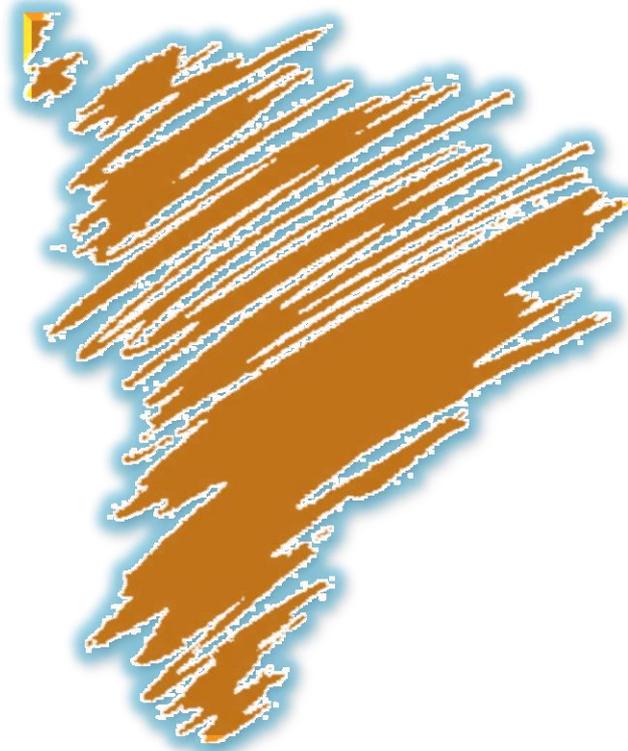


WORLD HERITAGE CENTRE  
UNESCO

SOUTH AMERICA SUB REGION

## ACTION PLAN FOR WORLD HERITAGE IN SOUTH AMERICA 2015-2020



Approved at the end of the  
**SUB-REGIONAL MEETING FOR SOUTH AMERICA**  
held in Cusco, Peru, from 5 to 7th of May 2015

**Final Version of the 10th of JUNE 2015**  
Cusco (Peru) – Paris (France)

The present document describes the result of the sub-regional meeting **“Towards the Action Plan for World Heritage in South America 2015-2020” (PAAS 2015-2020)**, held in Cusco, Peru, from 5 to 7 of May 2015.

During the 37th session of the World Heritage Committee (Phnom Penh, 2013), the **Latin America and the Caribbean (LAC)** community presented the results of the Second Cycle of the Periodic Reporting for LAC (2009-2013). By Decision **37 COM 10A** the Committee congratulated the States Parties on the Report and requested the World Heritage Centre (WHC) to develop an Action Plan in collaboration with the States Parties of the region for presentation at its 38th session (Doha, 2014).

The **Regional Action Plan for Latin America and the Caribbean 2014-2024 (PARALC)**, was elaborated by the States Parties during the regional meeting in Brasilia on April 2014 in collaboration with the WHC, the Advisory Bodies (ABs): ICOMOS, IUCN and ICCROM and the Category II Centres (C2C) of the region, as follow-up of Decision 37 COM 10A, with the aim of bringing an action framework for the 3 sub regions of LAC.

The World Heritage Committee adopted the PARALC 2014-2024 by **Decision 38 COM 10B.4** (Doha, 2014) and requested the State Parties to continue working with the WHC, the ABs and the C2C in the development of sub-regional action plans.

The PARALC reflected the strategic objectives for the implementation of the Convention (Credibility, Conservation, Capacity-building, Communication and Communities) while identifying specific challenges for one or more LAC sub-regions; and established the following heritage typologies identified as regional priorities in one or more LAC sub-region: urban heritage, natural sites, cultural landscapes, archaeological heritage.

The PAAS 2015-2020 builds upon the PARALC; the answers received during the process of the **Periodic Reporting for South American countries**; and the **State of Conservation Reports** evaluated by the Committee in recent years. The Plan constitutes a prioritised sub-regional action framework that was agreed upon and approved by the States Parties of South America as a common working agenda.

The present Plan proposes a series of actions and activities focused on the main threats and potentials of the sub-region. These threats were identified in both the questionnaires of the Periodic Reporting and in the recent State of Conservation Reports for the properties inscribed on the World Heritage List, and are currently being debated in the sub-region.

Considering the diverse realities of each country and following the guidelines of the Action Plan 2015-2020, each State Party will prioritize the activities that they consider feasible to carry out.

Within this framework, the Plan contains three major components:

1. Action Plan for World Heritage (PAAS-2015-2020)
2. Strategy of Capacity Building for World Heritage properties (EFCAS)
3. Program of Pilot Projects in World Heritage properties (PPPAS)

## I. Sub-regional Context

The 10 countries of the South American sub-region have all ratified the 1972 World Heritage Convention and currently have **65** properties inscribed on the World Heritage List: **44** cultural properties, **19** natural properties and **2** mixed properties, all recognized for their Outstanding Universal Value (OUV).

It is clear that the number of **natural and mixed sites** inscribed on the World Heritage List in South America **does not reflect the mega-diversity of the sub-region**. For example, three countries of the sub-region do not have natural or mixed properties inscribed on the World Heritage List. Even more surprising is the fact that, despite the recognized interaction between culture and nature in the sub-region, there are only two mixed sites and they are both located in the same country (ER-2<sup>1</sup>).

One of the threats identified in the Periodic Reporting and the state of conservation reports recently examined by the Committee is the **lack of adequate knowledge of management systems**, in particular **limited coordination and/or inter-institutional cooperation** (national or transnational). A clear example of this fact is the scarce coordination and knowledge of management and conservation policies between the different institutional levels responsible for the protection of the property (Central, Regional, Provincial, Municipal and/or District governments as well as inter-sectorial at each level of government) and/or the lack of communication on the development of management tools between these institutions (ER-3).

In this context, it is further noted that the great efforts invested by the national authorities in the development of the **management plans** are not balanced with the efforts invested in their implementation. This is clearly connected with the lack of participation of the local communities and other actors that live within the property during the development of the management plans. (ER-3).

The state of conservation reports submitted to the Committee in recent years highlight several major issues that affect the World Heritage properties in the sub-region, including **urban mobility, in particular public transportation policies and systems; development projects and infrastructure works** in historical centres or their surroundings; as well as **resource exploitation projects** in natural sites.

In this sense, it is important to emphasize the **necessity of making the different plans that affect the property compatible with each other (Management, Master Plans, etc)** in particular the urban planning proposals for the area of protection of the property or its buffer zone **with the Tourism Development Plan**, which requires an update on the production of tourism-related products that would be compatible with the property (ER-4).

Furthermore, the Periodic Reporting and the evaluation of the state of conservation reports identify the impacts of **mass tourism** as one of the greatest threats for the properties. The state of conservation reports evaluated at the 38th session of the Committee demonstrated an increase in tourism, especially in the natural properties inscribed on the World Heritage List.

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<sup>1</sup> ER= Expected Result. See Action Plan in chapter IV of the present document.

Mass tourism in turn generates urban pressure and activities that may threaten the conservation of the property (ER-4).

The increase of **Environmental Impact Assessments (EIAs)**, **Social Impact Assessments (SIAs)**, or **Heritage Impact Assessments (HIAs)** requested by the Committee and the Advisory Bodies of the Convention to the States Parties in the last few years, confirms the growing concern regarding the potential negative impacts of the afore-mentioned development projects on the properties' OUV. (ER-5).

Likewise, the risks associated with **natural disasters, climate change and anthropogenic pressures** are a great challenge to the conservation and management of World Heritage properties in the sub-region. In the face of these challenges, the urgency to promote the reduction and risk management plans for World Heritage properties is obvious (ER-6).

Based on this diagnosis, the Action Plan for World Heritage in South America (**PAAS 2015-2020**) is available in chapter V.

With the aim of carrying out a periodic reporting of the implementation of the PAAS 2015-2020 activities, each State Party will present to the World Heritage Centre at least 2 evaluation reports of the activities of the PAAS 2015-2020:

- A *progress report* on the implementation of the activities described in the “PAAS 2015-2020” in July 2018 (which corresponds to the second cycle of the activities established in the PAAS);
- A *final report* on the implementation of activities described in the “PAAS 2015-2020” in December 2020 (which corresponds to the last cycle of activities established by the PAAS).

## II. Strategy of Capacity-Building

With the purpose of preparing the Capacity-Building Programme for the sub-region, the following themes have been identified and divided into two sub-categories. Based on these, the following **Strategy of Capacity Building for South America (EFCAS)** has been developed:

1. **General action framework for the implementation of the World Heritage Convention**
  - National policies, legal framework for World Heritage
  - Coordination / Inter-institutional cooperation (between the different levels of government and inter-sectorial within each level of the government)
  - Education and raising awareness on the meaning of the value of heritage
2. **Management and conservation of World Heritage properties**
  - Inclusive management systems (public and private sector, with particular emphasis on local communities)
  - Management of visitors
  - Indicative lists and nominations
  - Sustainable and participative tourism policies
  - Integrated systems of urban and territorial development
  - Impact assessments (Heritage, Environment, Socio-economic, Roads, etc.)
  - Programs of risks management

The themes and sub-themes in the EFCAS and the PAAS were selected based on the main threats identified in the questionnaires of the Periodic Reporting and the state of conservation reports of the properties evaluated in recent years.

The **EFCAS** is included in chapter **VI**.

The Strategy of Capacity Building will be developed by the States Parties, with the purpose of designing and implementing a “Program of Capacity Building 2015-2020” and with the cooperation of Category II Centre “Lucio Costa”, ICCROM and the World Heritage Centre and with the collaboration of ICOMOS and IUCN, on a case-by-case basis.

### **III. Pilot Projects – Application in practice of the projects**

In conformity with the general strategies established by the PARALC, the PAAS 2015-2020 proposes the establishment of a Program of Pilot Projects in South America (**PPPAS**).

The preliminary selected projects for the strategy will aim to reflect the States Parties’ efforts to efficiently address the main difficulties identified by the PAAS 2015-2020 and to contribute to the concept and dissemination of good practices for the conservation and management of the properties in the sub-region.

Each State Party has selected within this framework at least one pilot project that it considers important to develop during the period of the Plan (taking into account December 2020 as a deadline for implementation), and in some of these projects several countries will work together.

Throughout the process of implementation, the States Parties will maintain close cooperation and communication with the WHC in order to disseminate the implemented good practices, the accomplishments of the projects and to receive technical support, if necessary. The Advisory Bodies will also provide consultancy and advice upon request by the State Parties.

During the implementation of the PPPAS, and depending on the update of development of projects initiatives from the public or private sector, the States Parties will be able to request the inclusion of more projects that comply with the afore-mentioned requirements and contribute to the promulgation of good practices in the sub-region.

The preliminary list of **PPPAS** is included in chapter **VII** of the document.

#### IV. Sub-regional Action Plan

ACTION PLAN FOR WORLD HERITAGE												
Goals	Activities		Lead by	Partner (s)	Indicators	2015	2016	2017	2018	2019	2020	Expected results
<b>ER1-A1:</b> To strengthen the implementation of the World Heritage Convention.	<b>A1.1</b>	Revision of the efficacy and relevance of the legal and institutional policies and frameworks for the conservation and management of World Heritage.	SP	WHC	Diagnosed report by each State Party			X				<b>ER1:</b> Improved application of the Convention through <b>strengthening the participation of the States Parties and the local communities in the processes of conservation and management of the World Heritage sites.</b>
	<b>A1.2</b>	Evaluation and presentation to WHC of a report on the buffer zones of the properties which lack them. If it is the case, presentation of the proposals for protection of the surroundings, including the gradualness of its application.	SP	WHC AB	Report on the situation of the buffer zones as well as those proposals for protection of the surroundings, including the policies of gradualness in its application.	X		X				
	<b>A1.3</b>	Public conservation and development policies that consider natural and cultural heritage in the Operational Guidelines of the Convention.	SP		New or updated tools that consider conservation and development of natural and cultural heritage in the Operational Guidelines of the Convention.					X		

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ACTION PLAN FOR WORLD HERITAGE												
Goals	Activities		Lead by	Partner (s)	Indicators	2015	2016	2017	2018	2019	2020	Expected results
	<b>A1.4</b>	Diffusion of knowledge about the World Heritage Convention, emphasizing the responsibility and management shared between public bodies, social actors and communities.	SP	WHC AB CC2 OA	Report on the instruments applied and the results obtained.	X		X		X <sup>2</sup>		
<b>RE2-A1:</b> To update the <b>Indicative Lists</b> to have an improved representation of natural heritage as well as new typologies of cultural heritage.	<b>A2.1</b>	Update of the Indicative Lists to reach an adequate representativeness of the natural heritage properties addressing the scientific recommendations, as well as the adequate representation of the new typologies of cultural heritage.	SP	CPM OC CC2	Indicative Lists updated and representative of natural, cultural and mixed sites presented to the World Heritage Centre.	X		X				<b>ER2:</b> Increase in the <b>representation of natural properties and in the update of the representation of cultural properties</b> of the sub region in the List of World Heritage. <sup>3</sup>
	<b>A2.2</b>	Promotion of the investigation about the new cultural heritage typologies which allow for improving the identification, conservation and management of the sites.	SP	CPM OC CC2	Number of investigation projects executed about new typologies of cultural heritage.					X		

<sup>2</sup> It is consolidated at the end of the cycle with a report

<sup>3</sup> In the case of natural heritage, it is recommended to use as a reference **Biodiversidad Terrestre y la Lista del Patrimonio Mundial** accessible in the following link:  
[https://www.iucn.org/about/work/programmes/wcpa\\_worldheritage/publications/pub\\_translations.cfm?uPubsID=4994](https://www.iucn.org/about/work/programmes/wcpa_worldheritage/publications/pub_translations.cfm?uPubsID=4994)

ACTION PLAN FOR WORLD HERITAGE												
Goals	Activities		Lead by	Partner (s)	Indicators	2015	2016	2017	2018	2019	2020	Expected results
	<b>A2.3</b>	Elaboration of nomination files with particular emphasis on the new heritage typologies or under-represented typologies, prepared on the part of multidisciplinary and inter-institutional teams. The participation of local communities will be included in the nomination processes.	SP	WHC AB	Number of nomination files of new typologies or under-represented typologies, elaborated and transmitted by multidisciplinary teams that include community participation.	X		X		X		
<b>ER3-A3:</b> To improve the communication and inter-institutional cooperation in the management and understanding of World Heritage properties.	<b>A3.1</b>	Development of policies and mechanisms for decision-making that articulate and coordinate the different levels of management (inter-institutional and inter-sectorial) of the World Heritage properties.	SP		Report on inter-institutional management mechanisms generated and the corresponding results.	X		X		X		<b>RE3:</b> Efficient transversal and inter-institutional management of the SP, applied to the properties inscribed in the World Heritage List.
	<b>A3.2</b>	To designate or to identify interlocutors in the diverse national institutions that interact in the management of natural and cultural properties of World Heritage.	SP		Updated list of the interlocutors of each institution that interact in the management of the World Heritage properties.	X		X		X		

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ACTION PLAN FOR WORLD HERITAGE												
Goals	Activities		Lead by	Partner (s)	Indicators	2015	2016	2017	2018	2019	2020	Expected results
	<b>A3.3</b>	Improvement of mechanisms and instruments of communication between focal points of World Heritage properties and the institutions related to management of national World Heritage properties.	SP		Report on the agreements between the focal points and the distinct institutions concerned with the properties.	X		X		X		
	<b>A.3.</b>	Establishment, strengthening and application of management structures in all those properties inscribed that require it.	SP	WHC AB	Management systems of the properties inscribed on the List of World Heritage in application.	X		X		X		
<b>ER4-A4:</b> To develop and implement <b>participative policies of sustainable tourism</b> and include them in national heritage's management frameworks.	<b>A4.1</b>	Development of a Strategy and a national sustainable tourism Action Plan for World Heritage properties, including:	SP	WHC AB	Number of sustainable tourism action plan in the 10 SP.	X		X		X		<b>RE4:</b> Inclusion of <b>sustainable and participative tourism Plans</b> (communities) in the national heritage policies.
	<b>A 4.1.1</b>	Development of visitor's management plans that include carrying capacity studies and/or reception capacity and acceptable modification of boundaries, in those properties where there is tourism activity.	SP	WHC AB	Number of visitors' management plans developed.	X		X		X		
	<b>A 4.1.2</b>	Development and application of an indicators system to monitor the impact of tourism activity, appropriate for the World Heritage properties' characteristics.	SP	WHC AB	Systems of indicators of applied monitoring.	X		X		X		

ACTION PLAN FOR WORLD HERITAGE												
Goals	Activities		Lead by	Partner (s)	Indicators	2015	2016	2017	2018	2019	2020	Expected results
	<b>A</b> <b>4.1.3</b>	Development of strategies for the participation and training of communities, when applicable, on tourism management of World Heritage properties, with emphasis on improving their quality of life and on conservation of properties, through socio-productive projects and/or services.	SP	WHC AB	Socio-productive projects of services and conservation formulated and being executed.	X		X		X		
<b>ER5-A5:</b> To strengthen the legal framework to develop the <b>Environmental, Heritage and Socioeconomic Impact Assessments</b> of projects and initiatives that could affect the OUV of the World Heritage properties. <sup>4</sup>	<b>A5.1</b>	Update of the Management Systems of the inscribed properties to promote the development of impact assessments. It includes the strengthening of instruments and databases, as well as the identification of impact potentials on the OUV because of projects and initiatives in its surroundings.	SP	WHC AB	Number of management systems updated that integrate impact assessments.	X		X		X		<b>RE5:</b> Development of <b>Impact Assessments</b> prior to the implementation of development projects.
	<b>A5.2</b>	Development of mechanisms that make viable the inclusion of communities in impact assessments, in cases where national legislation does not foresee it.	SP	WHC AB	Number of impact assessments with participation of local communities.	X		X		X		

<sup>4</sup> Basis of the OUV (criteria, authenticity and integrity, measures of protection and management)

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ACTION PLAN FOR WORLD HERITAGE												
Goals	Activities		Lead by	Partner (s)	Indicators	2015	2016	2017	2018	2019	2020	Expected results
<b>ER6-A6:</b> To develop programs and risks management plans in the World Heritage properties, with close attention given to the impacts generated by climate change.	<b>A6.1</b>	Development of risk management plans for World Heritage properties.	SP	WHC AB		X		X		X		<b>RE6:</b> Efficient, effective policies in the promotion of risks management Plans.
	<b>A 6.1.1</b>	Update of the inventory of risks associated with disasters, as well as the state of preparedness for them.	SP		At least one inventory of risks and the state of preparation in each of the 10 SP.	X						
	<b>A 6.1.2</b>	Development of Risk Action Plans	SP		At least one Risk Action Plan in each of the 10 SP.					X		
	<b>A6.2</b>	Development of boards of governmental and non-governmental, educational and experts' institutions, for the development of research projects in risk management.	SP	AB	Presentation of the boards by each State Party.	X		X		X		

**V. Strategy of Capacity Building**

STRATEGY OF CAPACITY BUILDING (EFCAS)											
Goals	Activities	Lead by	Partners	Indicators	2015	2016	2017	2018	2019	2020	Expected Results
<b>ER1-A1.1:</b> To develop programs and communication campaigns at all levels of society.	<b>A 1.1.1</b> Identification of institutions, installations and current networks that act as providers of activities of capacity building in heritage management and conservation.	SP	WHC AB	At least 1 action per country.	X		X		X	#	<b>RE1: Adequate education and awareness on the meaning of the value of heritage</b> as an identifying factor and vehicle for development.
	<b>A 1.1.2</b> Implementation of awareness, education and dissemination activities (at national and sub- regional levels) on the duties and benefits of the World Heritage Convention and its concepts.	SP	WHC AB CC2	At least 1 action per country.	X		X		X	#	
<b>ER1-A1.2.:</b> To organize and produce information about the management and conservation of heritage at all levels of society.	<b>A 1.2.1</b> Development of didactic materials on emergent themes for the management and conservation of World Heritage in South America <ul style="list-style-type: none"> <li>• Efficiency of the management</li> <li>• Impact Assessments (road, environmental, socio-economic, heritage and visual)</li> <li>• Management of buffer zones and immediate vicinity</li> <li>• Sustainable development</li> <li>• Climate change</li> <li>• Risk management</li> </ul>	SP	WHC AB CC2	At least 1 action per country.	X		X		X	#	

# Each State Party will decide in which period to carry out the action

STRATEGY OF CAPACITY BUILDING (EFCAS)												
Goals	Activities		Lead by	Partners	Indicators	2015	2016	2017	2018	2019	2020	Expected Results
	<b>A 1.2.2</b>	Translation of didactic materials in Spanish and Portuguese.	SP	CC2	At least 1 action per country.	X		X		X	#	
<b>ER1-A1.3:</b> To develop training actions.	<b>A1. 3.1</b>	Promotion of exchanging knowledge about good practices and experiences on conservation, management and monitoring of heritage.	SP	CC2 WHC AB	At least 1 action per country.	X		X		X	#	
	<b>A1. 3.2</b>	Creation of “on-line” modules of capacity building (in Spanish and Portuguese).	SP	WHC AB CC2	At least 1 action per country.	X		X		X	#	
<b>ER1-A1.4:</b> To promote the diffusion of knowledge for all levels of society.	<b>A1. 4.1</b>	Implementation of information campaigns targeted at local, traditional and Indigenous communities relative to their rights and duties in the framework of the World Heritage Convention.	SP	WHC AB CC2	At least 1 action per country per type of heritage (natural and cultural).					X	#	
	<b>A1. 4.2</b>	Creation of web communication materials (sites, videoconferences, “podcasts”) about key issues for the general public (in Spanish and Portuguese).	SP	CC2 WHC AB	At least 1 action per country.					X	#	
	<b>A1. 4.3</b>	Creation of “on-line” platforms that facilitate access to key documents, good practices and tools for self-learning, creation of trainings and other forms of cooperation that strengthen current international heritage	SP	CC2 CPM AB	At least 1 action per country.	X		X		X		

STRATEGY OF CAPACITY BUILDING (EFCAS)												
Goals	Activities		Lead by	Partners	Indicators	2015	2016	2017	2018	2019	2020	Expected Results
		networks in LAC. <a href="http://whc.unesco.org/en/lac">http://whc.unesco.org/en/lac</a> <sup>5</sup>										
<b>ER2-A2:</b> To improve <b>representation and diversity</b> in the sub-regional properties of the List of World Heritage.	<b>A2.1</b>	Organisation of workshops to update indicative lists with emphasis on addressing the identified under-represented typologies in periodic reports in each country.	SP	WHC AB	At least 1 workshop.	X	X	X	#			<b>RE2: Representation of natural and cultural properties</b> of the sub-region on the List of World Heritage.
	<b>A2.2</b>	Organisation of meetings to train managers for the inclusion of local communities in processes of application, where the activity can be applied.	SP	WHC AB	At least 1 meeting.	X	X	X	#			
<b>ER3-A3:</b> To improve <b>communication and inter-institutional cooperation</b> in the management of World Heritage properties.	<b>A3.1</b>	Organisation of national workshops regarding the development of communication and inter-institutional cooperation policies in World Heritage Sites.	SP	WHC AB	At least 1 workshop.	X	X	X	#			<b>RE3: Update of the national policies and legal frameworks</b> for the management and conservation of World Heritage.
	<b>A3.2</b>	Organisation of sub-regional workshops regarding the development of information, communication and transnational cooperation policies in World Heritage serial and trans-boundary properties.	SP	WHC AB	At least 2 workshops.	X	X	X				

<sup>5</sup> To be developed in collaboration with “Sharing best practices in World Heritage management”.

STRATEGY OF CAPACITY BUILDING (EFCAS)												
Goals	Activities		Lead by	Partners	Indicators	2015	2016	2017	2018	2019	2020	Expected Results
<b>ER4-A4:</b> To develop and implement <b>sustainable tourism participative policies</b> and to include them in the national management frameworks.	<b>A4.1</b>	Organisation of sub regional workshops on sustainable and participative tourism in the World Heritage properties.	SP	WHC AB	At least 2 workshops.	X		X		X		<b>RE4:</b> Inclusion of <b>sustainable and participative tourism Plans</b> (communities) in the national heritage policies.
	<b>A4.2</b>	Organisation of national communication workshops and integration of local communities in sustainable tourism policies for the management of the properties.	SP	WHC AB	At least 1 workshop.	X		X		X	#	
<b>ER5-A5:</b> To strengthen the legal framework for the development of <b>Environmental, Socioeconomic and mobility Impact Assessments</b> and for Heritage prior to the development of projects.	<b>A5.1</b>	Training of World Heritage sites' managers in the processes of impact assessments so that they can collaborate in its development processes.	SP	WHC AB	At least 1 workshop.	X		X		X	#	<b>RE5:</b> <b>Development of Impact Assessments</b> prior to the implementation of development projects.
	<b>A5.2</b>	Organisation of national workshops (sub-groups) on the training for the development of Impact Assessments in World Heritage properties.	SP	WHC AB	At least 1 workshop.	X		X		X	#	
<b>ER6-A6:</b> To develop programs of management and risks mitigation plans in the properties.	<b>A6.1</b>	Organisation of sub-regional workshops on training for the development of risk management Plans, taking into account the impacts of climate change.	SP	WHC AB	At least 2 workshops.	X		X		X	#	<b>RE6:</b> Development and implementation of a <b>Program of national risk management</b> in the national policies that manage World Heritage properties.
	<b>A6.2</b>	Organisation of risk management national workshops.	SP	WHC AB	At least 1 workshop.	X		X		X	#	

## VI. Program of Pilot Projects in South America – PPPAS

PROGRAM OF PILOT PROJECTS IN SOUTH AMERICA - PPPAS										
Activities	Title of the Project	State	Propeller	2015	2016	2017	2018	2019	2020	Expected Results
<b>ER1-A1:</b> Development of projects to use the <b>List in Danger</b> as a tool to strengthen the protection of extremely vulnerable properties.	<b>Project 1:</b> Site: City of Potosí	Bolivia								<b>RE1: Improved application of the World Heritage Convention's tools.</b>
	<b>Project 2:</b> Site: Los Katíos N.P.	Colombia								
	<b>Project 3:</b> Site: Coro and its Port	Venezuela								
<b>ER2-A2:</b> Development and implementation of <b>participative projects (local communities) on sustainable development</b> in World Heritage properties that generate positive effects in standard of living, poverty alleviation and inclusion of women and young people in the conservation of World Heritage.	<b>Project 1:</b> Site: Salvador de Bahía-Cartagena de Indias	Brazil Colombia								<b>RE2: Sustainable Development of the on the properties inscribed on the World Heritage List.</b>
	<b>Project 2:</b> Site: Los Katíos N.P.	Colombia								
	<b>Project 3:</b> Site: Santa Cruz de Mompox	Colombia								
	<b>Project 4:</b> Site: Pantanal	Bolivia Paraguay								
	<b>Project 5:</b> Site: Machu Picchu	Peru								
	<b>Project 6:</b> Site: Manu N.P.	Peru								
	<b>Project 7:</b> Site: Qhapaq Ñan	Argentina Bolivia Chile								

PROGRAM OF PILOT PROJECTS IN SOUTH AMERICA - PPPAS										
Activities	Title of the Project	State	Propeller	2015	2016	2017	2018	2019	2020	Expected Results
		Colombia Ecuador Peru								
	<b>Project 8:</b> Site: Coro and its Port	Venezuela								
<b>ER3-A3:</b> Development and implementation of <b>participative projects (local communities) on sustainable tourism</b> in World Heritage properties.	<b>Project 1:</b> Site: Santa Cruz de Mompox	Colombia								<b>RE3:</b> Projects of <b>sustainable and participative tourism</b> (communities) in the World Heritage properties.
	<b>Project 2:</b> Site: Galápagos Islands	Ecuador								
	<b>Project 3:</b> Site: Pantanal	Bolivia Paraguay								
	<b>Project 4:</b> Site: Machu Picchu	Peru								
	<b>Project 5:</b> Site: Manu N.P.	Peru								
	<b>Project 6:</b> Site: Huascarán N.P.	Peru								
	<b>Project 7:</b> Site: Qhapaq Ñan	Argentina Bolivia Chile Colombia Ecuador Perú								

PROGRAM OF PILOT PROJECTS IN SOUTH AMERICA - PPPAS										
Activities	Title of the Project	State	Propeller	2015	2016	2017	2018	2019	2020	Expected Results
	<b>Project 8:</b> Site: Cultural and Industrial Landscape Frigorífico Anglo	Uruguay								
	<b>Project 9:</b> Site: Coro and its Port	Venezuela								
	<b>Project 10:</b> Site: Canaima N.P.	Venezuela								
<b>ER4-A4:</b> Development of projects on risk management and mitigation on World Heritage properties, in particular those associated with anthropogenic threats (example: illegal activities) or by nature (example: climate change).	<b>Project 1:</b> Site: Fuerte de Samaipata	Bolivia								<b>RE4:</b> Policies of efficient risk management Plans.
	<b>Project 2:</b> Site: Salvador de Bahía-Cartagena de Indias	Brazil Colombia								
	<b>Project 3:</b> Site: City of Quito and Historic Quarter of the Seaport City of Valparaíso	Chile Ecuador								
	<b>Project 4:</b> Site: Chavín	Peru								
	<b>Project 5:</b> Site: Machu Picchu	Peru								
	<b>Project 6:</b> Site: Huascarán N.P.	Peru								
	<b>Project 7:</b> Site: Coro and its Port	Venezuela								
	<b>Project 8:</b> Site: Canaima N.P.	Venezuela								