



United Nations
Educational, Scientific and
Cultural Organization

Executive Board

Hundred and eighty-sixth session

(Paris, 3-19 May 2011)*

186 EX/Decisions

Paris, 19 June 2011

DECISIONS ADOPTED BY THE EXECUTIVE BOARD AT ITS 186th SESSION

* Including the meetings of the subsidiary bodies before the plenary meetings.

All the terms used in this collection of texts to designate the person discharging duties or functions are to be interpreted as implying that men and women are equally eligible to fill any post or seat associated with the discharge of these duties and functions.

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ORGANIZATION AND PROCEDURAL MATTERS

1 **Agenda, timetable of work, election of the Chairpersons of the Special Committee (SP) and the Committee on International Non-Governmental Organizations (NGO), and composition of the Special Committee** (186 EX/1; 186 EX/INF.1; 186 EX/INF.3)

The Executive Board adopted the agenda and timetable of work as set out in documents 186 EX/1 and 186 EX/INF.1.

The Executive Board decided to refer the following items of its agenda to the commissions:

1. **Programme and External Relations Commission (PX):** items 5, 6 Part II, 7, 9, 11, 12, 13, 32, 34, 35, 38, 40 and 43; and for programme-related aspects, items 4 and 15;
2. **Finance and Administrative Commission (FA):** items 23, 24, 25, 26 and 27; and for administrative and financial aspects, items 4 and 15;

and to refer the following items to the **joint meeting of the PX and FA Commissions:** items 6 Parts I and III-X, 14, 16, 17 Parts I and II, 20, 21, 28, 29, 30, 37, 39, 41 and 42)

In accordance with Rule 16, paragraph 3, of the Rules of Procedure, the Executive Board elected Mr Ngwabi Mulunge Bhebe (Zimbabwe) Chair of the Special Committee (SP) to replace Ms Irène Rabenoro (Madagascar) for the remainder of her term of office, and also elected Mr Amr Ezzat Salama (Egypt) Chair of the Committee on International Non-Governmental Organizations (NGO) to replace Mr Hany Helal for the remainder of his term of office.

Further to previous decisions, and particularly 183 EX/Decision 11, which renewed the mandate of the Special Committee and decided on the composition of this Committee for the 2010-2011 biennium, and following the withdrawal of Greece from the membership of the Special Committee, the Executive Board decided to replace Greece with Belgium for Group I for the remainder of the 2010-2011 biennium.

(186 EX/SR.1)

2 **Approval of the summary records of the 185th session** (185 EX/SR.1-10)

The Executive Board approved the summary records of its 185th session.

(186 EX/SR.1)

3 **Report by the Director-General on the application of Rule 59 of the Rules of Procedure of the Executive Board** (186 EX/PRIV.1 and Add.)

The announcement appearing at the end of these decisions reports on the Board's consideration of this subject.

(186 EX/SR.7)

REPORTING ITEMS

- 4 Report by the Director-General on the execution of the programme adopted by the General Conference** (186 EX/4 Part I and Add.; 186 EX/4 Part II and Corr.; 186 EX/INF.17; 186 EX/INF.19; 186 EX/INF.22; 186 EX/INF.25 Rev.; 186 EX/47; 186 EX/48)

I

The Executive Board,

1. Having examined documents 186 EX/4 Part I and Add.,
2. Emphasizing that the report by the Executive Board to the General Conference on the C/5 document currently being implemented and on the results of the previous biennium relies to a large extent on the ability of the Executive Board to make explicit decisions on the EX/4 reports on programme execution,
3. Reiterating the need to improve the EX/4 reports, especially the overall assessment of key results, by providing a more concise and evidence-based analysis, focusing on the achievement of expected results, as requested in 34 C/Resolution 89, 179 EX/Decision 21, 180 EX/Decision 4, 181 EX/Decision 23, 182 EX/Decision 26 (II) and 184 EX/Decision 4,
4. Taking into consideration:
 - (a) the acknowledgement by the Ad Hoc Working Group on the Independent External Evaluation of UNESCO of the need to strengthen the monitoring role of the Executive Board in the execution of UNESCO's programmes ;
 - (b) the format proposed in document 186 EX/16 for the elaboration of a draft report to be submitted to the Executive Board at its 187th session and the information required as described in document 35 C/9,

Programme execution

5. Noting that document 186 EX/4 Part I identifies progress achieved, in particular, but not limited to:
 - (a) under Major Programme I, with regard to countries working on new or revised policies on literacy and non-formal education, including national implementation frameworks for the Literacy Initiative for Empowerment (LIFE), and to Member States providing national evaluation reports indicating concrete measures to integrate human rights education into their school systems;
 - (b) under Major Programme II, the strengthening of international partnerships, the recognition of UNESCO as a key partner in the United Nations Intergovernmental Science Policy Platform on Biodiversity and Ecosystem Services, the development of specific policy recommendations for the implementation of United Nations General Assembly resolution 63/124 on the law of transboundary aquifers;
 - (c) under Major Programme III, with regard to influencing policy development by providing key policy guidance for all actors in the social sciences in the *World Social Science Report 2010* and the high number of States Parties to the Convention against Doping in Sport;

- (d) under Major Programme IV, with regard to the high number of ratifications of the 1954, 1970, 2001 and 2003 conventions and the first projects funded under the International Fund for Cultural Diversity;
 - (e) under Major Programme V, in the provision of technical support and internationally recognized standards for legislation regarding the media, press freedom and freedom of information and the application of the Media Development Indicators,
6. Invites the Director-General to take the necessary measures to meet the challenges identified in document 186 EX/4 Part I, in particular by:
- (a) enabling and ensuring speedy recruitment;
 - (b) improving coordination mechanisms between the various entities as well as with the field;
 - (c) strengthening cross-disciplinarity and intersectorality;
 - (d) attaining greater strategic focus;
 - (e) identifying ways to address effectively the demands and expectations engendered by the Youth, Sports and Physical Education Section's more proactive engagement in the international system;
 - (f) striking a balance between fulfilling statutory obligations, capacity-building and conservation actions, and the resources for managing the culture conventions through greater concentration in other areas of the programme;

Programme monitoring and reporting

- 7. Notes the improvement in the presentation of overall strategic assessments for each major programme in relation to the challenges identified and lessons learned;
- 8. Encourages the Director-General to ensure that detailed online information is again available in tabular format concerning the results achieved at the main line of action level for major programmes and cost-effectiveness measures, as recommended by the Executive Board in decision 182 EX/26, and as requested in document 35 C/5 Approved, in order to facilitate the preparation of the Executive Board's report to the General Conference;
- 9. Having examined document 186 EX/4 Part I.C, and recognizing the measures taken by the Director-General to implement the recommendations of Internal Oversight Service (IOS) in order to enhance monitoring and reporting for the next C/3 document,
- 10. Also recognizing the efforts of the Director-General to further improve results-based monitoring and reporting, as recommended in her report on the follow-up with respect to operational aspects of the independent external evaluation of UNESCO (186 EX/17 Part II),
- 11. Notes with regret that a majority of the expected results and performance indicators, as well as baselines and benchmarks introduced in draft document 36 C/5, do not support more qualitative outcome-based reporting in future EX/4 and C/3 documents;
- 12. Reiterates its request to the Director-General to focus the EX/4 document on concise evidence-based analyses of the extent to which expected results have been achieved,

and invites her to present information on activities in a separate report in order to facilitate the monitoring role of the Executive Board;

13. Also invites the Director-General to present a two-page executive summary highlighting UNESCO's most significant achievements, as well as issues requiring particularly urgent attention, and to develop a structure for this executive summary, in consultation with Member States, drawing on examples from other organizations of the United Nations system;

14. Further invites the Director-General to include the following text in the summary of EX/4 documents:

“Action expected of the Executive Board: 34 C/Resolution 89 invites the Executive Board to ‘(a) have a wider and more strategic assessment of the performance of the programmes, including the EX/4 document, by expressing its views progressively during the biennium through explicit decisions on the performance of individual programmes at main-line-of-action level’”;

15. Requests the Director-General to continue her efforts to strengthen monitoring and reporting and to develop a time-bound action plan on how to address the remaining challenges, as identified in document 186 EX/4 Part I.C, relating to:

- (a) implementation of a systematic and results-based programming, management, monitoring and reporting approach;
- (b) transition from output-based to results-based monitoring and reporting;

16. Also requests the Director-General to submit to it at its 189th session a report on the status of the implementation of the above-mentioned action plan.

II

The Executive Board,

1. Having examined the report on (i) donations and special contributions received since the beginning of the biennium and appropriated to the regular budget, and on (ii) transfers proposed between appropriation lines to reflect changes in organizational design and the reinforcement of priority programmes submitted by the Director-General pursuant to 35 C/Resolution 106, paragraphs 2(b), (d) and (e), and the recommendations of the Finance and Administrative Commission thereon (Part A of document 186 EX/4 Part II and Corr. and document 186 EX/47),

A

2. Notes that the Director-General has, as a consequence of donations and special contributions received since the beginning of the biennium, increased the appropriations to the regular budget by a total of **\$1,839,912** as follows:

	\$
Part II.A – Major Programme I	390,814
Part II.A – Major Programme II	247,533
Part II.A – Major Programme III	288,688
Part II.A – Major Programme IV	351,324
Part II.A – Major Programme V	238,449
Part II.B.2 – Public Information	111,083

Part III.B – Field management and coordination (indirect costs for field offices)	209,521
Part III.C – Human Resources Management	<u>2,500</u>
Total	<u>1,839,912</u>

3. Expresses its appreciation to the donors listed in paragraphs 11 and 12 of document 186 EX/4 Part II.A;

B

4. Notes that the Director-General has made transfers between appropriation lines below 1% of the initial appropriation amount, corresponding to the redeployment of savings from the National Commissions budget under ERC to BPI for the financing of the celebration of the 65th anniversary of UNESCO:

Part III.A – External Relations and Cooperation	\$ (60,000)
Total, Part III.A	<u>(60,000)</u>
Part II.B – Bureau of Public Information	<u>60,000</u>
Total, Part II.B	<u>60,000</u>

C

5. Recalling the provisions of the Appropriation Resolution by virtue of which transfers between appropriation lines which exceed the limit of 1% of the initial appropriation may be made by the Director-General with the prior approval of the Executive Board,
6. Approves the proposed transfers between appropriation lines resulting from the adjustments totalling \$1,658,500 under Parts I, II and III for the purpose of reinforcing priority programmes:

Appropriation line	Amounts transferred
PART I – GENERAL POLICY AND DIRECTION	\$
B. Direction	
Gender equality	169,000
TOTAL, PART I	<u>169,000</u>
PART II – PROGRAMMES AND PROGRAMME-RELATED SERVICES	
A. Programmes	
Major Programme I – Education	365,000
Major Programme II – Natural Sciences (of which IOC \$116,200)	617,200
Total, Part II.A	<u>982,200</u>
B. Programme-related services	
1. Coordination and monitoring of action to benefit Africa	201,000
2. Public information	(85,000)
3. Strategic planning and programme monitoring	306,300

4. Budget planning and management (1,178,600)

Total, Part II.B (756,300)

TOTAL, PART II 225,900

PART III – SUPPORT FOR PROGRAMME EXECUTION AND ADMINISTRATION

A. External relations and cooperation (27,300)

B. Field management and coordination (27,300)

D. Accounting, treasury management and financial control (300,300)

E. Administration (40,000)

TOTAL, PART III (394,900)

TOTAL, PARTS I – III –

7. Also approves the proposed transfers between appropriation lines resulting from the adjustments totalling \$22,958,200 under Parts II and III reflecting changes in organizational design:

Appropriation line	Amounts transferred
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PART II.B – Programme-related services \$

2. Public information (-ex) (7,041,900)

2. External relations and public information 15,172,100

3. Strategic planning and programme monitoring 483,600

4. Budget planning and management (-ex) (1,763,500)

Total, Part II.B 6,850,300

TOTAL, PART II 6,850,300

PART III – SUPPORT FOR PROGRAMME EXECUTION AND ADMINISTRATION

A. External relations and cooperation (-ex) (8,247,600)

A. Field management and coordination (401,100)

C. Financial management 7,302,500

D. Accounting, treasury management and financial control (-ex) (5,504,100)

TOTAL, PART III (6,850,300)

TOTAL, PARTS II-III –

D

8. Recalling the provisions of the Appropriation Resolution by virtue of which the Director-General is authorized, with the prior approval of the Executive Board, to make transfers from Part IV of the budget (Anticipated Cost Increases) to the relevant appropriation lines in Parts I-III in order to cover increases in staff costs and in the cost of goods and services,

9. Approves the transfer of **\$6,198,000** from Part IV to Parts I-III of the budget to cover increases in staff costs and in the cost of goods and services as set out in Annex I of document 186 EX/4 Part II;

E

10. Takes note of the revised Appropriation Table, annexed to document 186 EX/4 Part II Corr., resulting from donations and special contributions received and transfers made between appropriation lines, as indicated in sections A, B, C and D above;
11. Invites the Director-General to present to it at its 187th session a report and an analytical table of expenditures by type of expense for Parts II.A and B, and also invites her to present in future EX/4 documents information on post vacancy rates.

(186 EX/SR.9)

- 5 **Report by the Director-General on the follow-up to decisions and resolutions adopted by the Executive Board and the General Conference at their previous sessions** (186 EX/5 and Corr. and Add.-Add.2; 186 EX/INF.12; 186 EX/INF.24; 186 EX/INF.26; 186 EX/48)

I

Progress report on the United Nations Literacy Decade (2003-2012)

The Executive Board,

1. Recalling the report of the Director-General of UNESCO on the implementation of the International Plan of Action for the United Nations Literacy Decade, which was transmitted to the United Nations General Assembly at its 65th session, by the Secretary-General (A/65/172 of 26 July 2010), in which the urgent need to further scale up efforts and to consider the post-2012 strategy for addressing youth and adult literacy challenges is clearly outlined in the pursuit of the overall objectives of the Decade and the specific priorities established for the remaining years,
2. Also recalling United Nations General Assembly resolution 65/183 of 4 February 2011, in which the United Nations General Assembly called upon Member States, their development partners, the international donor community, the private sector and civil society, in accordance with national law, to further scale up quality literacy efforts, and to consider the post-2012 strategy for addressing youth and adult literacy, bearing in mind that just over two years remain of the Decade, and that the target date of 2015 for the achievement of the education for all (EFA) goals and the Millennium Development Goals (MDGs) is approaching,
3. Further recalling resolution 65/183, in which the United Nations General Assembly requested the Secretary-General, in cooperation with the Director-General of UNESCO, to seek the views of Member States on the progress achieved in implementing their national programmes and plans of action for the Decade, undertake a final evaluation of the implementation of the Decade by Member States and other stakeholders, and submit to the General Assembly in 2013 a final report on the implementation of the International Plan of Action with specific recommendations for the post-Decade period,
4. Reaffirming that literacy is an integral part of the right to education, and that the acquisition of basic literacy skills is the foundation of lifelong learning for all and a tool for empowering individuals and their communities, and is a key condition for reducing poverty and achieving all the Millennium Development Goals,

5. Noting with deep concern that there are still 796 million adults without basic literacy skills, that nearly two-thirds of the world's adult illiterates are women and 67 million children are out of school, and that in some countries the absolute number of non-literates has increased, which indicates that literacy efforts are not keeping pace with population growth,
6. Concerned about the low quality of formal primary schooling in a significant number of countries, which results in many children leaving school without having acquired sufficient basic knowledge and skills for productive and active participation in their societies,
7. Also noting with deep concern that if present trends continue, the EFA goal of achieving a 50% improvement in levels of adult literacy by 2015, especially among women, will not be met,
8. Takes note of the progress report on the United Nations Literacy Decade (2009-2011) by the Director-General of UNESCO to the Executive Board at its 186th session (186 EX/5);
9. Reaffirms that literacy is a priority area for the Education Sector in the Programme and Budget for 2010-2011;
10. Recognizes that an urgent new thrust and renewed collective commitment to literacy is needed if the objectives of the Decade, the EFA goals and the Millennium Development Goals are to be met;
11. Calls on Member States to scale up their literacy efforts, backed by strong and sustained political commitment, clear policies and feasible, large-scale implementation strategies supported by strong legal and institutional frameworks and adequate funding;
12. Appeals to all Member States to increase the quality of delivery of an integrated literacy programme, where possible using state-of-the-art means of education, both in formal and non-formal settings, and to ensure that relevant, gender-sensitive, and development-responsive literacy programmes are designed, implemented and sustained;
13. Calls on the international community to raise the profile of literacy on regional and international agendas, and to scale up their commitments, especially in all matters connected with women's literacy;
14. Appeals to the international donor community to include literacy investments in the EFA Fast Track Initiative, in sector-wide approaches and in other aid for poverty reduction;
15. Requests UNESCO to reinforce its activities in the fight against illiteracy, through its role as coordinator and catalyst, *inter alia*, drawing on the pivotal work of the UNESCO Institute for Lifelong Learning (UIL);
16. Recalls resolution 65/183, in which the United Nations General Assembly requested all relevant entities of the United Nations system, in particular UNESCO, in cooperation with national governments, to take immediate, concrete steps to address the needs of countries with high illiteracy rates and/or with large populations of illiterate adults, with particular regard to women and persons with disabilities, including through programmes that promote low-cost and effective literacy provisions;
17. Requests UNESCO to undertake a final review of the implementation of the Decade by Member States and other important partners, and to submit to the Board at its 192nd

session (autumn 2013) a comprehensive final report on the implementation of the Decade, especially as regards the application of successful literacy programmes, and containing specific recommendations for the post-Decade period;

18. Also requests UNESCO to make literacy a key issue on the agenda of an international conference to be held in 2013, with the support of Member States, with a view to presenting and discussing the findings of the above-mentioned final report, and to developing an action plan for the post-Decade period.

II

Implementation of 35 C/Resolution 49 and 185 EX/Decision 5 relating to the Ascent to the Mughrabi Gate in the Old City of Jerusalem (186 EX/5 and Add.2)

35 C/Resolution 49 and 185 EX/Decision 5 relating to the Ascent to the Mughrabi Gate in the Old City of Jerusalem

The Executive Board,

1. Having examined documents 186 EX/5 and Add.2,
2. Recalls all its previous decisions related to the Ascent to the Mughrabi Gate in the Old City of Jerusalem,
3. Reaffirms the principle of decision-making by consensus, and invites the Director-General, guided by this principle, to implement related decisions;
4. Invites the Director-General to submit to it a follow-up report at its 187th session, and decides to include this item in the agenda of its 187th session.

(186 EX/SR.9)

- 6 **Reports by the Director-General on specific matters** (186 EX/6 Part I; 186 EX/INF.8; 186 EX/6 Part II; 186 EX/INF.23; 186 EX/6 Part III; 186 EX/6 Part IV; 186 EX/39; 186 EX/6 Part VI; 186 EX/6 Part VII; 186 EX/6 Part VIII; 186 EX/6 Part IX and Add.-Add.2; 186 EX/6 Part X; 186 EX/INF.13; 186 EX/49)

I

Recent decisions and activities of the organizations of the United Nations system of relevance to the work of UNESCO

The Executive Board,

1. Recalling paragraph 3 of 103 EX/Decision 6.1-6.2, 124 EX/Decision 6.1 and 167 EX/Decision 4.2,
2. Having examined document 186 EX/6 Part I containing the report by the Director-General on recent decisions and activities of the organizations of the United Nations system of relevance to the work of UNESCO,
3. Takes note of its content.

II

Progress and challenges in achieving the education for all (EFA) goals by 2015

The Executive Board,

1. Recalling 182 EX/Decision 10 and 185 EX/Decision 8,
2. Having examined document 186 EX/6 Part II,
3. Noting that in spite of the efforts made since 2000, many countries will be far from achieving the education for all (EFA) goals by 2015,
4. Noting with satisfaction the efforts of the Director-General to mobilize international political commitment to education and to secure greater resources for education for all (EFA), including from alternative sources of funding,
5. Bearing in mind UNESCO's increasing efforts to bolster EFA coordination mechanisms,
6. Notes with satisfaction UNESCO's efforts to focus on some of the most EFA-challenged countries, including those having to cope with armed conflict and natural disasters, as well as small island developing States (SIDS), and calls on Member States to contribute to these efforts through the provision of extrabudgetary funding;
7. Reiterates the need for UNESCO to strengthen its collaboration with the EFA convening agencies, including the other agencies of the United Nations system;
8. Stresses the need for closer interlinking of regional and global coordination for EFA and the operational programmes carried out by UNESCO in different countries;
9. Encourages the Director-General to continue to make efforts for the financing of EFA, and invites her to submit to it at its 187th session the report of the Advisory Panel of Experts on Debt Swaps and Innovative Approaches to Education Financing;
10. Takes note of the importance of the recommendations of all the EFA global monitoring reports;
11. Calls upon UNESCO to strengthen and extend its support for the activities of Member States aimed at ensuring inclusive education and improving the quality of education at all levels;
12. Requests the Director-General to foster South-South and North-South-South cooperation, and promote the exchange of best practices for the achievement of the EFA goals, and to develop a proposal for an online inventory of best practices in education;
13. Requests the Director-General to initiate deliberations with Member States on the EFA objectives to be defined for the post-2015 period;
14. Also requests the Director-General to submit to the General Conference at its 36th session a report on the results obtained from the programmes and activities aimed at achieving the EFA goals, and implemented in the 20 target countries during the 2010-2011 biennium.

III

Implementation at the global and regional levels of the UNESCO strategy for the second half of the United Nations Decade of Education for Sustainable Development (2005-2014)

The Executive Board,

1. Recalling 185 EX/Decision 9,
2. Having examined document 186 EX/6 Part III,
3. Requests the Director-General to continue her efforts to mobilize expertise in order to implement the second half of the United Nations Decade of Education for Sustainable Development on the basis of a more concrete approach to the dissemination of good practices in the area of interdisciplinarity and the integration of the Decade into education curricula and teacher-training programmes, laying special emphasis on achieving tangible results;
4. Encourages the Director-General to continue her efforts to ensure the implementation of the UNESCO strategy for the second half of the United Nations Decade of Education for Sustainable Development at the global and regional levels, as well as to further reinforce the integration of education for sustainable development into all UNESCO's programmes and to mobilize the expertise available in UNESCO's networks to contribute to the implementation of the Decade;
5. Calls upon the Director-General to have UNESCO participate actively in the preparatory process of the 2012 United Nations Conference on Sustainable Development in order to ensure adequate advocacy in favour of the role of education;
6. Looks forward to the presentation by the Director-General to the General Conference at its 36th session of a report on progress made in the implementation of the UNESCO strategy for the second half of the United Nations Decade for Education for Sustainable Development at the global and regional levels and from an intersectoral standpoint.

IV

UNESCO's activities for the implementation of the World Summit on the Information Society (WSIS) outcomes and future measures for reaching its 2015 goals

The Executive Board,

1. Recalling 184 EX/Decision 13,
2. Having examined document 186 EX/6 Part IV on UNESCO's activities for the implementation of the World Summit on the Information Society (WSIS) outcomes and future measures for reaching its 2015 goals,
3. Reaffirming the importance of achieving the internationally agreed WSIS goals by 2015,
4. Recalling the Member States' commitment to promoting the WSIS goals and to incorporating the WSIS outcomes, vision and principles into their national information and communication technology (ICT) policies, strategies and programmes,

5. Takes note of the work of the Information for All Programme (IFAP) and its Intergovernmental Council in addressing the ethical dimensions of the Information Society;
6. Wishes to see the reinvigoration of the Info-Ethics Forum so as to provide Member States with an opportunity to reflect on info-ethics issues, through the mobilization of extrabudgetary funds for this purpose;
7. Underscores the importance of a multistakeholder approach, with the involvement of non-governmental organizations, civil society and the private sector in the WSIS follow-up process,
8. Recalling that in resolution 60/252, the United Nations General Assembly decided to conduct an overall review of the implementation of the WSIS outcomes in 2015,
9. Requests the Director-General:
 - (a) to initiate consultations with the United Nations agencies and other major stakeholders concerned, including Member States, for the preparation of the overall review of the implementation of the WSIS outcomes in 2015;
 - (b) to urge all programme sectors and existing UNESCO networks to enhance their contributions to the WSIS implementation process and thereby contribute to the development of inclusive knowledge societies;
 - (c) to encourage and promote all such inclusive initiatives, which are aimed at reducing the digital divide;
10. Decides to submit document 186 EX/6 Part IV, together with the comments of the Executive Board at its 186th session and any comments or observations the Director-General may wish to make, to the General Conference at its 36th session for its consideration.

V

Follow-up to the External Auditor's report concerning the International Fund for the Promotion of Culture (IFPC) and proposals by the Director-General

The Executive Board,

1. Recalling 18 C/Resolution 3.322, whereby the General Conference established in 1974 the International Fund for the Promotion of Culture (IFPC or Fund) and approved its Statutes, emphasizing “the intellectual and operational autonomy” of the IFPC for the promotion of national cultures, the values they embody, artistic creation in all its forms and international and regional cultural cooperation,
2. Further recalling 182 EX/Decision 33, 35 C/Resolution 48 and 184 EX/Decision 21,
3. Having examined document 185 EX/32 Part I, and noted the conclusions and recommendations of the External Auditor relating to the IFPC,
4. Also having examined documents 186 EX/39 and 186 EX/6 Part VI,
5. Recalling the proven relevance and usefulness of the IFPC in strengthening national and regional aid mechanisms for cultural action and artistic creation, according to the unanimous wish expressed recently by donor countries,

6. Decides to revitalize the Fund and to reactivate its activities;
7. Requests the Director-General to prepare and submit, as soon as possible, amendments to the Statutes of the Fund for consideration by it at its 187th session and possible adoption by the General Conference at its 36th session, taking into account the discussions at its 186th session and following consultation of the regional groups;
8. Invites the Director-General to base her proposals on the following principles:
 - (a) to maintain the intellectual and operational autonomy of the Fund;
 - (b) to promote synergy among the various funds in the Culture Sector and the Organization's other programme sectors;
 - (c) to reduce costs associated with the management of the Fund, including by simplifying the structure of the new governance mechanism;
 - (d) to provide for the use of the capital and the interest accrued on the capital of the Fund.

VI

Evaluations completed during the 2010-2011 biennium

The Executive Board,

1. Recalling 185 EX/Decision 6 (IV),
2. Having examined document 186 EX/6 Part VII,
3. Requests the Director-General to continue to report to it once a year on evaluations completed.

VII

Annual report (2010) by the International Civil Service Commission (ICSC): report by the Director-General

The Executive Board,

1. Recalling 114 EX/Decision 8.5 and 22 C/Resolution 37,
2. Having examined document 186 EX/6 Part VIII,
3. Takes note of its content;
4. Invites the Director-General to continue to ensure UNESCO's participation in the work of the International Civil Service Commission (ICSC) and to take into account its report.

VIII

Use of individual consultant and fee contracts by the Secretariat

The Executive Board,

1. Recalling 171 EX/Decision 35 and 184 EX/Decision 6 (I),

2. Having examined documents 186 EX/6 Part IX and Add.-Add.2 and 186 EX/INF.6,
3. Bearing in mind the recommendations of the External Auditor on temporary contracts presented in document 182 EX/46 and his comments on their implementation in document 186 EX/29 as well as the recommendations of the External Auditor included in the audit report on the Division of Water Sciences, presented in document 185 EX/32 Part II,
4. Takes note of the policy pursued by the Director-General on consultancy contracts and the changes proposed in response to the recommendations of the External Auditor;
5. Also takes note of the data, analyses and qualitative information presented in document 186 EX/6 Part IX, and encourages the Secretariat to continue its efforts to provide further information on the content of consultancy contracts and the services to be delivered, to be presented in particular in the form of bar charts for ease of access and interpretation;
6. Recalls the need to ensure wider geographical distribution and a better gender balance in the hiring of consultants where qualifications are equal;
7. Requests the Director-General to accelerate the implementation of recommendations 1, 5, 6 and 7 of the report of the External Auditor (182 EX/46) submitted in 2009, and those relating to staff training;
8. Invites the Director-General, when submitting her next report on the Secretariat's use of consultant contracts to it at its 189th session, to include information on separate contracts for individual authors, photographers and producers of film and video, as well as on the contracts for services with commercial organizations;
9. Further invites the Director-General to report to it at its 189th session on the implementation of the policy on consultancy contracts, as modified in application of the External Auditor's recommendations.

IX

Geographical distribution and gender balance in the staff of the Secretariat

The Executive Board,

1. Recalling Article VI.4 of the Constitution of UNESCO,
2. Also recalling 182 EX/Decision 41, 35 C/Resolution 93, 184 EX/Decision 5 and 185 EX/Decision 6 (VIII),
3. Having examined document 186 EX/6 Part X,
4. Observing with concern that there is still a high percentage of Member States that are under-represented or non-represented among the Secretariat's staff,
5. Takes note of the information about the measures undertaken by the Bureau of Human Resources Management (HRM) to implement the Action Plan for the Improvement of Geographical Distribution in the Secretariat (2010-2015), improve the distribution of posts among Member States and to further improve the gender balance of the staff of the Secretariat;

6. Invites the Director-General to continue her efforts in this area by considering, in particular, the Secretariat staff selection process of qualified candidates from under- and non-represented countries, bearing in mind Article VI.4 of the Constitution;
7. Requests the Director-General to submit to the General Conference at its 36th session a report on the results obtained and progress achieved in implementing the Action Plan for the Improvement of Geographical Distribution in the Secretariat (2010-2015) and the UNESCO Action Plan for gender parity (2008-2015).

(186 EX/SR.9)

7 Reports by the governing bodies of UNESCO intergovernmental programmes and category 1 institutes (186 EX/7; 186 EX/48)

**Report by the Governing Board of the UNESCO Institute for Statistics (UIS)
on the activities of the Institute**

The Executive Board,

1. Recalling Article V.1(e) of the Statutes of the UNESCO Institute for Statistics (UIS) (30 C/Resolution 44) and 184 EX/Decision 7,
2. Having examined the report by the UIS Governing Board on the activities of the Institute since April 2010 (186 EX/7),
3. Takes note of the achievements of the Institute over the preceding 12 months;
4. Invites the Director-General to continue to be guided by the recommendations made by the UIS Governing Board;
5. Invites the UIS Governing Board to report to it at its 189th session.

(186 EX/SR.9)

PROGRAMME MATTERS

8 [Item number not attributed]

9 Report on the issues relevant to the assessment of the desirability of preparing a draft universal declaration of ethical principles in relation to climate change (186 EX/9; 186 EX/48)

The Executive Board,

1. Having examined document 186 EX/9,
2. Recalling 35 C/Resolution 36 and 185 EX/Decision 13,
3. Also recalling the request by the Executive Board, at its 181st session (181 EX/Decision 15), that the Director-General enhance the Plan of Action for the UNESCO Strategy of Action on Climate Change, in particular through focusing on the social and ethical implications thereof,
4. Further recalling the UNESCO Strategy for Action on Climate Change (180 EX/16 Rev.) and the Enhanced Plan of Action for the UNESCO Strategy for Action on Climate Change (182 EX/INF.7 Annex),

5. Taking note of the Director-General's Climate Change Initiative (December 2009) which foregrounds ethical and social questions in relation to climate change,
6. Considering that the outcome of the 16th Conference of the Parties to the United Nations Framework Convention on Climate Change (UNFCCC COP16) and related international processes have not yet resulted in clear and sufficient information to proceed with the preparation of a declaration of ethical principles in relation to climate change,
7. Requests the Director-General to ensure linkages between activities in environmental ethics, including through the work of the World Commission on the Ethics of Scientific Knowledge and Technology (COMEST), and the social and human science dimensions of climate change, including through the Management of Social Transformations (MOST) Programme, with a view to contributing to the understanding of adaptation challenges and the development of adaptation capacities through sustained national policies;
8. Also requests the Director-General to pursue the examination of this issue and to report on the desirability of preparing a declaration of ethical principles in relation to climate change at its 189th session based on clear scientific and scholarly findings and on the conclusions and the outcomes of the 17th Conference of the Parties to the United Nations Framework Convention on Climate Change (UNFCCC COP17) to be held in Durban, South Africa, in 2011.

(186 EX/SR.9)

10 Report on reorienting the Management of Social Transformations (MOST) Programme
(186 EX/10; 186 EX/48)

The Executive Board,

1. Having examined document 186 EX/10,
2. Welcomes the report on the reorientation of the Management of Social Transformations (MOST) Programme (186 EX/10);
3. Reaffirms its commitment to the importance of the MOST Programme among the intergovernmental scientific programmes of UNESCO;
4. Invites the General Conference, when considering the Draft Programme and Budget for 2012-2013 (36 C/5), to take into account the views formulated in document 186 EX/10, in particular the proposal, drawn from the discussions held at the tenth session of the MOST Intergovernmental Council, to set the MOST strategic focus on:
 - (a) social inclusion;
 - (b) social transformation arising from global environmental change;
5. Requests the Director-General, when preparing the next Medium-Term Strategy (document 37 C/4), to take into account the views contained in document 186 EX/10 and the views expressed thereon by Members of the Executive Board at its 186th session.

(186 EX/SR.9)

11 Jerusalem and the implementation of 35 C/Resolution 49 and 185 EX/Decision 14
(186 EX/11; 186 EX/48)

The Executive Board,

1. Having examined document 186 EX/11,
2. Recalls all its previous decisions concerning Jerusalem;
3. Reaffirms the principle of decision-making by consensus, and invites the Director-General, guided by this principle, to implement related decisions;
4. Invites the Director-General to submit to it a follow-up report at its 187th session and decides to include this item in the agenda of its 187th session.

(186 EX/SR.9)

12 Implementation of 185 EX/Decision 15 on “the two Palestinian sites of al-Haram al-Ibrahīmī/Tomb of the Patriarchs in al-Khalīl/Hebron and the Bilāl ibn Rabāh Mosque/Rachel’s Tomb in Bethlehem” (186 EX/12; 186 EX/48)

185 EX/Decision 15 on “the two Palestinian sites of al-Haram al-Ibrahīmī/Tomb of the Patriarchs in al-Khalīl/Hebron and the Bilāl ibn Rabāh Mosque/Rachel’s Tomb in Bethlehem”

The Executive Board,

1. Having examined document 186 EX/12,
2. Recalls its previous decision on “the two Palestinian sites of al-Haram al-Ibrahīmī/Tomb of the Patriarchs in al-Khalīl/Hebron and the Bilāl ibn Rabāh Mosque/Rachel’s Tomb in Bethlehem”;
3. Decides to include this item in the agenda of its 187th session.

(186 EX/SR.9)

13 Draft strategy on UNESCO’s contribution to the promotion of open access to scientific information and research (186 EX/13; 186 EX/48)

The Executive Board,

1. Recalling 35 C/Resolution 63,
2. Having examined the draft strategy on UNESCO’s contribution to the promotion of open access to scientific information and research (186 EX/13),
3. Also recalling the Organization’s mandate to promote the free flow of information, and to maintain, increase and diffuse knowledge,
4. Further recalling that universal access to information and knowledge is one of the Organization’s key priorities,
5. Referring to the Declaration on Science and the Use of Scientific Knowledge, adopted by the World Conference on Science in 1999, and to the Recommendation concerning the Promotion and Use of Multilingualism and Universal Access to Cyberspace ,adopted by the General Conference in 2003 at its 32nd session,

6. Taking into account the various initiatives and developments in the field of open access, as well as the initiatives taken by other United Nations agencies, notably the World Health Organization (WHO), the Food and Agriculture Organization of the United Nations (FAO), and the World Intellectual Property Organization (WIPO),
7. Recognizing that open access to scientific information and research is important for the free flow of knowledge, for international cooperation, and for building inclusive knowledge societies,
8. Emphasizing the importance of varied transparent partnerships and cooperation in the manifest interest of the Organization, with publishers, NGOs and specialized institutes, in access to and exchange of information,
9. Welcomes the efforts by the Director-General to strengthen UNESCO's role in promoting open access to scientific information and research;
10. Requests the Director-General to appeal to authors, publishers, libraries and archives to facilitate the access to scientific information;
11. Takes note of the Director-General's intention to present the mapping of existing open access initiatives and open access stakeholders at the regional and global levels to the General Conference at its 36th session;
12. Also takes note of the draft strategy contained in document 186 EX/13, and invites the Director-General to present to it at its 187th session a revised draft strategy, reflecting on how UNESCO may define and strengthen its contribution to the promotion of open access by focusing on UNESCO's comparative advantages;
13. Requests the Director-General to clarify the linkages between the draft strategy and UNESCO's existing activities, in particular the Information for All Programme (IFAP), and to identify the resources needed and proposed timeline to enhance the open access initiative in the Draft Programme and Budget for 2012-2013 (36 C/5).

(186 EX/SR.9)

Institutes and centres

14 Report by the Director-General on the feasibility of establishing category 2 institutes and centres under the auspices of UNESCO (186 EX/14 Parts I to IX; 186 EX/49)

I

The Executive Board,

1. Recalling 34 C/Resolution 90 and 35 C/Resolution 103,
2. Also recalling documents 165 EX/20, 177 EX/INF.16 and 180 EX/INF.11,
3. Having examined documents 186 EX/14 Parts II to IX,
4. Taking note of document 186 EX/24 and its Annex II on the evaluation plans to be conducted by the Internal Oversight Service (IOS) in 2011, including the evaluation of the significant contribution of category 2 institutes and centres to the strategic goals of UNESCO and whether their activities are in conformity with those set out in respective agreements,

5. Requests the Director-General to present to it at its 189th session, an information document which will contain fact sheets for category 2 institutes and centres under the auspices of UNESCO, summarizing relevant programmatic, administrative and financial information for the 2010-2011 biennium, in the same format as the documents mentioned in paragraph 2 above.

II

**Proposal for the establishment in Almaty, Kazakhstan,
of a Central Asian regional glaciological centre**

The Executive Board,

1. Recalling 35 C/Resolution 103 and IHP-IC Resolution XVIII-3 adopted at the 18th session of the Intergovernmental Council of the International Hydrological Programme in June 2008,
2. Having examined document 186 EX/14 Part II,
3. Welcomes the proposal of Kazakhstan to establish a Central Asian regional glaciological centre under the auspices of UNESCO, in Almaty, Kazakhstan, which is in line with the integrated comprehensive strategy and the guidelines concerning the creation of institutes and centres under the auspices of UNESCO (category 2) contained in the Annex to document 35 C/22 and approved by the General Conference in 35 C/Resolution 103;
4. Recommends that the General Conference, at its 36th session, approve the establishment, in Almaty, Kazakhstan, of the Central Asian regional glaciological centre as a category 2 centre under the auspices of UNESCO, and that it authorize the Director-General to sign the corresponding agreement with the following amendment to Article 7, paragraph 2 (e):

“(e) decide on the participation of regional intergovernmental organizations and international organizations in the work of the Centre and the question of their membership as provided for in Article 7, paragraph 1(f) under this Agreement.”

III

**Proposal for the establishment in Kaduna, Nigeria,
of a regional centre for integrated river basin management (RC-IRBM)**

The Executive Board,

1. Recalling 35 C/Resolution 103 and IHP-IC Resolution XVII-6 adopted at the 17th session of the Intergovernmental Council of the International Hydrological Programme,
2. Having examined document 186 EX/14 Part III,
3. Welcomes the proposal of Nigeria to establish a regional centre for integrated river basin management (RC-IRBM), in Kaduna, Nigeria, under the auspices of UNESCO, which is in line with the integrated comprehensive strategy and the guidelines concerning the creation of institutes and centres under the auspices of UNESCO (category 2) contained in the Annex to document 35 C/22 and approved by the General Conference in 35 C/Resolution 103;

4. Recommends that the General Conference, at its 36th session, approve the establishment, in Kaduna, Nigeria, of the regional centre for integrated river basin management (RC-IRBM) as a category 2 centre under the auspices of UNESCO, and that it authorize the Director-General to sign the corresponding agreement.

IV

Proposal for the establishment in Nairobi, Kenya, of a regional centre on groundwater resources education, training and research for East Africa

The Executive Board,

1. Recalling 35 C/Resolution 103, and IHP-IC Resolution XIX-6 adopted at the 19th session of the Intergovernmental Council of the UNESCO International Hydrological Programme in June 2010,
2. Having examined document 186 EX/14 Part IV, which provides an analytical outline of the proposal to establish a regional centre on groundwater resources education, training and research for East Africa in Nairobi, Kenya, as a category 2 centre under the auspices of UNESCO,
3. Welcoming the proposal of Kenya to establish on its territory a regional groundwater education, training and research centre for East Africa under the auspices of UNESCO, which is in line with the integrated comprehensive strategy and the guidelines concerning the creation of institutes and centres under the auspices of UNESCO (category 2) contained in the Annex to document 35 C/22, and approved by the General Conference in 35 C/Resolution 103,
4. Deeming the considerations and proposals contained in document 186 EX/14 Part IV to meet the requirements needed for UNESCO to grant its auspices to the regional centre,
5. Recommends that the General Conference, at its 36th session, approve the establishment, in Nairobi, Kenya, of the regional centre on groundwater resources education, training and research for East Africa as a category 2 centre under the auspices of UNESCO, and that it authorize the Director-General to sign the corresponding agreement, the text of which follows the model agreement.

V

Proposal for the establishment in Nsukka, Nigeria, of an international centre for biotechnology

The Executive Board,

1. Having examined document 186 EX/14 Part V,
2. Recognizing the importance of biotechnology in contributing to scientific growth and sustainable development in Africa,
3. Welcomes the proposal of Nigeria to establish an international centre for biotechnology in Nsukka, Nigeria, as a centre under the auspices of UNESCO, which is in line with the integrated comprehensive strategy and the guidelines concerning the creation of institutes and centres under the auspices of UNESCO (category 2) contained in the Annex to document 35 C/22 and approved by the General Conference in 35 C/Resolution 103;
4. Recommends that the General Conference, at its 36th session, approve the establishment, in Nsukka, Nigeria, of the international centre for biotechnology as a

category 2 centre under the auspices of UNESCO, and that it authorize the Director-General to sign the corresponding agreement.

VI

Proposal for the establishment in Turin, Italy, of an international research centre on the economics of culture and world heritage studies

The Executive Board,

1. Recalling the proposal submitted by Italy for the establishment of an international research centre on the economics of culture and world heritage studies under the auspices of UNESCO (category 2),
2. Having examined the feasibility study contained in document 186 EX/14 Part VI,
3. Welcomes the proposal of Italy, which is in line with the integrated comprehensive strategy and the guidelines concerning the creation of institutes and centres under the auspices of UNESCO (category 2), as contained in the Annex to document 35 C/22 and approved by the General Conference (35 C/Resolution 103),
4. Recommends that the General Conference, at its 36th session, approve the establishment, in Turin, Italy, of the international research centre on the economics of culture and world heritage studies as a category 2 centre under the auspices of UNESCO, and that it authorize the Director-General to sign the corresponding agreement.

VII

Proposal for the establishment in Amman, Jordan, of an international museum for women in the arts as a category 2 centre

The Executive Board,

1. Having examined document 186 EX/14 Part VII,
2. Aware of the importance of international cooperation for the creation of an international museum specifically devoted to women in the arts, with a focus on arts education geared to intercultural dialogue, freedom of expression, and empowerment of women, with the goal of promoting peace through art,
3. Taking note of the observations and conclusions of the feasibility study,
4. Welcomes the proposal by Jordan to establish an international museum for women in the arts, in Amman, Jordan, as a category 2 centre under the auspices of UNESCO, which is in line with the integrated comprehensive strategy and the guidelines concerning the creation of institutes and centres under the auspices of UNESCO (category 2) contained in the Annex to document 35 C/22, and approved by the General Conference in 35 C/Resolution 103;
5. Recommends that the General Conference, at its 36th session, approve the establishment, in Amman, Jordan, of the international museum for women in the arts as a category 2 centre under the auspices of UNESCO, and that it authorize the Director-General to sign the corresponding agreement.

VIII

Proposal for the establishment in Reykjavík, Iceland, of a Vigdís international centre for multilingualism and intercultural understanding

The Executive Board,

1. Having examined document 186 EX/14 Part VIII,
2. Aware of the importance of international and regional cooperation for the promotion and development of linguistic diversity and multilingualism;
3. Takes note of the observations and conclusions of the feasibility study;
4. Deeming the considerations and proposals contained therein to be such as to meet the programmatic and qualitative requirements needed for the creation of institutes and centres under the auspices of UNESCO (category 2),
5. Welcomes the proposal of Iceland;
6. Recommends that the General Conference, at its 36th session, approve the establishment, in Reykjavík, Iceland, of the Vigdís international centre for multilingualism and intercultural understanding as a category 2 centre under the auspices of UNESCO, and that it authorize the Director-General to sign the corresponding agreement, with the following amendment to Article 7, paragraph 1 (h):
“to support and promote research into the role of the mother language.”

IX

Establishment in Delft, Netherlands, of the International Groundwater Resources Assessment Centre (IGRAC)

The Executive Board,

1. Recalling 34 C/Resolution 26, whereby the General Conference decided to establish the International Groundwater Resources Assessment Centre (IGRAC) as a category 2 centre under the auspices of UNESCO, in response to the proposal by the Netherlands ,
2. Noting that owing to the restructuring of the national institutions responsible for the water sector, the Agreement was not signed,
3. Having examined document 186 EX/14 Part IX,
4. Recalling the integrated comprehensive strategy for category 2 institutes and centres under UNESCO’s auspices approved by the General Conference in 35 C/Resolution 103,
5. Taking note of IHP-IC Resolution XIV-11 adopted at the 14th session of the Intergovernmental Council of the International Hydrological Programme in June 2000,
6. Deeming the considerations and proposals contained in document 186 EX/14 Part IX to be such as to meet the requirements needed for UNESCO to grant its auspices to the International Centre, in line with the integrated comprehensive strategy and the guidelines concerning the creation of institutes and centres under the auspices of UNESCO (category 2) contained in the Annex to document 35 C/22 and approved by the General Conference in 35 C/Resolution 103,

7. Approves the establishment, in Delft, Netherlands, of the International Groundwater Resources Assessment Centre (IGRAC) as a category 2 centre under the auspices of UNESCO;
8. Authorizes the Director-General to sign the corresponding agreement.

(186 EX/SR.9)

DRAFT PROGRAMME AND BUDGET FOR 2012-2013 (36 C/5)

15 **Consideration of the Draft Programme and Budget for 2012-2013 (36 C/5) and recommendations of the Executive Board** (36 C/5 Volume 1: Draft Resolutions 2012-2013; Volume 2: Draft Programme and Budget 2012-2013; Technical Note and Annexes; 186 EX/INF.4; 186 EX/INF.21; 186 EX/INF.25 Rev.)

I

The Executive Board,

1. Having examined the Draft Programme and Budget for 2012-2013 (36 C/5) prepared by the Director-General,
2. Taking into account its discussions in plenary and in the Programme and External Relations (PX) and Finance and Administrative (FA) Commissions at its 186th session on item 15 “Consideration of the Draft Programme and Budget for 2012-2013 (36 C/5) and recommendations of the Executive Board”,
3. Recalling 185 EX/Decision 17,
4. Reaffirming the Medium-Term Strategy for 2008-2013 (34 C/4) and its two global priorities – Africa and gender equality – its overarching and strategic programme objectives, as well as its intersectoral orientation,
5. Also reaffirming the five established functions of UNESCO as set out in document 34 C/4: laboratory of ideas, standards setter, clearing house, capacity-building in Member States in UNESCO’s fields of competence, and catalyst for international cooperation,
6. Underscoring the continued relevance of UNESCO’s mission to contribute to the building of a culture of peace and non-violence, the eradication of poverty and the promotion of sustainable development through education, the sciences, culture, communication and information,
7. Notes the efforts to gear the C/5 document to the achievement of the internationally agreed development goals, including the Millennium Development Goals (MDGs), and to launch the reflection on and lay the foundations for the Organization’s action beyond 2015;
8. Stresses the need to scale up efforts towards reducing inequalities and reaching the marginalized and the most vulnerable communities by further focusing action in favour of the least developed countries (LDCs), guided especially by the Programme of Action for the Least Developed Countries for the Decade 2011-2020, adopted at the Fourth United Nations Conference on the Least Developed Countries, Istanbul, Turkey, 9-13 May 2011;

9. Calls for further emphasis on the empowerment of youth as agents of change and active stakeholders in building peaceful, just, democratic, equitable and sustainable societies;
10. Notes that the Director-General has prepared a succinct document 36 C/5 in accordance with the general principles and programme priorities as defined by the Executive Board in 185 EX/Decision 17;
11. Welcomes the efforts towards greater concentration of the programme on activities intended to reinforce the impact of UNESCO's action, while maintaining the emphasis on the two global priorities of document 34 C/4, Africa and gender equality, and calls for further efforts to focus the programme more rigorously, as suggested in the independent external evaluation of UNESCO;
12. Further welcomes the Director-General's efforts to improve the ratio between resources allocated to programmes as against those allocated to support services, and calls for an intensification of such efforts;
13. Notes the increased efforts towards harnessing UNESCO's multidisciplinary expertise through a reduced number of more focused and strategically designed intersectoral platforms to address complex development challenges;
14. Welcomes the Director-General's commitment to reform, and encourages her to further pursue her efforts to reform the Organization in order to make it more relevant and enhance the impact of its actions, also implementing action in response to the independent external evaluation of UNESCO;
15. Welcomes the progress achieved in applying a consistent results-based management (RBM) approach throughout document 36 C/5, and invites the Director-General to pursue her efforts in that regard following a more outcome-oriented approach and focus on impact of UNESCO's action;

Intersectoral platform for the promotion of a culture of peace and non-violence

16. Noting that each major programme has identified programme activities in support of a culture of peace and non-violence, and that each major programme will be contributing to the programme of action of the intersectoral platform for the promotion of a culture of peace and non-violence, requests the Director-General to ensure an interdisciplinary, intersectoral, coherent and convergent approach aimed at the attainment of a realistic number of programmes with targeted objectives, and to engage partners during the implementation through regular consultations;
17. Underlining that the promotion of youth and civic engagement in favour of a culture of peace must be of central concern,
18. Stressing the need to mobilize all relevant stakeholders at the global, regional, subregional and national levels,
19. Emphasizes that the objectives of the intersectoral platform for the promotion of a culture of peace and non-violence shall address the following areas:
 - (a) Strengthening education for a culture of peace and non-violence to achieve intercultural solidarity and intergenerational dialogue and mutual understanding in favour of reconciliation and peace-building;
 - (b) Promoting natural sciences as a universal language and vehicle for intercultural dialogue and exchange and peace;

- (c) Underlining the role of social and human sciences in promoting universal values, democracy and human rights;
 - (d) Highlighting the crucial role of cultural diversity, intercultural dialogue and heritage in all its forms for mutual understanding and reconciliation;
 - (e) Exploring opportunities offered by the media as a vehicle for reconciliation, tolerance and intercultural understanding by highlighting the use of new media by youth;
20. Requests the Director-General to prepare, in consultation with Member States, a consolidated intersectoral programme of action for a culture of peace and non-violence with a realistic number of targeted actions along the lines of paragraph 19 above, and to include it in the alternative option for the programme and budget to be submitted to the Executive Board at its 187th session for transmission to the General Conference at its 36th session ;
 21. Noting that in section II below, the Director-General is requested to produce an alternative budget option with a budget envelope of \$653 million, urges the Director-General to favour resource allocations to focused programme activities while suggesting reductions in marginal and under-performing programmes and activities, as well as in administrative and support costs;
 22. Transmits herewith to the General Conference the Draft Programme and Budget for 2012-2013 (36 C/5), together with the following recommendations by the Executive Board, which constitute document 36 C/6, and recommends that the General Conference examine the item concerning the Draft Programme and Budget for 2012-2013 (36 C/5) in the light of these documents.

*
* *

The General Conference,

23. Resolves that in the action plans for all C/5 draft resolutions reference be made to the need to attain sustainable impact and efficiency;
24. Further resolves that in the draft resolution for each major programme, reference be made to the need to continue to develop partnerships with civil society, the private sector, organizations of the United Nations system, and other international organizations at all stages of programme development and delivery;
25. Decides that in the draft resolution for each major programme the following text shall be inserted: “to resort also in the implementation of the plan of action for Major Programme ... to South-South and North-South-South cooperation as complementary modalities for delivery of the programme”;
26. Requests that South-South cooperation and North-South-South cooperation be strengthened as modalities for delivery of the programme in all the areas of expertise of UNESCO, including through the South-South Cooperation Programme/Fund for Education, and invites the Member States to support this Programme/Fund through voluntary contributions;
27. Highlights the imperative need for all major programmes to be implemented to the maximum extent possible through intersectoral collaboration and engagement;

28. Expresses its desire to keep the number of expected results in all draft resolutions within manageable limits, considering, in particular, that the Director-General will have to report on the implementation of the programme every six months, indicating progress achieved towards expected results as well as challenges encountered;
29. Also decides to amend in the draft resolution for each major programme the beginning of paragraph 2(b) to read as follows: “to report periodically to the governing bodies, in statutory reports, on the achievement of the following expected results, including relevant performance indicators.”;
30. Further decides that in all relevant draft resolutions, paragraph 3 should read: “Also requests the Director-General to report in her six-monthly statutory reports on the implementation of the programme adopted by the General Conference on measures taken to optimize the use of resources in the implementation of programme activities, including travel, contractual services and publications”;
31. Requests the Director-General to reflect in document 36 C/5 Approved information on UNESCO’s approach and contribution to the preparatory process for the United Nations Conference on Sustainable Development to be held in June 2012 in Rio de Janeiro, Brazil (Rio+20), which will be devoted principally to the review of implementation gaps in Agenda 21 and the theme of a green economy;

Major Programme I – Education

32. Endorses the following biennial sectoral priorities and related main lines of action (MLAs) for Major Programme I:

Biennial sectoral priority 1: Scaling up equity, inclusion and quality in education and lifelong learning for sustainable development and a culture of peace and non-violence

MLA 1: Accelerating progress towards education for all (EFA), in particular at the country level, including through information and communication technologies

MLA 2: Building effective and inclusive education systems

MLA 3: Supporting education system responses to contemporary challenges for sustainable development and a culture of peace and non-violence

Biennial sectoral priority 2: Strengthening global leadership in education

MLA 4: Reinforcing leadership in education for all (EFA) through advocacy, partnerships and monitoring

33. Decides that both Major Programme I and Major Programme IV shall continue to implement activities pertaining to arts education;
34. Decides to make the following changes to the draft resolution pertaining to Major Programme I in Volume 1 of document 36 C/5:
 - (a) paragraph 1(b) to read: “to use, when necessary, South-South and North-South-South cooperation, including through the South-South Cooperation Programme/Fund for Education, in the implementation of the plan of action for Major Programme I, and partnerships with civil society, the private sector and the United Nations system as modalities for delivery of the programme in order to:”
 - (b) paragraph 1(b)(i) to read: “accelerate progress towards EFA, in particular at the country level, by focusing on four critical aspects of education: sector-wide policy

and planning, literacy, teachers and skills development for the world of work. UNESCO will support Member States in developing national capacities to prepare and implement robust sector policies and plans, including through information and communication technologies; promoting and building the knowledge base for improving literacy policies and programmes; expanding the pool of qualified teachers and advocating that their working conditions be appropriate; and reforming technical and vocational education and training systems. In each of these priority areas, emphasis will be placed on promoting quality and equity, including gender equality;”

- (c) paragraph 1(b)(ii) to read: “support Member States in providing quality, inclusive and relevant education systems throughout life, from early childhood care and education through to primary and secondary education, as well as higher education and research. Throughout this work, particular attention will be paid to ensuring smooth transitions between the different levels of education and the achievement of a sustainable and measurable impact on education systems;”
- (d) paragraph 1(b)(iv) to read: “mobilize the international community and EFA partners for the achievement of the EFA goals and the education-related MDGs, paying particular attention to advocacy, including in favour of girls’ and women’s education. UNESCO will continue to undertake benchmarking for monitoring progress towards EFA, as well as informing the general education policy debate through cutting-edge research on educational trends, and strengthening of the linkages between education for sustainable development (ESD) and EFA, thus advancing the achievement of the right to education;”
- (e) The following expected results to read:
 - (4) Capacities in Member States strengthened and comprehensive and evidence-based policies for technical and vocational education and training developed, and assistance provided for their implementation
 - (7) Capacities in Member States strengthened to ensure more equitable access to quality higher education and research, including through innovative modes of provision
 - (8) Capacities in Member States strengthened to integrate education for sustainable development, including climate change education and education for disaster preparedness and risk reduction, into educational policies and development plans and programmes
 - (11) Political and financial commitment mobilized at the global and national levels towards the achievement of the EFA goals
 - (12) Global and national commitment to education for girls and women strengthened through advocacy and appropriate multi-stakeholder partnerships which are in conformity with the objectives of the Organization
 - (14) Education stakeholders informed through research and foresight studies on emerging trends and challenges in education
- (f) paragraph 2(c) of the draft resolution for the UNESCO International Institute for Educational Planning (IIEP) to read as follows: “strengthen national, subregional and interregional training programmes in educational planning, administration, evaluation and monitoring, in particular through the use of information and communication technologies (ICTs), in cooperation with the other UNESCO

education institutes, as well as the UNESCO Institute for Statistics (UIS), and UNESCO field offices;”

Major Programme II – Natural Sciences

35. Endorses the following biennial sectoral priorities and related main lines of action (MLAs) for Major Programme II:

Biennial sectoral priority 1: Strengthening science, technology and innovation (STI) systems and policies for sustainable development, poverty eradication, and a culture of peace and non-violence

MLA 1: Promoting STI policies and access to knowledge

MLA 2: Building capacities in the basic sciences, including through the International Basic Sciences Programme (IBSP), in engineering and for the use of renewable energy

MLA 3: Mobilizing broad-based participation in STI

Biennial sectoral priority 2: Mobilizing science for the sustainable use of natural resources, renewable energy and energy efficiency, and for natural disaster reduction and mitigation

MLA 4: UNESCO Intergovernmental Oceanographic Commission (IOC): strengthening IOC with a view to improving governance and fostering intergovernmental cooperation to manage and protect oceans and coastal zones for the benefit of its Member States

MLA 5: Freshwater systems under stress and societal responses, incorporating the work of the International Hydrological Programme (IHP) and the World Water Assessment Programme (WWAP)

MLA 6: Enabling the application of ecological and earth sciences for sustainability, including through the Man and the Biosphere (MAB) Programme and the International Geoscience Programme (IGCP)

MLA 7: Natural disaster risk reduction and mitigation

36. Recognizes the flagship role of the biosphere reserves within the MAB Programme and their potential for contributing to sustainable development, climate change mitigation, and education for sustainable development;
37. Agrees to insert in document 36 C/5 Approved the following box on UNESCO's engineering initiative:

UNESCO Engineering Initiative

Engineering plays an important role in addressing complex challenges, such as climate change, natural disaster risk reduction, clean technologies, and access to affordable healthcare. Engineering is also critical in poverty eradication, as it encompasses the part of the science, technology and innovation (STI) spectrum in which the results of research are translated into concrete products and services that can benefit local communities and create jobs for youth. Strengthening engineering, in particular in the developing world, is thus a high priority.

Major Programme II is spearheading the launching of the UNESCO Engineering Initiative, which will focus on applications of engineering for sustainable development, and which will prioritize capacity building, particularly in Africa. Elements of the Initiative include:

- Strengthening engineering at universities, including enhancing research capacity, supporting curricular innovation, and forging better interaction with industry;
- Enhancing the focus on engineering in science policy work in cooperation with Member States;
- Catalysing South-South and North-South-South partnerships for engineering capacity-building;
- Strengthening efforts to mobilize civil society support for and understanding of engineering, including attracting youth to the field, with a focus on women and girls.

The UNESCO Engineering Initiative, cutting across all MLAs draws on the engineering-related strengths of Major Programme II, and will involve partnerships with different sectors of society, including academia, the private sector and NGOs. A campaign to raise extrabudgetary resources will be launched. Lessons learned in the 2012-2013 biennium will inform plans for engineering in the next Medium-Term Strategy.

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The UNESCO Engineering Initiative falls under overarching objective 2 in document 34 C/4 “Mobilizing science knowledge and policy for sustainable development” and contributes to strategic programme objective 4 “Fostering policies and capacity-building in science, technology and innovation”.

The following expected results of Major Programme II will be directly addressed by the Initiative: For Priority Africa: expected results 2 and 5; for gender equality: expected results 1 and 4; under MLA 1, expected result 2; under MLA 2, expected results 4, 5 and 6; under MLA 3, expected result 7; under MLA 4, expected result 12; under MLA 5, expected results 15, 16 and 18; under MLA 6, expected results 20, 23 and 24.

38. Requests the Director-General to include in document 36 C/5 Approved a detailed narrative text, with clear expected results concerning the intersectoral platform on UNESCO's contribution to the Mauritius Strategy for the Further Implementation of the 1994 Programme of Action for the Sustainable Development of Small Island Developing States (SIDS), and also to include a separate expected result on student research leadership and career mentoring for young researchers (cf. expected result 6 for Major Programme II);
39. Further requests the Director-General to make explicit reference to the Sandwatch project among the performance indicators and benchmarks for expected result 9;
40. Also requests the Director-General to include in the narrative of document 36 C/5 Approved a text highlighting the flagship nature of biosphere reserves under the MAB Programme;
41. Decides to amend the following expected results of the draft resolution pertaining to Major Programme II in Volume 1 of document 36 C/5 to read as follows:
 - (1) Strengthened and self-driven national STI systems and policies developed
 - (6) Member States' capacities strengthened to develop models for enhancing student research leadership and career mentoring for young researchers, through university networks and professional societies, in particular for developing countries
 - (8) Local and indigenous knowledge-driven sustainable development policies and actions developed, and appropriate support provided for implementation at the global, regional and local levels
 - (10) Peace-building enhanced through diplomacy and cooperation in the field of science
 - (12) Member States' understanding improved of the ocean environment and related processes in the global climate, and skills and national capacities developed for adaptation to climate change impacts
 - (13) Capacities of Member States improved in ocean sciences and services to monitor, assess and manage marine resources
 - (14) Capacities of Member States to protect and sustainably use oceans and coastal zones developed
 - (15) Member States supported in building technical and institutional capacities and policies and mechanisms improved, for adaptation to global changes to river basins at the national, regional and global levels, based on the scientific knowledge base
 - (16) World's freshwater resources assessed, notably through the United Nations *World Water Development Report*, and Member States supported in strengthening policies for water governance, including of shared waters
 - (18) Education capacities for water management reinforced at all levels, especially taking into account Africa and gender equality issues
 - (19) Use of biosphere reserves as research and learning platforms for sustainable development broadened, and implementation of the MAB Programme

strengthened, including through enhanced exchange of best practices with regional and global networks

- (20) Earth sciences research, education and capacity building for sustainable development enhanced, with a particular focus on Africa
- (23) Management of natural and cultural World Heritage sites, biosphere reserves and priority ecosystems of the MAB programme enhanced through a network of space science and space technology partners
- (24) Knowledge base and policies for renewable energy and energy efficiency promoted for the purpose of sustainable development also targeting resident communities in biosphere reserves as beneficiaries of the solutions found
- (25) Natural disaster and climate change resilience, disaster risk assessment and impact mitigation enhanced and targeted scientific assistance delivered, including through participation in United Nations common country approaches

Major Programme III – Social and human sciences

42. Endorses the following biennial sectoral priorities and related main lines of action (MLAs) for Major Programme III:

Biennial sectoral priority 1: Promoting the ethics of science and technology

MLA 1: Supporting Member States in the development of policies and advocacy in the ethics of science and technology, especially bioethics

Biennial sectoral priority 2: Supporting Member States in their responses to social transformations, notably to promote democracy and sustainable development for the consolidation of a culture of peace and non-violence

MLA 2: Promoting a culture of peace and non-violence through action pertaining to human rights, democracy, reconciliation, dialogue and philosophy and including all political and social partners, in particular youth

MLA 3: Supporting Member States in responding to social transformations by building and strengthening national research systems and promoting social science knowledge networks and research capacities

43. Decides to amend paragraph 1 (a) of the draft resolution pertaining to Major Programme III in Volume 1 of document 36 C/5 to read as follows:

1. Authorizes the Director-General:

- (a) to implement the plan of action for Major Programme III, structured around the following two biennial sectoral priorities and three main lines of action, with special emphasis on the needs of Africa, gender equality, youth and the most vulnerable segments of society, LDCs, SIDS, and countries in post-conflict and post-disaster situations in order to:

Biennial sectoral priority 1: Promoting the ethics of science and technology

- (i) support prospective studies and foresight with respect to new and emerging ethical challenges, in particular within the framework of an ethical approach to sustainable development;

- (ii) promote existing standard-setting instruments in the field of bioethics (Universal Declaration on the Human Genome and Human Rights, International Declaration on Human Genetic Data, Universal Declaration on Bioethics and Human Rights) and science ethics (1974 Recommendation on the Status of Scientific Researchers and 1999 Declaration on Science and the Use of Scientific Knowledge) and support Member States in their implementation, and explore the appropriateness of a standard-setting instrument in ethical principles pertaining to climate change;
- (iii) build capacities to support the development of bodies, institutions and policies at the national level to enable developing countries to address the ethical challenges of science and technology, with particular reference:
 - to the role of national bioethics committees in enhancing the capacity of Member States at the national level to identify and address bioethical challenges with due regard to appropriate human rights and gender equality frameworks;
 - to the development of ethically grounded policies to respond to development challenges arising from converging technologies and global environmental change;
- (iv) ensure, through education and awareness-raising, that relevant audiences are familiarized both with key ethical challenges and with the resources available to address them, in particular through the maintenance and development of the online Global Ethics Observatory (GEObs) and the development and dissemination of appropriate pedagogical materials;
- (v) foster international, regional and national debate on ethical issues relating to the development of science and technology, especially bioethics, in particular through the work of the World Commission on the Ethics of Scientific Knowledge and Technology (COMEST) the International Bioethics Committee (IBC) and the Intergovernmental Bioethics Committee (IGBC);

Biennial sectoral priority 2: Supporting Member States in their responses to social transformations, notably to promote democracy and sustainable development for the consolidation of a culture of peace and non-violence

- (vi) address social transformations and other global challenges on the basis of human rights, particularly in the context of the social inclusion of vulnerable groups, respond to the social and human dimensions of global environmental change, supporting youth development and participation in society, and contribute to overcoming violence affecting youth and women;
- (vii) advance knowledge of human rights in the fields of competence of UNESCO, with particular emphasis on the right to enjoy the benefits of scientific progress and the right to freedom of expression for scientists and intellectuals, and contribute to human rights mainstreaming within the United Nations Development Group (UNDG) through training on the human rights approach to programming;
- (viii) foster the social inclusion of vulnerable populations through the MOST Programme and the implementation of UNESCO's Integrated Strategy to Combat Racism, Discrimination, Xenophobia and Related Intolerance by:
 - reinforcing capacities to design inclusive and democratic policies including at the level of local authorities, working through the coalitions of cities against

racism and discrimination and similar city networks, with particular reference to the situation of migrants;

- combating HIV and AIDS related discrimination;
 - promoting analysis and studies of the gender-related impact of social transformations in order to support the design of targeted policies;
- (ix) develop innovative actions for the fostering of a culture of peace through enhancement of democratic processes, reconciliation and non-violence, with particular emphasis on:
- the prevention of violence against women and girls, especially in conflict and post-conflict situations and the development of programmes in the area of the prevention of youth violence;
 - the role of youth as partners in national and community development, peace and non-violence by promoting a rights-based policy environment for successful transitions to adulthood and constructive social engagement, particularly through the implementation of the UNESCO Strategy on African Youth and by building on findings and best practices in this area in other regions, especially Latin America and the Caribbean;
 - the continued development of the organization of the UNESCO Youth Forum, benefiting from a review of past experiences;
- (x) foster philosophical reflection and capacities for critical thinking within contemporary societies so as to identify and analyse the current and emerging challenges that need to be addressed for the establishment of a robust culture of peace, in particular through the promotion of spaces of exchange and of the inclusion of philosophy teaching in formal and non-formal education;
- (xi) strengthen social science capacities, especially in developing countries, in order to mobilize the skills, capacities, knowledge and infrastructures that reside within the social sciences as drivers of growth and innovation, within a framework of social development and inclusion, particularly through the mechanisms and activities of the MOST Programme;
- (xii) promote inclusion in international agendas of the inherently social and human dimensions of global environmental change, drawing on the contributions of the social and human sciences and paying priority attention to the situation of LDCs and SIDS, notably with respect to climate-driven migration, in particular through the MOST Programme, the work of the World Commission on the Ethics of Scientific Knowledge and Technology (COMEST), cooperation with the International Social Science Council (ISSC), notably in connection with the Second World Social Science Forum and the *World Social Science Report* and United Nations processes including the United Nations Task Force on the Social Dimensions of Climate Change;
- (xiii) capitalize on the potential of sport for social transformation, social inclusion and development, and peace processes, working where appropriate through the Intergovernmental Committee on Physical Education and Sport (CIGEPS) and its advisory body, the Permanent Consultative Council (PCC):
- by setting up strategic partnerships to promote the role and potential of sport as a developmental engine;

- by providing advice and good practices to Member States in order to integrate the social dimension of sport into public policy and programmes, particularly with regard to physical education and community sport;

and engage in international efforts to tackle doping in sport through administration and monitoring of the International Convention against Doping in Sport, as well as continuing to provide technical assistance, policy advice and financial assistance to States Parties (with priority given to Africa, LDCs and SIDS) from the Fund for the Elimination of Doping in Sport for the implementation of effective anti-doping activities;

44. Decides to amend the following expected results of the draft resolution pertaining to Major Programme III in Volume 1 of document 36 C/5 to read as follows:

- (5) Policies or strategies that support social inclusion, with particular reference to anti-discrimination, adopted by local and national authorities focusing on social transformation conducive to a culture of peace and non-violence
- (6) Social change conducive to a culture of peace and non-violence promoted through youth empowerment and engagement of youth in their communities and in public life
- (7) Implications of political challenges and processes of social inclusion and social transformations analysed through philosophical reflections with reference to a culture of peace and democracy, and analysis promoted and disseminated to policy-makers
- (8) Social and human sciences capacities strengthened, especially in developing countries, by providing advice and good practices to Member States
- (9) Social and human dimensions of global environmental change introduced into international agendas, by providing studies and evidence-based analysis, and with a view to national policy formulation
- (10) Increased recognition by governments and national and international sports bodies of the potential of sport as a catalyst for social transformation and consolidation of social capital, with particular reference to the implementation of the International Convention against Doping in Sport;

Major Programme IV – Culture

45. Endorses the following biennial sectoral priorities and related main lines of action (MLAs) for Major Programme IV:

Biennial sectoral priority 1: Protecting and promoting heritage and cultural expressions

MLA 1: Protecting and conserving cultural and natural heritage through the effective implementation of the 1972 Convention

MLA 2: Enhancing the protection of cultural property and fighting against traffic in cultural property through the effective implementation of the 1954, 1970 and 2001 conventions

MLA 3: Safeguarding the intangible cultural heritage through the effective implementation of the 2003 Convention

MLA 4: Sustaining and promoting the diversity of cultural expressions through the effective implementation of the 2005 Convention

Biennial sectoral priority 2: Advocating the inclusion of culture and intercultural dialogue in development policies to foster a culture of peace and non-violence

MLA 5: Promoting the role of culture in development at the global, regional and national levels

MLA 6: Promoting intercultural dialogue, social cohesion and a culture of peace and non-violence

46. Requests the Director-General to promote the Arabia Plan through concrete and targeted activities reflecting contemporary challenges;
47. Further requests the Director-General to include among the performance indicators for expected result 22 the recommendations relevant to the Culture Sector arising from the implementation of the International Year for the Rapprochement of Cultures (2010) ;
48. Decides to amend paragraph 1(a) of the draft resolution pertaining to Major Programme IV in Volume 1 of document 36 C/5 to read as follows:
 1. Authorizes the Director-General:
 - (a) to implement the plan of action for Major Programme IV, structured around the following two biennial sectoral priorities and six main lines of action, with special emphasis on the needs of Africa, gender equality, youth, LDCs and SIDS, and the most vulnerable segments of society, including indigenous peoples, in order to:

Biennial sectoral priority 1: Protecting and promoting heritage and cultural expressions

- (i) provide effective support to States Parties in implementing the 1972 World Heritage Convention through the organization of the statutory meetings of its governing bodies – the General Assembly of States Parties and the World Heritage Committee – and ensuring the timely and effective implementation of their decisions;
- (ii) increase awareness about heritage protection and conservation through the further development of an integrated and comprehensive information and knowledge management system, as well as through promotional and awareness-raising activities that enhance the visibility of the Convention, and to this end facilitate the greater involvement of young people, women, indigenous communities and vulnerable groups in World Heritage conservation;
- (iii) promote cultural and natural heritage conservation as a key vector for sustainable development, social cohesion, dialogue and peace in particular by working with States Parties to manage the impact of tourism, urbanization and climate change;
- (iv) undertake action to promote the inscription of under-represented regions and categories of heritage on the World Heritage List, and operational conservation projects in priority regions and countries, including for properties on the List of World Heritage in Danger and in post-conflict and post-disaster situations;
- (v) promote standard-setting activities for the protection of cultural objects by supporting the statutory meetings of High Contracting Parties to the 1954 Convention for the Protection of Cultural Property in the Event of Armed Conflict and of the Parties to its Second Protocol, as well as of the Committee for the Protection of Cultural Property in the Event of Armed Conflict established under

- the Second Protocol, and undertake capacity-building and awareness-raising activities at the international, regional and national levels;
- (vi) ensure the effective implementation of the 2001 Convention on the Protection of the Underwater Cultural Heritage by providing effective support to meetings of States Parties to the Convention; encouraging new ratifications and undertaking capacity-building and awareness-raising activities in Member States;
 - (vii) ensure the reinforcement of the implementation of the 1970 Convention on the Means of Prohibiting and Preventing the Illicit Import, Export and Transfer of Ownership of Cultural Property, and provide support to the meetings of States Parties to the Convention, as well as to the meetings of the Intergovernmental Committee for Promoting the Return of Cultural Property to its Countries of Origin or its Restitution in case of Illicit Appropriation;
 - (viii) promote related awareness of and involvement in the UNESCO policy on fighting traffic in cultural property through capacity-building activities and information sharing, including the expansion, translation and updating of the UNESCO Database of National Cultural Heritage Laws;
 - (ix) ensure the effective implementation of the 2003 Convention for the Safeguarding of the Intangible Cultural Heritage, by facilitating the decision-making process of its governing bodies and the advisory services of their subsidiary and consultative bodies; support and process requests for international assistance from the Fund for the Safeguarding of the Intangible Cultural Heritage;
 - (x) enhance the safeguarding and transmission of the intangible cultural heritage by supporting States Parties in developing and/or strengthening national policies and human capacities in the field of the intangible cultural heritage; facilitate the participation of communities, practitioners, NGOs, non-profit making organizations, experts and centres of expertise in the implementation of the Convention, with a special focus on youth and women; implement international assistance-funded safeguarding activities; and effective utilization of best practices for public awareness and strengthened safeguarding capacities, targeting, in particular, youth and women;
 - (xi) increase general awareness of the importance of the intangible cultural heritage and its safeguarding for sustainable development, social cohesion, dialogue and peace through further development of an integrated and comprehensive information and knowledge management system, as well as effective promotion of best practices of safeguarding;
 - (xii) support the governing bodies of the 2005 Convention on the Protection and Promotion of the Diversity of Cultural Expressions through the timely organization of statutory meetings and analysis of the periodic reports provided by States Parties, as well as through ensuring the effective management of the International Fund for Cultural Diversity, and the further development of knowledge management resources and tools;
 - (xiii) develop awareness-raising activities to enhance the visibility of the Convention and further increase the number of States Parties to it; support the development and strengthening of policies that promote the creation, production, distribution and enjoyment of cultural expressions, as well as the development of cultural industries at the national level; and collect and disseminate best practices in this regard;

Biennial sectoral priority 2: Advocating the inclusion of culture and intercultural dialogue in development policies to foster a culture of peace and non-violence

- (xiv) advocate the inclusion of culture in international development policies and its integration in United Nations joint programming exercises, including United Nations Development Assistance Frameworks (UNDAFs), and develop strategic partnerships promoting the role of culture in sustainable development, through appropriate means;
- (xv) strengthen management for sustainable development in cities through heritage preservation and the Creative Cities Network, and enhance cooperation between cities of developed and developing countries;
- (xvi) continue efforts to create an enabling environment for the emergence of cultural and creative industries and for their positive impact on socio-economic development in developing countries;
- (xvii) mobilize innovative partnerships to promote and strengthen the role of museums as social, educational and economic channels, particularly in Africa and the least developed countries (LDCs), in order to build their capacities in the fields of safeguarding the heritage, raising awareness of cultural diversity, and promoting economic entrepreneurship in local handicrafts, cultural industries and cultural tourism;
- (xviii) promote sustainable tourism as a vector for development within the framework of heritage preservation, safeguarding and enhancement through partnerships with United Nations entities and the private sector in accordance with the objectives and interests of the Organization which foster good practices among policy-makers and the tourism industry, and contribute to local economic development and intercultural dialogue;
- (xix) demonstrate the role of cultural expressions, arts education and heritage in fostering dialogue and social cohesion, especially in post-conflict and post-disaster contexts, paying special attention to the needs of youth;
- (xx) promote the pedagogical use of the UNESCO general and regional histories, in particular the *General History of Africa* through the production of teaching materials and their integration into school curricula;
- (xxi) consolidate efforts to promote dialogue among cultures and increase awareness of cultural interactions, following on from the International Year for the Rapprochement of Cultures (2010), through flagship projects such as the Slave Route project, the intersectoral initiative Rabindranath Tagore, Pablo Neruda and Aimé Césaire for a Reconciled Universal, the Arabia Plan and the Roads to Independence: the African Liberation Heritage project;
- (xxii) promote multilingualism and enhance the intercultural skills of youth through information and communication technologies (ICTs);

49. Decides to amend the following expected results of the draft resolution pertaining to Major Programme IV in Volume 1 of document 36 C/5 to read as follows:

Main line of action 1: Protecting and conserving cultural and natural heritage through the effective implementation of the 1972 Convention

- (1) The 1972 World Heritage Convention effectively implemented

- (2) Contribution of World Heritage properties to sustainable development enhanced
- (3) Cultural and natural heritage protection and promotion strengthened, especially in Africa, in post-conflict and post-disaster situations, in small island developing States (SIDS) and least developed countries (LDCs)

Main line of action 2: Enhancing the protection of cultural property and fighting against traffic in cultural property through the effective implementation of the 1954, 1970 and 2001 conventions

- (4) Protection of cultural properties through the effective implementation of the 1954 Convention and its two Protocols enhanced
- (5) Effective implementation of the 2001 Convention encouraged and international cooperation for the preservation of the underwater cultural heritage increased
- (6) Implementation of the 1970 Convention made effective and reinforced, and measures enabling the fight against the illicit import, export and transfer of ownership of cultural property strengthened

Main line of action 3: Safeguarding the intangible cultural heritage through the effective implementation of the 2003 Convention

- (7) Safeguarding of the intangible cultural heritage enhanced through the effective implementation of the 2003 Convention
- (8) The role of the governing bodies of the 2003 Convention strengthened, particularly through the effective organization of the statutory meetings
- (9) The national safeguarding capacities of Member States in particular of developing countries, strengthened

Main line of action 4: Sustaining and promoting the diversity of cultural expressions through the effective implementation of the 2005 Convention

- (10) The 2005 Convention effectively implemented
- (11) Policies, measures and programmes pertaining to the 2005 Convention supported and strengthened at the national, regional and international levels
- (12) Information and best practices on the protection and promotion of the diversity of cultural expressions identified, disseminated and shared with States Parties to the 2005 Convention
- (13) The role of culture in sustainable development fostered through creative and cultural industries

Main line of action 5: Promoting the role of culture in development at the global, regional and national levels

- (14) Approaches to culture and development clarified in order to guide and assist Member States in devising inclusive development policies
- (15) The role of culture in sustainable development better integrated into international development policies and within United Nations common country programming exercises in order to reinforce social inclusion and community cohesion, human development and economic growth

- (16) Contributions of cities to sustainable development enhanced
- (17) Activities in the fields of books, translation and crafts promoted
- (18) Social, economic and educational roles of museums as vectors for sustainable development and intercultural dialogue promoted and capacity-building in this area strengthened, in particular in developing countries
- (19) Sustainable tourism as a vector for development promoted

Main line of action 6: Promoting intercultural dialogue, social cohesion and a culture of peace and non-violence

- (20) Heritage promoted as a vector of dialogue, cooperation and mutual understanding, especially in post-conflict countries
- (21) Promotion and use of the general and regional histories published by UNESCO strengthened, for educational purposes
- (22) Knowledge of the slave trade, slavery and the African diaspora enhanced
- (23) International Year for the Rapprochement of Cultures (2010) followed up
- (24) Conditions, capacities and arrangements for intercultural dialogue and a culture of peace strengthened locally, nationally and regionally

Major Programme V – Communication and information

50. Endorses the following biennial sectoral priorities and related main lines of action (MLAs) for Major Programme V:

Biennial sectoral priority 1: Promoting freedom of expression and information

MLA 1: Promoting an enabling environment for freedom of expression in order to foster development, democracy, and dialogue for a culture of peace and non-violence

MLA 2: Strengthening free, independent and pluralistic media, civic participation and gender-responsive communication for sustainable development

Biennial sectoral priority 2: Fostering information and communication capacities for universal access to knowledge to bridge the digital divide

MLA 3: Supporting Member States in empowering citizens through universal access to knowledge and the preservation of information, including documentary heritage

51. Decides to amend paragraph 1(a) of the draft resolution pertaining to Major Programme V in Volume 1 of document 36 C/5 to read as follows:

1. Authorizes the Director-General:

- (a) to implement the plan of action for Major Programme V, structured around the two biennial sectoral priorities and three main lines of action mentioned below while ensuring priority to Africa, gender equality and youth. Emphasis will also be placed on least developed countries (LDCs), small island developing States (SIDS), indigenous peoples and countries in post-

conflict and post-disaster situations. The Communication and Information Sector will continue to develop partnerships with civil society, the private sector and other United Nations agencies, and to promote South-South and North-South-South cooperation;

Biennial sectoral priority 1: Promoting freedom of expression and information

- (i) Promote the free flow of ideas by sensitizing governments, public institutions and civil society to strive towards freedom of expression and freedom of the press as a central element in building strong democracies, for example, through the annual celebration of World Press Freedom Day and the awarding of the UNESCO-Guillermo Cano World Press Freedom Prize, while recognizing that the principle of freedom of expression must be applied not only to traditional media, but also to the Internet;
- (ii) Encourage governments to develop legislative instruments to defend freedom of expression, press freedom and freedom of information as basic human right. Provide support for the development of free, independent and pluralistic media, especially in countries in transition, as well as in conflict and post-conflict areas;
- (iii) Monitor the status of press freedom and safety of journalists, with emphasis on cases of impunity for violence against journalists, including monitoring the judicial follow-up through the Intergovernmental Council of the International Programme for the Development of Communication (IPDC). Build gender-sensitive capacities of media professionals to enable them to apply the highest ethical and professional standards, particularly in the application of best practices with regard to investigative journalism and reporting on elections;
- (iv) Foster dialogue, cultural expression, mutual understanding, peace and reconciliation, particularly in conflict-sensitive situations, and assist in the creation of enabling environments for freedom of expression, freedom of information and independent media. Build capacities of the media to report on disaster risk reduction and humanitarian action in post-disaster environments;
- (v) Assist with the development of free, independent and pluralistic media in developing countries and those in transition through the International Programme for the Development of Communication (IPDC). Support Member States in addressing media development needs in a strategic manner through multi-stakeholder assessments based on the UNESCO Media Development Indicators;
- (vi) Promote community media as learning platforms for development, and in particular for the involvement of marginalized groups, especially marginalized women, in democratic debate. Increase the level of United Nations inter-agency collaboration on communication for development at the country level;
- (vii) Build capacities of journalism training institutions to offer high quality journalism education based on the relevant UNESCO model curricula, the UNESCO criteria for institutional excellence in this field and the experience gained from media and broadcasting institutions. Improve science literacy among journalists to enable informed reporting on issues impacting on sustainable development;

- (viii) Foster media and information literacy, particularly through teacher training institutions, and in partnership with broadcasting associations and media organizations as a larger civic education movement. Improve media and information literacy among user-generated content producers and users, and contribute to setting standards in user-generated content for publicly-funded media organizations;

Biennial sectoral priority 2: Fostering communication and information capacities for universal access to knowledge to bridge the digital divide

- (ix) Support actions that help reduce the digital divide and promote opportunities to access information and communications technologies (ICTs) and the use of the Internet for development. Particularly develop and foster partnerships with both public and private sectors to address and diminish the digital divide and the gap between men and women, households, businesses and geographic areas at different socio-economic levels of this divide, including the needs of disabled persons. Coordinate UNESCO's role in the Broadband Commission for Digital Development, recognizing the importance of broadband for development;
- (x) Promote the application of ICTs to enhance the quality of and access to education, including the stimulation of production, sharing and access to open educational resources (OERs) and to build scientific knowledge through the promotion of open access to scientific research results;
- (xi) Promote multilingualism in cyberspace;
- (xii) Harness ICTs to endow local communities with the means to promote their heritage and cultural expressions;
- (xiii) Contribute to increasing the access of developing countries to and participation in the development of free and open-source software (FOSS) and open standards;
- (xiv) Protect and digitize documentary heritage through the Memory of the World Programme, and promote the preservation and safeguarding of original material, including through the Memory of the World Register and the UNESCO/Jikji Memory of the World Prize;
- (xv) Strengthen digital preservation and develop principles which should guide digitization;
- (xvi) Foster and strengthen libraries and archives as contributors to knowledge societies, and build the capacities of information professionals. Further strengthen the World Digital Library to make rare and unique documents from libraries and cultural institutions all over the world available online, free of charge;
- (xvii) Reinforce the international and national outreach of the Information for All Programme (IFAP) and assist Member States in elaborating and implementing national information policy frameworks for universal access to information;

52. Decides to amend the following expected results of the draft resolution pertaining to Major Programme V in Volume 1 of document 36 C/5 to read as follows:

- (1) Freedom of expression, freedom of information and freedom of the press more broadly promoted and integrated into policies in Member States, related internationally recognized legal, safety, ethical and professional standards respected, and the safety of media professionals enhanced, and the combat against impunity strengthened
- (8) World's documentary heritage protected and digitized, capacities of Member States strengthened to that effect, preservation and digitization strategies and principles adopted and archives and libraries reinforced as centres of education and learning
- (9) Member States enabled to implement World Summit on the Information Society (WSIS) outcomes and develop gender-sensitive policy frameworks for universal access to information and for bridging the digital divide

Intersectoral platforms

53. Reiterates its request to the Director-General to specify in document 36 C/5 for each intersectoral platform compelling objectives, programmes, expected results and performance indicators, modalities of operation and financial allocations proposed;

External relations and public information

54. Decides to amend the 14th expected result under paragraph 3 of the draft resolution for external relations and public information to read as follows: "annual reporting on the cooperation with National Commissions, using, *inter alia*, information provided by the latter on the impact of their activities, including mobilization of partners and/or funds, and programmatic contribution;"

Participation Programme

55. Decides to make in Volume 1 of document 36 C/5 the following changes to the draft resolution pertaining to the Participation Programme:
 - (a) Insert a reference to SIDS as relevant under section A in paragraphs 3 and 12 (e);
 - (b) Amend paragraph 7 in section A to read as follows:

"7. Requests should be submitted as soon as possible at the beginning of the biennium and no later than the deadline set for the submission of requests, 28 February 2012, except for requests for emergency assistance or a regional project, which may be submitted at any time in the biennium;"
 - (c) Amend paragraph 8 in section A to read as follows:

"8. The Secretariat shall advise Member States of the response by the Director-General to the requests within three months of the deadline of 28 February 2012;"
 - (d) Add in section A after the first paragraph, a new paragraph to read as follows:

"2. Under the Participation Programme, priority will be given to proposals submitted by least developed countries (LDCs), developing countries, post-conflict and post-disaster countries, small island developing States (SIDS), countries in transition and middle income countries;"

(e) Amend paragraph 11 in section A to read as follows:

“11. Total amount of assistance. Whichever of the above forms of assistance is requested, the total value of the assistance provided for each request shall not be in excess of \$26,000 for a national project or activity, \$35,000 for a subregional or interregional project or activity, and \$46,000 for a regional project or activity. The financial provision made by the applicant must be sufficient to implement the activity satisfactorily. The activity must be executed and all funds disbursed in accordance with the Financial Regulations of the Organization. The expenditures must be made according to the distribution of the budget as approved by the Director-General and communicated to Member States in the letter of approval;

(f) Amend subparagraph 15 (a) in section C to read as follows:

“(a) Emergency assistance may be accorded by UNESCO when:”

(g) Add a new subparagraph in section C under paragraph 15 (c) to read as follows:

“(iv) Emergency assistance in cash or kind should correspond to the urgent needs as identified by the Member States;”

(h) Amend subparagraph 15 (e) in section C to read as follows:

“(e) the total budget for any emergency assistance project shall not exceed \$50,000; it may be supplemented by extrabudgetary funds identified for this purpose or other sources of funding;”

(i) Amend subparagraph 16 (d) in section C to read as follows:

“(d) the Secretariat shall report to the Member State on the assistance and the amounts it envisages providing and the follow-up, if any, which could be considered; the total value of the assistance provided shall not be in excess of \$50,000;

(j) Under Part II, add a new subparagraph after subparagraph (d) to read as follows:

“(e): to seek extrabudgetary funds to supplement the emergency assistance programme for 2012- 2013 as needed;”

II – Budget issues

The Executive Board,

1. Having examined the Draft Programme and Budget for 2012-2013 (36 C/5),
2. Recalling 185 EX/Decision 17,
3. Noting that the budgeting techniques are in accordance with 35 C/Resolution 105, and that the introduction of a results-based budgeting approach is not feasible at this time, but will be considered for document 37 C/5,
4. Welcomes the efforts made by the Director-General to increase resource allocations to the five major programmes, to rationalize the financial resources allocated to central services and parts of the budget other than Part II.A, as well as to increase decentralized resources;

5. Notes that other funding sources will be identified for Phase II of the Medium-Term Security Plan in accordance with 185 EX/Decision 30, and that a recommendation will be submitted to the Executive Board at its 187th session;
6. Also notes that the Director-General is proposing to absorb the additional costs, within the context of document 36 C/5, associated with the proposal to reform the MBF contribution system in 2012-2013, as well as Phase 1 of the Director-General's proposal for the reform of the field network;
7. Further notes that a lapse factor of 3% is applied to staff costs;
8. Urges the Director-General to move further towards the definition of expected results and the establishment of benchmarks which are outcome- and impact-based;
9. Requests the Director-General to submit to it at its 187th session an alternative budget option based on the \$653 million budget ceiling to enable comparison with the present version of the draft budget, taking into account discussions on this matter at the 186th session, the current global economic slowdown, and the United Nations efforts to reduce its own budget.

(186 EX/SR.10)

METHODS OF WORK OF THE ORGANIZATION

16 Report by the Executive Board on the implementation of document 35 C/5 with results achieved in the previous biennium (36 C/3) (186 EX/16; 186 EX/49)

The Executive Board,

1. Mindful of Article V.6 (b) of the Constitution of UNESCO,
2. Recalling 33 C/Resolution 78, 33 C/Resolution 92, 34 C/Resolution 89 and 182 EX/Decision 26,
3. Having examined document 186 EX/16,
4. Notes that the outline submitted by the Secretariat follows the format agreed to by the Board at its 182nd session;
5. Invites the Director-General to submit to it for consideration at its 187th session a draft report, comprising decisions taken by it, as outlined in Annex I to document 186 EX/16, integrating relevant decisions taken, and in the light of the discussions held at its 186th session.

(186 EX/SR.9)

- 17 Independent external evaluation of UNESCO** (186 EX/INF.20; 186 EX/INF.25 Rev ; 186 EX/17 Part I; 186 EX/INF.16; 186 EX/17 Part II; 186 EX/17 Part III and Corr. (*English only*); 186 EX/44; 186 EX/49)

I

**Recommendations of the Executive Board's Ad Hoc Working Group
on the Independent External Evaluation of UNESCO**

The Executive Board,

1. Recalling 35 C/Resolution 102 and 185 EX/Decision 18,
2. Having examined the report on the independent external evaluation of UNESCO as contained in documents 185 EX/18 and Add.,

I. Increasing UNESCO's focus

3. Acknowledging the need for a greater focus of UNESCO's programme, based upon its constitutional mandate, within the scope of its overarching/strategic programme objectives and bearing in mind its five recognized functions,
4. Recognizing the need to strengthen UNESCO's focus with a view to allocating a critical mass of its budgetary resources to activities permitting the attainment of relevant expected results and a clear impact,
5. Underscoring the need to define ways and procedures to achieve greater focus in all UNESCO Programmes as well as in the field,
6. Recommends that the General Conference adopt, at its 36th session, a limited number of strategic objectives, taking into account relevant internationally agreed development goals, including the Millennium Development Goals (MDGs), and other United Nations goals, with which programmes should be associated, in order to maximize impact;
7. Further recommends that the General Conference adopt, at its 36th session, a four-year programming cycle and an appropriate revision mechanism, with a view to increasing stability and coherence and enhancing the collaboration of UNESCO with its Member States in implementing the programme and mobilizing extrabudgetary resources, while maintaining a two-year budgetary programme;
8. Propose to the General Conference, at its 36th session, that the new C/5 document be informed by a Medium-Term Strategy (C/4), presented in a brief, succinct manner, of a rolling nature with an eight-year time frame;
9. Decides to develop, in the context of the proposed four-year programming cycle, a programme and timetable of work for the preparation and monitoring of the C/5 and C/4 documents to be submitted for adoption to the General Conference at its 37th session ;
10. Also decides to adopt more detailed terms of reference and clear methods of work for its C/4 and C/5 drafting groups at the time of their establishment;
11. Recommends that the three organs of UNESCO systematically apply clear, precise criteria when introducing new and maintaining existing programmes in the C/5 document, such as, *inter alia*:
 - (a) alignment with the overarching/strategic programme objectives;

- (b) determination of the capacity to deliver and the probability of real impact through assessment of the budgetary and human resources available;
 - (c) delineation and comparative advantage as well as complementarity with the activities of United Nations partners;
 - (d) formulation of exit strategies and sunset provisions;
 - (e) periodic assessment of programmes, their implementation rates and exit strategies based on decision-oriented evaluations;
12. Invites the Director-General to ensure that the above-mentioned criteria are also applied to activities financed through extrabudgetary funds, and that such activities are subject to accountability measures;
13. Further invites the Director-General to promote intersectorality in programme development and implementation in order to reinforce synergies;
14. Requests the Director-General to conduct a comprehensive review of the consultation process on the C/4 and C/5 documents with a view to enhancing priority-setting, allowing informed decision-making, and properly reflecting the opinions of Member States, and therefore invites the Director-General to propose a new consultation process to the Executive Board at its 187th session which includes a quantitative approach (i.e. through allocation of points) as well as a qualitative approach (i.e. based on an analysis of evaluation results);
15. Further requests the Director-General to ensure that regional consultations on the C/5 document are addressed to Member States, including their National Commissions, with no additional cost implications;
16. Calls on the Director-General to further strengthen results-based management by:
- (a) providing information in the C/5 document that is in conformity with recommendation 3 of 33 C/Resolution 92;
 - (b) ensuring that expected results are, where possible, expressed in terms for which the Organization can be held accountable;
 - (c) reinforcing the current process towards better reports on the execution of the programme – EX/4 documents – in line with 34 C/Resolution 89 and 176 EX/Decision 29, including through the provision of an executive summary in these documents.

II. Positioning UNESCO closer to the field

17. Acknowledging the need to position UNESCO closer to the field,
18. Decides to ensure that the introduction of the field network architecture is based on the principles referred to in 185 EX/Decision 29, notably in paragraphs 4 and 5, and is implemented with the necessary flexibility;
19. Requests the Director-General to further ensure the effectiveness of the field network architecture by, *inter alia*, responding to the specific needs and context of each region and subregion, while bearing in mind efforts to increase UNESCO's focus;
20. Also requests the Director-General to:

- (a) ensure policy coherence between country-level, subregional, regional and global priority-setting, planning, implementation, monitoring and reporting activities, while maintaining a coherent results-based approach;
- (b) define clearly the specific responsibilities, roles and expected outcomes of entities at all organizational levels – including category 1 institutes – as well as the expected synergies between levels;
- (c) outline clearly the intended reporting line and chain of command in the proposed new field network architecture, and update the tables of authority and accountability as required;
- (d) strengthen the coordination and synergy between Headquarters and field offices;
- (e) ensure an ongoing evaluation process of the reform of the field network so as to identify necessary adjustments if required, in addition to a comprehensive review and evaluation of the proposed new field structure and its impact (x) years after its implementation;
- (f) ensure the provision of the necessary professional skills and competencies (both managerial and programmatic) required to meet the high quality standards necessary for the successful implementation of the strengthened field presence;
- (g) include in the new human resources strategy the necessary provisions and incentives to facilitate an effective and results-oriented implementation of the proposed new field structure;
- (h) provide a detailed estimate of the costs of the proposed new field structure;

III. Strengthening UNESCO's participation in the United Nations

- 21. Acknowledging the need for a stronger UNESCO engagement, better coordination and greater convergence with other United Nations agencies,
- 22. Decides to work with the Director-General and the General Conference to strengthen UNESCO's participation in the United Nations system and its contribution to system-wide coherence in order to improve UNESCO's effectiveness and positioning as a more significant actor within the United Nations;
- 23. Invites the Director-General to further strengthen the effectiveness of UNESCO's participation in joint United Nations planning and implementation processes at all organizational levels, as well as in the harmonization of business practices;
- 24. Recommends, in accordance with United Nations General Assembly resolution 63/232, the alignment of UNESCO's programme cycle with the new quadrennial comprehensive policy review of operational activities for development of the United Nations system, while bearing in mind efforts to increase UNESCO's focus;
- 25. Requests the Director-General to provide periodically information to the Executive Board on UNESCO's participation in United Nations coordination mechanisms and on inter-agency collaboration;
- 26. Also invites the Director-General to provide, when reporting on the field network, a clear definition of the role of the UNESCO liaison offices to the United Nations in New York and Geneva, as well as of the role of the newly established liaison offices with the African Union and the European Union;

27. Further requests the Director-General to develop a communication mechanism to provide Member States with systematic updates on the work of the liaison offices in New York and Geneva on issues related to UNESCO's mandate, with a view to enhancing policy coherence;
28. Encourages the Director-General to continue implementing the policies of geographical mobility and of inter-agency mobility within the United Nations, as well as developing the lists of competencies required for the posts of United Nations resident coordinators.

IV. Strengthening governance

29. Recalling the distinctive roles and responsibilities of the three organs of the Organization as defined by UNESCO's Constitution, and the need to avoid duplication, disconnect and responsibility drift,
30. Recognizing the complexity of translating these roles into clear-cut procedures and practices in the daily running of the Organization,
31. Recalling its overall executive role and the need to avoid impinging on the managerial and implementational role of the Secretariat,
32. Underscoring Article VI.5 of the Constitution, which states that "Each State Member of the Organization undertakes to respect the international character of the responsibilities of the Director-General and the staff, and not to seek to influence them in the discharge of their duties",
33. Acknowledging the need to further reform the Organization, and strengthen and enhance the coherence of governance within UNESCO with the aim of achieving the following:
 - (a) strengthening the role of the General Conference in strategy and policy formulation, priority-setting and decision-making;
 - (b) strengthening the participation of Member States in the work of UNESCO, *inter alia*, through programme delivery, strategic direction for the Secretariat, and enhancement of international cooperation;
 - (c) strengthening the monitoring role of the Executive Board in the execution of UNESCO's programmes, including follow-up to the recommendations of all evaluations;
 - (d) improving the quality and relevance of decisions by ensuring the provision of substantive, evidence-based information for the General Conference and Executive Board discussions;
34. Invites the Director-General to develop, in consultation with the Executive Board and the General Conference, an accountability framework for the relations between the governing bodies and the Secretariat;
35. Also invites the Director-General to submit to it at its 189th session a proposal for the establishment of a pilot monitoring mechanism involving representatives of Member States and the Secretariat to identify differences in expectations, duplications of functions and other "grey areas" in the interaction between the governing bodies and the Secretariat, in order to improve their working relations and enhance the efficiency of the Organization;

36. Further invites the Director-General to formally submit to the governing bodies relevant new initiatives within their prerogative prior to taking action;
37. Encourages the Director-General to make better use of the information meetings of the Secretariat by allowing, through consultations with regional groups, Member States to identify periodically the subjects which they would like to discuss;
38. Requests its Chairperson to convene a half-day special session of the Executive Board, when required, for the Director-General to consult the Board under the terms of Rule 59 of its Rules of Procedure;
39. Decides to organize the sessions and draw up the agendas of the General Conference with different tasks for each of its biennial sessions, calibrated to the requirements of managing a four-year programming cycle;
40. Proposes that the General Conference consider some items, upon recommendation of the Executive Board, without a preliminary debate, proceeding directly to the examination of the draft resolution texts, unless a Member State requests that such a debate takes place;
41. Invites the Director-General to present all decisions of the governing bodies of international and intergovernmental programmes and UNESCO international conventions having financial implications for the C/5 document in a single, well-structured report;
42. Recommends that the General Conference merge its ADM Commission (Finance and Administration) and its PRX Commission (General Questions, Programme Support and External Relations), on an experimental basis;
43. Also recommends that the General Conference formalize within its Rules of Procedure the current practice whereby programme commissions submit to plenary draft resolutions to amend the C/4 and C/5 documents;
44. Requests that the recommendation that draft resolutions with financial implications clearly identify the main line of action (MLA) from which the resources should come be made an admissibility criterion for such draft resolutions;
45. Also decides to organize its sessions and draw up its agendas with different tasks covering, *inter alia*, the major programmes for each of its sessions consistent with the requirements of managing a four-year programming cycle, and develop a biennial programme for its thematic plenary debates;
46. Further decides to increase the number of items discussed in joint meetings of the Programme and External Relations (PX) and Finance and Administrative (FA) Commissions in order to avoid duplication and unnecessary repetition of debates;
47. Requests the Director-General to propose to it at its 187th session a quality framework for Executive Board documents to ensure concise, analytical and action-oriented reports, taking into account all previous decisions, in particular 179 EX/Decision 19;
48. Requires, notwithstanding the right of Member States to present amendments, all substantive amendments to draft decisions to be provided in writing, and to be projected on-screen during the debates in the commissions, in order to improve the quality of Executive Board decisions;
49. Decides to ensure that draft decisions relating to the C/4 and C/5 documents be agreed in the respective commissions of the Executive Board prior to their consideration by the

Drafting Group, thus ensuring that no new draft decisions are introduced in the meetings of the latter;

50. Also decides to adopt criteria similar to those of the General Conference for draft decisions aimed at amending the C/5 document at sessions of the Executive Board;
51. Further decides to suspend the work of the Group of Experts on Financial and Administrative Matters from the Board's 188th session, for an experimental period of two years;
52. Decides to establish, at its 188th session, on an experimental basis, an Ad Hoc Group with enhanced participation by all UNESCO Member States to support the preparation of the two plenary commissions of the Executive Board session, as described in the Annex;
53. Requests the Director-General to submit a comprehensive report on the UNESCO Secretariat accountability framework and its monitoring and evaluation mechanisms;
54. Invites the Director-General to put in place a change management team to ensure coherent implementation of the overall reform of the Organization.

V. Developing a partnership strategy

55. Acknowledging the need for UNESCO to develop a comprehensive policy and accountability framework for strategic partnerships that looks outwards to civil society, expert communities and the private sector,
56. Invites the Director-General to develop, in close cooperation with Member States, a draft comprehensive and outward-looking UNESCO policy framework for strategic partnerships, to be submitted to it at its 187th session for transmission to the General Conference at its 36th session;
57. Encourages the Director-General to take stock of and critically assess UNESCO's experience in working with different categories of partners, in order to base the comprehensive policy framework for strategic partnerships on lessons learnt and examples of good practices;
58. Suggests that the Director-General include in the comprehensive policy framework distinct strategies for each category of partners, within the entire range of UNESCO's programmes, as well as specific measures:
 - (a) to reach out to the range of partners of strategic interest to UNESCO, including IGOs, NGOs, civil society, expert communities, the private sector and other partners;
 - (b) to cover all forms of cooperation, including advisory functions to UNESCO, programme implementation and funding;
 - (c) to identify clear and objective criteria for the selection, approval and renewal of partnerships which, *inter alia*, allow the Director-General to respond quickly to partnership opportunities;
 - (d) to identify key elements to be included in all partnership agreements, including specific objectives, cooperation modalities, funding and accountability arrangements, duration and criteria for periodic evaluation of the cooperation and its impact;

- (e) to strike a better balance in partnerships from different regions, in particular from the South;
59. Decides to consider reviewing the mandate and working methods of the NGO Committee in order to make its work more focused;
60. Also invites the Director-General, in the interest of full transparency, to make available on the Internet updated information on all partnerships, and to report biennially to the Executive Board on activities under the comprehensive policy framework for strategic partnerships, including UNESCO funding to/from partners, an assessment of the outcome and impact of partnerships, the challenges identified, and the corrective measures taken;
61. Requests the Director-General to provide, in the course of the next biennium, a full overview of all UNESCO networks and the initiatives undertaken to strengthen the overall management of UNESCO's networks, with a view to optimizing the impact and value of the latter;
62. Also decides to ensure that the future human resources strategy takes into account, both in recruitment criteria and in training provisions for existing staff, the specific competencies required to interact professionally with the full range of UNESCO's diverse partners, and to successfully manage UNESCO's networks.
63. Underlines the important and unique role of the National Commissions in liaising with national partners and civil society;
64. Calls upon the Director-General to ensure that relations between the Secretariat and National Commissions are conducted in accordance with Article VII of the Constitution.

ANNEX

Parameters for an ad hoc group of the Executive Board

I. Mandate

1. The final mandate of the ad hoc group, to be established under Rule 17 of the Rules of Procedure of the Executive Board, will be determined by the Executive Board at its 188th session. Ideally, the mandate would be to examine a limited number of items (determined well in advance through consultations between the Chairpersons of the Executive Board, the Programme and External Relations (PX) and Finance and Administrative (FA) Commissions and the ad hoc group) so as to assist in the preparation of Executive Board discussions.
2. The items to be considered could include, *inter alia*, following examination, where appropriate, of information and documentation supplied by the Secretariat, the following:
 - (a) examination of information provided by the Director-General on the execution of the programme and related budget issues (contained in the EX/4 document), including intersectoral and extrabudgetary activities, as well as evaluations and their policy recommendations;
 - (b) preparations for and follow-up to major conferences and world reports, as required;

- (c) analysis of challenges and recommendations, as required, and how to address them through the ongoing programme implementation and in the planning of the future programme cycle;
- (d) preparation of substantive input to the draft Executive Board report to the General Conference on the implementation of the C/5 document (document C/9).

II. Working methods

- 3. The ad hoc group shall comprise 18 Board Members (3 from each electoral group) with enhanced participation by all UNESCO Member States.
- 4. The dates of the meetings of the ad hoc group shall be determined so as to ensure that the results of its work are transmitted to Members of the Executive Board at least 10 working days before the opening of the session.
- 5. The duration of the Ad Hoc Group's meetings shall be determined by the Board, taking into account the general organization of its work and the related budgetary allocations.
- 6. The ad hoc group shall work in English and French.
- 7. The States Members of the Executive Board designated as members of the ad hoc group which do not have a permanent delegation in France may request financial assistance to facilitate their participation in the work of the group.
- 8. Concerning questions falling within its competence, the ad hoc group may invite representatives of international organizations and relevant official partners, as well as qualified persons.

II

Report by the Director-General on the follow-up concerning operational aspects of the independent external evaluation of UNESCO

The Executive Board,

- 1. Recalling 184 EX/Decision 5 (I) and 185 EX/Decisions 18 and 19,
- 2. Having examined documents 186 EX/17 Parts I and II,
- 3. Takes note with satisfaction of the Director-General's planned actions, and invites her to pursue them with respect to the operational aspects of those recommendations of the independent external evaluation of UNESCO that fall within her purview, not including those already covered by Part I of this decision;
- 4. Requests the Director-General to submit to it at its 187th session a report on progress in the implementation of the recommendations contained in Part I of this decision and on the planned actions referred to in document 186 EX/17 Part II;
- 5. Decides to include in the agenda of its 187th session an item on consideration of continued monitoring by the Executive Board of the implementation of this decision.

(186 EX/SR.9)

III

**United Nations General Assembly proposal to align planning cycles
with the quadrennial comprehensive policy review of
operational activities for development of the United Nations system**

The Executive Board,

1. Recalling 184 EX/Decision 5 (I), by which it requested the Director-General to submit a thorough report on possible scenarios for alignment of UNESCO's programme cycle with the quadrennial comprehensive policy review of operational activities for development of the United Nations system, including the programmatic and managerial implications for UNESCO, as well as 35 C/Resolution 82 (II) and 185 EX/Decision 19,
2. Recognizing the importance of the comprehensive policy review, through which the United Nations General Assembly establishes key system-wide policy orientations for the development cooperation and country-level modalities of the United Nations system, as well as the desirability that UNESCO's Medium-Term Strategy reflect those orientations, as appropriate,
3. Also recalling the recommendations of the Executive Board's Ad Hoc Working Group on the Independent External Evaluation of UNESCO, in particular those related to strengthening UNESCO's participation in the United Nations and increasing its focus,
4. Having examined the reports contained in documents 185 EX/19 and 186 EX/17, in particular Part III of the latter and the scenarios discussed therein, as well as their respective implications,
5. Recommends that the General Conference, at its 36th session:
 - (a) extend the C/4 cycle from six to eight years in 2014, starting with document 37 C/4, with an appropriate mechanism for adjusting to the most recent quadrennial comprehensive policy review;
 - (b) maintain the rolling character of UNESCO's Medium-Term Strategy so as to ensure that the substance and directives of two consecutive quadrennial comprehensive policy review documents be reflected in the Organization's strategic documents, as appropriate;
 - (c) extend the C/5 programme cycle from two to four years, starting with document 37 C/5 from 2014, with an appropriate mechanism for adjustments every two years;
 - (d) maintain the biennial cycle for the budget of the C/5 document;
6. Requests the Director-General to submit to it at its 187th session a report on the modalities for introducing the changes outlined in paragraph 5 of this decision.
7. Calls on the Director-General, when implementing these changes throughout the programming cycle, to pay particular attention to the need to improve the division of labour and complementarity with other United Nations agencies;
8. Invites the Director-General to continue to present, in her reports on UNESCO's participation in United Nations coordination mechanisms and on inter-agency collaboration, the results of the enhanced cooperation with other agencies of the United Nations system, as well as the main challenges encountered;

9. Decides to inscribe this item on the provisional agenda of the 36th session of the General Conference and to schedule its examination before that of the preliminary proposals for documents 37 C/4 and 37 C/5 in the commissions.

(186 EX/SR.8)

MATTERS RELATING TO NORMS, STATUTES AND REGULATIONS

- 18 **Examination of the communications transmitted to the Committee on Conventions and Recommendations in pursuance of 104 EX/Decision 3.3, and report of the Committee thereon** (186 EX/CR/HR and Add.-Add.3; 185 EX/3 PRIV. Draft and Add. and Corr.)

The announcement appearing at the end of these decisions reports on the Board's consideration of this subject.

(186 EX/SR.7)

- 19 **Implementation of standard-setting instruments** (186 EX/19 Part I and Corr.; 186 EX/19 Part II; 186 EX/19 Part III; 186 EX/19 Part IV; 186 EX/45)

I

General monitoring

The Executive Board,

1. Recalling 15 C/Resolution 12.2, 23 C/Resolution 29.1, 165 EX/Decision 6.2, 32 C/Resolution 77, 170 EX/Decision 6.2, 171 EX/Decision 27, 174 EX/Decision 21, 175 EX/Decision 28, 176 EX/Decision 33, 177 EX/Decision 35 (I and II), 34 C/Resolution 87, 180 EX/Decision 31, 181 EX/Decision 27, 182 EX/Decision 31, 184 EX/Decision 20 and 185 EX/Decision 23 (I) relating to the first aspect of the terms of reference of the Committee on Conventions and Recommendations (CR), which concerns the implementation of UNESCO's standard-setting instruments,
2. Having examined document 186 EX/19 Part I and Corr. and the report of the Committee on Conventions and Recommendations thereon (186 EX/45),
3. Urges Member States to fulfil their legal obligations under Article VIII of the Constitution of UNESCO regarding periodic reports on the action taken on conventions and recommendations;
4. Requests the Director-General to ensure the implementation of the new legal framework by the programme sectors and the UNESCO Institute for Statistics (UIS), which have responsibility for the conventions and recommendations monitored by the Committee on Conventions and Recommendations;
5. Recommends that information on the progress in ratifying and implementing standard-setting instruments which the Committee on Conventions and Recommendations is required to monitor be included in the documents submitted for consideration to the General Conference;
6. Decides to continue consideration of the matter at its 187th session.

II

Consideration of the revised draft guidelines for the preparation of reports by Member States on the application of the 1960 Convention and Recommendation against Discrimination in Education

The Executive Board,

1. Bearing in mind Member States' obligations under Article VIII of the Constitution of UNESCO and Article 17 of the Rules of Procedure concerning recommendations to Member States and international conventions covered by the terms of Article IV, paragraph 4, of the Constitution,
2. Recalling 177 EX/Decision 35, containing a specific multi-stage procedure for the monitoring of the implementation of UNESCO conventions and recommendations for which no specific institutional mechanism is provided (Annex to Part I), and model guidelines (Annex to Part II),
3. Further recalling 185 EX/Decision 23 (II),
4. Having examined document 186 EX/19 Part II and the report of the Committee on Conventions and Recommendations thereon (186 EX/45),
5. Approves the revised draft guidelines for the preparation of reports by Member States on the application of the 1960 Convention and Recommendation against Discrimination in Education, as amended and annexed to document 186 EX/45;
6. Invites the Director-General to request Member States to submit to UNESCO reports on the implementation of the 1960 Convention and Recommendation against Discrimination in Education;
7. Further invites the Director-General to submit to it at its 192nd session a summary of the reports received from Member States on the measures taken in regard to the implementation of the 1960 Convention and Recommendation against Discrimination in Education, with a view to transmitting that summary, together with the Board's comments thereon, to the General Conference at its 37th session.

III

Application of the 1993 Recommendation on the Recognition of Studies and Qualifications in Higher Education

The Executive Board,

1. Recalling 177 EX/Decision 35 (I), in which it approved a specific multi-stage procedure for the monitoring of the implementation of UNESCO conventions and recommendations for which no specific institutional mechanism is provided,
2. Having examined document 186 EX/19 Part III and the report of the Committee on Conventions and Recommendations (CR) thereon (186 EX/45),
3. Takes note of the postponement of the examination of the report on the implementation of the 1993 Recommendation on the Recognition of Studies and Qualifications in Higher Education to its 187th session, as well as of the accordingly revised timetable of work of the Committee on Conventions and Recommendations for 2009-2013 on the monitoring and implementation of UNESCO's standard-setting instruments;

4. Invites, in consequence, the Director-General to submit to it at its 187th session the consolidated report on the implementation of the 1993 Recommendation, with a view to its transmission to the General Conference at its 36th session, with the comments of the Executive Board.

IV

Application of the 2003 Recommendation concerning the Promotion and Use of Multilingualism and Universal Access to Cyberspace

The Executive Board,

1. Recalling 33 C/Resolution 54 and 34 C/Resolution 49,
2. Also recalling 177 EX/Decision 35 (I), in which it approved a specific multi-stage procedure for the monitoring of the implementation of UNESCO conventions and recommendations for which no specific institutional mechanism is provided,
3. Having examined document 186 EX/19 Part IV and the report of the Committee on Conventions and Recommendations thereon (186 EX/45),
4. Regrets that only 24 Member States submitted reports for the second consultation;
5. Recalls that the submission by Member States of periodic reports on the implementation of recommendations adopted by the General Conference is an obligation under Article VIII of UNESCO's Constitution and Article 17 of the Rules of Procedure concerning recommendations to Member States and international conventions covered by the terms of Article IV, paragraph 4, of the Constitution;
6. Further recalls that the periodic consultation of Member States on the implementation of the Recommendation is intended to enable the Organization to assess both the extent to which Member States are implementing that instrument and the obstacles that they encounter;
7. Reaffirms the importance of the Recommendation and its implementation by Member States;
8. Recommends that the General Conference invite those Member States which have not taken measures to implement the Recommendation to do so, and to provide the required reports;
9. Invites the Director-General to transmit to the General Conference at its 36th session the second consolidated report on the measures taken by Member States to implement this Recommendation, together with its observations and any observations or comments that the Director-General may wish to make.

(186 EX/SR.7)

20 Preliminary study on the technical and legal aspects relating to the desirability of a standard-setting instrument concerning heritage preservation and sustainable development of tourism (186 EX/20; 186 EX/49)

The Executive Board,

1. Having received document 186 EX/20,

2. Decides to adjourn the debate on the “Preliminary study on the technical and legal aspects relating to the desirability of a standard-setting instrument concerning heritage preservation and sustainable development of tourism” to its 187th session.

(186 EX/SR.9)

21 Preliminary study on the technical and legal aspects relating to the desirability of a new international standard-setting instrument on landscapes (186 EX/21; 186 EX/49)

The Executive Board,

1. Recalling the resolution adopted by the International Federation of Landscape Architects (IFLA) at its 47th World Congress (Suzhou, China, 2010) calling upon the Director-General of UNESCO to review the feasibility of a new standard-setting instrument, a “world landscape convention”,
2. Takes note of the draft preliminary study on the technical and legal aspects of a new standard-setting instrument on landscape (186 EX/21),
3. Requests the Director-General to consider taking specific measures, under the existing standard-setting instruments, for the protection of landscapes.

(186 EX/SR.9)

GENERAL CONFERENCE

22 Preparation of the 36th session of the General Conference (186 EX/22 Part I and Add.-Add.2, Part II and Add., Part III; 186 EX/INF.5)

I

Provisional agenda of the 36th session of the General Conference

The Executive Board,

1. Having regard to Rules 9 and 10 of the Rules of Procedure of the General Conference,
2. Having examined documents 186 EX/22 Part I and Add.-Add.2,
3. Decides:
 - (a) that the provisional agenda of the 36th session of the General Conference shall comprise the items proposed in documents 186 EX/22 Part I and Add.-Add.2;
 - (b) that any other items submitted by Member States or Associate Members or by the United Nations, in accordance with Rule 9 of the Rules of Procedure, no later than 100 days before the opening of the session (i.e. by **17 July 2011**) shall be inscribed by the Director-General on the provisional agenda, which shall then be communicated to Member States and Associate Members no later than 90 days before the opening of the session (i.e. **27 July 2011**).

(186 EX/SR.7)

II

**Draft plan for the organization of the work
of the 36th session of the General Conference**

The Executive Board,

1. Having considered documents 186 EX/22 Part II and Add.,
2. Approves in principle the suggestions contained in those documents;
3. Invites the Director-General to pursue her consultations with Member States, notably in relation to the Plenary Ministerial Forum, the Youth Forum and the World Forum of Parliamentarians;
4. Also invites the Director-General to draw up on this basis document 36 C/2 on the organization of the work of the General Conference.

(186 EX/SR.8)

III

Invitations to the 36th session of the General Conference

The Executive Board,

1. Having examined document 186 EX/22 Part III,
2. Takes cognizance of the notification to be sent by the Director-General to Member States and Associate Members in accordance with Rule 6, paragraph 1, of the Rules of Procedure of the General Conference;
3. Takes note of the invitations to be sent by the Director-General to intergovernmental organizations in accordance with paragraphs 2 and 3 of Rule 6;
4. Decides, in accordance with paragraph 4 of Rule 6, that the following States shall be invited to send observers to the 36th session of the General Conference:

Holy See
Liechtenstein;
5. Includes Palestine in the list provided for in paragraph 6 of Rule 6, and notes that the Director-General intends to send it an invitation in accordance with that paragraph;
6. Notes the invitations that the Director-General intends to send to international non-governmental organizations maintaining formal relations with UNESCO;
7. Decides to examine at its 187th session the admission to the 36th session of the General Conference of observers from non-governmental organizations (other than those maintaining formal relations with UNESCO), foundations and similar institutions maintaining official relations with UNESCO, as well as from other international organizations.

(186 EX/SR.8)

IV

**Submission of nominations for the offices of Chairpersons of the commissions
and committees of the 36th session of the General Conference**
(186 EX/INF.5)

The Executive Board decided to recommend to the General Conference the following candidates for the offices of Chairpersons of the commissions and committees:

PRX Commission	Mr A. Mailele (Niger)
ED Commission	Mr R.S. Imhoof (Switzerland)
SC Commission	Mr M. Chulavatnatol (Thailand)
SHS Commission	Mr I. Avila Beloso (Bolivarian Republic of Venezuela)
CLT Commission	Mr N. Satti (Sudan)
CI Commission	Mr L. Molnár (Slovakia)
ADM Commission	Ms A. Cummins (Barbados)
Credentials Committee	Mr U. Andreasen (Denmark)
Nominations Committee	Mr D.D. Hamadziripi (Zimbabwe)
Legal Committee	Ms V. Hallum (New Zealand).

(186 EX/SR.8)

ADMINISTRATIVE AND FINANCIAL QUESTIONS

Financial issues

23 Proposed amendments to the Financial Regulations of UNESCO category 1 institutes following the adoption of the International Public Sector Accounting Standards (IPSAS) (186 EX/23; 186 EX/47)

The Executive Board,

1. Having examined document 186 EX/23,
2. Approves the revised standard model text for the financial regulations of special accounts applicable to institutes and similar bodies created in the framework of UNESCO, as contained in the Annex to document 186 EX/47;
3. Requests the Director-General to apply the revised standard model text for category 1 institutes and similar bodies as from 1 January 2010;
4. Invites the Director-General to report to it for its consideration and recommendation on any deviation from the revised standard model text as applied to existing institutes or when proposing draft financial regulations for any new category 1 institute or similar body.

(186 EX/SR.9)

Management issues

24 Internal Oversight Service (IOS): annual report 2010 (186 EX/24; 186 EX/INF.14; 186 EX/47)

The Executive Board,

1. Recalling 160 EX/Decision 6.5 and 164 EX/Decision 6.10,

2. Having examined documents 186 EX/24 and 186 EX/INF.14,
3. Taking note of the contributions made by the Internal Oversight Service (IOS) to the improvement of internal controls,
4. Welcomes the enhanced role of the Internal Oversight Service in the functioning of the Organization and with respect to the independent external evaluation of UNESCO;
5. Notes with appreciation the establishment of the Oversight Advisory Committee as a standing body, and welcomes the recommendations contained in its first report;
6. Takes note of the discussions at its 186th session, and requests the Director-General, the Internal Oversight Service, and the sectors concerned to hold, between Executive Board sessions, at least one information meeting on the progress achieved and the results of the evaluations and auditing carried out;
7. Also notes the number of internal audit and evaluation recommendations still to be implemented, and requests the Director-General to continue her efforts to ensure that all the Internal Oversight Service recommendations are fully implemented within a reasonable time frame;
8. Invites the Director-General to present to it at its 189th session a more detailed evaluation plan for the 2012-2013 biennium, which takes into account the decisions taken on the subject of the independent external evaluation of UNESCO and the reform of the field network;
9. Requests the Director-General to continue to maintain an effective oversight function and to continue to report annually on Internal Oversight Service strategies and activities, significant oversight recommendations and their impact, as well as actions taken by the Director-General to address and implement these recommendations.

(186 EX/SR.9)

25 Report by the Director-General on the human resources management strategy

(186 EX/25 and Add.-Add.2; 186 EX/47)

The Executive Board,

1. Recalling 35 C/Resolutions 79 and 82 and 185 EX/Decision 6 (IX),
2. Having examined document 186 EX/25,
3. Stressing the need to urgently address and solve the deficiencies in human resources management processes in response to the recommendations of the External Auditor in his various audits,
4. Takes note of the proposed human resources management strategy contained in Annex I and the action plan contained in Annex II of document 186 EX/25;
5. Invites the Director-General to further enhance the strategy by:
 - (a) adopting the following three main objectives: (1) improvement of the delivery capacity of UNESCO; (2) strengthening of the field presence and of an intersectoral manner of functioning; and (3) effective human resources planning in preparation for the significant staff turnover expected in the next few years;

- (b) clearly defining the role of senior management, programme managers, field office directors, the Bureau of Human Resources Management (HRM) and staff in the implementation and governance of the strategy;
 - (c) including a change management process to assist in the implementation of the strategy;
 - (d) developing a clear accountability framework for all staff in the Organization,
 - (e) demonstrating the enhanced integration of the human resources management strategy into the United Nations common system;
6. Also invites the Director-General to take the necessary measures to ensure:
- (a) that line managers, in close cooperation with the Bureau of Human Resources Management, fully engage in the implementation of the human resources management strategy;
 - (b) that the Bureau of Human Resources Management has the delivery capacity to implement in full the human resources management strategy;
 - (c) that the human resources management strategy is included in the organization-wide change management strategy;
 - (d) that the human resources management strategy is implemented in a cost-efficient manner and within the approved budget limits, taking into account the already high staff costs which need to be rebalanced and rationalized;
 - (e) that the capacity of staff for, *inter alia*, partnership development and management skills is enhanced, both at Headquarters and in the field offices;
7. Further invites the Director-General to present to it at its 187th session an update on the action plan describing the concrete measures that are being implemented to address key areas of human resources, including recruitment, mobility, staff development, balanced geographic representation, and gender balance at senior level;
8. Requests the Director-General to submit to it once every two years, starting at its 189th session, periodic progress reports on the monitoring and periodic evaluations of the strategy as well as on the attainment of the objectives established, detailing benchmarks and expected time frames.

(186 EX/SR.9)

26 Report by the Director-General on the state of the Medical Benefits Fund (MBF)
(186 EX/26 Rev. and 186 EX/47)

The Executive Board,

1. Recalling 185 EX/Decision 6 (X),
2. Having examined document 186 EX/26 Rev. and the additional information annexed thereto,
3. Takes note with great concern of the content of document 186 EX/26 Rev. and of the financial situation of the Medical Benefits Fund;

4. Invites the Director-General to reconsider the cost-sharing formula, *inter alia*, by providing information on projections of contributions according both to the existing formula and to the revised formula over the next ten years;
5. Requests the Director-General, whatever the proposed changes to the cost-sharing formula, to take all measures to ensure that they are not at the expense of the financial provisions for programme activities;
6. Invites the Director-General to ensure the financial stability of the Medical Benefits Fund by implementing the necessary measures, and to report to it at its 187th session.

(186 EX/SR.9)

27 Report by the Director-General, in cooperation with the Headquarters Committee, on managing the UNESCO Headquarters complex (186 EX/27 and Add.; 186 EX/INF.15; 186 EX/47)

The Executive Board,

1. Recalling 35 C/Resolution 96, 184 EX/Decision 28 and 185 EX/Decision 30,
2. Having examined documents 186 EX/27 and Add.,
3. Takes note of the updated preliminary information on the preparation of the Capital Master Plan for UNESCO Headquarters;
4. Noting that this information will be supplemented before the 36th session of the General Conference,
5. Requests the Director-General to submit to it at its 187th session a draft capital master plan including detailed financial options and new estimates of costs and investment, with related budgetary implications, as well as a preliminary design brief setting out, *inter alia*:
 - (a) the expected number of staff working at Headquarters in 2020 (compared with the figure in 1977, when Headquarters buildings were completed), taking into account the reform of UNESCO's field network;
 - (b) the criteria used for the allocation of office space;
 - (c) the breakdown by user of overall floor space in square metres, now and post-renovation, i.e. square metres occupied by staff members, meeting rooms, the crèche, and offices of NGOs and delegations;
 - (d) the kind of office space envisaged for staff, i.e. open-plan versus individual offices;
6. Invites Member States with rental arrears to honour their obligations;
7. Also takes note of the outline of the preliminary design selected for the forward security post at 7 place de Fontenoy;
8. Further takes note of the information provided on the UNESCO telephone system, and requests the Director-General to submit to it at its 187th session a report including, *inter alia*, details relating to the costs of dismantling the old and installing the new system, and potential savings;

9. Further requests the Director-General to consider the feasibility of having the new telephone system installed within the framework of the proposed capital master plan;
10. Invites the Director-General to continue her efforts to implement these security measures, within the limits of available resources;
11. Appeals to Member States and potential donors for extrabudgetary funds in order to finance the outstanding security measures set out in the revised Medium-Term Security Plan.

(186 EX/SR.9)

28 Report by the Director-General on the reform of the field network (186 EX/28 and Add.; 186 EX/49)

The Executive Board,

1. Recalling 185 EX/Decision 29,
2. Having examined documents 186 EX/17 Part I and 186 EX/28 and Add.,
3. Takes note of the preliminary outcome of the ongoing consultations with Member States of each region;
4. Also takes note of the budgetary impact of Phase 1 of implementation of the new field network;
5. Endorses the phased implementation of the field network reform, beginning with Phase 1, which will deal with Africa and the Arab States regions during the period covered by document 36 C/5;
6. Notes that, in the meantime, the current field network will continue to be fully operational for the Asia and the Pacific, Latin America and the Caribbean, and Europe and North America regions in 2012-2013;
7. Requests the Director-General to submit to it at its 187th session a detailed and costed implementation plan for Phase 1, reflecting, as appropriate, the outcome of the ongoing consultations with Member States and the results of the independent external evaluation follow-up process;
8. Requests the Director-General to continue the consultation process with Member States, in order to take into account the specific needs of the regions and subregions, and to identify challenges encountered and experiences gained during the implementation of Phase 1;
9. Further requests the Director-General to include in her proposal a roadmap with an integrated, time-bound set of milestones against which progress may be measured, as well as key elements of a delivery mechanisms strategy and a coherent performance management, accountability and control framework for field operations, which shall include provisions for an assessment to be conducted after implementation of Phase 1 in order to ascertain whether the changes have improved programme delivery, strengthened partnerships and improved regional coordination.

(186 EX/SR.9)

29 Report by the Director-General as at 31 December 2010 on the implementation of the recommendations of the External Auditor and his comments thereon (186 EX/29 and Corr. (*English only*); 186 EX/INF.6; 186 EX/49)

The Executive Board,

1. Recalling 180 EX/Decision 40 (II) and 184 EX/Decision 8 (I),
2. Having examined documents 186 EX/29 and Corr. and 186 EX/INF.6,
3. Takes note of the status of implementation of the External Auditor's recommendations, and requests the Director-General to take the necessary steps to implement the recommendations that require the adoption of additional measures;
4. Decides to transmit to the General Conference at its 36th session the report by the Director-General as at 31 December 2010 on the implementation of the recommendations of the External Auditor and his comments thereon.

(186 EX/SR.9)

30 External Auditor's new audits (186 EX/30 Parts I-III and Part IV and Corr.; 186 EX/49)

I

Audit report of the UNESCO Institute for Statistics (UIS)

The Executive Board,

1. Having examined document 186 EX/30 Part I,
2. Welcomes the positive assessment made by the External Auditor of the administrative management of the UNESCO Institute for Statistics (UIS) and of its sound financial position, which has allowed the Institute to expand its activities and improve the services provided to the Education, Science, Culture, and Communication and Information Sectors,
3. Notes the success of the UIS fund-raising policy and the significant decrease in its overhead costs;
4. Also notes the significant increase in the use of contract employees, which is explained by UIS reliance on extrabudgetary sources of funding;
5. Invites the Director-General to implement the recommendations of the External Auditor concerning the management of the UNESCO Institute for Statistics, in particular those relating to staff and contract management, and to report to the Executive Board on actions taken to address those recommendations.

II

Audit report of the UNESCO Office in Jakarta

The Executive Board,

1. Having examined document 186 EX/30 Part II,
2. Taking note of the report by the Director-General on the reform of the field network, as contained in document 186 EX/28, and the recommendations of the Ad Hoc Working

Group on the Independent External Evaluation of UNESCO in document 186 EX/17 Part I,

3. Thanks the External Auditor for the comments and recommendations made in his audit report of the UNESCO Office in Jakarta;
4. Expresses its concern over the External Auditor's findings regarding the non-compliance of the UNESCO Office in Jakarta with the provisions of the Administrative Manual on the submission of mission reports, on competitive bidding for contracts, and on mobility of professional staff, and regarding the delays in the recruitment process for the filling of long-standing vacant posts;
5. Requests the Director-General to implement the recommendations made by the External Auditor in the audit report of the UNESCO Office in Jakarta;
6. Also requests the Director-General to report to it at its 189th session on the implementation of the External Auditor's recommendations.

III

Audit report on the Division for the Promotion of Basic Education of the Education Sector

The Executive Board,

1. Having examined document 186 EX/30 Part III,
2. Thanking the External Auditor for the comments and recommendations made in his audit report on the former Division for the Promotion of Basic Education of the Education Sector,
3. Recognizing that education is UNESCO's highest priority, and that, in that regard, the Organization has a mandate for ensuring international coordination and leadership for the promotion and achievement of the education for all (EFA) goals,
4. Reaffirming that UNESCO's support for basic education is paramount and of strategic importance to contributing to the achievement of universal primary education and literacy, which are included among the Millennium Development Goals (MDGs) and the EFA goals,
5. Expressing its concern at the anomalies found in the former Division for the Promotion of Basic Education and their impact on the execution of the Education Sector's programmes and activities,
6. Takes note of the efforts of the Education Sector to take the necessary actions to address the observations by the External Auditor;
7. Urges the Director-General to refer the audit report on the former Division to the competent services for review so that they may determine whether any further action is necessary;
8. Requests the Director-General to implement the recommendations made by the External Auditor in his audit report on the former Division for the Promotion of Basic Education in the new Division for Basic to Higher Education and Learning, and in the other areas resulting from the restructuring of the Education Sector,;

9. Invites the Director-General to implement, as soon as possible, the recommendations of the External Auditor aimed at strengthening the new structure of the Education Sector, and in particular, to:
 - (a) finalize the organizational chart of the Division, including information on the resources allocated to it;
 - (b) strengthen coordination between the Division and the field network;
 - (c) better define the division of responsibilities and roles among Headquarters and the education institutes;
 - (d) strengthen the interaction of the Division with the UNITWIN/UNESCO Chairs programme and the UNESCO Associated Schools Project Network (ASPnet);
 - (e) assess staffing needs to ensure that consultants are not being hired to do the work of the staff members;
 - (f) improve recruitment procedures, in particular for consultants – recruitment times and competitive recruitment – *inter alia* by providing training to the staff concerned;
 - (g) increase the share of resources devoted to programmes and activities;
 - (h) better define the objectives assigned to each priority;
10. Also requests the Director-General to report thereon to the General Conference at its 36th session.

IV

Audit report of the recruitment and end-of-service procedures

The Executive Board,

1. Having examined document 186 EX/30 Part IV,
2. Recognizing the challenges posed by the large number of retirements anticipated in the years to come and the significant increase in the number of applications in response to vacancy notices,
3. Noting the weaknesses identified by the External Auditor in the recruitment and end-of-service procedures of the Organization, in particular concerning the quality of internal control, the capacity to forecast recruitment needs, and the cost-effectiveness of recruitment procedures,
4. Invites the Director-General to strengthen the recruitment function, giving priority to the enhancement of the planning process, the definition of recruitment needs, the quality of job descriptions, the assessment of candidates, and the cost-effectiveness and transparency of the recruitment procedures, and to ensure that separation from service procedures comply with the Staff Regulations and Staff Rules;
5. Also invites the Director-General to allocate the necessary resources within the existing budget in order to complete the second phase of STEPS and to develop adequate staff planning tools, as required;

6. Requests the Director-General to ensure that appropriate internal control procedures are in place and that all managers involved in recruitment have an adequate knowledge of and respect the principles and regulations governing recruitment at UNESCO, and to effectively implement strengthened accountability measures for managers involved in the recruitment of staff and consultants;
7. Notes with concern that agreed separations have been routinely paid with the maximum termination indemnities allowed by the Staff Regulations and Staff Rules;
8. Requests the Director-General to review these cases, reducing the payments, when such payments are in the interest of UNESCO, to the minimum reasonable amount, and ensuring that such agreed separations are in the best interests of the efficient management of the Organization;
9. Invites the Director-General to develop a plan designed to ensure that agreed separations are used in a strategic manner, in the interests of the Organization, and to submit that plan to the Executive Board at its 187th session for review;
10. Also invites the Director-General to report at its 189th session on the measures taken to address the weaknesses identified by the External Auditor in his reports, and to implement the nine pending recommendations contained in document 186 EX/INF.6.

(186 EX/SR.9)

RELATIONS WITH MEMBER STATES, INTERGOVERNMENTAL ORGANIZATIONS AND INTERNATIONAL NON-GOVERNMENTAL ORGANIZATIONS

31 Relations with international non-governmental organizations, foundations and similar institutions (186 EX/31; 186 EX/ONG/2; 186 EX/ONG/3; 186 EX/46)

The Executive Board,

1. Recalling 174 EX/Decision 31, 177 EX/Decision 57, 183 EX/Decision 13, 34 C/Resolution 59 and 185 EX/Decision 33,
2. Having examined documents 186 EX/31 and 186 EX/ONG/2,
3. Appreciates the continued efforts made by the Committee on International Non-Governmental Organizations to strengthen cooperation with NGOs in the various fields of UNESCO's competence and at the international, regional and national levels;
4. Recognizes the important role played by NGOs, as actors of change, in realizing the potential of migrations to spur development, taking into account the human, cultural and intersectoral dimensions of international migrations, and in positively influencing public attitudes towards migrant populations;
5. Requests the Director-General to reinforce cooperation with NGOs in a common aim to address social and human dimensions of migrations, including social inclusion and development;
6. Decides to renew relations with the organizations and foundations listed in section II.A of document 186 EX/31;
7. Takes note of the Director-General's decisions concerning the admission to official relations of the organizations and the foundation listed in section II.B of document 186 EX/31;
8. Decides to admit to formal consultative relations the Asia-Pacific Broadcasting Union;

9. Takes note of the various options presented with a view to facilitating the participation of civil society from developing countries in the work of the Committee, and requests the Director-General to implement those options;
10. Also requests the Director-General to submit the revised Directives concerning UNESCO's relations with non-governmental organizations to the General Conference at its 36th session, along with the comments made by the Committee thereon at the Board's 187th session and previous sessions;
11. Recognizing the need to diversify and improve the quality of cooperation between UNESCO and different actors of civil society, decides to examine at its 187th session a draft proposal for the revision of the terms of reference of the Committee on International Non-Governmental Organizations, taking into consideration its debate at the 186th session, the relevant decisions adopted in the context of the follow-up to the independent external evaluation of UNESCO and the policy framework for strategic partnerships.

(186 EX/SR.7)

32 Proposals by Member States concerning the celebration of anniversaries in 2012-2013 with which UNESCO could be associated (186 EX/32 and Add.; 186 EX/INF.7; 186 EX/48)

The Executive Board,

1. Having examined documents 186 EX/32 and Add. and 186 EX/INF.7,
2. Noting that the proposals sent by Member States to the Director-General listed below comply with the statutory criteria,
3. Requests the Director-General and the Secretariat to promote these anniversaries more actively, and to provide broader opportunities, especially to developing countries, to present proposals;
4. Encourages the Member States of all regions to submit proposals, with a view to ensuring an improved geographical distribution and gender balance;
5. Recommends to the General Conference:
 - (a) that UNESCO should be associated in 2012-2013 with the following celebrations:
 - (1) 350th anniversary of the death of Queen Nzinga Mbande Ngola Kiluanji (Kingdom of Matamba-Ndongo), emblematic figure of the struggle against slavery and for women's empowerment in Africa (1583-1663) (Angola);
 - (2) 1,650th anniversary of the birth of Mesrop Mashtots, inventor of the Armenian alphabet (c.362-440) (Armenia);
 - (3) 300th anniversary of the birth of Sayat-Nova (Harutyun (Arutin) Sayatyan), poet and musician (c.1712-1795) (Armenia, with the support of Georgia);
 - (4) 500th anniversary of the first printed Armenian book (1512) (Armenia);
 - (5) 1,400th anniversary of the birth of Anania Shirakatsi, scientist (612-685) (Armenia);
 - (6) 100th anniversary of the musical comedy Arshin Mal Alan of Uzeyir Hajibeyli (1913) (Azerbaijan);

- (7) 1,150th anniversary of the city of Polotsk mentioned in the Primary Chronicle (862) (Belarus);
- (8) 100th anniversary of the birth of academician Lyubomir Iliev (1913-2000) (Bulgaria);
- (9) 150th anniversary of the birth of Milka Trnina, opera singer (1863-1941) (Croatia);
- (10) 450th anniversary of the death of Andrija Medulić/Andrea Meldolla Schiavone, painter (c. 1510-1563) (Croatia, with the support of Italy);
- (11) 100th anniversary of the birth of René Portocarrero, painter (1912-1985) (Cuba);
- (12) 100th anniversary of the founding of the Museum of Fine Arts (1913) (Cuba);
- (13) 1,150th anniversary of the arrival of the missionaries Cyril and Methodius in Great Moravia (863) (Czech Republic and Slovakia, with the support of Serbia);
- (14) 100th anniversary of the birth of Jiří Trnka, designer and director of animated films (1912-1969) (Czech Republic, with the support of Slovakia);
- (15) 100th anniversary of the birth of Otto Wichterle, scientist (1913-1998) (Czech Republic, with the support of Slovakia);
- (16) 100th anniversary of the death of José Eloy Alfaro Delgado, statesman and thinker (1842-1912) (Ecuador);
- (17) 100th anniversary of the birth of Naguib Mahfouz, author and writer (1911-2006) (Egypt);
- (18) 150th anniversary of the birth of Qasim Amin, author (1863-1908) (Egypt);
- (19) 300th anniversary of the birth of Denis Diderot, writer and philosopher (1713) (France);
- (20) 150th anniversary of the birth of Claude Debussy, composer (1862-1918) (France);
- (21) 100th anniversary of the birth of Aimé Césaire, poet and writer (1913-2008) (France);
- (22) 100th anniversary of the birth of Albert Camus, writer (1913-1960) (France);
- (23) 300th anniversary of the printed edition of the epic poem *The Knight in the Panther's Skin* (1712) (Georgia);
- (24) 150th anniversary of the birth of Niko Pirosmani, painter (1862-1918) (Georgia);
- (25) 200th anniversary of the birth of Richard Wagner, composer (1813-1883) (Germany);

- (26) 50th anniversary of the death of Hermann Hesse, poet and novelist (1877-1962) (Germany);
- (27) 100th anniversary of the death of Rudolf Diesel, inventor and mechanical engineer (1858-1913) (Germany);
- (28) 150th anniversary of the birth of Swami Vivekananda, philosopher and spiritual thinker (1863-1902) (India);
- (29) 100th anniversary of the birth of Amrita Sher-Gil, painter (1913-1941) (India);
- (30) 1,000th anniversary of the compilation of Avicenna's al-Qānūn fī ṭ-ṭibb (The Canon of Medicine) (1013) (Islamic Republic of Iran);
- (31) 200th anniversary of the rediscovery of Petra (1812) (Jordan);
- (32) 100th anniversary of the birth of Ufa Mendbayevich Ahmedsafin, scientist (1912-1984) (Kazakhstan);
- (33) 150th anniversary of the birth of Pauls Valdens, chemist (1863-1957) (Latvia);
- (34) 150th anniversary of the birth of Rūdolfs Blaumanis, writer (1863-1908) (Latvia);
- (35) 100th anniversary of the birth of Meilė Lukšienė, professor and social scientist (1913-2009) (Lithuania);
- (36) 700th anniversary of the work of Kankou Moussa, the "Builder" of education, religious dialogue and the rapprochement of Arab and African civilizations (Mali);
- (37) 1,150th anniversary of the foundation of the University of al-Qaraouiyyine (Morocco);
- (38) 100th anniversary of the birth of Witold Lutosławski, composer (1913-1994) (Poland);
- (39) 100th anniversary of the birth of George Emil Palade, scientist (1912-2008) (Romania);
- (40) 100th anniversary of the birth of Sergiu Celibidache, conductor (1912-1996) (Romania);
- (41) 350th anniversary of the Church of the Holy Archangels in Rogoz (1663) (Romania);
- (42) 100th anniversary of the death of Spiru Haret, scientist (1851-1912) (Romania);
- (43) 150th anniversary of the foundation of the Rimsky-Korsakov Saint Petersburg State Conservatory (1862) (Russian Federation);
- (44) 100th anniversary of the foundation of the Alexander Pushkin State Museum of Fine Arts (1912) (Russian Federation);

- (45) 150th anniversary of the birth of Vladimir Vernadsky (Volodymyr Vernads'ky), scientist and thinker (1863-1945) (Russian Federation and Ukraine);
 - (46) 150th anniversary of the birth of Constantin Stanislavsky, actor and founder of the Moscow Art Theatre (1863-1938) (Russian Federation);
 - (47) 200th anniversary of the Constitution of 1812 (Spain);
 - (48) 300th anniversary of the birth of Jean-Jacques Rousseau, philosopher, writer and educationalist (1712-1778) (Switzerland and France);
 - (49) 150th anniversary of the birth of Queen Sri Savarindira, Queen Grandmother of Thailand (1862-1955) (Thailand);
 - (50) 100th anniversary of the birth of Boonlua Debyasuvorn, teacher and educator (1911-1982) (Thailand);
 - (51) 100th anniversary of the birth of Eric Williams, scholar and statesman (1911-1981) (Trinidad and Tobago);
 - (52) 500th anniversary of the Piri Reis World Map (1513) (Turkey);
 - (53) 300th anniversary of the death of Yusuf Nabi, poet and philosopher (1641-1712) (Turkey);
 - (54) 100th anniversary of the birth of Kemal Ahmet Aru, architect and urban planner (1912-2005) (Turkey);
 - (55) 300th anniversary of the death of Buhurizade Mustafa Itri, musician (1640-1712) (Turkey);
 - (56) 50th anniversary of Martin Luther King's "I Have a Dream" speech (1963) (United States of America);
 - (57) 150th anniversary of President Abraham Lincoln's Gettysburg Address (1863) (United States of America);
- (b) that any contribution by the Organization to these celebrations be financed under the Participation Programme, in accordance with the rules governing that programme.

(186 EX/SR.9)

[33 Relations with the Association of South-Asian Nations (ASEAN) and the draft framework agreement between UNESCO and that regional organization]

This item was withdrawn from the agenda: see the footnote in document 186 EX/1.

GENERAL MATTERS

34 Implementation of 35 C/Resolution 75 and 185 EX/Decision 36 concerning educational and cultural institutions in the occupied Arab territories (186 EX/34; 186 EX/48)

35 C/Resolution 75 and 185 EX/Decision 36 concerning educational and cultural institutions in the occupied Arab territories

The Executive Board,

1. Having examined document 186 EX/34,
2. Recalls its previous decisions concerning educational and cultural institutions in the occupied Arab territories;
3. Thanks the Director-General for the initial progress in implementing the above-referenced decisions;
4. Invites the Director-General to submit to it a follow-up report at its 187th session and, decides to include this item in the agenda of the 187th session of the Executive Board.

(186 EX/SR.9)

35 Report by the Director-General on the reconstruction and development of Gaza: implementation of 185 EX/Decision 37 (186 EX/35; 186 EX/48)

The Executive Board,

1. Having examined document 186 EX/35,
2. Recalls its previous decisions on the reconstruction and development of Gaza;
3. Thanks the Director-General for the initial progress done in implementing the above-referenced decisions;
4. Invites the Director-General to submit a follow-up report to it at its 187th session, and decides to include this item in the agenda of the 187th session of the Executive Board.

(186 EX/SR.9)

36 Dates of the 187th session and provisional list of matters to be examined by the Executive Board at its 187th session (186 EX/INF.9; 186 EX/INF.10)

187th session

(Including the meetings of the subsidiary bodies)

(21 September-6 October 2011)

(12 working days/16 calendar days)

Bureau	Wednesday, 21 and Monday, 26 September
Special Committee	To be decided
Committee on Conventions and Recommendations	To be decided
Group of Experts on Financial and Administrative Matters	To be decided
Committee on International Non-Governmental Organizations	To be decided
Plenary meetings (Tuesday, 27 and Wednesday, 28 September, then Wednesday, 5 and Thursday, 6 October) Commissions (Thursday, 29 September to Tuesday, 4 October)	Tuesday, 27 September to Thursday, 6 October

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The Executive Board took note of document 186 EX/INF.10 (Provisional list of matters to be examined by the Executive Board at its 187th session).

(186 EX/SR.10)

ADDITIONAL ITEMS

37 Reflection and analysis by UNESCO on the Internet (186 EX/37, 186 EX/INF.11; 186 EX/49)

The Executive Board,

1. Recalling 185 EX/Decision 42,
2. Having examined documents 186 EX/37 and 186 EX/INF.11,
3. Considering the importance of the Internet as a fundamental tool to promote equitable access to information and knowledge and to bridge the digital divide,
4. Takes note with interest of the reflection and analysis initiated by the Director-General, in the context of UNESCO's existing programmes, on all aspects of the Internet;
5. Requests the Director-General, in the framework of UNESCO's programmes, in an intersectoral manner, to continue to promote the use of the Internet and information and communication technologies (ICTs) in UNESCO's fields of competence and strategic priorities;

6. Decides to submit the report contained in document 186 EX/37, together with the comments of the Executive Board and any other comments and observations that the Director-General may wish to make, to the General Conference at its 36th session for consideration.

(186 EX/SR.9)

38 Cooperation between UNESCO and the Latin American Faculty of Social Sciences (FLACSO) (186 EX/38 and Corr.; 186 EX/INF.18; 186 EX/48)

The Executive Board,

1. Considering the work of the Latin American Faculty of Social Sciences (FLACSO) in the area of social development in Latin America and the Caribbean,
2. Aware of the level of academic excellence that the Latin American Faculty of Social Sciences has attained in more than 50 years of operation,
3. Bearing in mind that in 2008, UNESCO signed a revised agreement with the Latin American Faculty of Social Sciences, which elaborated on the 1977 agreement in order to further strengthen cooperation and partnerships in the fields of education, culture, social and human sciences and communication to benefit countries in Latin America and the Caribbean,
4. Aware of the conclusions of the joint meeting of the Bureau of the Intergovernmental Council of the Management of Social Transformations (MOST) Programme and the MOST Scientific Advisory Committee, held in November 2010, and of the tenth session of the MOST Intergovernmental Council, held in March 2011,
5. Having examined document 186 EX/38 and Corr.,
6. Requests the Director-General to give priority to the immediate implementation of the cooperation mechanisms provided for in the revised agreement signed in 2008 with the Latin American Faculty of Social Sciences;
7. Also requests the Director-General, in accordance with the provisions of the agreement in force, to strengthen cooperation with and support for the Latin American Faculty of Social Sciences;
8. Further requests the Director-General to report to the General Conference at its 36th session on the progress of collaboration and contact with the Latin American Faculty of Social Sciences.

(186 EX/SR.9)

39 Reactivation of the activities of the International Fund for the Promotion of Culture (IFPC) (186 EX/39; 186 EX/INF.18; 186 EX/49)

The Executive Board,

1. Recalling 18 C/Resolution 3.322, whereby the General Conference established in 1974 the International Fund for the Promotion of Culture (IFPC or Fund) and approved its Statutes, emphasizing “the intellectual and operational autonomy” of the IFPC for the promotion of national cultures, the values they embody, artistic creation in all its forms and international and regional cultural cooperation,
2. Further recalling 182 EX/Decision 33, 35 C/Resolution 48 and 184 EX/Decision 21,

3. Having examined document 185 EX/32 Part I and noted the conclusions and recommendations of the External Auditor relating to the IFPC,
4. Also having examined documents 186 EX/39 and 186 EX/6 Part VI,
5. Recalling the proven relevance and usefulness of the IFPC in strengthening national and regional aid mechanisms for cultural action and artistic creation, according to the unanimous wish expressed recently by donor countries,
6. Decides to revitalize the Fund and to reactivate its activities;
7. Requests the Director-General to prepare and submit, as soon as possible, amendments to the Statutes of the Fund for consideration by it at its 187th session and possible adoption by the General Conference at its 36th session, taking into account the discussions at its 186th session and following consultation of the regional groups;
8. Invites the Director-General to base her proposals on the following principles:
 - (a) to maintain the intellectual and operational autonomy of the Fund;
 - (b) to promote synergy among the various funds in the Culture Sector and the Organization's other programme sectors;
 - (c) to reduce costs associated with the management of the Fund, including by simplifying the structure of the new governance mechanism;
 - (d) to provide for the use of the capital and the interest accrued on the capital of the Fund.

(186 EX/SR 9)

40 Education for all – scaling up efforts (186 EX/40; 186 EX/INF.18 Add.2; 186 EX/48)

The Executive Board,

1. Recalling 185 EX/Decision 8,
2. Having examined documents 186 EX/6 Part II and 186 EX/40, and also 186 EX/INF.23 on the proposal for the reform of the Global Education for All (EFA) Coordination Mechanism,
3. Recalling the *EFA Global Monitoring Report 2011* and its key message that although there has been progress in many areas, the world is not on track to achieve the EFA goals set for 2015, and many of the goals are likely to be missed by a wide margin,
4. Also recalling the Jomtien Statement from the Tenth Meeting of the High-Level Group on Education for All in Thailand, 22-24 March 2011, which calls for “urgent and strong commitments – at the national, regional and global levels – to achieving all the EFA goals and full implementation of the right to education”,
5. Further recalling the Addis Ababa Declaration from the Ninth Meeting of the High-Level Group on Education for All in Addis Ababa, 22-25 February 2010, which called on UNESCO to propose concrete measures to enhance the effectiveness of the High-Level Group and the coordination architecture of EFA,
6. Underlining the need for UNESCO to reinforce its leadership in education for all, and to further strengthen its regional and global coordination role in order to contribute concretely and visibly to scaling up EFA efforts,

7. Noting that UNESCO has been invited to play the lead role in planning the 2011 United Nations Economic and Social Council (ECOSOC) Annual Ministerial Review (Geneva, 4-29 July 2011), for which the theme will be “Implementing the internationally agreed goals and commitments in regard to education”,
8. Welcoming the programmatic direction proposed by the Director-General in the introduction to document 36 C/5 – that the time “has come for UNESCO to move decisively from efficiency to effectiveness, from an input-related approach to an impact-focused programme”,
9. Requests the Director-General to ensure that all expected results in relation to education for all in document 36 C/5, be phrased, whenever possible, in terms of impact rather than UNESCO input;
10. Also requests the Director-General to ensure that the Organization’s interventions in favour of EFA target upstream policy advice and capacity-building, while encouraging all stakeholders, partners and Member States to scale up their efforts at the regional and country levels;
11. Further requests the Director-General to present to it at its 187th session a report which clearly defines UNESCO’s role as global coordinator and leader of EFA, including purpose, specific objectives and priorities, and a possible framework for evaluating how UNESCO is performing this function, taking into consideration document 186 EX/INF.23 and the debate thereon at its 186th session;
12. Invites the Director-General to initiate a clarification of the strategic division of labour among the EFA conveners, to address the coordination challenges at the global and regional levels, and to identify comparative advantages and synergies among the convening agencies;
13. Requests the Director-General to present to it at its 189th session a coherent and strategic vision and plan for UNESCO’s advocacy efforts for EFA at the global, regional and subregional levels;
14. Calls upon the Director-General to brief Member States on UNESCO’s preparations and strategic priorities for the 2011 United Nations Economic and Social Council (ECOSOC) Annual Ministerial Review, and how UNESCO intends to make the most of this opportunity to ensure maximum and broad-based political support and action for EFA and the internationally agreed development goals in relation to education.

(186 EX/SR.9)

41 UNESCO activities and Geoparks (186 EX/41; 186 EX/INF.18; 186 EX/49)

The Executive Board,

1. Recalling 161 EX/Decision 3.3.1,
2. Taking into account the successful experience of the Global Geoparks Network and its successful development in a number of countries, through its positive impact on education, sustainable development, and the cultural identities of local communities,
3. Notes that some Geoparks have received ad hoc support from UNESCO for 10 years, and that it is necessary to evaluate their performance;
4. Also notes that the Geoparks can contribute to enhancing the Organization’s visibility in Member States;

5. Requests the Director-General to submit to it at its 187th session a status report including an in-depth analysis of the activities carried out and proposals for improving cooperation between UNESCO and the Global Geoparks Network, and proposals for improving cooperation and exchange of information with Member States;
6. Also requests the Director-General to include in her report proposals for improving assistance to Member States in establishing Geoparks in their countries and promoting the creation of regional Geoparks networks;
7. Further requests the Director-General to include in her report the financial and administrative implications of the proposals presented.

(186 EX/SR.9)

42 Memorandum of understanding between UNESCO, the International Bank for Reconstruction and Development (IBRD), and the International Development Association (IDA) (186 EX/42; 186 EX/49)

The Executive Board,

1. Having examined document 186 EX/42,
2. Approves the Memorandum of Understanding between UNESCO, the International Bank for Reconstruction and Development (IBRD), and the International Development Association (IDA) (IBRD and IDA together hereafter referred to as the “World Bank”) annexed to document 186 EX/42;
3. Requests the Director-General to keep Member States informed so that they may become involved in the implementation of the Memorandum of Understanding between UNESCO and the World Bank;
4. Authorizes the Director-General to sign the Memorandum of Understanding between UNESCO and World Bank on behalf of UNESCO;
5. Also requests the Director-General to present to it at its 189th session a report on the implementation of the Memorandum of Understanding between UNESCO and the World Bank, and requests her to present the Memorandum of Understanding to the Executive Board for review before the end of the initial term of three years indicated in paragraph 11(a) of the Memorandum of Understanding.

(186 EX/SR.9)

43 Implementation of the Strategy for Technical and Vocational Education and Training (TVET) (186 EX/43; 186 EX/INF.18 Add.; 186 EX/48)

The Executive Board,

1. Referring to document 35 C/5, in which work skills have been identified as one of the three building blocks for achieving the EFA goals,
2. Recalling 179 EX/Decision 49 and 181 EX/Decision 8, by which the Strategy for Technical and Vocational Education and Training (TVET Strategy) was adopted,
3. Having examined document 186 EX/43,

4. Acknowledging the need to increase UNESCO's role in assisting with the formulation of national and regional policies, developing related indicators, and fostering global debate on TVET, as set out in the TVET Strategy,
5. Emphasizes the importance of pursuing efforts for enhanced partnership, as stated in the TVET Strategy;
6. Further emphasizes the necessity of strengthening UNESCO's coordination role in this regard, including, *inter alia*, through the UNESCO International Centre for Technical and Vocational Education and Training (UNEVOC), with the goal of enhancing South-South and North-South-South cooperation and the exchange of best practices;
7. Encourages the Director-General to continue her efforts to implement the TVET Strategy;
8. Underlines the necessity of mobilizing UNESCO's resources in order to successfully attain the objectives set in the TVET Strategy;
9. Invites Member States to support UNESCO's endeavours to reinforce the field of TVET through extrabudgetary funding, the secondment of experts, and knowledge sharing;
10. Requests the Director-General to mobilize additional funds from public and private sources at the national, regional and global levels, including by making good use of the forthcoming conference in Shanghai;
11. Also requests the Director-General to report to it at its 187th session on the progress achieved in the implementation of the TVET Strategy, including:
 - (a) an analysis of the cooperation established with other partners;
 - (b) an assessment of the internal and external resources mobilized;
 - (c) a time frame for the implementation of the TVET Strategy by 2015.

(186 EX/SR.9)

PRIVATE MEETING

Announcement concerning the private meeting held on Wednesday, 18 May 2011

At the private meeting held on 18 May, the Executive Board considered items **3** and **18**.

3 Report by the Director-General on the application of Rule 59 of the Rules of Procedure of the Executive Board

In accordance with Rule 59 of the Rules of Procedure of the Executive Board, the Director-General informed the Board of the general situation regarding staff and the decisions that she had taken regarding appointments and extensions of contract of staff members at grade D-1 and above whose posts come under the regular programme of the Organization. The Director-General also consulted the Board pursuant to 159 EX/Decision 4.1 and 4.2 on the extension of the contract of the Legal Adviser.

18 Examination of the communications transmitted to the Committee on Conventions and Recommendations in pursuance of 104 EX/Decision 3.3, and report of the Committee thereon

1. The Executive Board examined the report of its Committee on Conventions and Recommendations concerning the communications received by the Organization on the subject of cases and questions of alleged violations of human rights in UNESCO's fields of competence.
2. The Executive Board, having taken note of the Committee's report, endorsed the wishes expressed therein.

(186 EX/SR.7)