



**CEFA**  
the seed of  
solidarity

A SUSTAINABLE BEST PRACTICE



ph. D. Zanetti

THE SOCIAL REPORT 2014  
LIMITED EDITION

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## A MODEL OF CULTURAL DEVELOPMENT by Alice Perlini, a member of the Scientific Committee of Expo 2015

The Africa Milk Project is an excellent example of an initiative that responds to the thematic field in which it was nominated: "Sustainable development of rural communities in remote areas".

The constructive partnership is strong, since it includes an organization expert in this field like CEFA, a solid company like Granarolo, that for over ten years has believed in the AMP and that could provide appropriate technical assistance, as well as hosting in its factory in Bologna several cheese makers and production technicians from the Njombe Milk Factory for training. We spoke with Alice Perlini, former Director General of the Overseas Agricultural Institute of the Foreign Ministry. Since 2010 she began working for Expo with the task of identifying "the intangible heritage of Expo 2015". This led to the Feeding Knowledge program which also includes the "International Competition on Good Practices for Sustainable Development and Food Security", won by the Africa Milk Project. "Granarolo gave a guarantee of quality in the milk pasteurization process and CEFA created the conditions necessary for the success of the project starting with the coordination of Njolifa, the cooperative of 800 farmers who deliver milk each day

to the "milk factory". But what really made the difference was the ability of the project to involve local institutions such as the "school milk" program, which is distributed according to methods and timetables established by farm personnel, together with the district office of Education, the principals and teachers of the schools, in addition to parent committees. We must not forget how this project has given space to participation by women, who promoted small family businesses such as breeders, but also as guarantors of children's health. The merit of this project is the impact it has at the cultural level: it made citizens of the District of Njombe aware that optimized food - in this case pasteurized milk - improves the entire process: health, family and community economy and even the learning ability of children at school. Today, more than ever, it is necessary to have a database of Best Practices. Feeding Knowledge is investigating parameters for exploiting the results. But to produce a reference system for disseminating and transferring BP, it would be important to obtain the collaboration, even after October 2015, of Italian universities interested in producing thesis on these issues using the Best Practices gathered by Expo 2015.



## BECOMING AWARE TO MAKE COMMITMENTS by Davide Conte

ph. S. Pesarelli

The heart of the annual report is the definition and verification of the organization's mission. The mission consists of a charter of values and social goals that the organization agrees to comply with and achieve with its activities.

In CEFA annual report the mission has never been defined with prepackaged phrases, but was composed as a set of words which has expanded over the years, adapting to the internal needs (organizational choices) and external needs of the communities in which it operates (strategic choices).

Hence, a new mission term has found space in every edition of the annual report: sustainability (2006), share capital (2007), solidarity (2008), sobriety (2009), pragmatism (2010), history and efficiency (2011), Less is More (2012), Women and Men (2013).

In this edition of the annual report our reflection on the mission is enhanced by a new term which is not simply added to previous keywords but makes them more current.

Under the terms of past years we have

added the word "consciousness" or "awareness" of the importance of the action model implemented by CEFA.

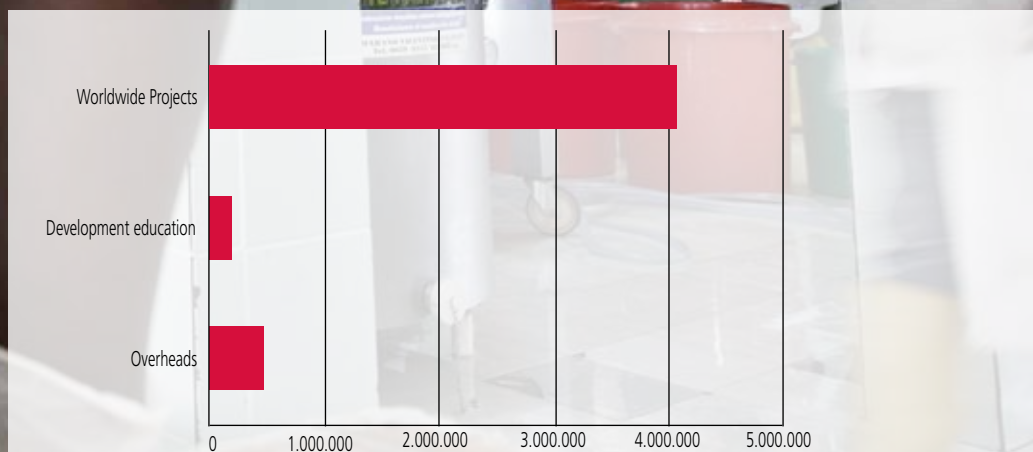
The result obtained by CEFA, with the first prize awarded for Best Practice at the Milan Expo 2015, is that it highlighted the strength of its projects in the world, with a focus on "sustainable development in small rural communities in marginal areas", thereby acknowledging the value of a cooperation that has evolved over forty years.

Participation in Expo highlights on the one hand greater awareness of increasing global inequality and on the other it emphasizes the role that CEFA can play in international cooperation.

The way to work:

- Sustainability, collaboration with the community, people skills ...
- It is not only a model well rooted in the tradition of development cooperation, but it is recognized as an exemplary model to be replicated, implemented and supported worldwide. We must be conscious of this role and efforts should be made for its dissemination.

## 2014 BREAKDOWN OF EXPENDITURES



## WORLDWIDE PROJECTS

This section lists the actions and activities implemented by CEFA in 2014 in Developing Countries (LDCs) and in Italy.

	AFRICA	LATIN AMERICA	ITALY	TOTAL
PROJECTS	23	4	7	34
EXPATRIATE PERSONNEL	29	4	1	34
LOCAL PERSONNEL	320	20	5	345
DIRECT BENEFICIARIES	253.421	12.000	10.727	276.148

### INDICATORS

#### EXPATRIATE PERSONNEL

Personnel recruited by CEFA to operate in developing countries or professional volunteers sent in order to help personnel in implementing projects.

#### DIRECT BENEFICIARIES

The number of people that benefit from the results both in terms of cost and training.

#### LOCAL PERSONNEL

Local personnel are personnel that are hired, seasonal or otherwise, for CEFA projects in the world.

#### FINANCERS

The list of major financiers. The letters CEFA refer to all private donors, agencies, companies, volunteers who have supported the projects.

#### COMPREHENSIVE FINANCING

The total expenditure incurred by the CEFA in each country.

#### GOALS

Refers to the degree of realization of the project expressed as a percentage.

## ECUADOR

Expatriate personnel: Corrado Scropetta

PROJECT	Activity	Goals	Direct Benefits	Local Pers.	Financers
<p>■ Support for agricultural development and micro-business of the native population in the province of Sucumbios</p>	<p>■ The project supports 11 associations of producers of cocoa and coffee in Amazonian Ecuador, torn and devastated by massive oil extraction, by consequential significant environmental damage and by the presence of the FARC. The project has implemented mainly to improve the production and marketing of cocoa, in particular for the local of "fine aroma". Thanks to the network of consortiums, the selling price per ton has increased considerably enabling campesinos to invest both in farming and in their community. An informal trading network was created through which farmers can join forces and show themselves stronger and more competitive on the cocoa and coffee market.</p>	<p>■ 95%</p>	<p>■ 4.500</p>	<p>■ 13</p>	<p>■ Ministry of Foreign Affairs Christian Workers Movement CEFA</p>
<p>■ Associations of farmers, supply chains and participating public policies for territorial development</p>	<p>■ During the year work has been carried out to strengthen the associations of coffee and cocoa producers of Sucumbios, realizing: an analysis of plots of land and productions; meetings between associations of coffee and cocoa producers; technical-productive training in the parcel pilot for over 500 producers; workshops and training to create and strengthen a trade network between producer associations, aimed at the sale of coffee and cocoa without intermediaries; a market study to identify new sales channels. Have also worked with women and young people, through laboratories and workshops to stimulate their active participation in the life of producer associations.</p>	<p>■ 55%</p>	<p>■ 5.000</p>	<p>■ 5</p>	<p>■ European Union Oxfam NGO CEFA</p>

**Comprehensive financing Euro 328.009,47**

## SOMALIA

Expatriate personnel: Tony Gikuhi

PROJECT	Activity	Goals	Direct Benefits	Local Pers.	Financers
<p>■ Program to support the sustainable management of irrigation systems rehabilitated in the Lower Shabelle</p>	<p>■ Cost/benefit analysis of irrigation systems for which intervention was performed to determine the suitability of rehabilitation and demonstrate, during training activities with farmers, the investment/income ratio per hectare. Workshops were held with stakeholders on irrigation management, the maintenance of canals and the collection of fees for cost recovery. 2,000 grain storage systems (silos) were built and distributed to vulnerable families. A promotion was made for cold-pressing sesame for oil production and the sesame cleaning/polishing line was expanded for export. Monitoring and support actions were carried out as a guarantee for users of the management and proper operation of the irrigation system.</p>	<p>■ 70%</p>	<p>■ 48.000</p>	<p>■ 75</p>	<p>■ European Union Italian Caritas Giovanni Bersani Foundation CEFA Friends of San Lazzaro Christian Workers Movement CEFA</p>

**Comprehensive financing Euro 775.925,91**

## GUATEMALA

Expatriate personnel: Francesco Mari, Valeria Pontalti, Irene Romualdi

PROJECT	Activity	Goals	Direct Benefits	Local Pers.	Financers
<p>■ The right to education, promoting the role of women and young people and improving the potential of production and micro-credit and in the Quiché region</p>	<p>■ In 2014 CEFA granted 160 scholarships to girls from poor families to avoid early school leaving; 14 community promoters were trained through 6 workshops; 100 mothers were involved in practical workshops (setting up chicken coops and pigsties, preparing organic fertilizers and animal feed, etc.); over 100 adults of the community took part in literacy courses; an association of young people of Nebaj received training and practical guidance on the subject of organic farming and poultry production; more than 150 women were able to express opinions and defend their rights through workshops of the Theatre of the Oppressed; Two craft fairs were set up where mothers could sell their products in the capital S. Cruz del Quiché.</p>	<p>■ 55%</p>	<p>■ 1.500</p>	<p>■ 2</p>	<p>■ CEI Italian Bishops' Conference CEFA</p>

### CHILD SPONSORSHIP in GUATEMALA

<p>■ Free to study. Uphold the right of Maya girls in Guatemala</p>	<p>■ The project aims to strengthen the role of women in the Department of Quiché. Indigenous girls are, in fact, strongly discriminated against when approaching education. The SAD primarily provides financial assistance to attend school by providing scholarships, which allow families to pay fees, school supplies and uniforms. Furthermore, the girls are aided by a community sponsor to help them with homework, raise the family's awareness and prevent early school leaving. Lastly, their mothers are involved in training and in practical activities (crafts, small agricultural) so that they attain greater awareness and independence.</p>	<p>■ 100%</p>	<p>■ 1.000</p>	<p>■ 0</p>	<p>■ Child Sponsors CEFA Giovanni Bersani Foundation</p>
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Comprehensive financing **Euro 146.958,91**

## MOROCCO

Expatriate personnel: Rosalia Angotti, Laura Benetton, Gianpiero Carretta, Sofia Di Cocco, Federica Gatti, Jacopo Granci.

ph. F. Orsiglia

PROJECT	Activity	Goals	Direct Benefits	Local Pers.	Financers
<p>■ O.L.I.V.O. - Implementation of Local Olive-growing Enhancing olive-growing in Tadla-Azilal</p>	<p>■ The OLIVO project has two areas of activity, one that concerns the development of the olive sector, the other tied to adult literacy. During the year a network of 20 pilot manufacturers was set up through the coordination of the Olive Cultivation Service Center which, by following a precise technical itinerary, managed to produce 9,200 liters of superior quality extra virgin olive oil for which an initial certification phase has been implemented. As regards to literacy, 26 courses were established for a total of 1,800 members, of which 1,350 women. Furthermore, a guide on literacy is being produced that is based on human rights and citizenship education.</p>	<p>■ 90%</p>	<p>■ 2.000</p>	<p>■ 24</p>	<p>■ Ministry of Foreign Affairs Emilia-Romagna Region Primoli s.r.l Christian Workers Movement CEFA</p>
<p>■ Eco de Femmes, Appui à l'émancipation socio-économique des femmes rurales en Tunisie et Maroc à travers leur inclusion dans les réseaux de l'économie sociale (Cooperative of women in support of socio-economic empowerment of rural women in Tunisia and Morocco through their inclusion in the social economy)</p>	<p>■ The Eco de Femmes project provides for mentoring 13 women's cooperatives in Morocco, specialized in food products. The measures aim to increase the profitability of their business, improve management skills, but also to raise awareness on issues related to rights in general. 54 training modules were created for 633 beneficiaries, and 3 exchange visits between cooperatives. In 2014 interviews were carried out among women cooperatives in the countryside to understand the needs, requirements, capabilities and initial situation of the beneficiaries. Furthermore a general Participating Audit was created at the Regional Departments of the Ministry of Agriculture and Marine Fisheries. On the basis of the Audit action plane were proposed regarding each DRA. 12 literacy classes were also set up, for a total of more than 380 beneficiaries.</p>	<p>■ 80%</p>	<p>■ 2.000</p>	<p>■ 16</p>	<p>■ European Union GVC NGO Emilia-Romagna Region CEFA</p>
<p>■ Réseau 31 (Network 31) Droit à la santé au profit des populations démunies (Right to health for the benefit of the poor)</p>	<p>■ The Réseau Project 31 works to promote health for all, especially for the disadvantaged population, through the support of civil society, trying to improve the functioning of the Medical Assistance System (RAMED). The project started in April 2014 and saw the creation of three regional community monitoring networks that are reinforced through training sessions conducted by the project team which in turn has been formed on the themes of the project. At the end of 2014, we started working on campaigns to raise awareness among citizens involved in RAMED and on the investigations that will evaluate the implementation and degree of satisfaction of the beneficiaries of such a system. The data that will emerge will be the basis for a measure to improve routine medical care.</p>	<p>■ 35%</p>	<p>■ 100.000</p>	<p>■ 21</p>	<p>■ European Union CEFA</p>

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## MOROCCO

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PROJECT	Activity	Goals	Direct Benefits	Local Pers.	Financers
<p>■ URBAL Network development, work and active citizenship for young people in rural and urban areas of Morocco</p>	<p>■ The URBAL project involves the social and professional introduction of 60 young women excluded from the labor market and unemployed, that come from the deprived areas of Salé, Morocco. The project promotes the development of self-awareness and enhancement of resources and potential to invest in the professional field, the acquisition of technical expertise in the textile sector, in the process of creating and managing cooperatives, in marketing products and the final creation of 2 cooperatives. In 2014 sewing courses were held (traditional and modern) with final examination and certificate; Training courses were carried out on how to create cooperatives and a dressmaking cooperative was formed consisting of the beneficiaries of the Liaison and Urbal project.</p>	<p>■ 100%</p>	<p>■ 60</p>	<p>■ 4</p>	<p>■ Emilia-Romagna Region CEFA</p>
<p>■ Strengthening the capacity of the Moroccan voluntary sector in partnership with the network of Italian NGOs operating in Morocco</p>	<p>■ The project has developed a series of follow-up and monitoring activities for the benefit of 115 associations in the province of Beni Mellal. The objectives were achieved in December 2014. On the whole these were based on the capability of local associations, and the effectiveness of their internal management, to procure funds, create partnerships, communicate. The associations have benefited from mentoring aimed at consolidating nine thematic training courses and were accompanied in the creation of an associate regional Center and the implementation of micro-development projects.</p>	<p>■ 100%</p>	<p>■ 961</p>	<p>■ 0</p>	<p>■ Ministry of Economy and Finance of the Kingdom of Morocco, CEFA</p>

Comprehensive financing **Euro 628.607,06**

## TANZANIA

Expatriate personnel: Dario De Nicola, Flavio Levati, Marina Mazzoni, Jacopo Pendezza, Federico Pirola, Enrico Rigoni, Marco Tancredi  
Civil service (Community Service) Roberta Alonzo, Marta Giambino, Alessandra Maggiore, Marco Sardaccione.

PROJECT	Activity	Goals	Direct Benefits	Local Pers.	Financers
■ Support for training and promoting young artists in the city of Dar Es Salaam and Nairobi (Kenya and Tanzania)	■ A selection of beneficiaries was made: 330 young artists (150 in Kenya, 180 in Tanzania). An analysis was made of the expectations of the beneficiaries, together with the creation of 41 videos in the two countries. Training courses were organized in various artistic disciplines such as dance, painting, acting, disc jockey, photography, fashion designer, clown therapy in addition to managerial courses on resource management and organization. A seminar was organized composed of experts in the cultural sector aimed at launching the advocacy component of the project in collaboration with government authorities involved in the cultural field.	■ 60%	■ 330	■ 4	■ European Union ACP New frontiers - CEFA Volcano Group (Bassano del Grappa), Pangea NGO Italian Sports Center CEFA
■ Oyster Bay Farmers Market	■ The farmers market is a food market day that favors the promotion and sale of products of small producers. The goal is to shorten the chain in order for consumers to approach the small realities of the territory. In the year 10 farmers markets were organized with the participation of over 40 producers from various regions. The market receives an average of 500 visitors a day.	■ 100%	■ 400	■ 1	■ World Food Program CEFA
■ Implement access to modern energy services in the Ikondo Region of Njombe	■ The project aims to improve the overall condition of the kata population of Ikondo, through the availability of energy from renewable sources (electricity). A forced pipeline was laid down and work completed to adapt the plant. 22 new electricity connections were made. Work was completed for laying the cable which now measures 30 Km of MT line. 7 transformer stations have been equipped. Meetings with the electrification committee continue on a quarterly basis. 5 seminars were organized on the safe and proper use of electricity and biomass which were attended by 306 beneficiaries.	■ 70%	■ 15.000	■ 25	■ European Union Emilia-Romagna Region Autonomous Region of Trento, Eridania Spa CO.PRO.B s.c.a Fraternitas 2003 New frontiers - CEFA CEFA
■ Strengthening of the Farmers Association of Kilolo- Tanzania	■ New members have joined the farmers' association of Kilolo. Low cost, seeds, fertilizers, pesticides, livestock and farming equipment were provided to the beneficiaries of the association. Furthermore, reduced prices, the use of trucks for transporting agricultural products to the markets and a tractor for working in the fields were also made available. Training and technical assistance for agriculture and animal husbandry is provided to all members.	■ 90%	■ 3000	■ 8	■ New Frontiers - CEFA CEFA

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## TANZANIA

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PROJECT	Activity	Goals	Direct Benefits	Local Pers.	Financers
■ Njombe Milk Factory LTD	■ Consolidation of the Company. 3,500 liters of milk are processed each day from which pasteurized milk, yogurt and cheese are obtained. A solar panel system has been installed for the partial energy independence of the dairy farm.	■ 100%	■ 40.000	■ 36	■ Granarolo Spa Energy Company Valle d'Aosta s.r.l Fraternitas 2003 City of Sasso Marconi CEFA
CHILD SPONSORSHIP in TANZANIA					
■ Africa Milk Project- Adopt a Njombe class	■ Thanks to the Social Dairy of Njombe and to distant supporters it was possible to distribute milk in 65 primary schools in the region, significantly improving the nutrition of over 30,000 children. Milk is an essential food, especially in Tanzania, where 40% of children under 5 suffer from malnutrition and this has serious repercussions on growth and school performance. Together with the distribution of milk, awareness-raising activities carried out aimed at children and families, to encourage the adoption of a healthy and varied diet.	■ 100%	■ 28.000	■ 1	■ Child Sponsors CEFA Granarolo Spa Tetra Pak Italia Spa Viale K Ferrara Association
■ A kindergarten for the children of Ikondo	■ The activities of the five kindergartens of Ikondo continue. Several years after achieving the goal of the project, which was to start a process of cultural change in the population, and thus have them understand the importance of education for children, the project now passes to local realities. In fact now most of the children in 2014 continued their schooling starting with elementary school. Over the years the library has become important in the lives of children and adults of Ikondo and is now managed directly by the teachers of the school. In recent months it has continued to be the center of aggregation for the entire community. The building, built by CEFA just across from the elementary and middle school, allows village children to enjoy a safe place to draw, play and have fun in freedom and adults to carry out educational and training activities.	■ 100%	■ 150	■ 12	■ Child Sponsors CEFA C.I.C.A srl

**Comprehensive financing Euro 1.326.374,56**

## KENYA

Expatriate personnel: Maddalena Bucciarelli, Luca Davini, Marco De Milato, Luca Innocente

PROJECT	Activity	Goals	Direct Benefits	Local Pers.	Financers
■ Building the foundations for an area free from child labor in urban and rural areas in Kenya	■ In carrying out activities for the improvement of the juvenile justice system for the protection of minors, 8 committees were formed against child labor. 285 meetings and 70 training sessions were held for the Local Committees for the protection of minors. Training was arranged for 58 police officers and 30 elderly (representative figures of the communities to which they belong). 843 victims of child labor were rescued and many have received care at government rehabilitation and relief facilities. Help was provided to 9 groups of young people (109 boys and girls) who lived in the dumps of Nairobi who were recuperated and introduced to the start-up of small businesses.	■ 100%	■ 2.385	■ 22	■ European Union 8 x 1000 Tavola Valdese Province of Modena CEFA
■ Strengthening food security of agricultural-pastoral communities in the county of Kitui, Kenya.	■ In the initial phase (the project began in November) it was decided to revise the work program and the project; Missions were carried out in Kitui, one of which was with a delegation from the European Union and the National Drought Management Authority.	■ 5%	■ 0	■ 0	■ European Union Parish of St. Mary of Charity CEFA
■ Conservation and sustainable management of the Wire Hills forest	■ Management training was provided to the Community Forest Association and terminated with the construction of an office. 42 hectares of forest area have been rehabilitated and technical support was provided for planting 130,000 trees as well as for the supply of various services related to agro-forestry activities. Support was given to income-generating activities such as installation of 121 hives, 122 energy saving kitchens, 100 bamboo plants, 820 grafted mangoes. Lastly, approval was given for the Participatory Forest Management Plan.	■ 100%	■ 7.615	■ 12	■ European Union Magreta Local Turist Office CEFA
■ Stop Child abuse: bring "justice" into the juvenile justice system in Kenya.	■ An initial investigation was carried out on child violence in the judicial system in Kenya. Opened and set up 24 offices at government institutions in Kenya. Infrastructure assessment and planning of infrastructure work in 10 institutions. Supported the Department of Minors (Ministry of Labor) in restructuring and managing government juvenile institutions in Kenya. Established a technical committee for the coordination of government departments working in the juvenile justice system. Establishment and training of 3 thematic sections (on reintegration, psychological counseling and psychosocial rehabilitation) in all 28 government juvenile institutions in Kenya. 2370 individual counseling sessions, 646 group counseling sessions, and 309 family counseling sessions were held.	■ 40%	■ 12.834	■ 28	■ European Union, 8 x1000 Tavola Valdese, Ferrara Third World Association, CEFA

*Table continued on page 13*

## KENYA

PROJECT	Activity	Goals	Direct Benefits	Local Pers.	Financers
<p>■ Stop the violation of human rights in prisons in Kenya</p>	<p>■ 1 Assistant Project Manager and 1 Social Worker were selected. In the initial phase of study and preparation a 2-day workshop was held for all staff involved in the project. Questionnaires were prepared on the status of human rights in prisons. In particular: a technical committee was set up with the purpose of carrying out inquiries in the 20 prisons: drafting of two questionnaires (one for prison workers, one for prisoners).</p>	<p>■ 10%</p>	<p>■ 17.322</p>	<p>■ 2</p>	<p>■ European Union LS Lexus Sinacta CEFA</p>

**Comprehensive financing Euro 474.784,98**

## SOUTH SUDAN

Expatriate personnel: Carlo Bertini, Barbara Massazza

PROJECT	Activity	Goals	Direct Benefits	Local Pers.	Financers
<p>■ Sow for Africa Agricultural and social development in rural areas of three counties of the Lakes State, South Sudan</p>	<p>■ Completed the construction of the Training Centre in Mayath-Cuibet County. This Center is added to the two built in the first phase in the towns of Matangai-Central Rumbek and Atiaba- Rumbek East. This is an enclosed area in which were built: a meeting room, latrines and a well for irrigation. The center was used to produce vegetables and to test arable crops. The following products were distributed: 8 tons of cereal seeds, 327 kg of vegetable seeds, 20 plows. 150 training days were carried out. 3 school gardens were created and techniques were promoted for agricultural irrigation.</p>	<p>■ 100%</p>	<p>■ 15.204</p>	<p>■ 19</p>	<p>■ Ministry of Foreign Affairs Cannamela Division Bonomelli s.r.l. Microsocial Foundation Christian Workers Movement CEFA</p>

## CHILD SPONSORSHIP in SOUTH SUDAN

<p>■ SAD, giving the children of South Sudan a school</p>	<p>■ CEFA has decided to launch a Distance Support (SAD) project to guarantee the right to a decent education. In 2014 CEFA worked in seven elementary schools: Pancuai and Panawac in the county of East Rumbek; Abyei Chok, Mayath, Medith and Dhur in the County Cueurbet; Rumbek Girls in the county of Central Rumbek. The set up and management of 6 school gardens, promoting the nutritional aspects related to the cultivation and consumption of vegetables. Training of teachers and the Parent Teachers Associations on basic hygiene, nutrition, prevention and treatment of the most widespread diseases. Wage integration for 3 school teachers In Pancuai. Food distribution for the school canteen of Pancuai. Distribution of school supplies for about 2,500 children - pens, pencil cases, notebooks, books, pencils, colors, atlases, maps, globe, mathematics kits in the schools in which we operate</p>	<p>■ 100%</p>	<p>■ 2.660</p>	<p>■ 3</p>	<p>■ Child Sponsors CEFA Coop Adriatica s.r.l. M.L King School Modena</p>
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**Comprehensive financing Euro 233.869,38**

## TUNISIA

Expatriate personnel: Giuseppe Marando, Federica Siddi, Michela Zaghi

PROJECT	Activity	Goals	Direct Benefits	Local Pers.	Financers
■ My land: Territorial Marketing for Emplo	■ The project, which operates in the region of Kroumirie Mogods, aims to promote conditions for increasing employment, in particular for the categories of people most excluded, through the creation of a system of exploitation of the territory and of specific products. The action seeks to enhance the creation of jobs, through a strategy of promotion of the territory by integrating the regional marketing and the social economy. The action aims to promote an alternative tourism, responsibility and supportive, which encourages an exchange between regional players who are interested in a type of tourism that supports the development of local job opportunities, which enhances local products and that safeguards natural and cultural heritage in the region. The project aims to strengthen endogenous economic practices, thereby strengthening the capabilities of the population and improving integration and profitability of community tourism and the production of agriculture and crafts.	■ 5%	■ 1.000	■ 3	■ Emilia-Romagna Region CEFA
■ SEMEDIA	■ The SEMEDIA project envisages enhancement of varieties of indigenous cereals in the Governorate of Zaghouan by creating 8 pilot plots of 1 hectare each with farmers in the reference region and training courses on agricultural techniques and on the enhancement of such varieties of cereals. Furthermore, the project also provides for strengthening informal groups of farmers that benefit from the project as well as the partner, SYNAGRI, an independent union of farmers born in 2012 and now present nationwide. In 2014 we were realized 7 pilot plots and the first training in agricultural techniques was organized. Furthermore, the project was also prolongation and will conclude on 7 July 2015, to accompany the farmers until harvest which will be made in June.	■ 60%	■ 2.000	■ 2	■ Emilia-Romagna Region CEFA

**Comprehensive financing Euro 128.589,01**

## MEDITERRANEAN MIGRATION

Expatriate personnel: Paola Chianca in Morocco e Federica Siddi in Tunisia

ph.D. Zanetti

PROJECT	Activity	Goals	Direct Benefits	Local Pers.	Financers
<p>■ REMIDA 2 - Reintegration of Migrants in Difficulties and Hospitality</p>	<p>■ 2014 saw the continuation and termination of monitoring and reintegration support for 93 migrants from Morocco, Tunisia, Senegal and Sri Lanka who decided to return to their country of origin. The migrants were accompanied and supported with work, setting up micro-enterprises or to be hired as employees, support in the search for a home or for rearrangement of houses especially for families, schools for minors who returned as part of a family and social course. for women and accompanying minors and for the most vulnerable cases in general.</p>	<p>■ 100%</p>	<p>■ 93</p>	<p>■ 3</p>	<p>■ Ministry of the Interior European Union Overseas NGO CISV NGO CEFA</p>
<p>■ ERMES</p>	<p>■ In 2014 meetings were held in Emilia-Romagna, Lombardy, Lazio and Umbria with welfare services, foreigners centers, employment centers, charitable institutions, migrant associations to raise awareness regarding Assisted Voluntary Repatriation. 51 migrants from Morocco, Tunisia and Albania who decided to return to their country of origin were accompanied and supported in their return and reintegration, sustained at the level of employment, housing, education, welfare.</p>	<p>■ 45%</p>	<p>■ 51</p>	<p>■ 2</p>	<p>■ Ministry of the Interior European Union CIES NGO OpenGroup scrI CEFA</p>

Comprehensive financing is included in Morocco and Tunisia's list

## ITALY - DEVELOPMENT EDUCATION

PROJECT	Activity	Goals	Direct Benefits	Local Pers.	Financers
<p>■ Open Sesame. New cooperation networks for food sovereignty</p>	<p>■ Education Development Project held in Emilia Romagna and Sardinia. The project organized: 2 national events "All On The Ground" in Bologna (9-10/05/2014) and Oristano (28-30/11/2014), with lectures, documentary screenings, workshops dedicated to the issue of food sovereignty broken down by keywords such as urban agriculture, seed protection, land access and fight against waste; 7 meetings in the context of public events in Sardinia and Emilia-Romagna; a training course for trainees of the University of Bologna; educational workshops and paths of knowledge in schools of Emilia and Sardinia; seminars for university students in Bologna and Sassari; workshops with participation by associations involved in the project. 3 educational video clips were made; 1 documentary on the loss of land intended for agriculture.</p>	<p>■ 90%</p>	<p>■ 5.398</p>	<p>■ 0</p>	<p>■ Ministry of Foreign Affairs OSVIC NGO OVERSEAS NGO CEFA</p>
<p>■ From Seed to Food. The added value of cooperation</p>	<p>■ National conference organized by CEFA in collaboration with the Alliance of Italian Cooperatives, Coopermondo, Altromercato Solidal Coop Oon 21 January 2014 in Bologna on the theme of international cooperation and the added value of cooperative type interventions in projects for sustainable development. The conference, aimed at an audience composed mainly of operators of cooperatives, was attended among others by Maurizio Gardini, Stefano Zamagni, Romano Prodi and Giuliano Poletti.</p>	<p>■ 100%</p>	<p>■ 350</p>	<p>■ 0</p>	<p>■ Alliance of Italian Cooperatives, CEFA</p>
<p>■ Face to Face. My face is your face.</p>	<p>■ Face to Face is a collaborative project of CEFA with the High School of Casumaro (Ferrara) and rehabilitation school of Kabete in Kenya. The aim is to promote prospects and lifestyles among young people of different cultures and countries. The activity, held in the Italian classes and with groups of children who attend the activities in Kenya, developed around the theme of human rights, in particular through an exchange on mutual understanding and perception of the right to education, and the use of multimedia tools. The project results were presented, along with a series of videos shot by Italian children and those in Kenya, on 6 June 2014 during an evening event at the Library of Casumaro (Fe).</p>	<p>■ 100%</p>	<p>■ 150</p>	<p>■ 0</p>	<p>■ Casumaro High school CEFA</p>
<p>■ Field of International Voluntary Service in Guatemala</p>	<p>■ In the month of August 2014 a knowledge and volunteer camp was held in Guatemala. For the participants, the experience is based on the direct knowledge of the projects that CEFA realized in that country and on the meeting with local operators of the project in order to discuss the issue of cooperation and the history and culture of that country. Even during that experience in 2014 the focus was placed on the issues of education for girls excluded from the educational process and the Distance Support project. Upon return to Italy, the participants organized public meetings with evidence and an in depth study of current projects in that Central American country.</p>	<p>■ 100%</p>	<p>■ 205</p>	<p>■ 0</p>	<p>■ CEFA</p>

The table continues on page 17



## ITALY - DEVELOPMENT EDUCATION

PROJECT	Activity	Goals	Direct Benefits	Local Pers.	Financers
■ For a new humanism. The testimony of Giovanni Bersani	■ National conference organized by CEFA, Christian Workers Movement, Confcooperative, CISL, Giovanni Bersani Foundation in Bologna on 17 October 2014. The commitment and the life testimony of Giovanni Bersani, founder of CEFA, honorary chairman Joint ACP-EU Parliamentary Assembly, previously one of the promoters of the first law on "technical cooperation" with countries under Development in 1972, provides valuable guidance to anyone who feels the responsibility of contributing to the renewal of civil society according to a criteria of social justice and the common good and for the promotion of human dignity. The conference was attended by Carlo Costalli, Romano Prodi, Maurizio Gardini, Stefano Zamagni, Giampaolo Crepaldi, Alessandro Alberani.	■ 100%	■ 180	■ 0	■ Christian Workers Movement, Confcooperative, CISL, Confartigianato, CenterGross s.r.l., CEFA
■ Where are you?	■ Fourth edition of the event on communication and public awareness dedicated to the issues of food security and the right to food, held on the occasion of World Food Day, in Bologna on October 18 <sup>th</sup> under the patronage of the Municipality and the Region of Emilia Romagna, in collaboration with Ciclostile Architecture. In addition to pixel art there were educational workshops for school children and music and dance performances by multicultural city associations.	■ 100%	■ 4.300	■ 0	■ Confcooperative Emilia Romagna Ethical Banking Emilbanca Unindustria CEFA
■ Less is more crossing disability in Tanzania	■ In December, more than 50 theaters in Italy and abroad showed the film "Less is More Crossing disability in Tanzania". A challenge and a message of hope that the film by Luca Vasco launches with dignity, strength and determination to reach those most marginalized and give them a perspective of life and work. The release of the film in different locations, saw the participation of a large number of associations for the disabled and social cooperatives, realities that each day, in our country, have the hard job of speaking out the rights of those disabled.	■ 100%	■ 20.000	■ 0	■ Pangea Onlus CEFA

Comprehensive financing **Euro 192.446,71**



FLASHMOB

## DISSEMINATION: CEFA AMONG PEOPLE

Dissemination is the process by which the seeds of a plant reach a suitable medium for germination. For us CEFA dissemination is throwing the seed of solidarity among people.

Below we present some means by which, in collaboration with Granarolo professionals, we shared the Africa Milk Project with people in Italy and in the world.

In 2009 this project was advertised in Italy on the bottles of High Quality fresh milk, on low-fat milk and packages of mozzarella AQ in 2012, more than twice on Granarolo UHT milk (2011-2013). A music CD was created with the Marea for the Africa Milk Project entitled Music for Africa Milk Project, a FlashMob was called with Granarolo employees and Mass Organized Retailers (see QR code), the contest "Become a friend of AMP" was organized with Tetra Pak and Comieco and advertised on 24 million packs of Granarolo UHT milk.

Granarolo then told of the the project during Summilk, the world convention on milk held in 2011. With Saatchi & Saatchi a commercial was made that was transmitted by RAI, Mediaset and in cinemas across Italy. At Njombe commercials we sent over the air to promote the consumption of pasteurized milk on TV and on radio and dancers and comedians were invited to large promotional events. The Njombe Milk Factory participated in several agricultural fairs to promote its products and is always present at the Farmers' Market in Dar Es Salaam with its cheeses. The program "Milk to Schools", also supported through the "Adopt a Class" Distance Support, was important vehicle to raise awareness of the nutritional value of milk: through the pupils we reached the parents and influenced everyone's diet. The Njombe Milk Factory is mentioned in the tourist guide "Lonely Planet", where its cheeses are referred to as excellent.

**GRANAROLO**  
Piacere Leggero  
MILK LATTE ITALIANO

UNA QUALITÀ TUTTA ITALIANA  
Questo latte fresco è 100% italiano e proviene da allevamenti che selezionano con cura per ogni giorno leoni di alta qualità garantita.

IL TUO 5 PER MILLE PER AFRICA MILK PROJECT  
SENZA SPENDERE NIENTE PUOI FARE MOLTO PER CHI NON HA NULLA  
01029970371

Africa Milk Project è un progetto di auto-sviluppo attraverso la creazione di una lettera e di un caseificio di lavoro a molte famiglie e latte sicuro ogni giorno ai bambini della regione di Njombe, Tanzania.  
Per scoprire il progetto e dare il tuo contributo:  
[www.AfricaMilkProject.org](http://www.AfricaMilkProject.org)  
[www.cefaonline.it](http://www.cefaonline.it)

CEFA  
CENTRO EUROPEO FARMACIA ASSOCIATA

**IL LATTE FA BENE. IL CARTONE ANCHE.**

Ritornando i cartoni del latte parzialmente scremato UHT Granarolo, tutti l'ambiente e tutti noi, che possiamo trasformarli in penne e quaderni per i bambini della Tanzania. E puoi fare anche meglio. Scopri tutte le iniziative del nostro progetto su [AfricaMilkProject.org](http://AfricaMilkProject.org) o se diventi nostro amico, puoi vincere tantissimi premi Made in Tanzania.

AfricaMilkProject.org

Comieco

Diventa amico di **Africa Milk Project**

Partecipa al concorso e vinci tantissimi premi Made in Tanzania

**Partecipa!**



# IL TUO 5 PER MILLE.



AfricaMilkproject.org

SENZA SPENDERE  
NIENTE PUOI FARE  
MOLTO PER CHI  
NON HA NULLA

## 01029970371

Africa Milk Project è un progetto  
l'autosviluppo della Tanzania e  
Sostienilo: dai il tuo 5 x 1000 al  
[www.africamilkproject.org](http://www.africamilkproject.org)

CEFA: latteria, caseificio, lavoro per  
latte ogni giorno per tanti bambini.  
CEFA.



**CEFA**  
Il seme della  
solidarietà



Grande estrazione finale

## Vinci LA TANZANIA!

MUSIC FOR AFRICAMILKPROJECT  
Marea

**CEFA**  
Il seme della solidarietà

1. Cammino dritto 3'40"  
2. Il mio amore perduto 4'25"  
3. Ng'ombe kwa Njombe 3'30"  
4. Oblivion 3'50"  
5. Besame mucho 3'10"  
6. Indimenticabile 4'42"  
7. El gitano 3'15"  
8. Il ritorno del gitano 5'00"

### Diventa amico di Africa Milk Project

**E Vinci LA TANZANIA.**

Ricicla questa confezione.  
Aiuti l'ambiente  
e aiuti noi a trasformarla  
in penne e quaderni  
per i bambini della Tanzania.

Per questo vogliamo  
premiarti. Registrati su  
[africamilkproject.org](http://africamilkproject.org)  
e vinci tantissimi premi  
Made in Tanzania.

**150 COLLANE REALIZZATE IN TANZANIA  
150 TELE TINGA TINGA  
3 VIAGGI PER 2 PERSONE IN TANZANIA.**  
alla scoperta di questo grande progetto.

## MAP OF STAKEHOLDERS

The map of stakeholders is the graphic reconstruction of CEFA relational system. Relationships involving people who gravitate around the Italian office in Via Lame 118 in Bologna and the branch offices of groups and associations established in support of CEFA. In each country where CEFA operates and particularly in the reference offices (see CEFA locations in the world) relationships are created which support the direct activities of NGO of Bologna. To achieve our mission we rely on employees, volunteers, private Italian and foreign benefactors, companies, institutes, foundations and organizations (see chart). It is through their involvement that CEFA annual report comes to life.

To involve the stakeholders we publish a monthly newsletter, each quarters we send home the CEFA journal "The Seed of Solidarity". We opened 13 Facebook pages with approximately 60,000 "likes": CEFA the Seed of Solidarity Onlus, Africa Milk Project, Sow for Africa, CEFA Child Protection Kenya, LESS is MORE, CEFA Morocco, From Seed to Food, CEFA Tunisia, CEFA Africa Ikondo, Art Against Poverty, My name is Jina Langu ni, Oyster Bay Farmers Market, Reseau 31. From February 2014 CEFA hired Elisa Lolli to improve the involvement of stakeholders and the management of relations with them in a perspective of trust.



**CEFA IN THE WORLD****CEFA Ecuador**

Tulcan 506 y Leonidas  
Proano, Barrio Simon Bolivar  
Lago Agrio

**CEFA Guatemala**

1° Avenida 0-32 Zona 5  
S.ta Cruz del Quichè

**CEFA Morocco**

2, Rue Maoussil APT 7 RT  
022 Centre Ville  
10000 Rabat

**CEFA Kenya and Somalia**

Theta Lane Off Lenana Road  
P.O. BOX 1498  
Nairobi

**CEFA South Sudan**

Rumbek Lakes State

**CEFA Tanzania**

Old Bagomoyo road  
Mikocheni B  
P.O. BOX 8055  
Dar ed Salaam

**CEFA Tunisia**

1, rue de Pyrèe  
1000 - Centre Ville  
Tunis

**CEFA IN ITALY****CEFA**

Head office  
Via Lame 118  
40122 Bologna

Friends of CEFA Association  
of MILAN  
Via M. Lutero 7  
20126 Milan

Association  
NEW FRONTIERS - CEFA  
Via della Rionza 6  
36014 Santorso (Vi)

Association  
MODENA CEFA  
Via Marzaglia 164  
41123 Modena

Friends of CEFA Association  
of SAN LAZZARO  
Via Bertelli 1  
40068 San Lazzaro di Savena (Bo)

Association  
FRATERNITAS 2003  
Via Pontecchio 1  
40037 Pontecchio Marconi (Bo)

The growth and spread of religious radicalism, with its tragic consequences and death at sea of thousands of people in search of a better future, are perhaps among the events that most arouse our bewilderment and concern. These are events that grow in similar conditions, wherever there is hunger, violation of human rights, violence, economic exploitation. This consideration does not want to justify anything, especially the violence, but we have to start from here to understand what might be the most effective response to the problems we are experiencing.

These dramas are born mostly in rural areas, considering that of the 841 million "hungry" people, about 70% are farmers. It is in these areas also that in 2014 CEFA focused its activities and projects. Among the various initiatives I would like to relate one that will help me to share some thoughts.

Despite the war in Somalia, which has been going on for about 25 years, and the presence of religious radicalism, which controls several areas of the country, this year CEFA has conducted a project to support small farmers who live in the area of Jowhar, 90 km north of Mogadishu. A multi-year project that will end in 2016 and which has seen us involved in the rehabilitation and maintenance of irrigation canals, the distribution of seeds and agricultural inputs and technical assistance to farmers. This work has allowed 8,800 farming families to improve the quantity and quality of the production of sesame making it possible for the project, in partnership with a private Somali developer, to ensure the purchase and transformation of the production at an affordable price in Asia, Middle East and Northern Europe.

The alliance between farmers, CEFA and Somali entrepreneurship has enabled a significant increase in the price paid to farming families who produce sesame, generating an income for farmers of \$ 4.5 million. These resources have

improved their living conditions and permitted them to procure the production means needed to continue farming even at the end of the project.

What considerations we can draw from this experience about the problems that we face?

Despite where we worked there was a strong presence of armed groups of religious radicalism, the farmers involved in the project did not adhere to extremist movements and even obtained that the project not be hindered and could be freely operated.

Here therefore extremism finds an embankment where people have a job, an activity that allows them to live in acceptable conditions.

Although Somalia is one of the countries from which an important number of refugees are trying to reach our coasts, the recorded migration flows are very low.

On the contrary, in the area of intervention, there is an influx of refugees from other parts of the country despite the difficulties, people do not easily leave their home and their suffering, risking their lives if they have a real alternative.

Much of the production of sesame was sold on very competitive markets like India, China and some countries in Northern Europe. Then it is not true that small farmers are inadequate for the global market and that only the multinational food companies are able to feed the planet.

If assisted properly, even small farmers can move from subsistence farming to market farming that allows them to improve their lives.

To know that we face serious problems but they can be addressed with actions characterized by respect for human rights and dignity must give us hope and determination. CEFA, thanks also to the generous contribution of many people, will continue to work in this direction.



### MARTIN AWLE, BREEDER OF COWS

*How CEFA contribute in your work as a breeder?*

First I want to thank CEFA because it helped us and taught us how to raise and how to feed the animals. I wish to thank CEFA and other partners because they have created the Cha Maziwa Kiwanda (milk factory) which is a safe market where to deliver our milk each day.

*Has this dairy-cheese factory helped to unite Njolifa?*

CEFA made it possible for Njolifa (association of breeders) to be closer to the farmers themselves, organizing tours among us to learn from those who more progressed and undergoing training.

*How has the life of Njombe changed thanks to the Milk Factory?*

Farmers and the general population have become well-off and the economy of the whole city was given a boost. With this money we were able to send our children to school.

*Personally, how has your life changed?*

CEFA has allowed me to have a reliable entry every two weeks and I was able to build a house for my family. due settimane e ho potuto costruire una casa per la mia famiglia.



### JOYCE MZIKU, OFFICER FOR KIWANDA

*How important is Kiwanda for Njombe and for the district?*

Our children now drink safe pasteurized milk, thanks to which they grow up better. This company has also given a lot of work to the population of the district: there are 40 people working in production, in the administration, as well as in marketing and about 800 farmers who supply raw milk to the company every day.

*This work that you carry out in Kiwanda , does it teach you many things?*

I learned many things: one of the most important has been producing cheese and I realized how important hygiene is and I apply the same rules in my house and with my family.

*How has it changed your life and how do you see the future?*

Now I can really help my family and my two children and pay their school fees. I have big plans for the future such as enlarging my house with an extra room for my kids.

## THE PERSONNEL

CEFA is always focused on finding people suitable for the needs of the projects in Italy and throughout the world and meet their expectations.

Even in difficult times, such as in 2014, this commitment has been remarkable and has been reflected in more than 500 contacts. From these 133 interviews were carried out thanks to which 29 candidates were selected, including agronomists, social workers and dairy farmers, to assign to the projects. We also received more than 100 requests to conduct trainings for medium to long periods of voluntary service. This resulted in nine placements in Italy and 5 in on site projects. To all this we must add 10 persons in the Civil Service in 5 projects abroad.

Employees in the Head Office	14
Volunteers in the Head Office	14
Volunteers in Branch Offices	40
<b>Total personnel in Italy</b>	<b>68</b>

Expatriate Personnel	34 <sup>(b) (a+b)</sup>
Local Personnel	309 <sup>(b)</sup>

<b>Total Personnel Overseas</b>	<b>343</b>
<b>Total CEFA Personnel</b>	<b>411</b>

a) may not have worked for the full year - b) including seasonal staff



**MEMBERS' ASSEMBLY**

**BOARD OF DIRECTORS**  
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 Ivano Tozzi

**SUPERV. AND TRANSPARENCY MANAGEMENT**  
 (Law 231/2001)  
 Gaetano Geranio

**CHAIRPERSON**  
Patrizia Farolini

**GENERAL MANAGER**  
Paolo Chesani

**LATIN AMERICA**  
 ECUADOR  
 GUATEMALA  
 Alice Fanti

**NORTH AFRICA**  
 TUNISIA  
 MOROCCO  
 Andrea Tolomelli

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 TANZANIA  
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 Luciano Tabarroni  
**KENYA - SOMALIA - SUDAN**  
 Luciano Centonze

**ITALY**  
 DEVELOPMENT EDUCATION  
 Andrea Tolomelli  
 Giovanni Guidi  
 Aloys Rutakamize

**ADMINISTRATION**  
 Maurizio Tarozzi

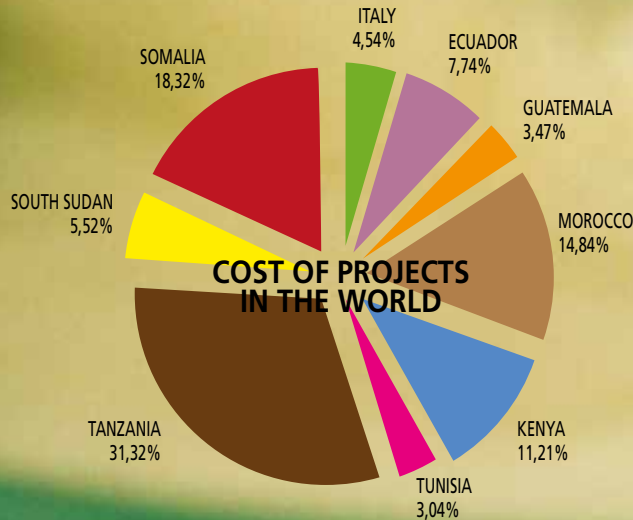
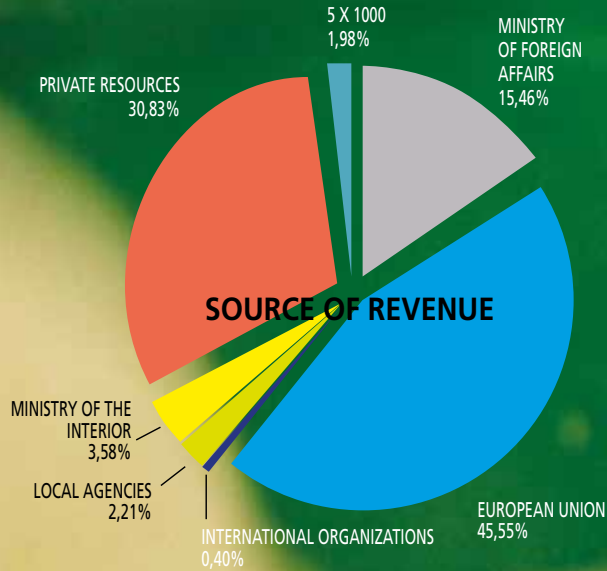
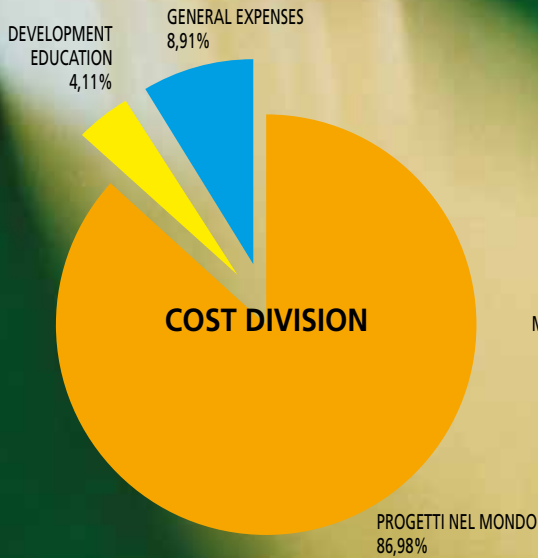
**MANAGEMENT CONTROL**  
 Luigi Mangiarotti

**COMMUNICATION**  
**FUND RAISING**  
 Giovanni Beccari  
 Giulia Maria Fiorita  
 Sara Laurenti  
 Irene Torre  
 Elisa Lolli

**HUMAN RESOURCES**  
 Marco Benassi  
 Luca Rondini

**LOGISTICS AND PROCUREMENT**  
 Sergio Trocchi

**SECRETARIAT**  
 Rosa Cicala  
 Ornella Martinetto



**CERTIFICATION**

In the opinion of the Independent Auditors S.p.A. the 2014 CEFA budget as a whole was prepared clearly and gives a true and fair view of the assets and finance situation and operating profit of CEFA as of 31/12/2014, in accordance with the rules governing the financial statements of non-commercial organizations mentioned in the third paragraph.

## 5 X 1000 CONTRIBUTION

In the face of CEFA campaign for 5 x 1000 in 2013 we will receive from the Ministry of Economy and Finance Euro 116,579.56.



IL TUO 5x1000  
**PER VINCERE  
FAME E POVERTÀ**

**01029970371**

Dai il tuo 5x1000 al CEFA, da 40 anni impegnato per l'autosviluppo dei popoli. Dai una mano concreta per promuovere vita, salute, lavoro, futuro dove non c'è.



CEFA 5 x 1000 campaign, year 2013, realized by LDB Advertising



## BALANCE SHEET ASSETS

	2013		2014	
<b>Fixed Assets</b>				
<b>MATERIALS</b>				
Office equipment	54.011,49		54.159,49	
Depreciation Fund	<u>- 50.828,13</u>		<u>- 52.792,44</u>	
		3.183,36		1.367,05
<b>INTANGIBLE</b>				
Software	8.408,85		9.872,85	
Depreciation Fund	<u>- 8.408,85</u>		<u>- 8.701,65</u>	
		=		1.171,20
<b>FINANCIAL FIXED ASSETS</b>				
Investments and guarantee deposits		4.132,34		39.332,34
<b>Current assets</b>				
Cash	4.203,97		2.829,00	
Banks and postal deposits	<u>1.323.275,55</u>		<u>1.419.525,46</u>	
Total current assets		1.327.479,52		1.422.354,46
<b>Receivables</b>				
Ministry of Foreign Affairs	635.955,81		308.651,16	
European Union	34.532,69		425.476,70	
Local Authorities	81.501,78		50.555,07	
Various	156.062,16		292.153,25	
Ministry for the Interior	58.020,09		61.774,04	
International Organizations	<u>17.006,46</u>		<u>32.066,16</u>	
Total Receivables		983.078,99		1.170.676,38
Transfers to Projects		245.784,59		276.062,02
<b>Total Assets</b>		<b>2.563.658,80</b>		<b>2.910.963,45</b>
<b>Operating deficit</b>		<b>4.036,41</b>		<b>5.023,24</b>
<b>TOTAL DRAW</b>		<b>2.567.695,21</b>		<b>2.915.986,69</b>



## BALANCE SHEET LIABILITIES

	2013		2014	
Net Equity				
Solidarity fund	161.139,25		107.102,84	
Contingencies fund	19.073,05		19.073,05	
Loan-loss provisions	75.478,66		72.395,03	
Mutual fund	<u>38.358,41</u>		<u>38.358,41</u>	
Total net equity		294.049,37		236.929,33
Residues Engaged				
Ministry of Foreign Affairs Program	194.455,95		4.724,12	
European Union Program	1.287.307,00		1.580.590,99	
Local Authorities Program	6.455,74		4.787,16	
5 per thousand Program	92.506,60		98.426,20	
Private program	<u>143.187,77</u>		<u>53.903,43</u>	
Total committed residues		1.723.913,06		1.742.431,90
Payables				
Other payables	245.963,34		607.667,45	
Personnel severance pay	<u>303.769,44</u>		<u>328.958,01</u>	
Total payables		549.732,78		936.625,46
<b>Total liabilities</b>		<b>2.567.695,21</b>		<b>2.915.986,69</b>

<b>ECONOMIC REPORT</b>		
<b>COSTS</b>		
	<b>2013</b>	<b>2014</b>
<b>Costs for project implementation</b>		
Civil works	310.898,16	123.578,25
Equipment	489.686,03	951.944,85
Services	479.379,80	758.933,29
Local expatriate personnel and training	1.728.021,40	1.845.310,07
Operating costs	389.058,80	312.118,83
Various interventions	118.009,15	75.745,51
Development education	<u>115.535,26</u>	<u>192.446,71</u>
<b>Total project costs</b>	<b>3.630.588,60</b>	<b>4.260.077,51</b>
<b>Financial Charges</b>		
Interest and bank charges	5.557,62	5.440,64
<b>Fundraising costs</b>	<b>7.021,00</b>	<b>7.134,68</b>
<b>General Support costs</b>		
Office personnel	315.331,67	330.415,57
Consultations	18.422,61	24.924,61
Associative contributions	9.200,00	12.220,00
Other operating costs	31.332,36	21.056,52
Depreciation	3.754,80	2.257,11
Taxes and duties	<u>12.882,67</u>	<u>13.248,85</u>
<b>Total general costs</b>	<b>390.924,11</b>	<b>404.122,66</b>
<b>Total Costs</b>	<b>4.034.091,33</b>	<b>4.676.775,49</b>
<b>VALUATIONS</b>		
Donation of property	28.578,95	18.480,00
Charitable work	285.000,00	273.000,00
<b>Total valuations</b>	<b>313.578,95</b>	<b>291.480,00</b>
<b>Overall total</b>	<b>4.347.670,28</b>	<b>4.968.255,49</b>

**ECONOMIC REPORT****INCOME**

	<b>2013</b>	<b>2014</b>
Ministry of Foreign Affairs contribution	1.147.223,55	722.078,53
European Union contribution	930.917,96	2.127.941,34
International Organizations contribution	23.967,00	18.704,70
Regions and Local Authorities contribution	107.759,38	103.091,04
5 x 1000 contribution	100.496,53	92.506,60
Ministry of the Interior		
Home Office	292.489,46	167.240,25
Private donations and offers	<u>1.427.201,04</u>	<u>1.440.189,79</u>
<b>Total Income</b>	<b>4.030.054,92</b>	<b>4.671.752,25</b>
<b>Operating deficit</b>	<b>4.036,41</b>	<b>5.023,24</b>
<b>Balance</b>	<b>4.034.091,33</b>	<b>4.676.775,49</b>
<b>VALUATIONS</b>		
Donation of goods	28.578,95	18.480,00
Charitable work	285.000,00	273.000,00
<b>Total valuations</b>	<b>313.578,95</b>	<b>291.480,00</b>
<b>Overall total</b>	<b>4.347.670,28</b>	<b>4.968.255,49</b>



## ADDED VALUE PRODUCTION

INCOME	2013	2014
European Union contribution	1.147.223,55	2.127.941,34
Ministry of Foreign Affairs contribution	930.917,96	722.078,53
Regions and Local Authorities contribution	107.759,38	103.091,04
International Organizations contribution	23.967,00	18.704,70
5 x 1000 contributions	100.496,53	92.506,60
Ministry of the Interior contribution	292.489,46	167.240,25
Total public contributions	2.602.853,88	3.231.562,46
<b>PRIVATE RESOURCES</b>		
CEFA Friends	312.702,74	283.339,95
Banks and Foundations	5.000,00	==
Companies and Agencies	798.852,29	850.572,84
Promotional activities	60.209,90	86.680,49
Distance Support	191.416,55	162.443,27
Financial income	68,41	66,44
Other income	58.951,15	57.086,80
Total private resources	1.427.201,04	1.440.189,79
<b>TOTAL INCOME</b>	<b>4.030.054,92</b>	<b>4.671.752,25</b>
<b>Operating deficit</b>	<b>4.036,41</b>	<b>5.023,24</b>
<b>BALANCE</b>	<b>4.034.091,33</b>	<b>4.676.775,49</b>
COSTS	2013	2014
TOTAL	4.034.091,33	4.676.775,49
Services costs	-31.332,36	-21.056,52
GROSS ADDED VALUE	4.002.758,97	4.655.718,97
Charges for fundraising	-7.021,00	-7.134,68
TOTAL GROSS ADDED VALUE	3.995.737,97	4.648.584,29
Depreciation	-3.754,80	-2.257,11
<b>TOTAL EQUITY ADDED VALUE</b>	<b>3.991.983,17</b>	<b>4.646.327,18</b>
DISTRIBUTION OF ADDED VALUE		
COSTS	2013	2014
Remuneration of site personnel	315.331,67	330.415,57
Expatriate personnel	878.400,70	902.334,10
Local personnel and training	849.620,97	942.975,96
Projects and Development Education	1.902.566,93	2.414.767,45
Public Administration	12.882,67	13.248,85
Interest and bank charges	5.557,62	5.440,64
Membership fees	9.200,00	12.220,00
Consultations	18.422,61	24.924,61
<b>TOTAL EQUITY ADDED VALUE</b>	<b>3.991.983,17</b>	<b>4.646.327,18</b>



## FROM SEED TO FOOD: WIN HUNGER AND POVERTY

In 2014 the international year of family farming, CEFA launched the From Seed To Food Campaign so that the world's poorest farming families would have the means to procure food independently, in a dignified and sustainable manner, providing them with seeds, tools and agricultural training.

This campaign was embraced by the Workers' Christian Movement which since last Christmas has promoted the support these farming families through societies, squares and parishes.

*"Ensuring healthy, safe and sufficient nutrition for all the inhabitants of the planet is the duty of every person and institution. To measure up to the problems of development, social justice, as opposed to the scandal of abundance that produces waste, the urgency of taking care of humanity and protecting the environment, thinking back to common good: the goods of the earth, that the doctrine of the Church proposes as an accessible point of arrival for everyone".*

(Christian Workers Movement President, Carlo Costalli)

The project realized by CEFA in South Sudan, Somalia, Ecuador and Morocco, enables 10,000 families to become authors of their own future, cultivating a life of dignity and fruitful for younger generations, finally free from the pain of migration.

# FROM SEED TO FOOD

## WIN HUNGER AND POVERTY



Even before the term “food security” was coined, CEFA operated in an effort to give back to people, to families and to the Community not only their ability to produce food for self-sufficiency, while respecting local traditions and the environment, but also to produce the income needed to meet other basic needs, such as education, health, housing.

In addition to enhancing and integrating the knowledge for self-production of food, through the cultivation of kitchen gardens, small plots of land that can cope with the daily nutritional requirements of a family, CEFA accompanied the Community on a wider food issue, which is increasingly complex and articulated in all countries. We really started from seeds, recovering local varieties and experimenting with new ones to improve their potential; together we examined the production cycle, the quality of the soil, water supplies, proper storage of harvested produce and their possible marketing: all this by paying attention to participatory processes and possible solutions to Community problems, not only in order to optimize resources (common warehouses, transport, acquisition of agricultural inputs at more favorable prices, etc.), but also to empower communities to work together in the management of common goods.

The choice of actions to be implemented, however requested and co-designed with local realities, has led us to put people and the most vulnerable families at the center, favoring greater access to educational and aggregative processes and starting with the more disadvantaged situations to support a more concrete change: access to work, learning skills, improved cultivation

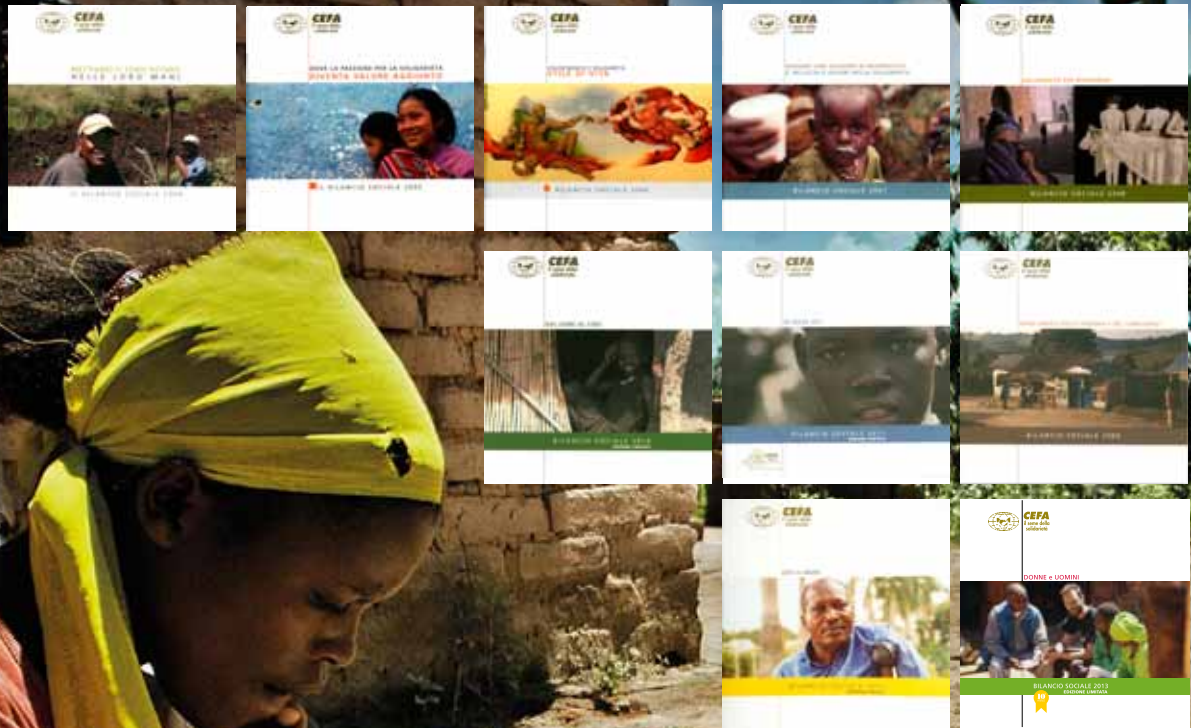
techniques, creation and/or networking with local associations. With a look back to the past it is heartening to be able to see the activities started still walking on their legs, the sustainability of the measures implemented is truly not an empty word but a living reality, obviously achieved also through hard times: change is never a smooth and painless path! It is thanks to the positive results achieved (Africa Milk Project is one of the more recent most virtuous examples) that we feel we can and must continue to offer similar opportunities in other countries and with other communities who want to travel with us on a journey of genuine cooperation, where you become companions and study projects adapted to reality.

A laboratory for the production of honey, a factory for processing sesame, an agency that provides agricultural services, an oil mill, a farm to improve goats, a social cooperative in support of children in need, women's groups that practice horticulture in schools, agricultural forestry activities, support for responsible tourism, management of community water supplies, rehabilitation of irrigation canals, wine production and small organic fruits. What are we to expect now just around the corner?

Perhaps a new dairy farm ...

However, we are ready to accept new commitments and new challenges, aware of the great difficulties in raising resources and in remaining faithful to an approach that involves long lead times and great strength in engaging the Communities: together we can continue to make our small contribution so that the problem of “hunger” receives concrete and lasting answers.





**11 YEARS OF ANNUAL REPORTS**

Through this 11th Annual Report CEFA continues its voluntary commitment to transparency, making understandable the activities carried out in Italy and in the world, in order to provide shared information to promote informed dialogue with all stakeholders, both internal and external.

Confirming the interest and attention of CEFA in the outside world is to emphasize the importance that the international community has given to the work of CEFA with the award of the Best Practices Award in Sustainable Development at Expo 2015.



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