorses the Director-General's proposal that each major programme should be composed of a principal priority and a limited set of other clearly defined priorities;
48. Requests the Director-General to indicate in document 31 C/5 for each of UNESCO's major programmes how it will correspond to and implement the major strategic axes set out in paragraph 25 above;
49. Notes that the "ethics of science and technology" is a joint priority in the Director-General's proposals for Major Programmes II, III and V and hence requests the Director-General to consider the identification of another principal priority solely for Major Programme III;

50. Endorses the following framework of priorities as proposed by the Director-General in paragraphs 20 to 40 of document 160 EX/5, Part III, together with specifications as indicated;

(i) Major Programme I - Education

**Principal priority:**

*Basic education for all*

51. Underlines that all activities within this principal priority should be carried out on the basis of the Dakar Framework for Action;

**Other priorities:**

- *Education for a culture of peace;*
- *Science and technology education;*
- *Technical and vocational education;*
- *Higher education;*

52. Urges the Director-General to ensure that, in the quest for excellence, all activities within this major programme be undertaken with a view to developing a strategic vision, to applying pioneering and innovative approaches and to promoting experimentation, drawing on the contributions of the UNESCO education institutes;

53. Suggests that all priority areas provide for capacity-building, the use of information technology-based delivery mechanisms and modalities for the mobilization of resources;

54. Recalls that the Dakar Framework for Action makes reference to a number of unreached groups, groups with special needs and groups at risk, all of which should be included in the activities under Major Programme I;

55. Recommends that, in the segment on technical and vocational education, reference be made to the need to develop international long-term programmes within the context of the recommendations of the Second International Congress on Technical and Vocational Education (Seoul, 1999);

56. Strongly recommends that the educational priority programmes include educational guidance and counselling, especially as regards HIV/AIDS;

(ii) Major Programme II - Natural sciences

**Principal priority:**

*Water resources and ecosystems*

57. Underlines that all activities within this principal priority should be carried out on the basis of the Declaration on Science and the Use of Scientific Knowledge



and the Science Agenda – Framework for Action adopted by the World Conference on Science (Budapest, 1999);

**Other priorities:**

- *Capacity-building in basic and engineering sciences;*
- *Enhancing the scientific basis for the protection of the environment and sustainable use of natural resources;*
- *Promoting sustainable development in coastal regions and in small islands;*

58. Recommends replacing the present formulation of document 160 EX/5, Part III, paragraphs 25 to 28, with the text in the annex to this decision;

(iii) Major Programme III - Social and human sciences

**Principal priority:**

59. Taking into account the Director-General’s proposal to designate the “ethics of science and technology” as a principal priority and bearing in mind paragraph 49 above, invites the Director-General to examine the advisability of designating one of the other priorities as a principal priority, taking into account the deliberations of the Executive Board at its 160th session;

**Other priorities:**

- *Promotion and protection of human rights in UNESCO’s fields of competence;*
- *Improvement of policies relating to social transformations;*
- *Developing anticipatory and forward-looking activities on certain contemporary issues;*

60. Suggests that:

(a) in document 160 EX/5, Part III, paragraph 31, the words “especially in connection with poverty reduction activities” be added after “placed on social development”;

(b) in document 160 EX/5, Part III, paragraph 31, second subparagraph, the words “with a view to fostering governance founded on democratic principles and values” be added at the end;

(iv) Major Programme IV - Culture

**Principal priority:**

- *Protection of diversity and promotion of cultural pluralism and intercultural dialogue;*

61. Recommends the deletion in document 160 EX/5, Part III, paragraph 33, of the words “development of volunteer activities in the field of culture”, which represent a modality;

**Other priorities:**

- *Normative action in the field of culture;*
- *Culture and development;*
- *Access to information and expertise in the field of culture;*

(v) Major Programme V - Communication and information

62. Encourages the Director-General throughout this programme to pay particular attention to activities aimed at overcoming the digital divide – encompassing access, equipment, capacities and skills as well as content – and to do so in harmony with various partners and through various fora in the international system;

**Principal priority:**

- *Promoting equitable access to information, especially information in the public domain;*

**Other priorities:**

- *Promoting freedom of expression and freedom of the press;*
- *Strengthening communication capacities;*
- *Drawing up ethical principles and norms regarding the use of ICTs in the information society;*

63. Requests the Director-General to include in document 31 C/5 a chapter providing an overview of activities proposed in relation to the two cross-cutting priority themes;

64. Invites the Director-General to seek further support for these priorities through extrabudgetary contributions from governments, foundations and the private sector, non-governmental and civil society organizations and any other appropriate partner, and to strengthen programmatic cooperation and interaction with these partners;

## C

### Budget issues

65. Recalling 154 EX/Decision 5.1,
66. Having examined document 160 EX/5, Parts III and IV,
67. Requests the Director-General to provide the Executive Board in the Draft Programme and Budget for 2002-2003 (31 C/5) with the following information for each main line of action under programmes and subprogrammes,

transdisciplinary projects and transverse activities, information and dissemination services and for all other Parts of document 31 C/5;

- (a) issues identified and objectives pursued;
  - (b) background information;
  - (c) expected results including new actions and limited-term special projects;
  - (d) total human resources to be assigned to all Parts of document 31 C/5;
  - (e) total financial resources from the regular programme to be allocated to them for activities;
  - (f) issues, objectives and expected results of activities funded from extrabudgetary resources;
  - (g) anticipated extrabudgetary resources;
68. Invites the Director-General to continue to submit the appendices and technical annexes following the same format as for document 30 C/5 Approved;
69. Further invites the Director-General to include in document 31 C/5 the expenditure and provisions which he considers essential to the normal functioning of the Organization, including:
- (a) statutory payments;
  - (b) the new management and monitoring instruments;
  - (c) ongoing maintenance, restoration and improvement of Headquarters buildings;
70. Also invites the Director-General to include and clearly identify, in a separate annex in document 31 C/5, expenditure on reform;
71. Takes note of the preliminary recosting estimate for statutory requirements and price increases during 2000-2001, made on the basis of the current budget;
72. Also takes note of the Director-General's preliminary proposals for the Draft Programme and Budget for 2002-2003 which represent an increase of US \$51,135,200 (i.e. 9.39%) over document 30 C/5 Approved, notes that the Director-General proposes a real increase in the Organization's budget and also notes that this increase will have an impact on the assessed contributions of Member States;
73. Invites the Director-General to submit to it at its 161st session, a Draft Programme and Budget for 2002-2003 based on the constant dollar rate of 5.70 French francs and 1.45 Swiss francs to one United States dollar;
74. Further invites the Director-General to elaborate the Draft Programme and Budget for 2002-2003 on the basis of the views expressed in the debate.

## Annex

### **Revised principal and other priorities for Major Programme II - Natural Sciences** (replacing paragraphs 25-28 of document 160 EX/5, Part III)

#### **Principal priority**

25. *Water resources and ecosystems*: contribute to the building of an improved knowledge base on global water resources and their supporting ecosystems in order to contribute to water security in the twenty-first century; on that basis, and as lead agency of the World Water Assessment Programme, promote scientifically sound policy decisions for sustainable use of freshwater resources and ecosystems, thereby pre-empting possible causes of conflict.

**Other priorities** (in the context of ensuring the follow-up to the World Conference on Science)

26. *Capacity-building in basic and engineering sciences*: with particular emphasis on: strengthening science and technology education (in cooperation with Major Programme I); promoting the elaboration and implementation of national S&T policies and related legislation aimed at strengthening human and institutional capacities in science and technology in developing countries and countries in transition; facilitating the sharing of knowledge and contributing to the exploration of the possibility of setting up an international mechanism to further develop mathematics, physics and chemistry, taking into consideration existing UNESCO activities and programmes.

27. *Enhancing the scientific basis for the protection of the environment and sustainable use of natural resources* with particular emphasis on the oceans, freshwater, biodiversity, renewable sources of energy – including the World Solar Programme, resources of the earth's crust, and natural disaster reduction through the scientific intergovernmental and international programmes (IOC, IHP, MAB, IGCP) in particular by:

- developing scientific activities relevant to solving concrete problems and to policy-making at the national, regional and global levels, as well as education and public understanding, geared towards meeting developmental and environmental needs of present and future generations, and poverty eradication, on the basis of more sustainable production and consumption patterns;
- developing to this end inter-agency, inter-programme and interdisciplinary activities, including activities in cooperation with MOST (Major Programme III), taking into account the programmatic proposals contained in the joint statement by the Chairpersons of IGCP, IHP, IOC, MAB and MOST; in that perspective special attention to be given to activities in relation to Agenda 21, the Rio Conventions (biological diversity, climate change, desertification) and other multilateral agreements and action plans;
- enhancing the contribution of local and indigenous knowledge systems to the sustainable use of natural resources, and establishing to that end appropriate linkages and synergy between modern science and traditional knowledge (in cooperation with Major Programme III).

28. *Promoting sustainable development in coastal areas and in small islands* through integrated approaches based on sound science will continue to be emphasized in view of the massive demographic shift towards the coastal areas of the world as well as the specific vulnerability of small islands: building on the evaluation in 2001 of the intersectoral CSI project, promotion of integrated approaches by developing joint activities of the five scientific programmes as well as intersectoral cooperation (relevant to all major programmes) and by addressing critical issues (e.g. urban growth, competition for water resources, natural disaster reduction, land/sea boundary), as well as by ensuring effective contribution to the implementation of relevant multilateral agreements and action plans, notably Barbados +5.

(160 EX/SR.15)

## **6 METHODS OF WORK OF THE ORGANIZATION**

### **6.1 General Conference**

#### **6.1.1 Structure and methods of work of the General Conference** (160 EX/18, 160 EX/INF.5 and 160 EX/50)

and

#### **6.1.2 Proposals on reorganization of the work of the General Conference** (160 EX/19 and 160 EX/50)

The Executive Board,

1. Recalling 30 C/Resolution 1 (Appropriation Resolution for 2000-2001),
2. Further recalling 30 C/Resolution 86 (Organization of the work of the General Conference), which underlines “the need to ensure the full participation of small delegations in the Conference”,
3. Having examined documents 160 EX/18, 160 EX/19 and 160 EX/INF.5,
4. Invites the Director-General to prepare the draft plan for the organization of the work of the 31st session of the General Conference, bearing in mind the proposals contained in document 160 EX/18 and on the basis of the options proposed in document 160 EX/19 (paras. 7, 8 and 9) and the following observations:
  - (a) the number, terms of reference and organization of the programme commissions should be determined in the light of the Draft Medium-Term Strategy for 2002-2007 and the Draft Programme and Budget for 2002-2003;
  - (b) the general policy debate should be focused on the future policy orientations of the Organization and should take place at the beginning of the session; one or two ministerial round tables could be scheduled in parallel to the debate;
  - (c) the recommended speaking time during the general policy debate should be maintained at eight minutes;

- (d) at its 161st session, the Executive Board will consider the form, the methodology and the objectives of the participation of youth through a forum consistent with the Constitution and rules and regulations of UNESCO, provided that extrabudgetary resources are available in order to make it possible for the youth of all Member States to participate;
5. Decides that candidates for the posts of chairpersons of committees will be designated by the Executive Board at the first session of the second year of the biennium, as is already the case for the chairpersons of commissions (29 C/Resolution 87).

(160 EX/SR.12)

## **6.2 Methods of work of the Executive Board (160 EX/20 and 160 EX/50)**

The Executive Board,

1. Having examined document 160 EX/20,
2. Endorses the following recommendations:

### **Recommendation 4**

The Special Committee recommends that specific reports (internal and external oversight, evaluation, Joint Inspection Unit) continue to be referred to the respective commissions whilst respecting the terms of reference of the Special Committee.

### **Recommendation 8**

The Special Committee recommends that the Executive Board endorse the following indicative guidelines regarding joint meetings of the Programme and External Relations Commission and the Finance and Administrative Commission:

- (a) avoiding duplication of discussions in each commission on items placed on the agenda of the joint meeting, bearing in mind that it is appropriate for the Finance and Administrative Commission to consider formally the work of the Group of Experts on Financial and Administrative Matters prior to the joint meeting;
  - (b) ensuring that the debate in the joint meetings is strictly limited to overlapping issues involving the programme and budget;
  - (c) reinforcement of coordination between the two commissions through mutual consultation of the chairpersons of the two bodies;
3. Decides to consider at its 161st session Recommendation 1, contained in paragraphs 7, 8 and 9 of document 160 EX/20, taking into account the discussions which took place during the 160th session;

4. Invites the Director-General to provide relevant information on the implications of this recommendation.

(160 EX/SR.12 and 13)

**6.3 Report by the Director-General on how the current decentralized bodies and units of UNESCO satisfy the basic criteria for the rational implementation of decentralization** (160 EX/21 and 160 EX/53)

The Executive Board,

1. Recalling 30 C/Resolution 83,
2. Having examined document 160 EX/21,
3. Invites the Director-General to apply the basic criteria for the rational implementation of decentralization.

(160 EX/SR.14)

**6.4 Establishment of an operational system for evaluating field offices** (160 EX/22 and 160 EX/53)

The Executive Board,

1. Having examined document 160 EX/22,
2. Approves the application of the criteria and indicators for evaluating field offices and the operational evaluation system on an experimental basis;
3. Invites the Director-General to test the evaluation system contained in document 160 EX/22 with a view to developing a universally applicable evaluation system consisting of criteria in order of priority and report to it at its 167th session on the result of this experiment.

(160 EX/SR.15)

**6.5 Proposal by the Director-General to set up a UNESCO internal oversight system** (160 EX/23, 160 EX/INF.6 and 160 EX/50)

The Executive Board

1. Welcomes the proposal by the Director-General to set up an internal oversight system (160 EX/23) and takes note of the comments and recommendations of the Joint Inspection Unit (JIU) (160 EX/41) and the draft report of the Institute of Internal Auditors (IIA) (160 EX/INF.6);
2. Endorses the establishment of the Office of Internal Oversight along the lines of the proposals set out in document 160 EX/23;
3. Attaches particular importance to the proposed accountability and reporting arrangements;

4. Decides to review the system following the receipt of the second annual report thereon from the Director-General.

(160 EX/SR.14)

## 7 ADMINISTRATIVE AND FINANCIAL QUESTIONS

### 7.1 Report by the Director-General on budget adjustments authorized within the Appropriation Resolution for 2000-2001 (160 EX/24 and 160 EX/53)

The Executive Board,

1. Having examined the Director-General's report on donations and special contributions received since the beginning of the biennium and appropriated to the regular budget and the transfers proposed by him within the 2000-2001 budget in accordance with the terms of the Appropriation Resolution approved by the General Conference at its 30th session (30 C/Resolution 1.A(d), (f) and (g) and document 160 EX/24),
2. Takes note of the fact that the Director-General has, as a consequence of these donations and special contributions, increased the appropriations to the regular budget by a total amount of \$1,190,091 as follows:

	\$
Part II.A - Major Programme I	616,884
Part II.A - Major Programme II	264,909
Part II.A - Major Programme III	264,262
Part II.A - Major Programme IV	14,036
Part III - Support for Programme Execution	30,000
<b>Total</b>	<b><u><u>1,190,091</u></u></b>

3. Expresses its appreciation to the donors listed in paragraph 1 of document 160 EX/24;
4. Recalling the provision of the Appropriation Resolution by virtue of which transfers between appropriation lines may be made by the Director-General with the prior approval of the Executive Board,
5. Approves the transfer of \$2,446,900 from Part VII to Parts I to VI of the budget to cover increases in staff costs on account of statutory factors;
6. Approves the transfers between appropriation lines to meet the requirements of the rationalization of the Secretariat structure;
7. Takes note of the following revised Appropriation Table:



## Revised Appropriation Table for 2000-2001

Appropriation line	30 C/5 Approved	30 C/5 Approved as adjusted (159 EX/Dec.3.1.3)	Donations	Transfer from Part VII	Rationalization of the Secretariat structure	30 C/5 Approved as adjusted
	\$	\$	\$	\$	\$	\$
<b>Part I      General Policy and Direction</b>						
<b>A. Governing Bodies:</b>						
1. General Conference	6 153 700	6 157 300	-	11 200	36 800	6 205 300
2. Executive Board	7 614 900	7 620 800	-	8 600	-	7 629 400
<b>Total, Part I.A</b>	<b>13 768 600</b>	<b>13 778 100</b>	<b>-</b>	<b>19 800</b>	<b>36 800</b>	<b>13 834 700</b>
<b>B. Direction:</b>						
3. Directorate	1 731 100	1 738 000	-	69 500	-	1 807 500
4. Services of the Directorate (including: Office of the Director-General; Inspectorate General; Office of the Mediator; Office of International Standards and Legal Affairs; Bureau of Studies, Programming and Evaluation; Bureau of the Budget. The former Office of the Assistant Director-General for the Directorate has been discontinued)	20 501 300	20 607 500	-	237 200	(2 438 600)	18 406 100
<b>Total, Part I.B</b>	<b>22 232 400</b>	<b>22 345 500</b>	<b>-</b>	<b>306 700</b>	<b>(2 438 600)</b>	<b>20 213 600</b>
<b>C. Participation in the Joint Machinery of the United Nations System</b>	<b>1 122 900</b>	<b>1 122 900</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>1 122 900</b>
<b>Total, Part I</b>	<b>37 123 900</b>	<b>37 246 500</b>	<b>-</b>	<b>326 500</b>	<b>(2 401 800)</b>	<b>35 171 200</b>
<b>Part II      Programme Execution and Services</b>						
<b>A. Major Programmes, Transdisciplinary Project and Transverse Activities:</b>						
<b>I      Education for all throughout life</b>						
<b>I.1      Basic education for all</b>						
I.1.1 Providing basic education for all children	16 639 400	16 707 100	11 395	61 000	(126 600)	16 652 895
I.1.2 Fostering literacy and non-formal education among youth and adults	15 231 100	15 280 500	52 174	55 800	(115 700)	15 272 774
I.1.3 Mobilizing commitments and partnerships for education for all	12 423 900	12 454 200	8 492	45 500	(94 300)	12 413 892
<b>I.2      Reform of education in the perspective of education for all throughout life</b>						
I.2.1 Renewal of education systems for the information age	16 403 800	16 470 100	21 231	60 100	(124 700)	16 426 731
I.2.2 Renovation of general secondary and vocational education	14 657 100	14 713 900	187 184	53 700	(111 500)	14 843 284
I.2.3 Higher education and development	5 778 500	5 791 700	196 644	21 200	(43 800)	5 965 744
> The status of teachers and teacher education in the information society	3 076 400	3 084 000	2 102	11 300	(23 400)	3 074 002
> Educating for a sustainable future (Environment, population and development)	8 159 000	8 192 200	31 259	29 900	(62 100)	8 191 259
<b>Transdisciplinary project: Towards a culture of peace</b>	7 931 000	7 958 000	106 403	29 100	(60 300)	8 033 203

Appropriation line	30 C/5 Approved	30 C/5 Approved as adjusted (159 EX/Dec.3.1.3)	Donations	Transfer from Part VII	Rationalization of the Secretariat structure	30 C/5 Approved as adjusted
	\$	\$	\$	\$	\$	\$
<b>UNESCO education institutes</b>						
UNESCO International Bureau of Education (IBE)	4 876 000	4 876 000	-	-	-	4 876 000
UNESCO International Institute for Educational Planning (IIEP)	5 406 000	5 406 000	-	-	-	5 406 000
UNESCO Institute for Education (UIE)	2 090 000	2 090 000	-	-	-	2 090 000
UNESCO Institute for Information Technologies in Education (IITE)	1 200 000	1 200 000	-	-	-	1 200 000
UNESCO International Institute for Higher Education in Latin America and the Caribbean (IESALC)	2 375 300	2 375 300	-	-	-	2 375 300
UNESCO International Institute for Capacity-Building in Africa (IICBA)	1 300 000	1 300 000	-	-	-	1 300 000
<b>Total, Major Programme I</b>	<b>117 547 500</b>	<b>117 899 000</b>	<b>616 884</b>	<b>367 600</b>	<b>(762 400)</b>	<b>118 121 084</b>
<b>II The sciences in the service of development</b>						
<b>II.1 Advancement, transfer and sharing of scientific knowledge</b>						
> Follow-up to the World Conference on Science	1 484 300	1 486 800	97 327	5 400	-	1 589 527
II.1.1 Advancement, transfer and sharing of knowledge in the basic and engineering sciences	22 697 200	22 768 300	20 328	82 600	(18 400)	22 852 828
> The World Solar Programme, 1996-2005	1 867 300	1 870 500	-	6 800	-	1 877 300
II.1.2 Advancement, transfer and sharing of knowledge in the social and human sciences	6 254 700	6 272 700	-	38 500	72 900	6 384 100
<b>II.2 Sciences, environment and socio-economic development</b>						
> Promoting integrated approaches to environment and development	408 100	408 800	-	1 500	-	410 300
II.2.1 Earth sciences, earth system management and natural disaster reduction	7 099 400	7 126 800	70 625	25 900	-	7 223 325
II.2.2 Ecological sciences and the Man and the Biosphere (MAB) programme	9 972 900	10 008 700	2 703	36 300	-	10 047 703
II.2.3 Hydrology and water resources development in a vulnerable environment	6 418 400	6 438 000	34 903	23 400	-	6 496 303
> Environment and development in coastal regions and in small islands	3 428 200	3 438 300	21 373	12 500	-	3 472 173
> Human development for sustainable living conditions in the Pacific	451 600	452 400	-	1 600	-	454 000
II.2.4 UNESCO Intergovernmental Oceanographic Commission (IOC)	6 244 200	6 264 100	-	22 700	-	6 286 800
II.2.5 Social transformations and development	11 158 000	11 204 700	15 000	68 700	130 300	11 418 700
> Cities: Management of social transformations and the environment	661 800	663 500	-	4 100	7 700	675 300
<b>II.3 Philosophy, ethics and human sciences</b>	4 338 100	4 349 500	-	26 700	50 600	4 426 800
(including Anticipation and future-oriented studies)	-	-	-	12 200	1 517 400	1 529 600
<b>Transdisciplinary project: Towards a culture of peace</b>	5 838 000	5 861 400	2 650	36 000	68 200	5 968 250
<b>Total, Major Programme II</b>	<b>88 322 200</b>	<b>88 614 500</b>	<b>264 909</b>	<b>404 900</b>	<b>1 828 700</b>	<b>91 113 009</b>
<b>III Cultural development: the heritage and creativity</b>						
<b>Culture and development</b>	2 144 500	2 148 600	12 276	11 400	130 800	2 303 076
<b>III.1 Preservation and enhancement of the cultural and natural heritage</b>						
III.1.1 Safeguard and revitalization of the tangible and intangible heritage	24 574 800	24 675 500	140 981	131 200	1 501 800	26 449 481
III.1.2 Promotion of the Convention for the Protection of the World Cultural and Natural Heritage	5 197 000	5 218 000	49 519	27 700	317 500	5 612 719

Appropriation line	30 C/5 Approved	30 C/5 Approved as adjusted (159 EX/Dec.3.1.3)	Donations	Transfer from Part VII	Rationalization of the Secretariat structure	30 C/5 Approved as adjusted
	\$	\$	\$	\$	\$	\$
<b>III.2 Promotion of living cultures</b>	8 116 900	8 137 600	47 989	43 200	495 400	8 724 189
> Reading for All	1 046 200	1 050 400	6 002	5 600	63 900	1 125 902
> Caribbean People: Tapestry of the Past - Fabric for the Future	540 600	541 600	3 095	2 900	33 000	580 595
<b>Transdisciplinary project: Towards a culture of peace</b>	4 715 800	4 732 500	4 400	25 200	288 100	5 050 200
<b>Total, Major Programme III</b>	<b>46 335 800</b>	<b>46 504 200</b>	<b>264 262</b>	<b>247 200</b>	<b>2 830 500</b>	<b>49 846 162</b>
<b>IV Towards a communication and information society for all</b>						
<b>IV.1 Free flow of ideas</b>						
IV.1.1 Freedom of expression, democracy and peace	3 799 200	3 809 200	-	18 800	58 700	3 886 700
IV.1.2 Media, information and society	7 629 200	7 655 300	-	38 000	117 900	7 811 200
> Ethical, legal and sociocultural challenges of the information society	2 403 400	2 410 800	-	12 000	37 200	2 460 000
<b>IV.2 Bridging the communication and information gap</b>						
IV.2.1 Development of communication	11 854 100	11 896 800	4 036	59 000	183 300	12 143 136
IV.2.2 Development of "infostructure"	5 688 700	5 700 900	10 000	28 300	87 900	5 827 100
<b>Total, Major Programme IV</b>	<b>31 374 600</b>	<b>31 473 000</b>	<b>14 036</b>	<b>156 100</b>	<b>485 000</b>	<b>32 128 136</b>
<b>Transdisciplinary project: Towards a culture of peace<sup>1</sup></b>	-	-	-	-	-	-
<b>Transverse activities:</b>						
UNESCO Institute for Statistics (UIS)	6 820 000	6 820 000	-	-	-	6 820 000
Anticipation and future-oriented studies	1 517 400	1 517 400	-	-	(1 517 400)	-
Fellowships and Procurement Services and Related Programme Support	4 090 400	4 106 600	-	20 400	-	4 127 000
Coordination of activities in favour of priority groups:						
Coordination of activities concerning women	1 153 600	1 157 800	-	11 200	-	1 169 000
Coordination of activities concerning youth	1 428 100	1 433 800	-	14 000	(186 200)	1 261 600
Coordination of activities concerning Africa	3 420 500	3 436 800	-	40 900	(1 997 200)	1 480 500
<b>Coordination of activities concerning Towards a culture of peace</b>	1 408 100	1 412 000	-	8 000	279 400	1 699 400
<b>Total, Transverse activities</b>	<b>19 838 100</b>	<b>19 884 400</b>	<b>-</b>	<b>94 500</b>	<b>(3 421 400)</b>	<b>16 557 500</b>
<b>Participation Programme</b>	24 830 000	24 830 000	-	-	-	24 830 000
<b>Total, Part II.A</b>	<b>328 248 200</b>	<b>329 205 100</b>	<b>1 160 091</b>	<b>1 270 300</b>	<b>960 400</b>	<b>332 595 891</b>

<sup>1</sup> The approved budget provisions have been included under Major Programmes I (ED), II (SHS) and III (CLT) and Transverse activities (Coordination of activities concerning Towards a culture of peace) (ref. 159 EX/Decision 3.1.3).

Appropriation line	30 C/5 Approved	30 C/5 Approved as adjusted (159 EX/Dec.3.1.3)	Donations	Transfer from Part VII	Rationalization of the Secretariat structure	30 C/5 Approved as adjusted
	\$	\$	\$	\$	\$	\$
<b>B. Information and Dissemination Services</b>						
1. Clearing House	4 565 700	4 586 100	-	28 900	(153 300)	4 461 700
2. UNESCO Publishing Office	7 257 100	7 288 900	-	54 700	306 600	7 650 200
3. Office of Monthly Periodicals	4 879 700	4 893 600	-	27 800	-	4 921 400
4. Office of Public Information	5 179 600	5 197 900	-	36 100	259 000	5 493 000
<b>Total, Part II.B</b>	<b>21 882 100</b>	<b>21 966 500</b>	<b>-</b>	<b>147 500</b>	<b>412 300</b>	<b>22 526 300</b>
<b>Total, Part II</b>	<b>350 130 300</b>	<b>351 171 600</b>	<b>1 160 091</b>	<b>1 417 800</b>	<b>1 372 700</b>	<b>355 122 191</b>
<b>Part III - Support for Programme Execution</b>	<b>55 832 500</b>	<b>56 090 500</b>	<b>30 000</b>	<b>436 200</b>	<b>1 192 900</b>	<b>57 749 600</b>
<b>Part IV - Management and Administrative Services</b>	<b>52 341 900</b>	<b>52 535 800</b>	<b>-</b>	<b>257 900</b>	<b>6 700</b>	<b>52 800 400</b>
<b>Part V - Common Services; Maintenance and Security</b>	<b>28 748 300</b>	<b>28 832 400</b>	<b>-</b>	<b>8 500</b>	<b>(170 500)</b>	<b>28 670 400</b>
<b>Part VI - Renovation of Headquarters premises</b>	<b>6 499 500</b>	<b>6 499 500</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>6 499 500</b>
<b>Total, Parts I-VI</b>	<b>530 676 400</b>	<b>532 376 300</b>	<b>1 190 091</b>	<b>2 446 900</b>	<b>-</b>	<b>536 013 291</b>
<b>Part VII - Anticipated cost increases</b>	<b>13 690 850</b>	<b>11 990 950</b>	<b>-</b>	<b>(2 446 900)</b>	<b>-</b>	<b>9 544 050</b>
<b>TOTAL APPROPRIATION APPROVED AS ADJUSTED</b>	<b>544 367 250</b>	<b>544 367 250</b>	<b>1 190 091</b>	<b>-</b>	<b>-</b>	<b>545 557 341</b>

(160 EX/SR.14)

**7.2 Financial report and audited financial statements of UNESCO for the period ended 31 December 1999 and report by the External Auditor (160 EX/25 and Add. and 160 EX/54)**

The Executive Board,

1. Having examined documents 160 EX/25 and Add.,
2. Expresses its appreciation to the External Auditor for the high standard of his work;
3. Notes the opinion of the External Auditor that the financial statements presented fairly, in all material respects, the financial position of UNESCO as at 31 December 1999 and the results of its operations and its cash flows for the two-year financial period then ended; that they were prepared in accordance with the stated accounting policies, which were applied on a basis consistent with that of the preceding financial period;
4. Notes with grave concern that, unprecedented in the history of the Organization, the opinion of the External Auditor has been qualified because of significant deviations in 1998-1999 from the authorities granted by the General Conference to the Director-General concerning senior promotions and the Participation Programme;
5. Further notes with concern that there has been a significant delay in the implementation of a number of recommendations made by the External Auditor for the preceding two biennia; and that internal oversight mechanisms have not operated in an effective manner;
6. Deplores the infringements of rules, which prompted the External Auditor to qualify his opinion by adding reservations and which, in the cases in question, resulted in a misuse of the Organization's financial resources;
7. Notes with satisfaction that the Director-General has agreed to implement all of the current recommendations made by the External Auditor and has begun taking action accordingly;
8. Invites the Director-General to continue to take steps to ensure that the abuses of the past are effectively remedied and to ensure that the authorities granted by the General Conference to him are strictly adhered to in the future;
9. Also invites the Director-General to provide it with an updated report on the status of implementation of the original recommendations made in regard to the 1994-1995 and 1996-1997 biennia at its 161st session and on the status of implementation of the recommendations made in regard to the 1998-1999 biennium at its 162nd session;
10. Requests the External Auditor to continue to follow up and report to it on the implementation of his recommendations;
11. Decides to transmit to the General Conference at its 31st session the report of the External Auditor and the audited financial statements of UNESCO for the period ended 31 December 1999, along with the status of implementation of the

External Auditor's recommendations as submitted by the Director-General to the Executive Board.

(160 EX/SR.15)

**7.3 Report by the Director-General on the status of contributions of Member States and of payment plans (160 EX/26 and 160 EX/53)**

The Executive Board,

1. Having examined document 160 EX/26 and having taken note of the up-to-date information provided during the debate of the Finance and Administrative Commission,
2. Expresses its appreciation to Member States that have paid their contributions for the year 2000 and to those that have made efforts to reduce their arrears of contributions in response to appeals;
3. Notes that the considerable efforts made by many Member States have not been enough to prevent recourse to borrowing to supplement the resources of the Working Capital Fund for the purpose of financing the approved programme;
4. Recalls that the prompt payment of contributions is an obligation incumbent on Member States under the Constitution and the Financial Regulations of the Organization;
5. Strongly supports the approaches the Director-General is continuing to make to Member States with a view to obtaining timely payment of contributions;
6. Urges Member States, on receipt of the Director-General's request for payment of assessed contributions, to inform him, as promptly as possible of the date, amount and method of payment of the forthcoming contribution in order to facilitate his management of the Organization's treasury function;
7. Urgently appeals to those Member States that are behind with the payment of their contributions to pay their arrears without delay;
8. Noting with regret in particular the failure of 30 Member States to pay up to the end of August 2000 the amounts due by them against payment plans approved by the General Conference for settlement of their accumulated arrears in instalments, in addition to current year contributions,
9. Recalling the request of the General Conference to the Director-General to report to it at its 31st session thereon,
10. Urgently appeals to those Member States in arrears on payment plans to settle their outstanding instalments as well as their regular assessed contributions at the earliest possible time, bearing in mind the risk of loss of voting rights that may otherwise ensue at the 31st session of the General Conference.

(160 EX/SR.14)

**7.4 Report by the working group on the consequences of the switch to the euro**  
(160 EX/27 and 160 EX/53)

The Executive Board,

1. Recalling 30 C/Resolution 69 as well as 159 EX/Decision 6.4,
2. Having examined document 160 EX/27,
3. Decides to maintain the existing system of split-level assessment with the United States dollar as the reporting currency, for the time being, given the current structure of expenditures in the Organization;
4. Takes note of the information provided by the Director-General to the effect that:
  - (a) it is possible to pay the contributions to the United Nations Joint Staff Pension Fund for General Service staff in euros;
  - (b) contributions to the UNESCO Medical Benefits Fund are already paid in euros; and
  - (c) replenishments of field offices in the euro and the franc zone are already made in that currency;
5. Requests the Director-General to provide information on the financial and budgetary implications of expressing UNESCO's budget in euros.

(160 EX/SR.14)

**7.5 Geographical distribution of the staff** (160 EX/28 and 160 EX/53)

The Executive Board,

1. Recalling Article VI.4 of the UNESCO Constitution, 30 C/Resolution 72 and 157 EX/Decision 8.6,
2. Having considered documents 160 EX/28 and 160 EX/41,
3. Takes note with regret of the fact that the geographical distribution of the staff has not improved despite the decisions already taken by the Executive Board;
4. Confirms the need to strengthen cooperation between the Secretariat and the Member States that are not represented or that fall below the established levels of representation in order to ensure a sufficient number of applications to meet the Organization's needs;
5. Invites the Director-General to be more proactive in seeking candidates from unrepresented and under-represented Member States;
6. Invites the Director-General to apply the principles set out in document 160 EX/28, paragraphs 21 (except subpara. (c)) to 23, with a view to improving the geographical distribution of the staff;

7. Invites the Director-General to submit to it at its 162nd session a report on the situation concerning the geographical distribution of the staff;
8. Invites unrepresented and under-represented Member States to make a special effort to identify and present high-quality candidates.

(160 EX/SR.15)

**7.6 Report by the Director-General on the functioning and implementation of the Participation Programme and emergency assistance (160 EX/29 and Add. and 160 EX/53)**

The Executive Board,

1. Recalling 159 EX/Decision 6.10, paragraph 6, which asks for a detailed list of projects approved for the Participation Programme and emergency assistance during the first half of the current biennium and paragraph 7 of the same decision which requests clear-cut criteria for emergency assistance,
2. Having examined document 160 EX/29 and the proposals presented in Parts I and II thereof concerning the criteria for according emergency assistance and the procedures to be followed when providing such assistance,
3. Takes note of the information relating to the implementation of the Participation Programme during the first half of the current biennium presented in Part III of that document in Annexes A, B and C;
4. Approves the proposed criteria and procedures for emergency assistance, annexed hereto.

**Annex**

**Part I**

**Criteria for according emergency assistance by UNESCO**

- (a) Emergency assistance may be accorded by UNESCO when:
  - (i) there are nation-wide insurmountable circumstances (earthquakes, storms, cyclones, hurricanes, tornadoes, typhoons, inundations, landslides, volcanic eruptions, fires, droughts, floods or wars, etc.) which have catastrophic consequences for the Member State in the fields of education, science, culture or communication and which it cannot overcome on its own;
  - (ii) there are multilateral emergency assistance efforts undertaken by the international community or the United Nations system;
  - (iii) the Member State requests UNESCO to provide emergency assistance, in accordance with (i) and (ii) above, in the fields of its competence, through its National Commission or an established government channel;
  - (iv) the Member State is prepared to accept the Organization's recommendations in the light of the present criteria;



- (b) UNESCO emergency assistance should be restricted to the Organization's fields of competence and should begin once the threat to life has been overcome and the physical priorities have been met (food, clothing, shelter and medical assistance);
- (c) UNESCO emergency assistance should be concentrated on: (i) assessing the situation and evaluating the basic requirements; (ii) providing expertise and formulating recommendations on resolving the situation in the fields of its competence; (iii) helping to identify outside funding sources and extrabudgetary funds;
- (d) Emergency assistance in cash or kind should be limited to the strict minimum and only provided in exceptional cases;
- (e) No administrative support or personnel costs shall be financed through emergency assistance;
- (f) The total budget for any emergency assistance project shall not exceed \$25,000. It may be complemented by extrabudgetary funds identified for this purpose or other sources of funding;
- (g) Emergency assistance shall not be provided if the Member State's request may be met within the ordinary Participation Programme;
- (h) Emergency assistance shall be provided in coordination with other United Nations agencies.

## **Part II**

### **Procedures to be followed when providing emergency assistance**

- (a) Faced with an emergency situation, a Member State, through the National Commission or established channel, will identify, as appropriate, its needs and the type of assistance which it requires from UNESCO, in its fields of competence;
- (b) The Director-General shall then inform the Member State, through the National Commission or established channel, of his decision;
- (c) When appropriate, and in agreement with the Member State, a technical assessment mission will be sent to appraise the situation and report back to the Director-General;
- (d) The Secretariat shall report to the Member State on the assistance and the amounts it envisages providing and the follow up, if any, which could be considered; the total value of the assistance provided shall not be in excess of \$25,000;
- (e) In the case of goods or services to be supplied by UNESCO there shall be no international competitive bidding if the situation requires urgent action;

- (f) An evaluation report, and save exception, a financial report, shall be submitted by the Member State after completion of the project.

(160 EX/SR.14)

**7.7 Proposals by the Director-General on an outsourcing policy for UNESCO**  
(160 EX/30 and 160 EX/53)

The Executive Board,

1. Having examined document 160 EX/30,
2. Approves as amended the proposals by the Director-General on an outsourcing policy for UNESCO annexed hereto;
3. Invites the Director-General to inform it regularly on the implementation of this policy.

**Annex**

Principles for implementing the outsourcing policy for UNESCO

- (a) The ability of UNESCO to perform efficiently its constitutional functions as an international organization should be preserved;
- (b) Any decision on outsourcing should not compromise the international character of UNESCO;
- (c) Outsourcing should not be regarded as an end in itself or a one-way process but as an efficient complement to services and activities of the Secretariat;
- (d) Cost-effectiveness and efficiency are the starting points for considering outsourcing or the re-establishment of activities and services;
- (e) Core activities and services of UNESCO as a general rule should not be outsourced;
- (f) There must be appropriate internal monitoring, evaluation and management control over the outsourced activities and services;
- (g) Contracts for outsourced activities and services must fully protect the interests of the Organization;
- (h) Impact on staff in all its aspects must be measured and considered when decisions are taken on outsourcing;
- (i) At key stages of the exercise, staff should be consulted in order to achieve real competitiveness;
- (j) Outsourcing should be conducted in a transparent manner through open international bidding procedures.

(160 EX/SR.14)

**7.8 Report by the Director-General, in cooperation with the Headquarters Committee, concerning the criteria for the management of the Headquarters Utilization Fund (160 EX/31 and 160 EX/53)**

The Executive Board,

1. Recalling 30 C/Resolution 76 and 157 EX/Decision 8.9,
2. Having examined document 160 EX/31,
3. Thanks the Headquarters Committee and the Director-General for their proposals in respect of criteria for the management of the Headquarters Utilization Fund;
4. Requests the Director-General to provide details of the financial impact of the current policy of under-charging in respect of rents for facilities let to NGOs;
5. Further requests the Director-General to develop, in cooperation with the Headquarters Committee, proposals on a transparent system of accounting and reporting in respect of the income from facilities let to NGOs, taking into consideration the observations of the External Auditor contained in document 160 EX/25 Add., and to report back to it at its 161st session;
6. Approves the following criteria for the management of the Headquarters Utilization Fund:
  - (a) the Headquarters Utilization Fund (HQF) is a UNESCO special account set up to accommodate funds and financing activities and services not directly deriving from the core functions of the Organization;
  - (b) the Fund should be credited with all receipts from the letting of offices to Permanent Delegations, observer missions, intergovernmental organizations and other bodies, all rentals from the letting of meeting rooms, exhibition spaces and facilities, rentals from users of the garages, from the travel agencies, the bank, the news-stands and all other services of a similar nature and all receipts from additional facilities provided to users;
  - (c) the Headquarters Utilization Fund should be managed on the general principle that expenditure should relate to the income earned;
  - (d) the following expenditures should be charged to the Special Account:
    - (i) expenditure relating to the letting of offices, meeting rooms, exhibition spaces and facilities (including appropriate repairs and maintenance), the operation of the garages, expenditures relating to the letting of premises to the travel agencies, the bank and the news-stands, and all expenditures arising from letting additional facilities;
    - (ii) contributions of Permanent Delegations of Member States, observer missions, intergovernmental organizations and other bodies occupying offices at Headquarters as their additional share in the

cost of renovation of the Headquarters buildings for offices occupied by them;

- (e) only those staff costs and temporary assistance costs that have a direct relation to income-generating activities and services, as well as administrative and budgetary management of Fund and related human resources, should be charged against the HQF;
  - (f) the overall share of staff costs for established posts in the Fund's expenditure should not normally exceed 50 per cent;
  - (g) staff costs charged to the HQF for any Secretariat unit should not exceed the income generated by this unit to HQF;
  - (h) expenditure for maintenance and upkeep, furniture and equipment in offices and meeting rooms, exhibition spaces and facilities should be charged against the HQF only to the extent that they do not derive from providing facilities for the General Conference, the Executive Board and various programmes and staff activities;
7. Invites the Director-General to introduce changes deriving from these criteria in the financial regulations governing the Headquarters Utilization Fund and to submit, in cooperation with the Headquarters Committee, revised financial regulations to it at its 161st session for approval;
8. Approves further application of the measures introduced by 157 EX/Decision 8.9.

(160 EX/SR.14)

**7.9 Report by the Director-General, in cooperation with the Headquarters Committee, on the progress of work under the plan for the restoration and improvement of Headquarters buildings (160 EX/32 and 160 EX/53)**

The Executive Board,

1. Having examined document 160 EX/32,
2. Takes note of the schedule of studies and work under the Belmont Plan for the restoration and improvement of Headquarters buildings;
3. Notes with gratitude the French Government's decision to propose financial assistance for the realization of the first phase of the Belmont Plan;
4. Invites the Director-General to continue his efforts to seek funding for the subsequent stages of the Belmont Plan in pursuance of 30 C/Resolution 76 of the General Conference;
5. Further invites the Director-General to prepare a design brief in accordance with 159 EX/Decision 6.6 and present it to the Board at its 164th session;
6. Invites also the Director-General, in cooperation with the Headquarters Committee, to submit to it at its 161st session a report on, and if appropriate, proposals on reinforcing the procedure applicable to acceptance, inventories,

present location, and maintenance of donations, bequests, gifts of works of art, antiquities and artefacts offered to UNESCO, in the light of paragraph 5 of Article VI and paragraph 3 of Article IX of the UNESCO Constitution and Regulation 7.3 of the Financial Regulations.

(160 EX/SR.15)

**7.10 Financial Regulations of the Special Account for New Management and Monitoring Instruments (160 EX/33 and 160 EX/53)**

The Executive Board,

1. Recalling 30 C/Resolution 84, paragraph 3,
2. Having considered document 160 EX/33,
3. Approves the Financial Regulations of the Special Account for New Management and Monitoring Instruments which are annexed hereto.

**Annex**

**Financial Regulations of the Special Account  
for New Management and Monitoring Instruments**

**Article 1 - Creation of a Special Account**

- 1.1 In accordance with Article 6, paragraph 6, of the Financial Regulations of UNESCO, there is hereby created a Special Account for “New Management and Monitoring Instruments”, hereafter referred to as the “Special Account”.
- 1.2 The following regulations shall govern the operation of this Special Account.

**Article 2 - Financial period**

The financial period shall correspond to that of UNESCO.

**Article 3 - Purpose**

The purpose of the Special Account is to group hereunder all the income and expenditures relating to the finance and budget, and human resources management and payroll projects, as set out in 30 C/Resolution 84, “to provide UNESCO with modern management and monitoring instruments ... to replace the legacy computer systems ... in order to produce needed efficiency gains, improve services to the governing bodies, Member States and other UNESCO partners, and improve the quality of information available to management and the governing bodies”.

**Article 4 - Income**

The income of the Special Account shall consist of:

- (a) amounts provided from the regular budget of the Organization as authorized by the General Conference;

- (b) voluntary contributions from Member States, international agencies and organizations, as well as other entities;
- (c) appropriate amounts provided from available extrabudgetary funds;
- (d) miscellaneous income, including any interest earned on the investments referred to in Article 7 below.

#### **Article 5 - Expenditure**

The Special Account shall be debited with the expenditure relating to its purpose as described in Article 3 above, including administrative and staff expenses specifically relating to it.

#### **Article 6 - Accounts**

- 6.1 The UNESCO Comptroller shall maintain such accounting records as are necessary.
- 6.2 Any unused balance at the end of a financial period shall be carried forward to the following financial period.
- 6.3 The accounts of the Special Account shall be submitted for audit to the External Auditor of UNESCO, together with the accounts of the Organization.
- 6.4 Contributions in kind shall be recorded outside the Special Account.

#### **Article 7 - Investments**

- 7.1 The Director-General may make short-term investments of sums standing to the credit of the Special Account.
- 7.2 Interest earned on these investments shall be credited to the Special Account.

#### **Article 8 - Closure of the Special Account**

The Director-General shall decide upon the closure of the Special Account at such time as he deems that its operation is no longer necessary.

#### **Article 9 - General provision**

Unless otherwise provided in these Regulations this Special Account shall be administered in accordance with the Financial Regulations of UNESCO.

(160 EX/SR.14)

### **7.11 Financial Regulations of the Special Account for the UNESCO European Centre for Higher Education (160 EX/34 and 160 EX/53)**

The Executive Board,

- 1. Recalling 147 EX/Decision 3.4.1 and 156 EX/Decision 8.5,
- 2. Having examined document 160 EX/34,

3. Requests the Director-General to submit to it at its 161st session proposals for its consideration on the modifications of the statute of the Advisory Board of the European Centre for Higher Education.

(160 EX/SR.14)

**7.12 Information for Members of the Executive Board regarding the appointment and extension of appointment of staff members at grade D-1 and above and analysis of suspended cases (160 EX/PRIV.1) and consultation regarding the posts of the Legal Adviser and Director of the Office of Internal Oversight (160 EX/PRIV.2)**

The announcement appearing at the end of these decisions reports on the Board's deliberations on this subject.

(160 EX/SR.11)

**8 RELATIONS WITH MEMBER STATES AND INTERNATIONAL ORGANIZATIONS**

**8.1 Development cooperation policies and activities carried out with extrabudgetary funding (160 EX/35 and 160 EX/52 and Add.)**

The Executive Board,

1. Having examined document 160 EX/35 containing the Director-General's annual report on development cooperation policies and activities carried out with extrabudgetary funding, and more particularly the statutory part of the report dealing with development cooperation within the United Nations system,
2. Takes note with interest of the information contained in that document on all the activities carried out by UNESCO in cooperation with its external partners for the benefit of the developing countries;
3. Notes with concern the very low level of funding from development banks, and the low level of funding from funding agencies of the United Nations system;
4. Stresses the importance of contributions to the core programmes of United Nations institutions in order to preserve the neutrality and multilateralism of United Nations system interventions;
5. Expresses sincere thanks to all bilateral and multilateral donors that have concluded partnerships with UNESCO, thereby helping to increase its level of extrabudgetary funding;
6. Recalls, however, that the activities funded by extrabudgetary resources must respect the priorities set in the regular programme;
7. Notes the trend, both within the United Nations system and in UNESCO, towards an increase in funds-in-trust contributions and self-benefiting cost-sharing arrangements and intends to examine this further at its 161st session;
8. Invites the Director-General to endeavour to develop, in consultation with bilateral donors, a long-term strategy for extrabudgetary funding;

9. Encourages the Director-General to continue his collaboration within the United Nations system in implementing United Nations General Assembly resolution 53/192 on the triennial policy review of operational activities for development, and in pursuance thereof:
  - (a) Invites the Director-General to continue to ensure that UNESCO participates in the system-wide strategic frameworks, implemented in close collaboration with the beneficiary States, notably the Common Country Assessment (CCA), and the United Nations Development Assistance Framework (UNDAF), and makes contributions to the Poverty Reduction Strategy Papers (PRSPs) as initiated by the Bretton Woods institutions; and, in this context, further invites the Director-General to keep the Executive Board informed of progress in the efforts to simplify and harmonize administrative and financial procedures for all agencies and funding sources involved in programming at the country level;
  - (b) Requests the Director-General to continue to ensure UNESCO's involvement in the implementation of all directives concerning the Resident Coordinator System, and through participation in the appropriate inter-agency coordination machinery, in the follow-up action to the reforms of operational activities within the United Nations system; and further requests the Director-General to pursue his collaboration with the United Nations funds and programmes, respecting existing mandates and priorities, and adopting new cooperation arrangements as appropriate;
10. Takes note of the creation of internal coordination measures allowing better monitoring of extrabudgetary activities within UNESCO, and supports the effort to strengthen UNESCO's action with respect to cooperation for operational development activities.

(160 EX/SR.13)

**8.2 Relations with the Community of Portuguese-Speaking Countries (CPLP) and draft cooperation agreement between UNESCO and that organization (160 EX/36 and Corr. and 160 EX/2)**

The Executive Board,

1. Having examined document 160 EX/36 and Corr.,
2. Takes note with satisfaction of the initiatives taken by the Community of Portuguese-Speaking Countries (CPLP) in which UNESCO was invited to participate;
3. Approves the draft cooperation agreement contained in Annex II to document 160 EX/36 and Corr.;
4. Authorizes the Director-General to establish official relations with CPLP and to sign the cooperation agreement on behalf of UNESCO.

(160 EX/SR.1)



**8.3 Relations with the Sahara and Sahel Observatory (OSS) and draft cooperation agreement between UNESCO and that body (160 EX/37 and 160 EX/2)**

The Executive Board,

1. Having examined document 160 EX/37,
2. Considering the desirability of establishing a framework for cooperation between UNESCO and the Sahara and Sahel Observatory (OSS) in areas of mutual interest concerning action to combat desertification,
3. Approves the draft cooperation agreement set out in Annex II to document 160 EX/37;
4. Authorizes the Director-General to establish formal relations with OSS and to sign the cooperation agreement on behalf of UNESCO.

(160 EX/SR.1)

**8.4 Relations with non-governmental organizations, foundations and similar institutions (160 EX/38 and 160 EX/51)**

The Executive Board,

1. Having examined document 160 EX/38 and the report of its Committee on International Non-Governmental Organizations (160 EX/51),
2. Takes note of the information contained in paragraphs 2 to 6 of document 160 EX/38 on the progress of the sexennial report;
3. Invites the Committee on International Non-Governmental Organizations to take into account the relevant recommendation contained in paragraph 17 of the final report of the Task Force on UNESCO in the Twenty-First Century (160 EX/48 Parts 6 and 7 Rev.);
4. Decides to admit to formal consultative relations the organizations mentioned in Annex II to document 160 EX/38;
5. Takes note of the Director-General's decision to admit to operational relations the organizations listed in Annex III to document 160 EX/38.

(160 EX/SR.13)

**8.5 Reports by the Joint Inspection Unit (JIU) of interest to UNESCO**

**8.5.1 Results-based budgeting: The experience of United Nations system organizations (JIU/REP/99/3) (160 EX/39 and 160 EX/53)**

The Executive Board,

1. Having examined document 160 EX/39,
2. Thanks the Joint Inspection Unit for its report entitled "Results-based budgeting: The experience of United Nations system organizations" (JIU/REP/99/3);

3. Takes note of the conclusions and recommendations contained in the report and the Director-General's comments thereon.

(160 EX/SR.14)

### **8.5.2 Private sector involvement and cooperation with the United Nations system (JIU/REP/99/6) (160 EX/40 and Corr. and 160 EX/53)**

The Executive Board,

1. Having examined document 160 EX/40,
2. Thanks the Joint Inspection Unit for its report entitled "Private sector involvement and cooperation with the United Nations system" (JIU/REP/99/6);
3. Notes with interest the conclusions and recommendations contained in this report, the comments of the members of the Administrative Committee on Coordination and the Director-General's observations on this subject;
4. Invites the Director-General to continue his collaboration with the United Nations system with the aim of working out suitable mechanisms for information sharing and best practices in regard to relations with the private sector to ensure consistency of policy and harmonization of relevant procedures throughout the United Nations system.

(160 EX/SR.14)

### **8.5.3 Review of Management and Administration in the United Nations Educational, Scientific and Cultural Organization (JIU/REP/2000/4) (160 EX/41 and 160 EX/53)**

The Executive Board,

1. Having examined document 160 EX/41,
2. Thanks the Joint Inspection Unit for its report entitled "Review of Management and Administration in the United Nations Educational, Scientific and Cultural Organization (UNESCO)" (JIU/REP/2000/4);
3. Takes note of the conclusions and recommendations contained in the report and of the Director-General's comments thereon;
4. Invites the Director-General to pursue his reform efforts with regard to management and administration in UNESCO, taking into account, as appropriate, the recommendations of the Joint Inspection Unit and the experience of other United Nations agencies.

(160 EX/SR.14)

## 9 GENERAL MATTERS

### 9.1 Application of 159 EX/Decision 8.1 concerning educational and cultural institutions in the occupied Arab territories (160 EX/42 and 160 EX/52 and Add.)

The Executive Board,

1. Having examined the Director-General's report (160 EX/42),
2. Having noted the Director-General's statement "hope must not be killed", declares that it associates itself with that statement;
3. Greatly concerned by the critical situation, acts of violence and excessive use of force that have occurred since 28 September 2000 in the territories occupied since 1967,
4. Noting with regret that a large number of schools and universities have had to be closed because of the sealing off of the Palestinian autonomous territories and that many activities planned by UNESCO in those territories have had to be suspended,
5. Highly appreciative of the efforts of the international community aimed at halting the violence and safeguarding the peace process which is seriously threatened by these tragic events,
6. Expresses its full support for the above-mentioned efforts of the international community;
7. Urgently appeals to the Israeli and Palestinian authorities to refrain from any incitement and call to violence and to resume negotiations in order to reach a just and comprehensive peace in accordance with the United Nations resolutions, to which UNESCO fully subscribes, particularly Security Council resolutions 242, 338 and 1322;
8. Warmly thanks the Director-General for his efforts to ensure the application of 30 C/Resolution 54 and 159 EX/Decision 8.1;
9. Expresses its gratitude to the States, organizations, foundations and representatives of the private sector who have contributed to the implementation of the UNESCO Programme for Palestine (UPP);
10. Notes with satisfaction the elaboration of the third phase of the UNESCO Programme for Palestine (UPP), which responds to the needs and priorities of the Palestinian people and contributes effectively to the peace process, especially in this critical situation;
11. Supports the appeal launched by President Arafat and by the Director-General to all sponsors to contribute generously to the third phase;
12. Expresses the hope that the Arab-Israeli peace negotiations will be resumed and that a just and comprehensive peace will be speedily brought about in accordance with the United Nations resolutions, to which UNESCO adheres, particularly Security Council resolutions 242 and 338, based on withdrawal from the occupied Arab territories and the principle of land for peace;

13. Invites the Director-General:
  - (a) to continue the efforts he is making vis-à-vis the Israeli authorities with a view to preserving the human and social fabric and safeguarding the Arab cultural identity of the occupied Syrian Golan, in accordance with the relevant resolutions adopted in this regard;
  - (b) to continue his efforts vis-à-vis the Israeli authorities so that they cease imposing Israeli curricula on the students of the occupied Syrian Golan, to offer more grants to those students and to provide special assistance to the educational institutions of the Golan;
14. Reiterates all its previous decisions relating to the occupied Syrian Golan;
15. Decides to include this item in the agenda of its 161st session.

(160 EX/SR.13)

**9.2 Progress report by the Director-General on the negotiations to reach an agreement with Canada concerning the UNESCO Institute for Statistics (160 EX/43 and 160 EX/53)**

The Executive Board,

1. Recalling 159 EX/Decision 8.2,
2. Having examined document 160 EX/43,
3. Takes note of the supplementary information provided by the representative of the Director-General indicating that significant progress has been accomplished towards reaching a satisfactory agreement with Canada concerning the location of the UNESCO Institute for Statistics (UIS) in Montreal;
4. Notes that, although intensive negotiations continue, an agreement has not yet been reached with Canada, despite the urgent need to settle the future of the Institute;
5. Invites the Director-General to continue to be guided by 159 EX/Decision 8.2 and the recommendations made by the Governing Board of the UNESCO Institute for Statistics;
6. Further invites the Director-General to report to it on this matter at its 161st session.

(160 EX/SR.15)

**9.3 Review of existing Youth Voluntary Service programmes and proposals for an innovative UNESCO approach (160 EX/44 and 160 EX/52)**

The Executive Board,

1. Having examined document 160 EX/44,

2. Takes note of the importance of voluntary service as a means for promoting youth participation and empowerment and for involving young people in key areas such as basic education, the cultural heritage and environment preservation;
3. Takes note also of UNESCO's activities planned for the present biennium, namely the elaboration of guidelines for national policy-makers on the status of young volunteers, the development of pilot projects in UNESCO's fields of competence and the exchange of information on good practice;
4. Invites Member States to support the development of youth voluntary service and to include provisions to this effect in their national youth policies;
5. Invites the Director-General to pursue activities with a view to promoting innovative strategies and programmes for youth voluntary service at the national and international level and to contribute to the International Year of Volunteers, 2001.

(160 EX/SR.13)

**9.4 Evaluation of UNESCO's policy regarding world reports (160 EX/45 and 160 EX/54)**

The Executive Board,

1. Having examined document 160 EX/45,
2. Acknowledging with thanks the action of the Netherlands National Commission for UNESCO in sponsoring the mission of the team of external evaluators,
3. Noting with satisfaction the high quality of the work done by the team of external evaluators,
4. Taking note with utmost interest of the conclusions and recommendations put forward in the document,
5. Being of the opinion that their comprehensive, penetrating and constructive character is conducive to the elaboration of concrete measures aimed at radical improvement of the system of UNESCO world reporting,
6. Being aware of the fact that the measures recommended by the evaluators will have consequences for the Organization in terms of its working methods and processes, and imply a reallocation of human and budgetary resources,
7. Invites the Director-General to apply appropriately the recommendations made by the evaluators to the work in progress and to consider whether it is advisable to continue each single sector report;
8. Also invites the Director-General to submit to it at its 161st session a more detailed strategy which will be implemented from 2002 and will take into account all the recommendations made by the evaluators.

(160 EX/SR.15)

**9.5 Report by the Director-General on the reinforcement of cooperation between UNESCO and Haiti (160 EX/46 and 160 EX/52)**

The Executive Board,

1. Having examined document 160 EX/46,
2. Takes note of its content.

(160 EX/SR.13)

**9.6 Final report of the Task Force on UNESCO in the Twenty-First Century (160 EX/48 and 160 EX/48 Parts 6 and 7 Rev.)**

**Contributing to peace and human development in an era of globalization**

The Executive Board,

1. Recalling 156 EX/Decision 10.2, which established a Task Force on UNESCO in the Twenty-First Century,
2. Further recalling the mandate of the Task Force as defined in that decision:  
“... to identify the new challenges for UNESCO posed by the twenty-first century, and to propose a strategic vision for UNESCO in the twenty-first century which focuses on the objectives in relation to which UNESCO has, or should have, a comparative advantage, with orientations, activities, programmes and a modernization of structure and management that would allow UNESCO to achieve its mission with the greatest efficiency and effectiveness possible”,
3. Recalling also the interim report of the Task Force in document 159 EX/39 and 159 EX/Decision 8.4,
4. Having examined the preliminary proposals of the Director-General concerning the Draft Medium-Term Strategy for 2002-2007 and the Draft Programme and Budget for 2002-2003 contained in document 160 EX/5, Parts II and III,
5. Having examined also the final report of the Task Force contained in documents 160 EX/48 and 160 EX/48 Parts 6 and 7 Rev.,
6. Thanks the Chairperson and members of the Task Force and all those who contributed to its deliberations and work;
7. Recognizing the value of the work done by the Task Force on UNESCO in the Twenty-First Century,
8. Takes note of the final report, taking into account the deliberations held on it in plenary, and endorses the recommendations in document 160 EX/48 Parts 6 and 7 Rev., paragraphs 16, 17 and 18, reproduced below:

**Governance-related recommendations**

16. *The Task Force recommends to the Executive Board that it consider the difficulties facing certain National Commissions in Member States, and make recommendations to improve, where necessary, the situation of National Commissions.*
17. *The Task Force recommends that the Executive Board ask the Committee on International Non-Governmental Organizations (ONG) to review the current practices as described in this report dealing with the relationship of UNESCO with NGOs, with a view to improving them, where necessary, within the framework of a coherent strategy.*
18. *The Task Force recommends that, in order to enhance the constitutional role and decision-making capacity of the Executive Board, and in accordance with Article V, paragraph 6(b), of the Constitution of UNESCO, the Executive Board consider the possibility of examining the existing procedures and methods which would enable it to fulfil effectively its constitutional duty of monitoring the execution of the programme and budget and allow the Member States to follow more closely the development of UNESCO's programme activities and react in a timely manner to new challenges within the Organization's fields of competence.*

9. Requests the Director-General to:

- (a) take into account during the preparation of the Medium-Term Strategy and the subsequent programmes and budgets the recommendations of the Task Force in Part 6, paragraphs 1-4, reproduced below; and
- (b) to consider, in the spirit of the overall reform of UNESCO and in the light of the mandate of the Task Force, the managerial and programmatic recommendations in Part 6, paragraphs 5-15, reproduced below:

***Providing UNESCO with flexible and responsive planning tools for a contribution to peace and human development in an era of globalization***

1. *The Task Force therefore recommends that, in harmony with the set priorities of the United Nations system, including those highlighted in the Millennium Declaration of the General Assembly, the Draft Medium-Term Strategy incorporate:*
  - (i) *an overarching strategic vision of the contribution to peace and human development in an era of globalization that would provide a common basis for all programming and which would be clearly linked to identified emerging and future trends. This would represent a contemporary articulation of the ideals of UNESCO;*
  - (ii) *strategies to equip UNESCO to influence the development of globalization in humanistic directions and thus to enable UNESCO to establish partnerships within its fields of competence with other organizations of the United Nations system, the Bretton Woods institutions, non-governmental*

*organizations and the private sector, particularly with a view to including all aspects of human resource development in UNESCO's fields of competence in their funding criteria;*

- (iii) strategies appropriate to the different types of partnerships to fashion common ethical rules and norms needed to harness the potentially positive power of globalization.*
2. *The Task Force therefore recommends to the Executive Board that it request the Director-General, in developing the Draft Medium-Term Strategy and the Draft Programme and Budget, to take into account the following specific programming-related recommendations:*
    - (a) that the Draft Medium-Term Strategy be developed in the light of the possibility that it might be adjusted, as required, throughout the course of the next six-year period to take into account new or changed circumstances, globally or specifically within UNESCO;*
    - (b) that the Draft Medium-Term Strategy present a strategic vision of the challenges facing UNESCO that arise from emerging and future trends, such as those identified by the Task Force in its interim report (159 EX/39, Part II).*
  3. *The Task Force therefore recommends that:*
    - (a) the Draft Medium-Term Strategy present an approach to programme renewal and programme selection which would entail a rational and comprehensive reorganization and reprofiling, to be carried out by the Director-General, of current and future programmes, linked to ongoing management improvement initiatives, and based on the following:*
      - (i) how each activity is linked to the core mission of UNESCO to build peace in the minds of men;*
      - (ii) how it contributes to the strategic challenge of contributing to peace and human development in an era of globalization;*
      - (iii) how it relates to emerging and future trends such as those identified by the Task Force in its interim report (159 EX/39, Part II);*
      - (iv) how it complements UNESCO's five identified comparative advantages, and how it contributes to enhancing inter-agency cooperation within the United Nations system; and*
      - (v) how it relates to the sets of criteria contained in the Task Force's interim report (159 EX/39, Part IV);*



- (b) *in order to build momentum and in the light of the administrative and managerial complexities involved in the reorganization and reprofiling suggested above, the Director-General identify one or more major programmes that would be the subject of such reorganization and reprofiling and that the results of this process be integrated into the next Draft Programme and Budget (31 C/5), with the balance of UNESCO major programmes being reviewed in a sequential manner as rapidly as possible.*
4. *The Task Force therefore recommends that a firm commitment be made in the Draft Medium-Term Strategy to ensure that UNESCO activities are targeted to the urgent needs of marginalized and excluded groups and geographic regions, including those at present identified as priorities or those that might be so identified in the future (recognizing the requirement for close integration with regional plans), and that their needs are mainstreamed and integrated into the programmes.*

***Programming for a contribution to peace and human development in an era of globalization***

5. *The Task Force therefore recommends that the Director-General report, within the context of his report on the execution of the programme, on progress in programming reform and the implementation of new approaches to the integration of priority groups into the mainstream of programmes.*
6. *The Task Force recommends to the Executive Board that it urge the Director-General to take into account the following issues when planning and subsequently managing all present or contemplated joint programming activities with organizations of the United Nations system, the Bretton Woods institutions, including the regional development banks, Member States, NGOs, and the private sector:*
- (i) *What is the issue being addressed and how does it relate to the core mandate of UNESCO and any associated priorities or themes?*
  - (ii) *Who are the potential clients and recipients to be served or addressed by a joint activity?*
  - (iii) *What can UNESCO bring to such a joint activity within its fields of competence?*
  - (iv) *How can the criteria for decision-making utilized by these partners, particularly with respect to funding, include human resource development within UNESCO's fields of competence?*
  - (v) *How will UNESCO communicate the results of such joint activities to various audiences and ensure the profiling of its unique contributions?*

- (vi) *How will UNESCO assess the results of joint activities and how will the results of such assessments be integrated into overall UNESCO evaluation systems?*
  - (vii) *How will UNESCO assert proactive leadership, while working with other partners?*
7. *The Task Force recommends that the Executive Board invite the Director-General to examine the range of programmes in the Draft Programme and Budget (31 C/5) in order to identify an initial select number of targeted joint activities where improved collaboration could further the objectives of those activities while serving to break down barriers and establishing new patterns of broader cooperation. Such targeted joint activities might be carried out with NGOs and with the Bretton Woods institutions as well as with organizations of the United Nations system.*
8. *The Task Force recommends that the Executive Board request the Director-General to report, as part of his report on the execution of the programme, on the current status of formal relations and programmatic partnerships with organizations of the United Nations system and with the Bretton Woods institutions, including the regional development banks.*
9. *The Task Force therefore recommends that:*
- (a) *related to the process of programmatic reorganization and reprofiling, consideration be given to ensuring that a dynamic balance is set between action and reflection, the following being illustrations of the nature of such a balance:*
    - (i) *action-oriented: education, the relationship of humanity with the environment, poverty alleviation, cultural heritage, linguistic diversity, human rights and non-discrimination, information and communication technologies;*
    - (ii) *reflection-oriented: the challenges of globalization, info-ethics and the ethics of science and technology;*
  - (b) *UNESCO's intellectual activities, such as conferences, seminars, etc., be more results-oriented and include follow-up and test procedures as necessary elements of programming.*
10. *The Task Force therefore recommends that the Draft Medium-Term Strategy (31 C/4) outline a new approach to transverse/transdisciplinary activities that is founded on the issue-based coordination of UNESCO's responses to challenges, and identify in the context of the duration of the Programme and Budget for 2002-2003 no more than two project areas, with the following as possible examples:*
- (a) *ethics of scientific and technological progress;*

- (b) *several aspects involved in the interrelationship of education and the other major programmes such as:*
    - (i) *education for all;*
    - (ii) *science education;*
    - (iii) *education in values and attitudes (“learning to live together”, including the values and practices of human rights, democracy, tolerance and dialogue between civilizations for the promotion of a culture of peace);*
    - (iv) *multilingual education;*
  - (c) *the relationship of humanity with the environment;*
  - (d) *alleviation of poverty (especially extreme poverty);*
  - (e) *the implications of the new information and communication technologies for the construction of a knowledge-based society.*
11. *Urgent action is required to clarify the role of National Commissions, which must be strengthened. The Task Force therefore recommends that, in order to stimulate and assist the Member States’ initiatives and commitments relating to National Commissions, the Executive Board urge the Director-General to develop long-term sustained efforts to provide technical and professional assistance, where necessary, to help the Member States to strengthen the National Commissions in compliance with the Charter.*
  12. *The Task Force further recommends to the Executive Board that it urge the Director-General to prepare a compendium of best practices of National Commissions, including the important relationships between National Commissions and NGOs as key instruments of outreach to civil society.*
  13. *The Task Force also recommends to the Executive Board that it invite the Director-General to report at regular intervals, within the context of his report on the execution of the programme, on the technical and professional assistance that the Secretariat provides to National Commissions.*
  14. *The Task Force recommends to the Executive Board that:*
    - (a) *it urge the Director-General to develop measures to improve the modalities for partnerships with the private sector and foundations and overall planning of the activities proposed for extrabudgetary funding and for the inclusion, to an increasing extent, of planned extrabudgetary activities in UNESCO’s regular programme and budget;*

(b) *it urge the Director-General to actively encourage voluntary contributions for extrabudgetary financing from multilateral partners, Member States and others, by developing attractive and sound projects within UNESCO's fields of competence.*

15. *The Task Force, in view of the need to improve the visibility and credibility of UNESCO, which depend on the relevance, quality and effectiveness of its programmes, recommends to the Executive Board that it urge the Director-General to:*

(a) *develop a comprehensive communication strategy based on the relevance, quality and effectiveness of UNESCO's programming;*

(b) *include within the planning of all UNESCO programmes clear consideration of the communication opportunities of each activity, the quality and timeliness of its responses and the likely impact on pivotal target audiences, the opportunities for synergistic communication linkages between activities and a clear assessment of the tools and approaches required.*

(160 EX/SR.15)

## **9.7 Dates of the 161st session<sup>1</sup> (including meetings of subsidiary bodies)**

Bureau	21 and 25 May 2001
Committee on Conventions and Recommendations	22–24 May 2001
Group of Experts on Financial and Administrative Matters	21–25 May 2001
Special Committee	22–23 May 2001
Committee on International Non-Governmental Organizations	24 May 2001
Plenary and commissions	28 May–13 June 2001

(160 EX/SR.15)

## **10 CONSTITUTIONAL QUESTION**

### **10.1 Consideration of the proposed amendment to Article VI, paragraph 2, of the Constitution (160 EX/47)**

The Executive Board,

1. Recalling 30 C/Resolution 77, by which it was decided to refer the draft amendment to Article VI, paragraph 2, of the Constitution to the Executive Board for consideration, with a view to resubmission to the General Conference at its 31st session,

<sup>1</sup> 24 May 2001, a public holiday in the host country, will be treated as a working day during the session. 4 June 2001 is a public holiday.

2. Having examined document 160 EX/47,
3. Recommends to the General Conference that it amend, as follows, the wording of paragraph 2 of Article VI of the Constitution (the proposed changes are underlined):

The Director-General shall be nominated by the Executive Board and appointed by the General Conference for a period of **four** years, under such conditions as the Conference may approve. The Director-General may be appointed for a further period of **four** years but shall not be eligible for reappointment to a subsequent term. The Director-General shall be the Chief Administrative Officer of the Organization.

(160 EX/SR.15)

### **ANNOUNCEMENT CONCERNING THE PRIVATE MEETING HELD ON MONDAY, 23 OCTOBER 2000**

At the private meeting held on 23 October 2000, the Executive Board considered items 4.1 and 7.12 of its agenda.

#### **4.1 Examination of the communications transmitted to the Committee on Conventions and Recommendations in pursuance of 104 EX/Decision 3.3, and report of the Committee thereon**

1. The Executive Board examined the report of its Committee on Conventions and Recommendations concerning the communications received by the Organization on the subject of cases and questions of alleged violations of human rights in UNESCO's fields of competence.
2. The Executive Board, having taken note of the Committee's report, endorsed the wishes expressed therein and heard the explanations of the representative of a Member State referred to in the report.

#### **7.12 Information for Members of the Executive Board regarding the appointment and extension of appointment of staff members at grade D-1 and above and analysis of suspended cases (160 EX/PRIV.1) and consultation regarding the posts of the Legal Adviser and Director of the Office of Internal Oversight (160 EX/PRIV.2)**

1. In accordance with Rule 59, paragraph 1, of the Rules of Procedure of the Executive Board, the Director-General *informed* the Board of the decisions he had taken since the previous session regarding appointments and extensions of contract of staff members at grade D-1 and above whose posts came under the regular programme of the Organization. The Director-General also provided additional and updated information concerning the suspended appointments, reclassifications and personal promotions decided between 1 October and 14 November 1999.
2. In conformity with 159 EX/Decision 4.1, paragraph 3, the Director-General *consulted* the Board on the appointment of the Legal Adviser of the Organization and Director, Office of International Standards and Legal Affairs. In accordance with the commitment he made to the Board at its 159th session, he

*consulted* it on the appointment of the Director, Office of Internal Oversight (IOS).

3. The Director-General *informed* the Board of questions relating to the Headquarters agreement between the host country and UNESCO.
4. The Director-General *also informed* the Board of the result of an arbitration procedure involving UNESCO.

(160 EX/SR.11)