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REPORT OF THE DIRECTOR-GENERAL ON THE ACTIVITIES OF THE ORGANIZATION IN 1998-1999 (31 C/3)

SUMMARY

In accordance with 156 EX/Decision 5.5 and 157 EX/Decision 3.1.1, the Director-General submits to the Executive Board the Report on the regular programme activities of the Organization in 1998-1999.

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Introduction

- 1. For the first time, the *Report of the Director-General on the activities of the Organization* during the previous biennium is submitted to the Executive Board as a working document. It represents an attempt to assess programme results attained during the 1998-1999 biennium as well as the extent of their contribution to the objectives set forth in the relevant programme resolutions of the General Conference.
- 2. It should be recalled that in a number of documents the Director-General has already made available to the governing bodies of the Organization factual information on the activities implemented during that period. This information is contained, in particular, in documents 30 C/INF.6 and 156 EX/4 (Parts I and II), which provide an overview of the activities implemented during the first 18 months of the 1998-1999 biennium together with budgetary details and management charts. They are also available on the Internet.
- 3. Unlike these reports, the present one has focused on assessing actual programme results seen in the light of Member States' expectations.* The *Report* includes examples of the most successful activities and, although less frequently, most unsuccessful ones, together with the relevant indicators.
- 4. Activities financed from extrabudgetary resources are treated in accordance with the *Report*'s overall logic. Designed to facilitate decision-making by the Executive Board on the regular programme of the Organization, the *Report* deals with extrabudgetary activities not as a separate category but in their relationship with the regular programme activities.
- 5. Similarly, the *Report* does not include information on non-programme activities. They will be reflected in its full text to be presented to the General Conference at its 31st session (31 C/3).
- 6. Needless to say, the *Report* the very first step in a new direction is not free from certain weaknesses. However, they should not overshadow the fact that it is the result of an analytical work of a new type carried out by the Secretariat. The introduction of results-based management in the Organization would facilitate the improvement of such reports in the future.

The following analytical approach was chosen: the level of contribution of a result to the relevant objective is considered "high" if the result effectively achieved is at the level of the initial expectations; it is rated as "moderate" if the result is lower than expected; rating "low" indicates that in spite of attaining a result, its lever is significantly lower than expected.

Major Programme I:

Education for all throughout life

- Programme I.1 Basic education for all
- Programme I.2 Reform of education in the perspective of education throughout life
 - I.2.1 Educational strategies for the twenty-first century
 - I.2.2 Renovation of general secondary and vocational education
 - I.2.3 Higher education and development

Special projects

UNESCO International Bureau of Education (IBE)

UNESCO International Institute for Educational Planning (IIEP)

UNESCO Institute for Education (UIE)

UNESCO Institute for Information Technologies in Education (IITE)

Programme I.1 Basic education for all

		D 1.1. M		ntribu objec	
	Results effectively achieved by main line of action	Resolution No.	High	Mod	Low
1. 2.	Capacity-building for education systems Capacity-building for educational personnel enhanced and training materials developed through national and regional workshops.¹ Progress made towards sustainable book development in one Asian and seven African countries through the establishment of national mechanisms to assist book development and capacity-building.²	29 C/Res. 1 para. 2.A(b), (e)	X	X	
	Local capacities of curriculum developers upgraded and evaluation techniques strengthened in primary schools in the Maldives. Framework for Education and Poverty Eradication formulated and developed.		X	X	
	comoting early childhood education			Λ	
1.	· ·	29 C/Res. 1 para. 2.A(b), (c) 29 C/Res. 8	X		
	Childhood Cooperating Centres and the creation of an Indian Ocean Early Childhood Network. ³	2) C/RCS. 0			
	UNESCO Early Childhood Databases, publications and Internet pages expanded.			X	₩
1. 2.	, ,		X X	X	
	Partnerships with civil society organizations in basic education reinforced and expanded. Gender awareness enhanced through the publication of the manual, <i>Gender Sensitivity</i> , which translates gender issues into gender-sensitization training guides.		X	X	
"I	Reaching the unreached", a priority for securing education for all				
1. 2. 3. 4. 5. 6.	and implemented, and the multi-sectoral approach to service provision reinforced. Inclusion further developed through facilitated networking for school improvement. Awareness of the EFA network improved through increased information and mobilization. Impact on education provision for special groups enhanced at the different education levels. Regional and interregional networking of major actors in initiatives and projects intensified.	29 C/Res. 1 para. 2.A(b), (e)	X X X	X X X	
C	ommunity education to provide education for all, especially girls and women				
	Creation of open learning communities further developed through inputs for a global programme with partners from 15 countries. Community education centres constructed to provide basic education and literacy for rural and urban populations.	29 C/Res. 1 para. 2.A(f)	X	X	
	ternational Consultative Forum on Education for All				
	Broad political support of basic education for all mobilized, through active participation of more than 180 countries in the EFA 2000 Assessment. Capacities of governments to collect data improved through participation in the EFA 2000		X	X	
	Assessment. The functional capacities of Ethiopian and Liberian teacher-education institutions improved as a result of the further development of distance education courses through the Indira Gandhi National Open University.	,	X		
	Teacher methodologies in universities and other tertiary institutions in Africa improved as a result of a series of workshops.			X	
5.	Women leaders in education strengthened through a joint programme with the Forum for African Women Educationalists (FAWE).		X		

- (1) Most of the activities for the expansion of primary education systems were supported by funding partners. Member States indicated their satisfaction by requesting a repeat of the activities. The most common and sustainable success factors are attributable to: active participation of stakeholders in Member States at all levels of the development of the activities; cooperation with the relevant field offices and National Commissions; and partners who have a genuine interest in education of children. Usually the programme used local consultants but occasionally international experts were needed.
- (2) The overall impact of UNESCO's efforts in the field of early childhood care and education has been good. In particular, efforts were made to reinforce UNESCO's activities in promoting early childhood care and education as part of basic education programmes, in disseminating information and data on early childhood care and education, in expanding partnerships and in consolidating inter-agency cooperation. In a number of programme actions, key factors of success included: shared responsibilities in designing actions; ownership of programmes by the stakeholders; and responsiveness to the Member States and other partners such as NGOs. The effectiveness of decentralization depends on follow-up and monitoring, and joint planning.
- (3) The contribution of extrabudgetary resources was particularly important in areas such as: capacity-building of local NGOs; strengthening the Association for the Development of Education in Africa (ADEA) working groups especially on non-formal education; impact studies; strengthened development of indicators and tools for non-formal education assessment; support of senior managers and political commitment to the activities in question; training in innovative approaches to preparing learning materials for women and out-of-school girls; and manuals for trainers.
- (4) Particularly successful areas and modalities of action regarding special needs education with an inclusive education orientation are: relevant policy development in countries where inclusive approaches have not yet emanated; capacity-building in terms of human resources in countries that have already initiated developments in inclusive education; and building up the networks of teacher educators in eastern and southern Africa and in western Africa. Closer cooperation with the EFA Steering Committee was established in order to further promote inclusive education. It is clear that the factors leading to sustainable success include the expressed desire on the part of the Member State to develop inclusion; the catalytic role of inter-agency cooperation between UNESCO, ILO,

UNICEF and WHO in the field of disability; active intellectual exchange; and extrabudgetary funding from DANIDA, Finland and Norway. The concerns of those with special needs have been included within the framework of some programmes, such as concerning refugees, technical and vocational education and higher education, and cooperation in training has been initiated with the International Institute for Educational Planning (IIEP). The inclusive education approach however should be adopted throughout UNESCO's programme. As a result of reinforcing Regional Offices with human resources specialized in special needs education, it has been possible to decentralize all activities in Latin America to UNESCO-Santiago as well as many activities to UNESCO-Bangkok and to UNESCO-Dakar. Regular programme and extrabudgetary resources are used to complement each other. As a rule, regular programme activities have been geared towards policy development for inclusive education while extrabudgetary resources went to initiating practical applications at the country level, mainly in Africa. As regards inclusive schools and community support programmes, a follow-up project to the World Conference on Special Needs Education (Salamanca, Spain 1994) promoting the inclusion of children with special needs in regular schools, Phase II is about to terminate and Phase III is pending confirmation of funding.

As regards learning opportunities for marginalized youth, stakeholders' satisfaction was particularly high with regard to policy development in the field of non-formal education, using a multimedia approach to extend basic education and training to unreached youth; national capacity-building; and development of innovative learnercentred multimedia didactic materials. Important factors for success included: extrabudgetary funding and a good cooperation with other United Nations agencies at country level; a strong political commitment on the part of the Member State concerned to develop non-formal basic education and practical skills training; the opportunity for intersectoral cooperation (CII, SHS) to develop an integrated development approach; and the commitment of NGOs and local associations, as well as the interest and support provided by local authorities and civil society.

Member States help to develop the training materials. Most of UNESCO field offices concentrated on personnel training in primary education.

Encourage countries to move towards establishing book policies, work towards reducing the cost of books, building capacity for decentralization of book management and promoting a culture of reading.

^{3.} Réseau Océan Indien Prime Enfance.

Contribution to the attainment of the objectives of the Programme Resolution				
Results effectively achieved by main line of action	Resolution No.		tion tive	
Results effectively achieved by main fine of action	Resolution No.	High	Mod	Low
Mobilizing political and public commitment to basic education				
1. Progress in the provision of EFA in all E-9 countries made thanks to national action	29 C/Res. 1	X		
supported through and catalytic role of UNESCO.	para. 2.A(h), (i)			
Awareness enhanced among political and educational decision-makers of the need to implement women-oriented EFA programmes.		X		
3. Cooperation increased and intensified between the nine countries through a joint initiative on distance education and a joint project on "Women as educators, women's education".			X	
4. Adoption of the Recife Declaration during the Meeting of the E-9 Ministers of Education in Recife, Brazil.		X		

Particularly successful activities:					
			uishing f		
Activity	Catalytic role	Innovative character	Multiplier effect	Added value	Other
1. Curriculum reform orientation for countries undergoing curriculum reform exercises and preparation of a handbook for curriculum reform.	X	X	X	X	
2. Low-cost learning materials using locally available raw materials.	X	X	X	X	
3. Joint UNESCO/International Reading Association/READ Pan-African Conference on Reading for All and launching the reading initiative in 20 African countries.	X	X	X	X	
4. Scholarship programme for girls in collaboration with FAWE.	X	X	X	X	
5. Education and information programme for women borrowers of the Grameen Bank, adding a dimension to micro credit.	X	X	X		
6. UNESCO/KEDI Early Childhood Cooperative Programme.				X	
7. UNESCO Early Childhood Cooperating Centres, in the framework of the UNESCO <i>Early Childhood Partnerships Programme</i> .	X		X		
8. <i>Clos d'enfants</i> project/Mobilizing women to create innovative early education structures – first regional project of the <i>Réseau Africain Francophone Prime Enfance</i> .		X	X		
9. UNESCO's <i>Early Childhood Databases</i> , early childhood publication activities and presence on the Internet.				X	
10. Inter-agency cooperation to develop support and prepare joint actions for early childhood education.	X				
11. International Literacy Day Ceremony and Prizes.	X	X	X		
12. Coordination of ADEA Working Group on Non-Formal Education.	X	X	X	X	X^4
13. UNESCO/NGOs Collective Consultation on Literacy and Education for All.	X	X	X	X	X5
14. Consultative meeting to prepare a training framework for middle-level women personnel in non-formal education.	X	X	X	X	X ⁶
15. Development of assessment and evaluation tools for non-formal education.	X	X	X	X	
16. Study on learning partnerships with new literates.	X	X	X	X	
17. Dissemination of information and experiences on education for children in difficult circumstances, publication of activity reports for information and action.	X	X	X	X	
18. Reinforcement of professional capacities of educators and social workers and other target groups.	X	X	X	X	
19. School readiness camps for rural children with mild and moderate disability.	X				
20. Seminar "Multi-sectoral Collaboration for Equalization of Opportunities for Persons with Disabilities" (Bukhara, 1998). ⁷	X			X	
21. Two subregional workshops for teacher educators on inclusive education to facilitate networking.		X	X		
22. Reference materials for different categories of education personnel in support of inclusive education.				X	X

- The success of the EFA 2000 Assessment was largely because three principles were observed: local ownership through the establishment of National Coordinators as the government's representative in each of the countries involved; decentralization of responsibilities to countries and regions, through the setting up of Regional Technical Advisory Groups (RTAGs) which determined their work plans and raised much of the required resources independently of UNESCO Headquarters; and broad-based partnership through the inter-agency EFA Steering Committee, the RTAGs and national structures which ensured full participation of all stakeholders, most notably of the countries themselves. Overall, the EFA 2000 Assessment managed internationally to raise extrabudgetary funds of approximately \$6 million. At the national and regional levels, resources provided more than matched this figure.
- (7) The distance education diploma programme through the Indira Gandhi National Open University pioneers a modality for providing high quality cost-effective upgrading programmes targeted at teacher-education institutions. The extrabudgetary Pilot Programme on Multigrade Schools, funded by the Norwegian Government, is developing a model that includes curriculum development, textbook development, teacher training, construction of low-cost but permanent buildings utilizing local building materials, local manufacture of suitable furniture, community participation and government support. The programme has been very successful. Its evaluation is about to be completed.*
- (8) The E-9 countries found the EFA 2000 Assessment exercise extremely useful as it provided decision-makers at all levels with hard data on EFA, which is an essential tool to improve existing policies. The countries worked together successfully, sharing their experiences on subjects such as women's education and distance education.
- (9) As regards extrabudgetary funds** of the Education Sector, approximately 37% of the total received under Programme I.1 Basic education for all (\$26,040,000), mainly directed towards the International Consultative Forum on Education for All (which alone received over 9% of the funds of the Sector) and "Reaching the unreached". Other strongly supported substantive areas are the expansion of primary education systems (including special needs education) and literacy, post-literacy and basic adult education.

C. Lessons learned and their implications for the future

- (10) One of the most important lessons of this biennium is that the expectations of Member States and the international community vis-à-vis UNESCO, in view of its leading role in the field of education, far exceed the Organization's capacity in terms of both human and financial resources. While internal management decisions can improve certain shortcomings (e.g. streamlining the field office structure), it is also necessary that the governing bodies take decisions on redefining priorities and streamlining the programme accordingly. Reductions in financial provision must be reflected in programmes if the quality of programme delivery is not to suffer. This remark applies to the entire Major Programme I.
- (11) Primary education programmes should be built up gradually with Member States until they have achieved their objectives. This is a slow process. Conferences and symposia are particularly useful in launching initiatives and providing opportunities for the sharing of experiences. When national governments are committed to bringing about change in the education system, the limited resources of UNESCO have a very effective catalytic role. Interregional initiatives are important so that regions can also learn from each other. Cooperation between Headquarters, field offices and the UNESCO institutes

- Participatory reinforcement of the contribution of non-formal education to the overall performance of national systems of basic education.
- Possibility to consult and work with NGOs collectively on substantive matters and international conferences/events such as EFA
- Recognizing the need to prepare more women to participate in decision-making in non-formal education.
- 7. Joint activity with ILO, UNICEF and WHO.

^{*} Through the utilization of distance education to upgrade teachers, the provision of low-cost electronic libraries of teaching/learning materials, the utilization of African human and financial resources, the involvement of communities in the establishment and decision-making processes of their schools, and assisting governments in adopting policies and strategies that are both technically sound and affordable.

^{**} The figures represent 1999, but according to budgetary practices the percentage would remain the same for the whole biennium. The total amount received in 1999 corresponds to \$79,094,000 (without the institutes) and the figures mentioned in this document represent 90.4% of that amount. The remaining 9.6% went to projects with no correlation to specific main lines of action. As regards future substantial support, greater involvement of UNESCO in project formulation activities should positively change the present state of affairs of all programmes and subprogrammes.

	Particularly unsuccessful activities:					
		Un	derlying re	asons relat	e to choice	of:
	Activity	Subject matter	Place/ time	Participants/ target users	Modality of action	Other
1.	Studies and situation analyses on street and working children to facilitate action.					X8
2.	Case studies on practices in addressing the needs of marginalized/excluded groups (extrabudgetary).				X	X ⁹

strengthened and primary education programmes expanded. More resources are needed to assist Member States in improving the teaching and learning environment. This is critical in the follow-up to Dakar. The reform programmes will continue to focus on promoting education systems that are inclusive and that respond to the needs of the poor.

- (12) UNESCO's strength in terms of early childhood care and education lies within three main areas: training and capacity-building; networking and partnership-building; and information and documentation. Early childhood care and education partners in the field contribute to UNESCO's specialized clearing-house and networking role, providing access to global documentation and perspectives for all. UNESCO should focus its work on integrating early childhood care and education policies and systems, including the development of indicators; strengthening parent/family education; and reinforcing early childhood information, advocacy and networking.
- (13) There is a clear need for greater coherence in terms of strategies and for greater political commitment to literacy and women's education. Locally generated information and experiences should be used to develop further upstream policy- and strategy-building. Matching experience and technical expertise relative to the demands of the task is important. Strengthening non-formal education, improving the quality of learning and literacy, monitoring and assessing effectively our actions and ensuring that the education system is inclusive and flexible by bridging the gap between the formal and non-formal education are all vital. UNESCO should not support institutions for "core costs" for administrative and institutional functions. Rather, strictly defined contractual responsibilities and outcomes, with funding contingent on agreed conditionalities, should be the rule.
- (14) Activities to reach the unreached children require collaboration with experienced and committed non-governmental institutions and the involvement of governments in educational and even survival activities. The need

to strengthen efforts for the mobilization of political will of governments is crucial not only for combating the social exclusion of children, but also for attempting to eradicate the phenomenon.

- (15) The lessons derived from the International Consultative Forum on Education for All are conveyed by three words: partnership, decentralization and ownership. Never before have so many countries (165) produced comprehensive national reports on the status of basic education or have so many partners made such an effort to contribute to a wide-scale assessment, involving extensive cooperation beyond national borders. The importance of basic education for all is fully recognized and is seen as the cornerstone in poverty eradication, and achieving gender equity, and equal opportunity for women and girls. There is a further need to build on the partnership, decentralize influence and control, and promote ownership of the results, the planning and the implementation of the joint efforts.
- (16) As regards "Education for all in Africa", the UNESCO institutes can play a crucial role in improving access to and quality of education. Distance education is playing an increasingly important and cost-effective role. UNESCO should lend support to distance education programmes as one of its major modalities for strengthening institutional capacities. UNESCO can provide assistance in developing suitable and relevant educational models and materials through affordable modalities and has an important role in developing the professional and technical skills in new technologies. UNESCO should utilize wherever possible the capacities of centres of excellence worldwide. (17) It is important in the E-9 countries to give continued and increased attention to the EFA 2000 Assessment and its follow-up, to literacy, to teacher training, to girls' and women's education, and to educational technologies. The number of joint projects needs to be increased substantially, to enhance the level of sharing of experiences. The nine UNESCO offices need to be strengthened in terms of staff and funds, in order to work more effectively, in full partnership with national bodies and other agencies.

^{8.} Financing.

The countries did not manage to provide accurate information; the case studies provided reflected the "traditional" special education paradigm.

Programme I.2 Reform of education in the perspective of education throughout life

I.2.1 - Educational strategies for the twenty-first century

Contribution to the attainment of the objectives of the Programme Resolution				
			ntribu objec	
Results effectively achieved by main line of action	Resolution No.	High	Mod	Low
Promoting education systems responsive to the challenges				
of the twenty-first century				
1. National capacities in the field of reconstruction, reform and elaboration of policies and	29 C/Res. 1	X		
programmes and the development of stronger and more effective education systems in	para. 2.B(a)			
developing countries by means of technical assistance.				
2. Preparation and introduction of transitional programmes of action for the reconstruction of		X		
education systems in countries in post-conflict situations.				
3. Identification, development and implementation of education programmes and projects			X	
(Albania, Mauritania, Mali).				
4. Policy-makers and the general public in Member States better informed about current trends		X		
in education, especially the extent to which the right to education as defined in the Universal				
Declaration of Human Rights is implemented, through the publication of the <i>World</i>				
Education Report.				
5. Improved common understanding of the concepts and processes related to the formulation of			X	
policies and programmes for educational reform and educational development by means of a				
methodological handbook on input activities and international cooperation.				
6. Awareness raised of the importance of learning throughout life among key policy-makers in		X		
Member States, the World Bank and NGOs through joint seminars, speeches and				
presentations.				
Information and documentation services to sustain the renewal				
of education systems				
Policy-makers, teachers and other specialists in education better informed about the situation	29 C/Res. 1		X	
in education today through dissemination of some 350,000 printed and audiovisual	para. 2.B(b)			
documents ¹⁰ and expansion of promotion of the Education Sector's Internet website content,	1			
in three languages.				
2. Strengthened cooperation within UNESCO and with UNESCO's partners in the field of		X		
education providing an extension of the education information network.				
Learning Without Frontiers: breaking down barriers to learning				
1. Innovative practice strengthening in Member States partnership-building and networking. ¹¹	29 C/Res. 1		X	
2. Technical inputs on open and distance learning in several Member States, notably in Africa,	para. 2.B(c)		X	
through pilot projects on new information technology.				
Adult and continuing education: recognizing learning acquired outside				
formal systems				
Further awareness of the CONFINTEA ¹² Declaration on and Agenda for the Future through	29 C/Res. 1	X		
increased networking and publication.	para. 2.B(d)	1.		
2. National planning and policy-developing capacities upgraded through national policy and	F ()		X	
inter-country exchange.				
3. Member States in all regions sensitized to the importance of adult and continuing learning. ¹³		X		
Technical assistance for the renewal of education systems				
Improved educational buildings and furniture in several Member States.	29 C/Res. 1	X		
Maintenance of educational buildings and furniture improved through provision of	para. 2.B(e)	-	X	
guidelines and manuals.	1 (-)		-	
3. Member States better prepared for natural disasters as a result of technical assistance.		X		
4. Further development of favourable reading environment in developing countries through a			X	
methodology for a study on balancing subsidies and market economy force in publishing			-	
industry.				
•				

(18) The services provided by UNESCO in the framing of policies and strategic programmes for reform have been primarily for the benefit of developing countries, chiefly some of the least developed African countries. In spite of budgetary restrictions on the regular programme, a high proportion of requests met with a favourable response thanks to the mobilization of considerable extrabudgetary resources, in particular from UNDP. For lack of human and financial resources, the unit was not in a position to respond favourably to all requests for technical assistance. The International Commission on Education for the Twenty-first Century report, Learning: The Treasure Within, has now been published in over 25 languages.* This report led to many debates and discussions in 1998-1999. Recommendations have been translated into policy and legislation in many countries and reached a wide audience. Education policies in several Member States have been directly inspired by the report. The World Education Report 2000 has been published in English and French, and will also appear in the other four languages of the Organization. The external evaluation of UNESCO's world reports will be presented to the Executive Board (160 EX/45).

(19) The factors leading to the success of the documentation and information services were the intersectoral nature that highlights the links between educational programmes and those in the other sectors, and the use of a wide range of information and communication technologies. The use of new technologies should be increased and interactive cooperation with National Commissions, an important mechanism in decentralization and the development of communication infrastructures in developing countries, in particular in the Africa region, should be strengthened. The results of the evaluation of periodicals, documents and publications were made available to the Executive Board at its 156th session (156 EX/INF.10).

(20) During the 1998-1999 biennium, Learning Without Frontiers focused on experimental activities aimed at (i) promoting new visions on learning, and (ii) the use of ICTs to enhance learning and the learning environment. They were implemented through the Learning Without Frontiers (LWF) network, involving UNESCO field offices as well as through continued intersectoral cooperation. However, it never functioned as an integral component of Major Programme I. Learning Without Frontiers focused on networking and partnership-building.

(21) Success factors for adult and continuing education are attributable to: strong support and involvement of Member States, NGOs and civil society; decentralization of follow-up and the transfer of responsibility to the

UNESCO Institute for Education (UIE); established cooperation with the UNESCO Secretariat, field offices and institutes; interest and support of donors. As regards the renewal of education systems, most of the activities are supported by extrabudgetary funding sources permitting the carrying out of a wide range of projects and the development and expansion of programme activities.

(22) An important factor contributing to the improvement of educational buildings includes close collaboration with a range of different parties for the overall benefit of the projects concerned (e.g. student participation in project implementation has helped to reduce project costs while at the same time generating on-the-job training possibilities and exchange and dissemination of knowledge). Another factor is the strengthening of national capacities through development of norms and standards for school building design and construction, the principles of which can also be applied to development of school building design prototypes and master plans, thus adopting a holistic approach for the renewal of education systems. Sustainable success has been achieved by ensuring active participation and collaboration with the Member States and, wherever possible, collaboration with other agencies and NGOs including UNICEF and UNDP so as to pool expertise and resources. (23) Approximately 37.9% of the total of extrabudgetary funds of the Education Sector was received under Programme I.2 - Reform of education in the perspective of education throughout life, and Subprogramme I.2.1 -Educational strategies for the twenty-first century.

^{*} Several hundred thousand copies have been printed.

Including the multimedia package UNESCO-50 Years for Education, the World Education Report, the Education Catalogue, leaflets, posters and other documents produced by the Education Sector.

^{11.} E.g. Central American countries, Colombia, Egypt, India, Morocco, Mozambique, Turkey and Zimbabwe.

^{12.} Fifth International Conference on Adult Education.

^{13.} Africa: Adult Learners' Week, national seminars on educational reforms, regional and subregional consultations. Arab States: specific focus on access to adult learning through media and on new information technologies, in cooperation with UNEDBAS. Asia and the Pacific: policy encounters established in cooperation with PROAP in China, Philippines and Thailand. Latin America and the Caribbean: education centred on inclusion of indigenous people. Europe: holding of various seminars on lifelong learning and literacy.

Particularly successful activities:		D: :			
Activity	Catalytic role		Multiplier effect	Added value	Other
Cooperation with regional organizations and mechanisms.	X14	X	X	X	
2. Assessment and case studies: education in situations of emergency and crisis.	X	X	X	X	X15
3. Cooperation of partners in the field in emergency education.	X	X	X	X	X16
4. Learning throughout life seminar in Lisbon, collaboration with the Gulbenkian Foundation.	X				X ¹⁷
5. Conference in Melbourne on the widespread applications of the Delors report.	X		X	X	
6. CONFINTEA follow-up.	X	X	X		
7. Preparation of EXPO 2000 (Building Learning Societies).		X		X	
8. Rehabilitation of schools and provision of school furniture in the Palestinian Autonomous Territories.			X	X	
9. Norms and standards for design of school buildings and furniture in Morocco.	X		X		
10. Prototype school building in Iraq.	X	X			
11. Preparation of a master plan for a youth centre in Bhutan.			X		
12. Guidelines describing school rehabilitation, furniture production and provision of school materials in Iraq.	X		X		
13. Arabic versions of the Guide for Sustainable Book Provision from Plan to Print and A Framework for the Development of National Policies for the Provision of Training Materials and Schools and Non-Formal Education Programmes are completed for printing.				X	
14. Management training manual for publishers to address the unique challenge of publishing industry as information industry under preparation. ¹⁸	X		X	X	
15. Encouragement of local production of quality chalk as a basic education industry in developing countries.	X		X		

	Particularly unsuccessful activities:					
			Underlying reasons relate to choice of:			of:
	Activity	Subject matter	Place/ time	Participants/ target users	Modality of action	Other
1.	Support for the organization of transitional programmes of action for the reconstruction and development of education systems in countries in a post-conflict situation.					X ¹⁹
2.	Operational assistance in the field in situations of emergency and crisis.					X^{20}
3.	Enrichment and renewing of printed and multimedia collections of educational publications, in cooperation with ED units and away from Headquarters, and subscriptions.					X ²¹
4.	Development of prototype buildings for specific natural disaster-prone areas.					X ²²

C. Lessons learned and their implications for the future

- (24) The development of strategic policies and programmes for reform has fully achieved its goals in the case of certain Member States such as Mali and Chad, in that it has facilitated political dialogue among national decisionmakers, civil society and school system partners and led to the organization of successful sectoral round tables. The Working Group on Education Sector Analysis (WGESA) has completed an inventory and analytical review of 229 sectoral studies on education carried out in Africa between 1990 and 1994 entitled "Analyses, agendas and priorities for education in Africa". As regards the follow-up to the Report of the International Commission on Education for the Twenty-first Century, the successful collaboration with the Gulbenkian Foundation in organizing a seminar on learning throughout life has shown the value of cooperation with NGOs. Task-sharing eases the burden for both partners and increases the value of the content.
- (25) Taking into account the development of information and communication technologies, the financial and human resources, and the functions of documentation and information services, must be rethought. Cooperation with National Commissions, who should take on more pluriministerial responsibility and become a very important and indispensable mechanism in decentralization, must be strengthened and UNESCO should attempt to raise extrabudgetary resources in order to contribute to reinforcing communication/infrastructures and equipment, particularly in the least developed countries. The external evaluation

- of the Education Sector's periodicals, documents and publications has raised a number of pertinent questions on the sector's publication strategy. A new strategy has not yet been defined.
- (26) The Learning Without Frontiers initiative has been suspended as a separate programme. Its objectives will be integrated in a new strategy concerning the application of new technologies in the field of education.
- (27) Although many activities recommended by CONFINTEA have been implemented, the numerous themes resulted in some fragmentation and overlap with other programmes. A mechanism should be developed for a more focused follow-up and for monitoring activities undertaken by other partners and organizations.
- (28) With regard to the renewal of education systems, it is important to adopt a holistic approach when implementing projects concerned with educational buildings and facilities. Development of norms and standards for school building design and construction, rehabilitation of school buildings, provision of school furniture and educational materials, are all activities that are interrelated and should not be considered in isolation from each other. Neither should they be considered in isolation from the educational policies and requirements so that the real needs of the beneficiaries can be addressed.
- (29) While there is enormous demand for assistance from Member States, greater than can be met with the available resources, financial and human, it is critical to build on existing expertise and not be afraid to replicate successful project ideas while always looking for ways to improve them.

^{14.} Catalyst role for the Working Group on Sectoral Analysis in Education (WGESA) established as part of the Association for the Development of Education in Africa (ADEA).

^{15.} New strategy and leader role in this specific area.

Normative and preventive role linking humanitarian assistance and reconstruction programmes.

^{17.} The seminar was a central element in the Gulbenkian Foundation's new interest in educational matters.

Based on the seminar for publishers in China, 17-22 January 2000, on Managing organizations during change strategy and financial planning for growth.

^{19.} Lack of human and financial resources.

UNESCO must rapidly develop an emergency educational programme.

^{21.} Lack of financial resources.

^{22.} Lack of funding.

I.2.2 - Renovation of general secondary and vocational education

	Contribution to the attainment of the objectives of the Programme Resolution			ntribu	
	Results effectively achieved by main line of action	Resolution No.		object	
			High	Mod	Low
Re	enovation of secondary education: structures, contents and networks				
1.	Secondary education and youth reform promoted in the Asia-Pacific region through the	29 C/Res. 1	X		
2	establishment of clearer priorities for their further development. ²³ Teaching techniques that respect cultural traditions of pedagogy modernized through the	para. 2.B(f), (g)	X		
۷.	refinement and replication of a school-based curriculum development and staff development model for the Pacific.		A		
3.	Greater awareness and exchange of information on secondary education reform through a			X	
	website and country case studies on innovative approaches.			٠,	
4.	Increased collaboration to explore modes of cooperation on eight priority issues in secondary education reform and youth policy, including curriculum policies, through a			X	
	general agreement in United Nations, IGO and NGO bodies at the Inter-agency Consultative				
	Group on Secondary Education Reform and Youth Affairs, UNESCO, Paris, June 1999.				
Sc	ience and technology education				
	Capacity-building enhanced and intensified in science and technology education (STE) by	29 C/Res. 1		X	
	means of workshops ²⁴ and the strengthening of UNESCO's clearing-house function in	para. 2.B(f)			
	STE. ²⁵				
2.	Integrated and interdisciplinary approaches to STE encouraged and introduced, notably in			X	
2	the fields of health, nutrition and environment. ²⁶			v	
3.	Popularization of S&T increased among children through launching of the International Campaign on children's views on science in the twenty-first century.			X	
D	eventive education against drug abuse and AIDS				\vdash
1.	Thirty decision-makers from ministries of education mobilized and trained on issues related	29 C/Res. 1	X		
1.	to HIV/AIDS and education, in Africa and Central Asia.	para. 2.B(h)	21		
2.	Formulation and implementation of 14 national plans of action in Asia/Pacific, South Africa	F ()	X		
	and Latin America.				
3.	Teacher training programmes set up and curriculum developed or adapted/translated and			X	
4	used, in Latin America, Asia and in the Arab States.		37		
4.	Greater awareness of HIV/AIDS messages to women's groups in local communities in 17 African countries through the elaboration and utilization of culturally appropriate		X		
	materials for grass-roots women's organizations.				
5.	Increased exchange of information and experiences in the field of drug abuse prevention,			X	
	through the expansion to Africa of the UNESCO/EC PEDDRO network.				
Te	acher education and improvement of the status of teachers				
1.	Teachers' status improved in the Pacific subregion as a result of ILO-UNESCO	29 C/Res. 1		X	
_	Recommendation. ²⁷	para. 2.B(i)			
2.	Enhanced information-sharing on issues pertaining to the educational, social and economic			X	
	conditions of teachers, through the establishment of an ongoing working group by the Interagency Consultative Group on Secondary Education Reform and Youth Policy.				
	ternational Project on Technical and Vocational Education Increased awareness, through the establishment of functional links within the framework of	29 C/Res. 1	X		
1.	the UNEVOC network, among technical and vocational education experts from more than	para. 2.A(j)	Λ		
	100 Member States.	1()			
2.	Establishment of references for national policy reforms in 50 countries through the			X	
	introduction of new concepts and best practices.				
Eı	llarging girls' access to scientific, technical and vocational education				
1.	Awareness in Member States of the important role of TVE in socio-economic development.	29 C/Res. 1	X		
2.	Preparation and introduction of a new international programme on technical and vocational	para. 2.A(f)	X		
	education.				

- (30) Regional cooperation and information-sharing at all levels were promoted through the UNESCO-ACEID International Conference on Education.* The Quito seminar was a first step in a daunting process and the topic was a series of difficult questions to be answered. To what priorities for secondary education reform should the ministries of education of all LAC countries be asked to eventually subscribe in 2000-2001? What are the best means to identify those priorities nationally, then subregionally, through what modes of research and seminars: and funded by what means? The participants reached broad consensus regarding priorities.
- (31) The Inter-agency Consultative Group on Secondary Education Reform and Youth Affairs has made a positive start with the various partner agencies examining constructive and concrete ways of collaborating and cooperating with regard to secondary education reform and the education of youth.
- (32) Main factors for success for science and technology education include the broadened approach to basic science and technology education putting more emphasis on societal issues, notably in relation to the environment, renewable energy sources, health, nutrition, etc., totally in line with global trends in this field and expectations of Member States. Reinforced cooperation with the Science Sector was an additional factor.** This success was achieved in spite of numerous budgetary constraints throughout the biennium, which negatively affected the planning and implementation of activities, as well as their cost-effectiveness. An additional difficulty encountered included the lack of adequate expertise at Headquarters and in field offices in technology education.
- (33) About 90% of the activities in the field of preventive education against drug abuse and AIDS were implemented under extrabudgetary financing. Such dependency on extrabudgetary sources can negatively affect their continuation.***
- (34) The Pacific seminar was successful; explicit use of both the 45th ICE recommendations and the ILO-UNESCO normative instrument to produce practical follow-up in the subregion and the tripartite constituency of the seminar (education/labour/employers) contributed to its success. The explicit and followed-through priority of the seminar was to relate the education and labour agenda to an overarching concern for subregional culture and for using the normative instrument to help build national capacities in teacher training from shared cultural traditions of the subregion.
- (35) The \$82,600 extrabudgetary Education International/World Bank/UNESCO/ILO project is of interest

mainly because the donor was the World Bank and the recipient was the Education International. The funding dynamic and the participation of the World Bank in the training seminars for union leaders resulted in open dialogue between these two bodies. Constructive dialogue was established among teachers' union leaders, World Bank officials, education authorities, and UNESCO and ILO representatives through two subregional training workshops on education-related economic issues in which 16 African countries participated.

(36) The Seoul Congress was very successful. Recommendations and requests for concrete follow-up actions indicated a high level of stakeholder satisfaction. The success is attributable to: the contribution of the host country, the Republic of Korea, of approximately \$500,000 and provided an excellent team to carry out final arrangements at the Congress site; AusAid, Norway, Finland,

- * Some 600 participants from 35 countries worldwide, mainly from the Asia-Pacific region (high-level educators such as Ministers of Education, Directors-General of education, teacher educators, university academics, curriculum developers, policy-makers, teachers and school-level administrators, parents and members of the business community).
- ** Through the contribution to the World Conference on Science (Budapest, 1999), the organization of the education workshop, the co-organization of the women's workshop and preparative African forum, the publication of a special issue of *Connect*, the contribution to the PACSICOM Conference (Maputo, 1998), through the co-organization of the education and information workshop and the collaboration with IOC in the preparation of three manuals for schoolchildren on the sea.
- *** The European Commission had to suspend for several months all its contracts with its partners, including UNESCO, in 1999.
- 23. As a result of the UNESCO/ACEID International Conference (Bangkok, December 1998): "Secondary education and youth at the crossroads: Innovative visions for a new century".
- 24. At regional level (Arab States, Asia, Europe and Latin America); subregional level (Aral Sea region, West Africa); national level (Bangladesh, Cuba, Nepal, Ukraine, Zambia), as well as the local level (India, Egypt).
- 25. Through the publication and dissemination to over 175 Member States of six issues of *Connect* in seven languages, the reinforcement of the STE website through uploading of resource materials, prototype teaching materials, publications, newsletters and information, etc.
- 26. Health: through collaborative agreement with WHO in the field of health education, publication of one issue of Connect (No. 2, 1998), launching of two global surveys on school health issues and initiation of an inter-agency initiative on school health. Nutrition: contribution to publications within the framework of the ACC Sub-Committee on Nutrition. Environment: relaunching of the SEMEP (South-East Mediterranean Environment Project), launching of the Aral Sea Environmental Education Project, publication and dissemination of environmental education posters on the sea.
- Emerging from an ILO-UNESCO seminar for 12 island States and Australia and New Zealand in Nadi, Fiji, October 1998.

	Particularly successful activities:					
			Distinguishing features			
	Activity	Catalytic role	Innovative character	Multiplier effect	Added value	Other
1.	Actions to prepare medium— and long-term general secondary education reform in Latin America and the Caribbean.		X	X		
2.	Dissemination of Low-Cost Equipment for Science and Technology Education (E/F).		X	X		
3.	Resource materials and prototype teaching materials such as the <i>UNESCO Resource Kit on Science and Technology Education</i> , including a teachers' manual, activity sheets and a video cassette, a CD-ROM on recycling and Vol. VII of <i>Innovations in Science and Technology Education</i> .		X	X	X	
4.	International youth campaign launched for a twenty-first century free of drugs.	X	X	X		
5.	Pilot project launched in all government colleges of education on HIV/AIDS-related issues in Madhya Pradesh.	X		X		
6.	ILO-UNESCO Seminar on the Status of Teachers in the Pacific, Nadi, Fiji, October 1998.	X	X	X	X	X ²⁸
7.	Second International Congress on Technical and Vocational Education.	X	X	X	X	X ²⁹

Particularly unsuccessful activities:					
Activity	Un	derlying re	asons relat	e to choice	of:
	Subject matter	Place/ time	Participants/ target users	Modality of action	Other
Strengthening and extending Project 2000+ national task forces.			X	X	X ³⁰

France, Japan, ISESCO, European Training Foundation, ILO and ALCATEL; a high degree of cost-effectiveness was achieved through a range of mechanisms (including consultants for the substantive preparation) and the effectiveness of decentralization (a series of regional preparatory conferences were held prior to the Seoul Congress to bring into focus the regional inputs to the Congress).

(37) Some 12.1% of the total of extrabudgetary funds of the Education Sector was received under Programme I.2 - Reform of education in the perspective of education throughout life, Subprogramme I.2.2 - Renovation of general secondary and vocational education (\$9,575,000), mainly directed towards the International Project on Technical and Vocational Education (UNEVOC) and science and technology education. Another strongly supported substantive area is preventive education against drug abuse and AIDS.

C. Lessons learned and their implications for the future

(38) The annual ACEID Conferences on Education have been particularly successful in mobilizing extrabudgetary funds to cover the costs associated with running the conferences, including financial support for participants from LDCs, and to cover the costs of keynote and other invited speakers; and the funds were important catalysts for facilitating high-profile follow-up actions, including publications and materials for a clearing house in the Asia-Pacific region on secondary education reform.

(39) Strategies for the future should include continued emphasis on making science available to all with more integrated approaches and broader definitions of science education that embrace health education, environment, etc.; renovated teaching methods emphasizing scientific skills and cognitive processes; increased focus on new technologies; and attempts to reduce stereotyping of science with a view to improving participation of disadvantaged groups, notably girls and young women. With the increasing dependence of societies across the world on the rapid advances made by science and technology the acquisition of scientific and technological knowledge and skills has become a major priority notably for the developing world. (40) There is a need to enhance UNESCO's visibility and role both at international, regional and national level in the field of education for HIV/AIDS prevention. Priority should be given to implementation rather than to the visibility. Upstream approaches, while corresponding to UNESCO's comparative advantage, are not always visible in fine. There is therefore a need to better communicate on UNESCO's role. Mobilizing decision-makers among ministries of education usually creates a multiplier effect and guarantees a certain sustainability of programmes, except when there are several ministerial changes within a limited number of years. There is a need in the future to mobilize officials from a lower level who would be in a position to follow the projects/programmes despite the ministerial changes.

(41) Clear priority should be given in the medium term to the follow-up of ILO-UNESCO subregional seminars to improve the training and working conditions of teachers. The new activities of the Institute for Statistics, as they relate to including more reliable teacher-indicators starting in 2000, constitute a promising precedent for this type of follow-up.

(42) The efficiency of the UNEVOC network depended to a large extent on the information and communication technology (ICT) capability of individual UNEVOC centres. Equipping the centres with the necessary ICT infrastructure would therefore greatly enhance their ability to receive and disseminate information.

(43) A substantial reallocation of funds would be required to meet the Member States' expectations following the Seoul Congress. Several Member States have requested assistance to reframe their national technical and vocational education and training (TVET) policies. Some of these are in post-conflict situations and would like to empower their youth with the skills to engage in productive livelihoods. Thus TVET is perceived not only as a branch of education but also as a means of restoring social stability.

^{28.} The underlying long-term goal of the activity, contained in the recommendation to create a Pacific Teacher Registration Board, was to strengthen national capacities in the island-States for doing their own teacher training. In the medium term, UNESCO could well promote interregional dissemination of this seminar with the Caribbean, for example, since the Caribbean subregion has some similar characteristics to the Pacific regarding gender-equity issues for boys, inter-island logistics affecting travel and communication, and brain-drain issues, all pertaining to teacher training and the conditions of teachers.

^{29.} Identified possible trends in the early years of the new century.

^{30.} Lack of response from partners and insufficient funding.

I.2.3 - Higher education and development

	Contribution to the attainment of the objectives of the Programme Resolution					
	Desile official and invariant in a faction	Resolution No.		Contribution to objective		
	Results effectively achieved by main line of action	Resolution No.	High	Mod	Low	
Tl	ne role and functions of higher education					
1.	In the field of policy and reform, policy advice provided to developing countries and countries in transition for the implementation of reform of their higher education systems and for the establishment of new universities. ³¹	29 C/Res. 1 para. 2.B(k)	X			
2.	Active partnerships maintained and strengthened with the main IGOs and NGOs competent in higher education. ³²		X			
3.	Debate on higher education intensified in universities via the UNITWIN/UNESCO Chairs Programme. ³³			X		
4.	Reform in the countries in transition and those with problems of social cohesion implemented and further debate on European higher education promoted. ³⁴		X			
	NITWIN/UNESCO Chairs Programme					
1.	Inter-university cooperation strengthened through improved sustainability of UNITWIN/UNESCO Chairs.			X		
	Concrete support in strengthening and improving the capacity in developing countries provided, mainly in Africa and Latin America and the Caribbean.		X			
	Awareness increased of policies of open and distance education through guidelines provided to educational decision-makers. ³⁵			X		
	Strengthening of Palestinian, European and American inter-university cooperation through the PEACE Network. ³⁶			X		
	Adoption of the Declaration and Framework for Priority Action to guide future worldwide renewal and reform in this sector. ³⁷		X			
6.	Infrastructure put in place for effective follow-up action at national, regional and international levels. ³⁸			X		
	omotion of academic mobility					
1.	Academic mobility ³⁹ in the field of higher education enhanced through <i>inter alia</i> the follow-up of the Joint Council of Europe/UNESCO Convention on the Recognition of	29 C/Res. 1 para. 2.B(m), (n)	X			
	Qualifications concerning Higher Education in the States in the European Region. ⁴⁰					
2.	Broader implementation of the Recommendation on the Status of Higher-Education Teaching Personnel. ⁴¹			X		
3.	Strengthened and intensified teaching and learning capacities at higher education level regional activities, particularly in Africa. ⁴²			X		

(44) The growing number of countries, across all regions, undertaking action related to the reform and renewal of higher education demonstrated that the World Conference on Higher Education was a timely activity. The large attendance at the WCHE clearly attested to the central relevance of the conference objectives and of the higher education sector itself for social and economic development. The numerous stakeholders involved (IGOs, NGOs, the economic sector, parliamentarians, etc.) have continued their support for the WCHE dynamic by being closely associated with various activities planned as part of the Follow-up Strategy in the 2000-2001 biennium.

(45) Efforts were employed to improve geographical and subject coverage of the newly created Chairs and to ensure the self-sustainability of new Chairs. Several actions were undertaken in order to improve internal house-wide coordination and management of this truly interdisciplinary and inter sectoral programme. The UNITWIN/UNESCO Chairs Programme involves 338 established Chairs and 32 established networks, located in over 500 institutions in more than 105 countries in all regions of the world. Several Chairs established during the precedent biennia have evolved into truly international networks (e.g. ORBICOM). The sustainability of the majority of UNESCO Chairs was assured through widening their partnership with society, including the economic sector.* An external evaluation of the programme will be presented to the 160th session of the Executive Board. Despite limited funds from UNESCO, all Chairs and networks have found means to expand their activities.

(46) Almost \$3 million of extrabudgetary funds received under this subprogramme were mainly directed in support of activities relative to the role and functions of higher education and to the UNITWIN/UNESCO Chairs Programme.

C. Lessons learned and their implications for the future

- (47) The emphasis on regional specificity constitutes an important component in UNESCO's support to the global debate on higher education that should be pursued in the future. The decentralization of funds has a positive impact in that regional action can be undertaken. However, overall, the budget is too often small and fragmented and Regional Offices must actively seek extrabudgetary funds to ensure sufficient resources.
- (48) Sustainability of UNESCO Chairs in the least developed countries, particularly in Africa, remains a real concern due to budget limitations.
- (49) It has been very beneficial to closely link the WCHE Follow-up Strategy to those of other major conferences,

notably the World Conference on Science and the Second International Congress on Technical and Vocational Education, as well as to the EFA 2000 Assessment. The synergy generated by coordinated results and their applications will ensure that, on the one hand, UNESCO continues to lead worldwide debate in these fields, and, on the other hand, is able to cross-fertilize the reflection process, which helps designing more relevant and effective cooperative activities.

- * A meeting of UNESCO Chair-holders took place within the framework of the World Conference on Higher Education (WCHE) on 8 October 1998 and two editions of the UNITWIN Directory were produced (1998 and 1999). An external evaluation of the programme started in September 1999. The UNITWIN database was established and a relevant web page created on the Internet
 - http://www.unesco.org/education/educprog/unitwin/index.html
- Countries in Eastern and South Eastern Europe and Liberia, Gambia, Bolivia, Saudi Arabia, Cambodia, Viet Nam and United Republic of Tanzania were involved.
- 32. The 6th NGO Collective Consultation (May 1998) provided input to the WCHE Round Table on Business Ethics with AIESEC (December 1998).
- 33. Meetings and publications resulting from projects in the UNITWIN/UNESCO Chairs Programme.
- 34. UNESCO-CEPES project "Ten Years After and Looking Ahead: A Review of the Transformation of Higher Education in Central and Eastern Europe" with 12 case studies on CEE countries; position paper on the "Further Development of Higher Education in South-East Europe"; publication of the CEPES quarterly review *Higher Education in Europe*.
- 35. Policy paper published on Open and Distance Learning (E,F,S).
- 36. Palestinian-European Academic cooperation in education.
- 37. The WCHE had three aims: wider access on merit, modernization of systems and institutions, enhanced relevance and links to the world of work 1998: completion of the regional preparatory meetings (Beirut and Toronto); holding of the WCHE (October 1998) with 5,000 participants and 130 ministers.
- 38. 1999: appointment of the International WCHE Follow-up Committee and Regional Follow-up Committees; nominations of 350 national, IGO, NGO and donor focal points; publication of the WCHE Proceedings including the final report on electronic archives; wide dissemination of these documents to Member States.
- 39. A Chinese version of the *World Guide to Higher Education* published and *Study Abroad* issued in book and CD-ROM form.
- 40. UNESCO-CEPES, together with the Council of Europe, assures the secretariat of ENIC (specialized Joint Council of Europe/UNESCO network of information centres on academic mobility). Fifty-four States are involved.
- 41. The Executive Board of UNESCO at its 157th session (Autumn, 1999) has approved the extension of the mandate of the Joint ILO/UNESCO Committee of Experts in charge of the application of the Recommendation concerning the Status of Teachers (1966), CEART, to cover also the Recommendation concerning the Status of Higher-Education Teaching Personnel (1997).
- 42. BREDA has organized several workshops on university pedagogy (150 participants in total) and produced a *Guide on Teaching in Higher Education* for the attention of university teachers in Africa.

Special projects

Enhancement of learning opportunities for marginalized youth

- (50) This project aims to promote the socio-economic insertion of marginalized youth and isolated ethnic groups so that they can contribute to rural sustainable development and alleviate poverty. This requires both adequate policy development and grass-roots applications (at country level) with a view to empowering youth and young adults in income-generating skills to upgrade their living conditions.
- (51) Non-formal distance education and national policies in the field of basic education and training for marginalized and isolated ethnic groups have been established in 15 countries. Some 20 fund-raising and operational projects for youths on basic functional education, mixing incomegeneration and life-skills training were implemented. Training seminars and fellowships for national counterparts in distance basic education, didactic materials production and project managements were organized, as well as for non-formal educators in the participatory approach and active pedagogy.
- (52) Regular programme activities could play a more active catalytic role vis-à-vis extrabudgetary projects by disseminating information on innovations and "success stories" and thereby developing governmental authorities' awareness on the necessity of enhancing training opportunities adapted to the market outlets of the informal economy.

Promoting girls' and women's education in Africa

- (53) This project evolved as a programme by the end of the first phase. The second phase of it, launched in 1996 as a follow-up to the Ouagadougou Pan-African Conference on Education, saw the further development of guidance and counselling on gender-related issues through regional workshops for trainers of trainers in Malawi and Côte d'Ivoire, and for decision-makers, teacher trainers, and social and youth workers from 27 countries and the establishment of the Guidance, Counselling and Youth Development Centre for Africa. Some of the more successful activities were national training workshops for trainers in 11 countries, training materials in guidance and counselling, and training booklets and tapes for trainers for gender-sensitive programmes in non-formal education
- (54) The strategy of the programme is capacity-building within the cultural, social and economic contexts of the participating countries, allowing countries to define and adjust it to their individual needs.
- (55) The programme is moving into its consolidation and institutionalization phase. The most important lesson learned is that responsible officers in the ministries of education should give leadership to programmes that are intended to bring about a change in the education system.

Training workshops will continue and special attention will be given to the sustainability of the programme. The governments will be encouraged to continue to set up the Guidance and Counselling Units so that young people, particularly girls, in and out of school can have access to such services. Relevant UNESCO Chairs would also enhance national capacity-building.

- (56) The guidance and counselling programme* focuses primarily on school-age girls, with special attention to gender-sensitivity in both formal and non-formal education. The immediate beneficiaries are senior-level policy-makers and administrators, teachers and teacher trainers, literacy and non-formal education personnel and social workers; the ultimate beneficiaries are the girls and women in participating countries. Funded by UNESCO, DANIDA and Finland, the programme is carried out at the regional and national levels. It has received support from UNICEF, UNFPA, the United States and the Rockefeller Foundation, and it collaborates, in the French-speaking countries of Africa, with ISESCO.
- (57) The gender-sensitivity in the non-formal education component of the project is aimed at local professionals to prepare gender-sensitive materials for non-formal education in 19 countries. Materials cover areas such as: HIV/AIDS, domestic violence, the exploitation of girls employed as domestic servants, the lack of positive role models for women and girls, the economic potential of women through small business development, the negative consequences of child marriage; and the need for a more equal division of labour between men and women with regard to domestic responsibilities.
- * The programme, initiated in 1994, now reaches 27 participating countries, namely: Botswana, Burkina Faso, Burundi, Cameroon, Côte d'Ivoire, Gambia, Ghana, Guinea, Kenya, Lesotho, Liberia, Malawi, Mali, Mozambique, Namibia, Niger, Nigeria, Rwanda, Senegal, Seychelles, Sierra Leone, South Africa, Swaziland, Uganda, United Republic of Tanzania, Zambia and Zimbabwe. Each is at a different stage depending on when the country entered the programme.

Educational policy reform in LDCs

(58) No action has been taken on this special project in light of the EFA 2000 Assessment in order to avoid overlapping.

Scientific, technical and vocational education of girls in Africa

(59) This phase of the project emphasized the promotion and utilization of innovative activities at national and local level through the creation of a website and dissemination of relevant publications.* Cooperation with existing networks was reinforced and increased notably through official linking to the FEMSA project (Female Education in Mathematics and Science in Africa). Public awareness was enhanced through the joint organization with the Special project on Women and science and technology of the African Forum on Women and Science and Technology, Ouagadougou, 25-28 January 1999, as a preparation for the World Conference on Science in 1999. The promotion of science camps for girls was a particularly successful activity, leading to nationally initiated follow-up actions.

(60) The main factors leading to success include the positive response to the project by Member States, as well as the intersectoral cooperation in the preparation of the World Conference on Science. Areas and modalities of action that revealed particular interest include science camps with low-cost and hands-on science activities experiments as well as motivation campaigns for girls.

(61) Activities planned for the third and final biennium of the project take into account lessons learned during 1998-1999, and focus on the elaboration of a resource kit on science activities and experiments particularly selected to also meet the needs and interests of girls. The increasing recognition given by the world community to the importance of the acquisition of scientific and technological knowledge and skills by girls and women in the overall progress of society is a major issue to be taken fully into account in UNESCO's future medium- and long-term programmes. Given the overall success of the special project, its expansion to other regions could be envisaged in the upcoming Medium-Term Strategy.

^{*} Innovations in Science and Technology Education, Vol. VII, and five issues of the Special Project series on: Context and Recommendations, Guidelines for Programme Planning, Summary of 21 National Reports, Science Experiments for Girls and Motivating through comic strips.

Women, higher education and development

- (62) This project aims at strengthening the role and contribution of women graduates in the development process, particularly in Africa and in countries in transition. Improved advocacy, information exchange, training and research in specific gender-related fields (women in higher education management, science, social inclusion, culture and development) were among the main achievements. Some 500 women were trained across all regions via the activities of five UNESCO Chairs and two special project networks.*
- (63) Stocktaking on gender in higher education and sensitization of the higher education community took place at the global level. Member States and other higher education stakeholders made commitments to promote gender equity** and regional initiatives were developed to commence gender-related projects.*** Interest in national initiatives related to the promotion of gender equity in higher education was enhanced.****
- * The special project is composed of five UNESCO Chairs and two networks to promote women in higher education management, science/technology, social inclusion and culture/development. Each Chair and network has its own programme to strengthen advocacy, research, training and information exchange. Each project aims at a multiplier effect so that training received at international level is replicated at other levels (i.e. regional, national and institutional) by the specialists involved.
- ** At the WCHE (Paris, 1998), a debate on gender equity in higher education was sponsored by SIDA and attended by some 1,000 participants; the recommendations were included in the Declaration and Framework for Priority Action of the WCHE. Through this activity, a large number of decision-makers were sensitized to the issue of gender equity and Member States and other stakeholders made a commitment to its further promotion when adopting the Declaration and Framework.
- *** Each Regional Office pursues an analogous programme of activities to promote gender equity via the same modalities. For example, each office ensured that women were present in the various regional preparatory meetings for the WCHE; BREDA has supported activities of the two Chairs for women in science/technology (Swaziland and Ghana); CEPES implemented a programme on "Good Practice in Gender Equity in Central and Eastern Europe" in 1998-1999.
- **** One aim of the special project is to encourage more national initiatives to promote gender equity and to realize the objectives of the Beijing Platform of Action. During 1998-1999 (the second of the three biennia of the special project), the number of national projects saw a significant increase (e.g. Tunisia, Morocco, India and Russia). This indicates a growing recognition of the importance of this issue, notably in contexts where action regarding this question was limited.

UNESCO International Bureau of Education (IBE)

Contribution to the attainment of the objectives of the Programme Resolution				
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Results effectively achieved	Resolution No.	High	Mod	Low
Observatory of educational contents, structures and methods Information service expanded and diversified through data banks, world data on education, INNODATA, Study Abroad and the country files. ⁴³	29 C/Res. 2 para. 1(a)	X		
 Contribution to the strengthening of capacity-building at national, subregional and regional levels The regional/subregional networks on the management of curriculum change, in the Mediterranean region, extended to Central and South-East Asia, Latin America and the Caribbean and to Africa.⁴⁴ Cooperation increased with renowned specialists through the establishment of a College of Fellows and with universities, NGOs and other institutions through partnership agreements. 	29 C/Res. 2 para. 1(b)	x x		

	Particularly successful activities:					
					eatures	
	Activity		Innovative character	Multiplier effect	Added value	Other
	rospects. Quarterly Review of Comparative Education published in Arabic, Chinese, nglish, French, Russian and Spanish. ⁴⁵		X	X	X	
2. Qı	uarterly newsletter Educational Innovation and Information.		X	X	X	
3. <i>Sti</i>	udy Abroad.			X	X	

(64) A decisive change was made at the beginning of 1998, transforming IBE into a UNESCO centre for the content of education. The information produced by the IBE is appreciated by decision-makers, educational researchers and teachers. Due to the lack of staff and financial resources the preparation of the 32nd edition of Study Abroad has been delayed. The success of the activities already carried out, especially training courses, indicates that the first results of IBE's work according to the new orientation are promising. Extrabudgetary resources have been sought and an important contribution from the Swiss Government (SF 500,000 annually for four years, beginning 2000) has been obtained in support of systematizing information on the contents of education. It is also encouraging to note the example of countries that directly supported the activities of the Bureau (Netherlands provided two associate experts, France provided the Administrator of the Mediterranean network, India contributed in kind to the organization and holding of a subregional meeting).

C. Lessons learned and their implications for the future

(65) The problem of human and financial resources should rapidly be addressed, as a lack of them constitutes a serious obstacle to pursuing IBE's new mission, limiting or delaying its response to needs arising from different parts of the world.

^{43.} The third edition of the world data on education covering the profiles of the education systems of 144 countries was produced in cooperation with the ministries of education of the countries concerned and disseminated in 1999 in the form of a CD-ROM and through the Internet. The INNODATA data bank aiming at collecting, processing and disseminating the information about successful ventures/projects/initiatives in the field of curriculum development contains 627 entries.

^{44.} Depending on the needs of each region, the activities have taken the form of intensive course/seminars on curriculum change for decision-makers and curriculum development specialists, surveys on curriculum developments, study on renewing the curriculum and the policies concerning the textbooks, Internet Forum on "Teaching the history and geography for living together", etc.

^{45.} The themes of evolution of education systems, learning to live together through the teaching of history and geography, higher education for the twenty-first century, the control of discipline in the school, technical and vocational education, children's rights in education, educational research, education, poverty and inequality are subjects addressed in its open files during 1998-1999.

UNESCO International Institute for Educational Planning (IIEP)

	Contribution to the attainment of the objectives of the Programme Resolution				
	Describe officialisms discount	Resolution No.	Cor	tion tive	
	Results effectively achieved		High	Mod	Low
1.	Education systems in 22 countries reformed and reconstructed through the provision of services and technical support for the implementation of their components dealing with skills development in policy formulation, planning and management of education systems and institutions.	29 C/Res. 4 para. 1(a)	X		
2.	National capacities in policy planning, management and evaluation of education enhanced through the training of over 1,000 specialists, including some 230 women. ⁴⁶	29 C/Res. 4 para. 1(a), (b)	X		
3.	Research skills of planners of educational administration and universities of some 200 specialists from 63 different countries upgraded.	29 C/Res. 1 para. 1(c)	X		

	Particularly successful activities:					
			Disting	uishing f	eatures	
	Activity	Catalytic role	Innovative character	Multiplier effect	Added value	Other
1.	Confidence and capacity in the Ministry of Education rebuilt in the Palestinian Autonomous Territories. ⁴⁷	X	X	X	X	
2.	Subregional distance education course on "Strategic financial management in higher education for selected African countries". ⁴⁸	X	X	X	X	
3.	Research and studies on policies and projects for the education and training of disadvantaged groups in French-speaking African countries. ⁴⁹	X	X	X	X	

	Particularly unsuccessful activities:					
		Un	derlying re	asons relat	e to choice	of:
	Activity	Subject matter	Place/ time	Participants/ target users	Modality of action	Other
	ternet Forum on a key issue in educational planning in French-speaking ountries in Africa. ⁵⁰				X	
2. Or	rganization of a forum on "Education and environment".			X		

- (66) The main factors for success for the *training activities* are the following:
- ▶ In spite of differences among the countries represented, the ATP put an emphasis on challenges that they have in common and on which the participants work together during their training.
- ▶ In order to meet the needs of countries at the regional level, IIEP has decentralized programmes and activities to Latin America. The IIEP Regional Office was created in Buenos Aires in order to support the educational transformations occurring in the countries of the Mercosur
- ▶ The use of distance education technologies is a particularly suitable approach for capacity-building.
- ▶ To organize ITCs, the efficiency of national organizers is the main factor of success.
- (67) IIEP training activities encountered two main difficulties. The first problem that occurred is that the number of candidates for ATP far exceeded the places available in the eight-month ATP. The trainees who finally attended represented one out of three to four applicants. The second main problem concerned funding of fellowship which is difficult to find for certain selected candidates.
- (68) Given the renewed interest for IIEP *research programmes*, projects (supervision and support services in education ministries, monitoring of educational achievements, education strategies for disadvantaged groups, etc.) are well received everywhere and given full national support.

C. Lessons learned and their implications for the future

- (69) Concerning *research activities*, the two following points will have consequences for the future:
- ▶ Translating research results into policy recommendations and raising awareness among policy-makers are more difficult enterprises than the implementation of the research work itself. To overcome this constraint, the IIEP is preparing "policy briefs" and "managers guides" which summarize the research results and are specifically addressed to policy-makers.
- To undertake an in-depth evaluation of the impact of an innovative approach towards education for disadvantaged groups is complex and takes a long time. An institutional approach focused in the process of introduction, implementation and institutionalization of innovative programmes has been adopted which led to interesting findings. In the future, the impact of such education and teaching programmes on poverty alleviation and their link with other sectors could be strengthened.

- 46. Training activities included the Annual Training Programme (ATP) and the Intensive Training Courses (ITC). In addition, the IIEP supported the Southern Africa Consortium for Monitoring Educational Quality (SACMEQ), which provides integrated training and research programmes for decision-makers.
- 47. Development of a five-year plan for education. Creation of strong teams of managers to different departments within the Ministry. Exploration of different models of education and their likely development outcomes, including a cost for each scenario. Special effort is given to build awareness and consensus among local populations. Improvement of the Ministry auditing capacity and drawing up of new management and communication procedures. IIEP was able to mobilize parents, teachers and other institutions and social partners during regional and national assemblies on education. The international community was also alerted and mobilized during a donors' round table.
- 48. Fifty-nine senior- and middle-level financial managers from 10 different countries strengthened the skills needed to manage their finances both with regard to income-generation and better use of existing resources. Use of distance education technologies. Training of team managers who, together may then become a collective change agent. Use of IIEP training materials and exercises delivered to clusters of participants. Organization of on-line discussions that allowed participants to act as peers providing advice to each other.
- Constitution of three research teams to study three selected programmes. Close collaboration with Ministries of Education in Burkina Faso, Benin, Guinea and Mali.
- 50. The modest response can be partially explained by the limited number of former participants with access to the Internet. Nevertheless, the experience was evaluated very positively, pointing to the efficacy of the approach for serving the needs of those persons who have access to e-mail.

UNESCO Institute for Education (UIE)

Contribution to the attainment of the objectives of the Programme Resolution				
Results effectively achieved	Resolution No.		Contribution to objective	
results effectively achieved	Resolution No.		Mod	Low
Follow-up to the Fifth International Conference on Adult Education				
(CONFINTEA V)				
1. CONFINTEA V Declaration and Agenda for the Future disseminated through publications and networking. ⁵¹	29 C/Res. 5 para. 1(a), (b)	X		
2. National policy and inter-country exchange related to capacity-building and policy development supported by providing seed money to a coalition of partners to launch their activities.	29 C/Res. 10	X		
Capacity-building for improved provision of adult education				
1. Capacities of policy-makers in developing countries strengthened regarding adult education through in-depth training and demonstration programmes.	29 C/Res. 5 para. 1(c), (d), (e)	X		
2. Awareness of the need for learning throughout life promoted through preparing, in partnership with the World Bank, the German Foundation for International Development (DSE) and the German Commission for UNESCO (DUK), of a Global Dialogue "Building Learning Societies", on the growing role of learning, information and knowledge in sustainable development and poverty eradication, to be held during EXPO 2000.		X		

	Particularly successful activities:					
		Distinguishing features				
	Activity	Catalytic role	Innovative character	Multiplier effect	Added value	Other
1.	Wide dissemination of the Conference documents in different languages and the production of a series of booklets summarizing each of the themes dealt with in the workshops held at CONFINTEA V.	X		X		
2.	Policy dialogue workshops held in the different regions to forge a new enlarged vision of literacy and adult learning in the perspective of lifelong learning.	X		X		
3.	Best practices documented, and the transformation analysed through the development of indicators of transition towards lifelong learning.	X				
	New fellowship programme for scholars and policy-makers from developing countries.			X	X	
5.	Demonstration project (CREFELD) on environmental adult education with five African countries bordering on the Chad lake, a similar initiative on adult learning in crisis situations and a demonstration programme on rapid educational response in a war context and on learning for peace and conflict resolution.	X	X	X		
6.	National seminars in Africa to discuss white papers on educational reforms promoting adult learning throughout life.			X	X	
7.	Regional and subregional consultations in Africa (West, Central, Eastern and Southern) in cooperation with BREDA, the Harare and the Ouagadougou Offices, on policy and institutional changes towards lifelong learning and the special place of adult learning.	X	X			
8.	An Arab States programme with a special focus on access to adult learning through media on new information technologies.	X	X			
	A set of such policy encounters with a range of actors in Asia and the Pacific and stakeholders in China, Philippines and Thailand.	X		X		
10.	In Latin America and the Caribbean centring the new education paradigm on inclusion or learning "without exclusion" in the case of indigenous peoples.		X	X		
	A series of seminars to reinforce lifelong learning and to promote literacy in Europe including, in Helsinki and Florence in cooperation with the European Association for the Education of Adults (EAEA) on "One Hour a Day for Learning".	X		X		
12.	An international seminar on adult literacy in French-speaking industrialized countries with the support of the French-speaking Belgian community.	X		X		

	Particularly unsuccessful activities:					
		Une	derlying re	asons relat	e to choice	of:
	Activity		Place/ time	Participants/ target users	,	Other
1.	No systematic evaluation of most of the seminars held after CONFINTEA V.				X	
2.	Difficulty to develop all the themes linked to CONFINTEA V.				X	

(70) There were four important factors leading to the successful implementation of the CONFINTEA V follow-up. The strong support and involvement of Member States, of non-governmental organizations and of representatives from the civil society was vital. The decentralization of the follow-up as a whole with UIE as the focal point and overall coordinator of activities guaranteed an integrated approach. The cooperation established between the UNESCO Secretariat, the field offices and the institutes prevented dispersion of resources and overlap of activities. Interest and support on the part of donors to adult learning as a field of growing relevance to their own activities provided considerable support.

C. Lessons learned and their implications for the future

(71) Although many activities resulting from the Fifth International Conference on Adult Education have been fulfilled, the huge number of themes created some fragmentation and may have diluted the outcomes somewhat. The results could have been more visible and more convincing with a more focused approach. The implication for the future is that UIE develop a new strategic plan and abandon the traditional programme approach. The new option consists of thorough and concerted interventions. Contrary to the pilot or demonstrative nature of previous projects, UIE will work on programme clusters with a long-term perspective. A mechanism is being developed to follow and monitor activities undertaken by other partners and organizations.

^{51.} A series of 29 booklets summarizing each of the thematic workshops and debates held at the Conference was prepared in a form of a reference pack and widely disseminated.

UNESCO Institute for Information Technologies in Education (IITE)

Contribution to the attainment of the objectives of the Programme Resolution								
	Pacults offsetively achieved	Resolution No.	Contribution to objective					
	Results effectively achieved		High	Mod	Low			
1.	Increased cooperation with National Commissions for UNESCO, organizations and experts in the field of ICTs in education in 50 UNESCO Member States.	29 C/Res. 6		X				
2.	Further development of a basis for training and retraining of educational personnel. A series of applied research on distance education, education via the Internet, ICTs in special needs education, as well as on ethical social and cultural problems of application of ICTs in education initiated. ⁵²		X					

	Particularly successful activities:					
		Distinguishing features				
	Activity	Catalytic role	Innovative character	Multiplier effect	Added value	Other
1.	International IITE Governing Board consisting of 11 members appointed by the Director-General of UNESCO was established in May 1998.	X		X		
2.	Agreement between UNESCO and the Government of the Russian Federation on IITE was signed in July 1998.				X	
3.	Focal Points for IITE in 25 countries are nominated.	X		X		
4.	Facilities for an internal and external information and communication IITE network including a local computer network are created. Video-conference simultaneous translation and multimedia equipment installed.			X		
5.	Three international projects aiming at the development of an IITE informational environment. ICTs in education: State of the art, Needs and perspectives, Education via the Internet, and Establishment of a Network of Focal Points for IITE have been launched.		X	X		
6.	Proceedings of the 2nd International Congress on Education and Informatics published in English, French and Russian and serves as a solid database.	X		X		

- (72) Twenty-five Member States replied positively to the circular letter of September 1999 concerning nominating IITE Focal Points. The contacts between IITE and nominated Focal Points are established and the interaction develops. As regards the UNESCO Secretariat, its assistance is rather fruitful and favourable for IITE. Having a particular mandate in the field of application of ICTs in education, the Institute develops especially encouraging cooperation with ED and CII. Successful activities were carried out in close cooperation with relevant programme sectors.
- (73) A significant contribution of the Russian Federation to the IITE development (approximately \$12 million in 1997-1999) made it possible to form a firm technical and information basis for full operation of the Institute. At the same time the procedure for financial support by the Russian Federation is not completely regulated between UNESCO and the Government of the Russian Federation. On the other hand, as far as the present financial organizational scheme is too complicated, the major part of the UNESCO contribution to IITE programme activities for the biennium was received by IITE only in December 1999, and such a situation caused some tension and difficulties in its implementation.

C. Lessons learned and their implications for the future

- (74) The functioning of the Institute as a training centre could be successful only on a solid information and methodological foundation. An educational programme should be based on stable applied research, on the one hand, and on consideration of needs of various UNESCO Member States, on the other hand. IITE was able to start with the series of workshops and to launch preparation of training and retraining modules in the field of the IITE competence for teachers and decision-makers in education. (75) The educational programme of the UNESCO Institute should always be supported by the applied research and high-quality system of dissemination and networking. The experience of the last biennium revealed the fruitfulness of close cooperation within UNESCO (e.g. between IITE and ED and CII) and with international organizations (e.g. the International Federation for Information Processing [IFIP], the European Distance Education Network [EDEN]). Such contacts should become a regular feature of IITE's programmes. The interdisciplinary nature of the application of ICTs in education could benefit from the development of a house-wide strategy to coordinate the efforts of various UNESCO sectors, divisions, institutions and offices in order to respond adequately to the emerging challenges of the information era, avoid duplication in their activities and multiply positive results in education for all throughout life.
- (76) Given that the first International Congress on Informatics and Education was held in 1989 (Paris) and the second one on Education and Informatics in 1996 (Moscow), it is perhaps time to consider the desirability of a third Congress to be held during the next Medium-Term Strategy.

^{52.} Africa: Adult Learners' Week, national seminars on educational reforms, regional and subregional consultations. Arab States: specific focus on access to adult learning through media and on new information technologies, in cooperation with UNEDBAS. Asia and the Pacific: policy encounters established in cooperation with PROAP in China, Philippines and Thailand. Latin America and the Caribbean: education centred on inclusion of indigenous people. Europe: holding of various seminars on lifelong learning and literacy.

Major Programme II:

The sciences in the service of development

Programme II.1	Advancement, transfer and sharing
_	of knowledge in the exact and natural
	sciences

- Programme II.2 Advancement, transfer and sharing of knowledge in the social and human sciences
- Programme II.3 Philosophy and ethics
- **Programme II.4** Environmental sciences and sustainable development
 - II.4.1 Coordination and promotion of interdisciplinary and inter-agency cooperation
 - II.4.2 Earth sciences, earth system management and natural hazards
 - II.4.3 Ecological sciences and the Man and the Biosphere (MAB) programme
 - II.4.4 Hydrology and water resources development in a vulnerable environment

Project on Environment and development in coastal regions and in small islands

II.4.5 – UNESCO Intergovernmental Oceanographic Commission

Programme II.5 Social and human sciences and social development

II.5.1 – Social transformations and development

Project on Cities: Management of social transformations and the environment

II.5.2 – Youth and social development

Special projects

Programme II.1 Advancement, transfer and sharing of knowledge in the exact and natural sciences

Contribution to the attainment of the objectives of the Programme Resolution				
			ntribu objec	
Results effectively achieved by main line of action	Resolution No.	High	Mod	Low
 Improving university teaching in the basic and engineering sciences National capacities in university-level engineering education strengthened, in particular in Africa and the Arab States region.¹ Regional and international cooperation in engineering education strengthened and 	29 C/Res. 13 para. 2.A(a)	X	X	
engineering educational programmes improved. ² 3. More intensive exchange of information for the improvement of the quality of teaching and popularization of the use of environmentally compatible technologies in Member States. ³		X		
 Strengthening national capacities in mathematics, physics and chemistry Strengthened capacity and quality of research in developing countries through advanced training of scientists.⁴ 	29 C/Res. 13 para. 2.A(b)	X		
2. Enhanced regional cooperation in mathematics, physics and chemistry through continued support for the activities of regional networks, scientific associations and centres.	F	X		
3. Improved sharing of research results and techniques within and between regions through the fostering of exchange among scientists and researchers.		X		
 Promoting research capacities in biological sciences and biotechnologies National capacities for research and training in advanced fields of biological sciences and biotechnologies reinforced in all regions, with emphasis on developing countries and countries in transition.⁵ 	29 C/Res. 13 para. 2.A(c)	X		
 A network of bioclinical research centres on AIDS in Africa strengthened through the training of 1,000 researchers and the transfer of appropriate scientific techniques. Development of an interdisciplinary coordination mechanism for the fight against AIDS, in collaboration with UNAIDS. 		X	X	
Information sharing and cross-disciplinary partnerships Greater visibility of the problems and achievements of science in the developing world through the publication of the <i>World Science Report</i> .	29 C/Res. 13 para. 2.A(d)	X		
Science in the service of peace and development: towards a global strategy Countries' commitment to ensuring that scientific and technological R&D serve social progress strengthened through, <i>inter alia</i> , the World Science Conference. ⁶	29 C/Res. 13 para. 2.A(e)	X		
 University-Industry-Science Partnership (UNISPAR) Partnerships and linkages strengthened between universities and industry and small and medium enterprises (SMEs) to promote innovation, engineering education, North-South cooperation, women and gender issues, maintenance and related areas for technological development. 	29 C/Res. 13 para. 2.A(f)	X		
 Upgrading capacity, human resources development and training of engineers in the transfer of research results, maintenance of equipment and related areas. 			X	
3. Strengthening of networking of technology for development, UNESCO and industry-sponsored UNISPAR Chairs and UNISPAR network for engineering institutions, engineering education and environmental engineering in the Asia Pacific region.			X	
Education and training in renewable energies 1. Improvement of the use, maintenance and follow-up of solar energy projects	29 C/Res. 13	X		
and programmes and transfer of technological know-how (mainly in Africa). ⁷ 2. Creation of the conceptual and organizational framework for a global and international educational and training programme on renewable energies, Global Renewable Energy	para. 2.A(g) (h) 29 C/Res. 14 (j)	X		
Education and Training (GREET) Programme. 3. Enhanced capacity in 23 African countries (14 French-speaking and 9 English-speaking)		X		
to formulate and define high national priority projects for submission to financing sources.4. University teaching and continuing and distance education on renewable energy use and applications improved.		X		
Expanding the use of renewable energies to improve living conditions				
 The living conditions of many tens of thousands of rural people improved through the implementation of 15 pilot solar villages.⁸ The capacity of Member States to mobilize human and financial resources for a wide use 	29 C/Res. 14 para. 2.A(h), (j)	X		
of renewable energy in Africa and Latin America strengthened.9				

- (1) Activities to strengthen national capacities in mathematics, physics and chemistry were smoothly and successfully implemented. Planning was made difficult by uncertainties in the funds that would be available for a particular activity, and budget cuts resulted in a reduction in the number of participants from developing countries in scientific activities organized or co-sponsored by UNESCO.
- (2) Implementation of MCBN activities in collaboration with field offices and National Commissions, and decentralization of both funds and responsibility, have been effective.*
- (3) The existing system for MCBN fellowships and travel grants appears to be excessively restrictive and limited to the network of collaborating centres. Numerous MCBN activities are under-funded, and support to international conferences and meetings is limited to the point of being insignificant.
- (4) Cooperation with UNAIDS was strengthened through UNESCO's development of an interdisciplinary approach to the fight against AIDS. More than \$2 million in extrabudgetary funds have been identified to support the activities of the various Sectors of the Organization.
- The large demand for fellowships (postgraduate and visiting staff) and conference/travel grants clearly demonstrated the high level of satisfaction with this activity. Success is largely due to regional networking under the ANSTI umbrella as well as the extrabudgetary support of the German Academic Exchange Service (DAAD). Through the UNESCO Chairs, the UNESCO field offices organized concrete activities aimed at training teachers and young engineers, updating curricula and learning materials, improving accreditation systems, and utilizing modern technologies in university engineering education, as well as promoting research and cooperation with industry. The UNESCO Energy Engineering Learning Series has been programmed to provide teaching materials for renewable energy courses at university level, especially in developing countries. Printed materials will be converted into electronic format so as to facilitate wide distribution. There is still need in the Africa region for direct support for scientific activities such as training publications and participation in scientific and technological conferences and specialized meetings. Budget allocations for the training of technicians were inadequate.
- (6) The human and financial resources for the preparation and printing of the *World Science Report 1998* were sufficient. Distribution of complimentary copies of the *Report* was carried out successfully. Despite the fact that the *Report* attracted considerable media attention and

- * A small contribution from UNESCO (average one third of the total cost of a training course) permitted to significantly upgrade the professional skills of the future top scientists from the developing countries.
- By: 20 postgraduate fellowships for young African researchers; seven new UNESCO Chairs; training university teachers in the use of new information and communication technologies in the Arab States (for example, training of 300 faculty members).
- By: (i) organization of two symposia; (ii) publication and dissemination of specialized publications; (iii) creation of a website.
- 3. By: supporting three new UNESCO Chairs in sustainable energy and ecologically clean engineering.
- 5,000 scientists trained at the Abdus Salam International Centre for Theoretical Physics (ICTP) and 600 scientists trained in training workshops organized by regional centres and networks.
- 5. In cooperation with ICRO and IBRO, training of 500 young scientists; within the framework of the UNESCO-MCBN programme, establishment of three new centres in Africa, and three UNESCO Chairs, and 116 travel and research fellowships, national and regional workshops, and international conferences; research and training capacities in biotechnology upgraded in all regions through the BAC and MIRCEN programmes, provision of 126 research fellowships, training and technology transfer to young scientists through the BETCENs and MIRCENs networks. Collectively, these programmes in the life sciences have contributed through the various activities to the upgrading of research in national biotechnology and biological sciences centres in Africa and LDCs, and to national research capability.
- 6. Resulted from the Declaration on Science and the Use of Scientific Knowledge and the Science Agenda - Framework for Action adopted at the World Conference on Science (WCS); in particular they dealt with actions on science education and increasing public awareness of sciences, sustainable development, indigenous knowledge, gender issues, science ethics, interdisciplinarity, science policy and information technology.
- 7. Through training of professionals (decision-makers, researchers, engineers, university teachers and technicians.
- Roughly 500 people benefit each year, in their literacy courses, from the solar lighting of 26 literacy centres. These figures are likely to increase manyfold due to the pilot effect of these solar villages and lighting installations.
- The "First African Solar Forum", in Bamako (Mali) widely promoted recognition of the importance of clean and renewable technology among decision-makers in Africa and contributed to the upgrading of quality of high-priority national projects and revitalized African regional networks and centres.

Particularly successful activities:					
	Distinguishing features				
Activity	Catalytic role	Innovative character	Multiplier effect	Added value	Other
1. 10 UNESCO Chairs.	X	X	X	X	
2. African Network of Scientific and Technological Institutions (ANSTI).	X			X	
3. UNESCO Energy Engineering Learning Textbook Series.	X		X	X	
4. Regional scientific meetings in mathematics, physics and chemistry.	X	X	X	X	
5. SESAME (Synchrotron-light for Experimental Science and Applications in the Middle East) project development.	X	X	X	X	X ¹⁰
6. MCBN research fellowships and travel grants.	X				X
7. Regional scientific meetings and workshops.	X				X
8. International meetings and workshops. ¹¹			X	X	
9. Pierre Auger Observatory project.	X	X	X	X	
10. Consultation, development of second phase of UNISPAR Programme on "Innovation for Development".	X	X	X	X	
11. UNISPAR Working Groups and UNISPAR Chairs.	X	X	X	X	
12. The annual summer schools "Solar Electricity for Rural and Remote Areas". 12	X	X	X	X	X
13. Global Renewable Energy Education and Training (GREET) Programme and definition of its African Chapter.	X	X	X	X	
14. The Solar Desalination Learning Package. ¹³		X	X	X	
15. Pilot solar villages in Africa. ¹⁴	X	X	X	X	
16. Solar lighting centres in Niger and Senegal.		X		X	
17. Regional forums for financing renewable energy projects: Africa, in Harare, Zimbabwe and Latin America, in Quito, Ecuador.	X	X	X	X	

letters of congratulation from respected individuals and institutions, sales of the English and French editions still remain far below what might be expected of a reference book of this nature. The World Conference on Science was a success* and participants reached a unanimous decision on the two main documents.

- The focus of the second phase of the UNISPAR programme was an innovation for development, with the development of information, learning and teaching materials to promote human resources development, capacity-building and institutional strengthening through a series of UNISPAR toolkits and related promotional materials. This activity was conducted in conjunction with field offices, and addressed regional and national problems and priorities. An overall constraint facing the UNISPAR programme was the limited human and financial resources available to plan and implement the programme. UNISPAR Africa programme activities were extremely popular with Member States in Africa. The small-grants programme were effective in the host countries.** Despite budget limitations and reductions and the size of the region (33 countries), the implementation of activities in Latin America has been efficient and satisfactory. The regional and subregional meetings to obtain donor support were mostly unsuccessful. Fund-raising should in future be through development and submission of proposals to donors. It would be more cost-effective to engage consultants to develop such proposals than to convene regional donor meetings. A particular difficulty is the involvement of industry and academia in UNISPAR activities. It was apparent that the UNISPAR programme needed a focus, project(s) and product(s) to attract external interest and extrabudgetary funds.
- (8) The Global Renewable Energy Education and Training (GREET) Programme and its African Chapter constitute a major developmental initiative leading for the first time to the creation of a conceptual and organizational framework for a worldwide programme on education and training in the field of renewable energies. The UNESCO annual summer schools organized at the request of the Member States constitute a model for continuing education and are unique in character, comprising teaching modules, practical work and technical visits.***
- (9) The Solar Energy Demonstration projects under the concept of Solar Villages are popular in the Member States. They afforded an opportunity to governments to include renewable energy in their energy supply/demand policies. The projects were mainly financed from bilateral sources, with UNESCO playing a catalytic role.**** One of the factors of success of the projects was the involvement and support given by other partners and countries within the

bilateral cooperation. Difficulties encountered relate to the impossibility of organizing the Constitutive Meeting of the African Solar Council and difficulty in mobilizing funds for promotional and multilateral activities.

C. Lessons learned and their implications for the future

- (10) In view of limited funds, the MCBN activities need to be reviewed for more effective use of resources. It may prove worthwhile to focus on fellowships and/or research projects and develop a good programme in these areas, leaving the organization meetings and workshops to partners such as ICRO. A review of the exclusive/restrictive structure of the fellowship programme in MCBN is necessary if it is to effectively address the needs of Member States and young scientists.
- (11) A UNESCO plan of action for the fight against AIDS should be developed, drawing on the Organization's
 - * The WCS provided a forum where scientists, political decision-makers and representatives of society at large were able to discuss together the service science is to provide to society in the years and decades to come. Young scientists representing the future generation were also present.
 - ** These projects were supported primarily by the small grant and project activities of the UNESCO Nairobi Office, using the interest from the International Fund for the Technological Development of Africa (IFTDA a fund of \$1 million established by UNESCO in 1996). It is regretfully reported that the termination of IFTDA in 1999 and dispersion of associated funds has had a serious negative effect on the successful microinnovation activity of the UNISPAR Africa programme.
- *** Such activity is very much appreciated and supported by different institutions. The summer schools are organized in close cooperation with the French National Commission for UNESCO, the French National Centre for Scientific Research (CNRS), the Francophony Agency, the Francophone Institute for Energy (IEPF), the French Electricity Utility (EDF), the French Agency for Environment and Energy Management (ADEME), the Francophone Academy, etc.
- ****Ghana (financed by CIDA (Canada)); United Republic of Tanzania (financed by UNDP); Zimbabwe (financed by China); Benin, Burkina Faso and Niger (financed by E7). Large-scale solar electrification of villages is financed by various financing institutions.
- 10. Science contributing to peace.
- 11. For example, the International Symposium on Marine Biotechnology, China with a strong catalytic role and multiplier effect received extrabudgetary support.
- Training of 78 young professionals, mainly from Africa (sub-Sahelian countries, Maghreb countries and SADC region) in the use of solar energy.
- 13. The interactive CD-ROM learning material on desalination technology was developed for use in remote areas.
- Angola, Benin, Burundi, Ghana, Kenya, Malawi, Mozambique, Namibia, SADC, South Africa, Swaziland and United Republic of Tanzania.

Particularly unsuccessful activities:									
		Une	derlying re	asons relat	e to choice	of:			
	Activity		Place/ time	Participants/ target users	Modality of action	Other			
1.	Financing of the High Priority National Projects (HPNP).					X			
2.	African Solar Council.		X	X					
3.	Renewable Energy Discussion Forum.	X	X	X		X			
4.	MCBN fellowships. ¹⁵				X				
5.	Special project: Chairs in plant biotechnologies.								
6.	Promotion of medical research on emergent diseases.								

specificity and comparative advantages within the framework of the United Nations global strategy on AIDS.

- (12) Women's teaching in engineering education should be given more attention, and an adequate budget should be allocated for concrete field activities. The same applies to the training of technicians in the use and maintenance of scientific equipment with specific reference to African countries. Within the framework of UNESCO action to reinforce engineering education, in particular in Africa, it is proposed to reinforce activities at the subregional and regional levels.
- (13) Requests from developing countries for assistance are numerous, but only a small fraction can be satisfied owing to limited funds and professional and support staff. Large projects were generated involving partners from developing and industrialized countries and funded from extrabudgetary resources. Examples are the micro-science kits and the provision of chemicals to developing countries, the Middle East synchrotron light (SESAME) project and the international Auger Observatory project. Advanced training in mathematics, physics and chemistry for scientists from developing countries continues to be a mainstay, as is the provision of assistance to university science faculties in developing countries with a view to strengthening their research and teaching activities.
- (14) The findings and recommendations of the external evaluation of all UNESCO world reports will be presented to the Executive Board at its 160th session in document 160 EX/45. Future hard copy versions should be accompanied by electronic versions in order to maximize international impact.
- (15) Intersectoral cooperation during the preparatory phase of the World Conference on Science proved to be a

- great asset. If the exercise were to be repeated, the Secretariat might decide to organize regional intergovernmental preparatory meetings in addition to associated meetings, since Member States seem to appreciate this mechanism. The enthusiasm and immense potential of young people for shaping science in the twenty-first century aroused the interest of numerous stakeholders participating in the World Conference on Science.
- (16) In the absence of enhanced resources, the UNISPAR programme should be restructured to direct attention to practical and concrete, achievable and visible activities and outputs, with less emphasis on international and national meetings. It is proposed to continue the small-grants scheme and also institute a "knowledge/experience-sharing" scheme through publication of toolkits and guidelines on the transfer of research results.
- (17) UNESCO should increase its contribution to activities and initiatives that allow the transfer of know-how to the developing countries, development of cooperation and capacity-building in the renewable energy sector. The programmes relating to education and training activities developed within the GREET Programme and to the dissemination of learning/teaching materials should be reinforced.
- (18) Setting up regional solar councils would help to focus and accelerate implementation of the World Solar Programme 1996-2005. UNESCO should help Member States to prepare good-quality project documents for incorporation into national development plans and for use in the search for external financing. In order to consolidate and extend the Solar Village demonstration project, UNESCO should reinforce its cooperation with other United Nations agencies.

^{15.} Selection pattern needs improvement.

Programme II.2 Advancement, transfer and sharing of knowledge in the social and human sciences

Contribution to the attainment of the objectives of the Programme Resolution				
Davilta affectively achieved by main line of action	Resolution No.	Contr to ob		
Results effectively achieved by main line of action	Resolution No.	High	Mod	Low
Improving university teaching and research				
1. UNITWIN networks/UNESCO Chairs relating to sustainable development upgraded as a result of conceptual and methodological input of MOST research on sustainability	29 C/Res. 13 para. 2.B (a), (b), (c)	X		
and urban governance.The training and outreach components of UNESCO Chairs programmes improved as a result of substantially extended partnerships between academia, NGOs and IGOs.	(a), (b), (c)	X		
3. Political and Social Sciences Yearbooks for Latin America and the Caribbean published in 1998 and 1999 as well as a report on the situation of the social sciences in sub-Saharan Africa.			X	
4. Universities' role as responsible social actors serving the disadvantaged enhanced.		X		
Strengthening capacity-building in research and policy formation				
National capacities in research and policy formulation strengthened. ¹⁶	29 C/Res. 13 para. 2.B(b)	X		
Collaboration with non-governmental organizations				
1. International and regional cooperation fostered through reinforced cooperation with the International Social Science Council, regional social science networks, the Byblos Centre and the Centre for Information and Documentation in Africa.	29 C/Res. 13 para. 2.B(c) 29 C/Res. 17		X	
2. High Council for Peace Research set up in Yamoussoukro, Côte d'Ivoire, as part of the Félix Houphouët-Boigny Foundation.		X		
3. Young urban town planners and architects from developing countries stimulated and trained through workshops and prizes.		X		
4. Network on urban research launched with specialized NGOs.				
Transfer and sharing of information in the social and human sciences				
The international transfer and sharing of information and data increased. ¹⁷	29 C/Res. 13 para. 2.B(d)	X		

	Particularly successful activities:					
		Distinguishing features				
	Activity	Catalytic role	Innovative character	Multiplier effect	Added value	Other
1.	Academic initiatives to serve the needs of the disadvantaged		X	X		
2.	Targeted training programmes for advocacy and governance	X		X		
3.	Consolidation of major UNITWIN networks	X			X	
4.	Publication of ISSJ			X	X	
5.	Publication of WSSR		X			
6.	UNESCO Prize in architecture and urban planning	X				
7.	MOST Ph.D. Award	X		X		

(19) The innovative training and participatory methods used by the UNITWIN/UNESCO Chairs Programme, especially in the field of sustainable development, have improved the way social scientists play their dual role of observers/analysts and practitioners/citizens, while universities' enormous potential to make available human resources to help the disadvantaged by exposing students to real-life problems and improving their practical experience has been positively tapped.

(20) The overall production of new training programmes and upgrading of methodology in interdisciplinary fields has been satisfactory but modest, owing to a seriously restricted budgetary situation, especially for training courses and study groups for urban planners and architects. (21) Implementation was at its most successful when direct contact with effective NGO partners could be established. Collaboration with National Commissions and official government bodies tended to be less effective, partly due to a lack in those bodies of units specifically designated for the social sciences, and partly because of the slow pace of negotiation and official approval. In the case of NGOs, direct contact with specialist organizations* tends to be more successful than action through umbrella organizations.

(22) As far as the MOST Ph.D. Award is concerned, its announcement captured the attention and interest of many young nationals from developing countries and countries in transition. The main difficulty has been to devote the necessary attention to the programme, given the financial and human resources available.

C. Lessons learned and their implications for the future

(23) As for the UNITWIN/UNESCO Chairs Programme, major efforts have been made to foster a profile of new professionals capable of positive engagement in the public policy process. Such engagement requires that faculty invest their time and intellectual resources in thinking about critical social issues, pursuing relevant research, and developing and nurturing new relationships with policymakers and advocates. Joining hands with sister agencies (WHO, United Nations University) and NGOs has proved an important asset in the effort to achieve better international coverage with respect to the availability of such new issue-focused interdisciplinary training programmes. Such ventures, however, need clear-cut multisectoral frameworks within which they can operate. Methodological backstopping is a specific mandate to be taken up by UNESCO. (24) The forthcoming review of collaboration with NGOs and, in particular, of the effectiveness of the system of framework agreements, is timely. It should lead to a greater flexibility in the choice of partners in the execution of UNESCO projects.

(25) As for the MOST Ph.D. Award, no training component was involved initially. A new selection procedure now includes a concrete training component (training seminar on development strategies in micro-States). Experience showed that the Secretariat should utilize resources available through the regional social science networks and global umbrella organizations such as the International Social Science Council, and that the MOST Ph.D. Award should be used as a basis for generating further knowledge in the field of contemporary social transformations.

^{*} For example, the International Union of Architects (UIA), the International Federation of Landscape Architects (IFLA) and the International Society of City and Regional Planners (ISOCARP).

Through, for example, urban planners' training and exchange of knowledge in Latin America, assessment of training programmes and teaching materials, support to young social scientists with MOST Ph.D. prize.

Through, primarily, the International Social Sciences Journal, the World Social Science Report 1999 and the ongoing updating of the DARE data bank.

Programme II.3 Philosophy and ethics

Contribution to the attainment of the objectives of the Programme Resolution				
Results effectively achieved by main line of action	Resolution No.		ntribu object Mod	
Enhancing the role of philosophy in the analysis of contemporary problems				
 and their ethical implications Concepts for ethical reflection on contemporary issues further clarified and methodology for transdisciplinarity better defined.¹⁸ Enhanced international cooperation in promoting philosophical reflection and the world philosophical heritage. 	29 C/Res. 13 para. 2.C(a)	X X		
 Philosophy education Awareness raised about philosophy education as a tool for democratic apprenticeship. Capacities for philosophy education and reflection strengthened. 	29 C/Res. 13 para. 2.C(b)	X		
 International Bioethics Comittee (IBC) Deeper and more widely shared reflection on the ethical and legal issues raised by research in the life sciences. Follow-up to the Universal Declaration on the Human Genome and Human Rights, in particular through its dissemination and through promotion of the principles expressed therein. 	29 C/Res. 13 para. 2.C(c) 29 C/Res. 17	X X		
World Commission on the Ethics of Scientific Knowledge and Technology (COMEST) Broadening of ethical reflection to include areas of knowledge other than those of the life sciences. 19	29 C/Res. 13 para. 2.C(d)	X		

(26) Efforts were focused on completing the Universal Ethics Project. This work has resulted in the elaboration of *A Common Framework for the Ethics of the 21st Century,* which has generated interest and was received positively by many Member States, NGOs and the world intellectual community. However, this activity met with scepticism owing to misconceptions and misunderstanding of the project's theoretical foundations, which hindered the satisfactory implementation of the project.

(27) Support for and development of projects were targeted, with the aim of generating sustainable activity following UNESCO's participation; examples include support for the *UNESCO Philosophy Chairs* and the *Development of philosophy curricula*. Most projects have had a catalytic effect in inspiring research, publications and conferences beyond UNESCO's direct participation. Some projects were positively received and supported by many Member States, NGOs and prominent contemporary thinkers thanks to the choice of effective modalities of action,* others were also successful in particular owing to fruitful cooperation with Member States and other partners.**

(28) During the period under review, UNESCO continued to maintain its position in the eyes of Member States, both in scientific circles and among the general public, as the leading forum for ethical reflection on the life sciences and their applications, as well as on the ethical issues raised by the rapid advances in science and technology arising therefrom. The activities undertaken have confirmed the growing interest aroused by the bioethics programme and by the establishment of the World Commission on the Ethics of Scientific Knowledge and Technology (COMEST). The United Nations General Assembly, in resolution 53/52, has endorsed the Universal Declaration on the Human Genome and Human Rights, thus underscoring once again the universal character of that text. The implementing machinery laid down by the Statutes of IBC – including an independent committee of experts, IBC, and an intergovernmental committee of Member States' representatives, IGBC - constitute an innovation in regard to follow up a formal declaration.

(29) Where COMEST is concerned, the problems encountered are primarily due to a shortage of staff and a budget too small to meet the expectations engendered by its establishment in the Member States, in the scientific community and among the general public. As a result of these various factors, the dialogue with the scientific communities, decision-makers and general public has been limited.

C. Lessons learned and their implications for the future

(30) Philosophical activities aimed at enhancing the role of philosophy in the analysis of contemporary problems and their future are essential for carrying out UNESCO's ethical mandate, and should be reoriented and extended in a new direction. These activities should be expanded in order to bring further clarity and precision to the concepts and methods fundamental to the charter and the programmes of UNESCO. Activities that have been effective in enhancing international cooperation in philosophical reflection should be maintained, such as the cooperation with ICPHS and support to the *Journal Diogenes*; activities relating to the promotion of the *world philosophical heritage* should be further developed, with special focus on increasing awareness of the invaluable character of the intangible heritage of philosophical thought worldwide.

(31) Support for the existing UNESCO Philosophy Chairs should be maintained and provision made for the establishment of new Chairs. Likewise, the positive cooperation with RAI regarding the translation and distribution of the Multimedia Encyclopaedia of Philosophical Sciences should be continued. New impetus should be given to the Philosophy for Children project, with the aim of increasing the awareness of Member States, the international community and the general public of the positive effect of philosophical reflection in fostering the development of critical thinking and sound judgement among children and youth. Finally, activities relating to the

^{*} E.g. the Universal Ethics Project which used regional and thematic consultations, publication of preliminary reports and synthesis documents; the Multimedia Encyclopaedia of Philosophical Sciences which used the mass media to reach the general public; the project on Teaching of Philosophy to Children based on expert meetings/publication and dissemination of the proceedings.

^{**} E.g. the study on models of philosophical encounters carried out with the Society for iIntercultural Philosophy (Bremen, Germany); the International Colloquium on Transdisciplinarity with McGill Centre for Medicine, Ethics and Law (Canada); the support for activities of the International Council for Philosophy and Humanistic Studies.

^{18.} Particularly in A Common Framework for the Ethics of the 21st Century and Stimulating Synergies, Integrating Knowledge.

^{19.} A World Commission on the Ethics of Scientific Knowledge and Technology (COMEST) has been established; its initial activities have been focused on the ethics of energy, the ethics of water and the ethics of outer space.

Particularly successful activities:						
	Distinguishing features					
Activity	Catalytic role	Innovative character	Multiplier effect	Added value	Other	
1. International colloquium on transdisciplinarity.		X				
2. Models of philosophical encounters.		X				
3. Meeting on "Philosophy and Democracy in Africa".		X				
4. International conference "Moral Philosophy as an Educational Tool".	X		X			
5. Meeting of experts on teaching philosophy to children.		X	X			
6. Translation and dissemination of the <i>Universal Declaration on the Human Genome</i> and <i>Human Rights</i> and of the resolution for its implementation.		X	X	X		
7. Dossier entitled <i>No to Human Cloning</i> .		X	X			
8. Sessions of IBC and the Intergovernmental Bioethics Committee (IGBC). ²⁰	X	X	X	X		
9. IBC working groups on the follow-up to the Declaration and on confidentiality and genetic data.		X				
10. Report on the world situation in the fields covered by the Declaration. ²¹		X	X	X		
11. First session of the World Commission on the Ethics of Scientific Knowledge and Technology (COMEST). ²²	X	X	X	X		

development of philosophy curricula at university and at the primary and secondary levels should be expanded, with special focus on the promotion of philosophy teaching in conflict areas and developing countries.

- (32) In regard to the *Universal Declaration on the Human Genome and Human Rights* and its implementation, the success of any follow-up strategy will depend on the determination of States to implement it and to promote the principles laid down therein. In accordance with the guidelines adopted by its General Conference, UNESCO will need to pay special attention to the evaluation both of the results obtained as a result of these guidelines and of the impact of the Declaration throughout the world. Moreover, it is now clear that UNESCO, in cooperation with Member States, should play a more active role in bioethics education, both at university and at the secondary level. In this context, it should be more closely involved in the production of teaching aids and information and awareness-raising materials.
- (33) UNESCO should take the necessary steps to serve as the international mouthpiece for the work carried out by COMEST, particularly in view of the importance of the economic interests at stake and the scope of the concerns arising from technological development and use of the earth's resources. Indeed, this is the subject of increasing discussion in numerous governmental and non-governmental forums.

^{20.} Noordwjik, Netherlands, 2-4 December 1998, and Rabat, Morocco, 7-13 October 1999.

^{21.} The Director-General has invited all Member States to introduce appropriate legislative measures or regulations, as the case may be, to promote the principles set forth in the Declaration and to communicate to him all relevant information in regard to any measures they have taken for the purpose of implementing the Declaration.

^{22.} Oslo (Norway), April 1999.

Programme II.4 Environmental sciences and sustainable development

II.4.1 - Coordination and promotion of interdisciplinary and inter-agency cooperation

Contribution to the attainment of the objectives of the Programme Resolution					
Dogulta effectively achieved by main line of action	Resolution No.	Contribution to objective			
Results effectively achieved by main line of action	Results effectively achieved by main fine of action				
Fostering cooperation between the intergovernmental scientific programmes					
1. Cooperation among the five intergovernmental and international scientific programmes on environment and sustainable development has considerably increased. ²³	29 C/Res. 13 para. 2. D(a), (b)	X			
2. The collaboration between UNESCO and the International Council for Science (ICSU) further strengthened. ²⁴		X			
Building inter-agency partnerships					
1. Cooperation in the field of the environment considerably strengthened with major United Nations agencies and programmes. ²⁵	29 C/Res. 13 para. 2.D(b)	X			
 UNESCO's inputs to the International Decade for Natural Disaster Reduction (IDNDR) was generally acknowledged and appreciated, and UNESCO has been invited to take an active part in the IDNR follow-up activity, the International Strategy for Disaster Reduction. 		X			

Particularly successful activities:					
			uishing f	eatures	
Activity	Catalytic role	Innovative character	Multiplier effect	Added value	Other
Joint meeting of the Chairpersons of the five intergovernmental/international programmes on the environment.	X		X	X	

(34) The Chairpersons of UNESCO's scientific and intergovernmental programmes - IGCP, IHP, IOC, MAB and MOST - met at UNESCO Headquarters on 4 and 5 November 1999 for their Fourth Biennial Meeting. They decided to form a Steering Group of the five Chairpersons to strengthen further the links between the five programmes. This group will operate in a results-driven, flexible and cost-effective manner. It requires the secretaries of the programmes to facilitate jointly the working of the group. In the next two years, it will focus on the strategic directions that should be reflected in the next Medium-Term Strategy of UNESCO; the role of the programmes, their impact and visibility, and their coordination and cooperation, and on organizational matters relating to programme delivery; integration of programme actions and the adaptation of structures to support such integration; and preparation of the Rio+10 review in 2002. In doing so, the scientific programmes of UNESCO will adjust their activities to the environmental problems of Member States in a synergistic manner.

(35) ICSU as an NGO partner for UNESCO represents various advantages in implementing UNESCO's scientific programmes. Complementarity created synergy effects and reduced duplication of efforts with regard to work carried out by the scientific community. A joint UNESCO/ICSU publication keeps decision-makers and scientists informed about the various scientific programmes of the two organizations.

(36) UNESCO's participation in high-level intergovernmental and inter-agency forums such as CSD and ACC/IACSD has confirmed UNESCO's leadership role in science and education, especially in the light of UNESCO's inter-agency task manager role for Chapters 35 and 36 of Agenda 21 (science and education for sustainable development). The mitigation and prevention of natural disasters will be an important component of the scientific activities of UNESCO's international and intergovernmental programmes on the environment. The 1998-1999 biennium helped to enhance inter-agency partnerships in this field.

C. Lessons learned and their implications for the future

(37) As repeatedly requested by UNESCO Member States, a closer collaboration of the five UNESCO scientific programmes can effectively contribute to solving pressing environmental problems and ensuring sustained natural resources management in an interdisciplinary and holistic manner.

(38) More forcefully than ever before, the Chairpersons of UNESCO's five scientific programmes on the environment and sustainable development have expressed their determination to collaborate on pressing environmental problems. They have responded to the outcomes of the World Conference on Science (Budapest, 1999) by forging new partnerships and focusing their research on problems at the interface of the environment and sustainable development in order better to address problems of natural resources management caused by societal and unsustainable consumption patterns.

Notably in the field of the Rio Conventions (biodiversity, desertification, climate change), natural disasters, freshwater resources, cities, coastal areas and mountains.

^{24.} Through a number of joint programmes (such as the "Diversitas" programme), and as evidenced by the holding of a joint Special Forum on "International Scientific Programmes on Environment and Sustainable Development" which was held on the occasion of the World Conference on Science (Budapest, 1999).

^{25.} Notably FAO, UNEP, WMO and UNU as well as NGOs (ICSU), and including through inter-agency forums, which are particularly related to the implementation of Agenda 21 and the Rio Conventions.

II.4.2 - Earth sciences, earth system management and natural hazards

	Contribution to the attainment of the objectives of the Programme Resolution				
	Results effectively achieved by main line of action	Resolution No.	Contributo object		tive
			High	Mod	Low
C	pacity-building in earth sciences				
1.	Increased regional and international cooperation in the basic and applied geosciences	29 C/Res. 13	X		
	involving more than 5 000 geoscientists and focusing on practical problems such	para. 2.D(c)			
•	as population growth and its increasing demand for resources and energy. ²⁶		X		
2.	The capacity needed for a scientific understanding of the System Earth essential for socio-political decisions aimed at ensuring the sustainable use of natural resources				
	has been strengthened in about 60 developing countries. ²⁷				
3.	Improved information on the structure of the earth and its mineral and energy resources		X		
	through the publication of geological maps and other materials. ²⁸				
M	odernizing geodata handling and monitoring				
1.	Capacity of more Member States in Africa and Asia to transform geoscience data into	29 C/Res. 13	X		
	information for decision-making enhanced through access to the rapidly evolving	para. 2.D(d)			
•	information and communication technology. ²⁹		37		
2.	Increased capacity of Member States in the application of improved environmentally acceptable mineral resource extraction. ³⁰		X		
_	educing vulnerability to natural disasters	29 C/Res. 13	X		
1.	Significant progress in standardizing treatment of seismic data with a view to obtaining a ground acceleration inventory of the Mediterranean subregion. ³¹	para. 2.D(e)	A		
2.		para. 2.D(c)	X		
	vulcanologists from developing and developed countries from both sides of the Pacific				
	Ocean.				

	Particularly successful activities:						
	Distinguishing featur						
	Activity	Catalytic role	Innovative character	. I	Added value	Other	
1.	53 IGCP projects.	X	X	X	X		
2.	International training course on seismology, seismic hazard assessment	X	X	X		Cost-	
	and risk mitigation, China.					sharing	
3.	The International Stratigraphic Chart and its Explanatory Note.	X	X	X	X	X^{32}	
4.	PANGIS and SANGIS data handling networks.	X	X ³³			X ³⁴	
5.	GARS remote sensing and GIS activities.	X	X			X ³⁵	
6.	Deposit modelling workshops.	X	X			X ³⁶	
7.	A disaster reduction project for Central America. ³⁷	X	X	X			

(39) IGCP is a highly cost-effective programme. The IGCP Board ensures quality control of the projects implemented under the programme. The contribution of counterparts is, most of the time, over 80% of the total amount of course expenses. The procedures for decentralization of the IGCP budget to the field offices do not always take into account the rapidly changing needs of projects in a given region. Decentralization has not affected the implementation of the programme of capacity-building, but where there is no specialist in the region, as is the case in LAC, Headquarters conducts activities in that region.

(40) For the elaboration of geological maps and the stratigraphic chart, UNESCO brought together national geoscientists and cartographers in order to present geological information in a synthetic way. These activities are largely financed from external sources. UNESCO is the only United Nations agency dealing with geological and geophysical research and technology transfer activities. The organization of activities to transform geoscience data into information for socio-economic decision-making is particularly welcomed by Member States.

(41) The management of the projects is hampered by a lack of administrative flexibility (e.g. the maximum duration of contracts has been limited since 1999 to six months, restrictions in carrying forward donations, etc.). For the organization of research activities and for the publication of research results in particular, it is important to be in a position to organize the work over a period of one or two years and not to divide it artificially into funding periods of a few months' duration.

(42) Programme actions aimed at reducing vulnerability to natural disasters have been well received by the Member States, and the actions have been enhanced through fruitful cooperation with the extrabudgetary programmes PAMERAR (Programme for Assessment and Mitigation of Earthquake Risk in the Arab Region) and RELEMR (Reduction of Earthquake Losses in the Eastern Mediterranean Region). Implementation progressed smoothly in the reporting period. Activities relating to the safeguarding of life and property were less successful in the Mediterranean region, and can be regarded as a low contribution to the objective. This was mainly due to the inappropriate choice of target groups, which became clearer after the devastating earthquakes in Turkey and Greece in late 1999.

(43) Prospects for additional extrabudgetary resources for training courses in environmental geological issues, such as clean mining, are good.

C. Lessons learned and their implications for the future

(44) Future capacity-building action should be focused on mobilizing increased extrabudgetary funding, increased cooperation at the subregional level and strengthening training activities for university teaching staff, taking into account the high multiplier effect of such training. IGCP has reacted to changes and new tendencies in science and society: more than 80% of projects have a clearly reoriented aim to serve the geoscientific needs of society with focus on practical problems, population growth and its increasing demand for resources and energy. The trend should be sustained in the future.

(45) Geological maps constitute a unique synthesis, presenting geological, geochemical and geophysical information which gives a global overview of the structure of the earth and its mineral and energy resources. They are very useful tools for sustainable utilization of geo-potential resources.

- 27. Some 1,300 geoscientists, from developing countries, trained in geochemistry, geophysics, mitigation of the negative impact of the utilization of natural resources and natural events of geological origin; reinforcement of teaching research capacity and of cooperation between geoscientists from governmental and private institutions, universities and research centres.
- 28. The International Stratigraphic Chart and its Explanatory Note, jointly with the International Commission on Stratigraphy of the International Union of Geological Sciences (IUGS); completion of dummies of the Tectonic Map of Asia and the Metamorphic Map of North America in collaboration with the Commission for the Geological Map of the World (CGMW).
- 29. Projects on remote sensing and GIS in the framework of GARS.
- Through the organization of the Deposit Modelling Programme activities. In 1999 an applied DMP activity was organized for the first time in the Arab States (mainly supported by extrabudgetary sources).
- 31. Similar programme initiated in the Asia region.
- 32. This publication will become a standard reference for all geoscientists with regard to the preparation of geological maps.
- 33. Similar programme initiated in the Asia region.
- 34. UNESCO was the first international organization to start cooperation in this field. It set international standards for geodata handling.
- UNESCO is the only United Nations agency assisting developing countries in this field. It receives important donations, and its expertise internationally acknowledged.
- 36. Strong partnerships have been built with the private sector.
- 37. Extrabudgetary project on natural disaster risk assessment using Geographical Information Systems techniques.

^{26.} The participation of developing countries has increased (25% Asia and Oceania, 12% African States, 8% Latin America, and 5% Arab States). Sixteen new project networks generated.

Particularly unsuccessful activities:					
	Un	derlying re	asons relate	e to choice	of:
Activity	Subject matter	Place/ time	Participants/ target users	,	Other
1. Project on impact and Extraterrestrial Spherules.			X		X ³⁸
2. Project on geo-environmental evaluation of coastal belts.			X		X^{38}
3. Exchange of professors in Africa.					X ³⁸

(46) The primary task is to assist Member States in responding to the societal changes that occurred during the past decade. One important area of rapid change is the information and communication revolution, which is why a new programme component on spatial information was introduced in the UNESCO Earth Sciences Programme. The overall results of the data and information programmes are encouraging and well supported by the Member States. In future the programme will have to take into account the recommendations of two important conferences: the World Conference on Science laid emphasis on strengthening the educational component of the activities, and the UNISPACE III Conference recommended that more active partnerships with local governments and private industry be developed. A special effort will have to be made to increase the participation of earth scientists in interdisciplinary and inter-agency cooperation for the development of global observing systems and strategies such as GTOS and IGOS. Target groups for activities aimed at reducing vulnerability to natural disasters should include direct beneficiaries and not only scientists and technicians. UNESCO's actions for reducing vulnerability to natural disasters should be focused on intersectoral activities.

^{38.} Terminated after negative assessment of results.

II.4.3 - Ecological sciences and the Man and the Biosphere (MAB) programme

	Contribution to the attainment of the objectives of the Programme Resolution				
	Results effectively achieved by main line of action	Resolution No.		ntribu objec Mod	
C	ombating desertification				
1.	Consolidation of the regional MAB networks (AfriMAB, ArabMAB, EuroMAB, East Asian BR Network, IberoMAB).	29 C/Res. 13 para. 2.D(f)	X		
2.	Further development of the concept of the "ecosystem approach" to biodiversity			X	
3.	of the Convention on Biological Diversity. Desertification combated and agricultural productivity improved in arid and semi-arid areas through expansion of MAB-related activities.		X		
In	plementation of the Seville Strategy				
	Around 30 biosphere reserves designated 10 years ago improved, following the introduction of the periodic review system. ³⁹	29 C/Res. 13 para. 2.D(g)	X		
2.	Establishment of five new biosphere reserves in coastal regions and islands and around 10 new-generation biosphere reserves emerging as land use tools addressing ecosystem degradation and management of living landscapes.		X		
Pr	omoting biological diversity				
	Greater knowledge of ethnobotany, biodiversity, tropical humid zones, economic valuation of natural resources and ecosystems. ⁴⁰	29 C/Res. 13 para. 2.D(h)	X		
C	apacity-building in ecological sciences				
1. 2.	Increased information flow through publications and improved website. ⁴¹ Increased participation of young scientists in research and development activities through	29 C/Res. 13 para. 2.D(i)	X		
3.	the awarding of 22 MAB Young Scientists Awards. ⁴² Decision-making and management practices improved through interdisciplinary training		X		
<i>3</i> .	to more than 250 students and 50 decision-makers from 10 countries in the field of the environment and human health, combining ecology, economics and technology.			X	

	Particularly successful activities:							
	Activity	Distinguishing features						
		Catalytic role	Innovative character	Multiplier effect	Added value	Other		
1.	Large-scale biosphere reserves including transboundary sites.	X	X	X	X			
2.	École régionale d'aménagement integré des forêts tropicales to train a new generation of African specialists.		X	X				

(47) The main factors of success of the MAB programme can be seen to be the following: biosphere reserves are an innovative **concept and tool** which provides an internationally recognized framework for reconciling conservation of biodiversity with compelling rural development needs, underscored by sound science; links have been established **with government actors in Member States** responsible for decisions on the use of natural resources (through National Committees), meaning that MAB is a truly decentralized programme; **geographical sites** in the territories of Member States focus on national MAB work, mobilizing extrabudgetary support and involving other United Nations agencies and IGOs; and **regional networks** for exchange of information, with advisory and financial support from UNESCO field offices.

(48) The main shortcomings can be seen to be: the emergence of other programmes focusing on global change which are attractive to academics, who seek private sources of funding for their projects; poor links in many countries between biosphere reserves and those responsible for environmental policies at the national level; the relative weakening of many MAB National Committees; the low level of involvement by UNESCO in activities of the Global Environmental Facility; and the poor visibility of a number of collaborative programmes in such fields as ethnobotany, despite the considerable enthusiasm of specialists participating directly in such activities.

(49) The biosphere reserve management programme for the Gulf of Mannar Marine Biosphere Reserve in Tamil Nadu (India), under the UNESCO-Cousteau Ecotechnics Programme (UCEP), is an important demonstration programme for the development of the State of Tamil Nadu's Integrated Coastal Zone Management Plan (ICZM).

(50) Extrabudgetary resources provide essential support to concrete activities such as biosphere reserves, particularly in Africa and the humid tropics, integrated ecosystem management, biodiversity conservation and sustainable use of resources. As regards desertification, contacts with the Global Environmental Facility did not result in any concrete projects during the biennium. Under the Seville Strategy, about \$400,000 was provided by two bilateral donors, and some \$100,000 was allocated from other sources in support of regional networks. However, the bulk of extrabudgetary resources was used in support of biological diversity activities, especially for the implementation of pilot projects on biosphere reserves. Other strongly supported areas were a Biosphere Reserve Integrated Monitoring Initiative (BRIM), south-south cooperation on environmentally sound socio-economic development in the humid tropics, and integrated strategies for biodiversity conservation in coastal areas and small islands. Capacity-building attracted around 30% of the total extrabudgetary resources.

C. Lessons learned and their implications for the future

(51) It is important to develop UNESCO interest in MAB by proposing the use of biosphere reserves to mobilize interdisciplinary work within UNESCO, linking up with IHP, IGCP, IOC and MOST on subjects of mutual interest. In order to strengthen national and international interest in MAB, it is proposed that the internationally recognized World Network of Biosphere Reserves should provide the scientific basis for the main environmental conventions. The clear niche in high-level capacity-building in resource management should be expanded through awards and specialist training programmes focusing on the needs of developing countries.

^{39.} Foreseen in the Statutory Framework for Biosphere Reserves.

^{40.} Reflected in two "People and Plants" working papers, handbooks (2 issues) and conservation manuals.

^{41.} The MABNet has been expanded with a more user-friendly interface resulting in a steadily increasing number of "visitors". Additional investment will be made, however, in cooperation with MAB National Committees and biosphere reserves to expand and further improve the MABNet.

^{42.} See box on the Special project "Young scientists' involvement in the MAB programme".

II.4.4 - Hydrology and water resources development in a vulnerable environment

Contribution to the attainment of the objectives of the Programme Resolution					
Results effectively achieved by main line of action	Resolution No		Contribution to objective		
Results effectively achieved by main fine of action	Resolution No.	High	Mod	Low	
Building capacities in water resources management 1. Human capacity to cope with water-related problems improved in almost 100 countries.	29 C/Res. 13		X		
2. Public awareness considerably raised worldwide through UNESCO/IHP involvement in the World Water Vision project.	para. 2.D(j)				
Management of groundwater resources in vulnerable environments Enhanced knowledge and knowledge base for scientifically sound policy-making on the global scale. 43	29 C/Res. 13 para. 2.D(k), (l)	X			
Water resources development in arid and semi-arid areas Water management improved through the elaboration of innovative concepts and strategies designed to face the emerging water crisis. ⁴⁴	29 C/Res. 13 para. 2.D(k), (l)	X			
Managing conflicts in the use of water resources The principles, concepts and methods to be followed in river basin management, inter-basin water transfer and public participatory processes in water management developed significantly.	29 C/Res. 13 para. 2.D(m)	X			

	Particularly successful activities:					
			Disting	uishing f	eatures	
	Activity	Catalytic role	Innovative character	Multiplier effect	Added value	Other
1.	World Water Vision project.	X	X	X	X	X
2.	The 5th UNESCO/WMO International Conference on Hydrology.	X	X	X	X	X
3.	The International Symposium on the Learning Society and the Water Environment.	X	X	X	X	X
4.	FRIEND (Flow Regimes from International Experimental and Network Data).	X	X	X	X	X
5.	The Second International Conference on Climate and Water.	X	X	X	X	X
6.	International Conference on Regional Aquifer Systems in Arid Zones - Managing	X		X		
_	Non-Renewable Resources.					
7.	International Conference on Water: A Looming Crisis?	X	X	X	X	X
8.	The 8th Regional Meeting of the Arab IHP National Committees, and follow-up activities.	X	X	X	X	X
9.	International Workshop on Interbasin Water Transfer and International Conference on Participatory Processes in Water Management.	X	X	X	X	X ⁴⁵

(52) The quality of activities under this subprogramme has generally led to a high level of satisfaction among stakeholders. This has been revealed through various forms and levels of assessment.* Major conferences such as the International Conference on World Water Resources at the beginning of the twenty-first century – Water: A Looming Crisis?, the Learning Society and the Water Environment, the fifth UNESCO/WMO Conference on Hydrology, the Second International Conference on Climate and Water, and the International Conference on Regional Aquifers resulted in important recommendations of practical significance.

(53) Activities of the FRIEND project continued to expand to other geographical regions: a new group was established for the Caribbean (FRIEND AMIGO) and there is a proposal for FRIEND Central Asia. Some of the groups are attracting significant extrabudgetary contributions.** The spin-off effect of some of the regional activities is illustrated by the Humid Tropics theme, where African countries profited from the research results of activities implemented by the research programmes in other regions of the world. High-priority activities that suffered most from insufficient budgets were educational programmes and the management of resources in a vulnerable environment. This resulted in the relatively modest contribution of UNESCO to capacity-building in developing countries, in particular in the fields of groundwater vulnerability and early warning mechanisms.

(54) The International Congress on International Law and Comparative Law on International Water Courses was one activity which did not attain its initial objectives owing to its weak relationship with the main thrusts of IHP and lack of coordination with other sectors. Effective contributions from established and new IGO and NGO partners added considerably to the IHP success. In-kind contributions from host countries and collaboration with IGOs and NGOs have boosted the cost-effectiveness of the activities. This was more obvious in regions where IHP has regional hydrologists.

(55) Extrabudgetary sources received by the World Water Vision project enabled UNESCO to implement many important components of the IHP Plan and to further develop UNESCO's Aral Sea Basin Initiative.

(56) Over 90% of the total, about \$2.7 million, of direct extrabudgetary funds to the International Hydrological Programme was earmarked for enhancing the knowledge base and capacity-building, evenly distributed over the first three main lines of action. In addition, more important non-conventional external resources were made available in support of activities in all regions, especially Latin

America, the Arab States and Africa. The IHP Secretariat hosted the World Water Vision project for a total cost of \$8 million. There are strong prospects for wider funding within these lines of action. Mainstreaming the gender perspective in the water vision received relatively significant extrabudgetary support. No support was received for managing conflicts in the use of water resources.

C. Lessons learned and their implications for the future

(57) The world is fast moving towards a freshwater crisis in the twenty-first century if issues related to freshwater continue to be addressed using conventional approaches. There are still serious unresolved issues in water management (the value of water, the human right to water, full cost recovery, etc.). There is also a need to ensure the broader involvement of all stakeholder groups in all aspects of water management. Decisions on other related issues, including the implementation methodologies, were taken by the IHP Intergovernmental Council at its fourteenth session.

^{*} Among the various external reviews are an official document of the Netherlands Government on United Nations programmes and the Report of the External Auditor of UNESCO.

^{**} FRIEND Nile is supported by the Funds-in-Trust of the Flemish Community (Belgium).

^{43.} Through activities under the theme Groundwater Resources at Risk and those related to interactions between climate, land and the hydrological cycle, and through pilot activities in coastal zones and small islands.

^{44.} Mainly through International Hydrological Programme (IHP) activities, especially the International Conference on World Water Resources at the beginning of the twenty-first century on the theme Water: A Looming Crisis? and UNESCO's active involvement in the World Water Vision project. Concrete activities include, for example, creation of active networks on Wadi Hydrology, the establishment of pilot research sites as well as regular training courses, and the improvement of water management policies in the Gaza Strip.

^{45.} Successful collaboration with the World Water Council (NGO).

Project on Environment and development in coastal regions and in small islands

Contribution to the attainment of the objectives of the Programme Resolution				
Results effectively achieved by main line of action	Resolution No.	Cont to o		
Consolidating pilot project activities			Mod	
 Sustainable development of coastal regions encouraged through making community leaders, local/national-level decision-makers, government officials, the general public and private sector in 17 countries⁴⁶ aware of the societal impact of natural and human-induced processes. 	29 C/Res. 13 para. 2.D(n), (o), (p)	X		
2. Activities concerning the underwater and coastal cultural heritage, the use of coastal water and biodiversity resources, and the management role of indigenous coastal communities enhanced in nine countries. ⁴⁷		X		
Education and training for integrated coastal management				
Capacity in interdisciplinary research and public awareness promoted through the expansion of the existing network of UNESCO Chairs and training activities. ⁴⁸	29 C/Res. 13 para. 2.D(n), (o)	X		
Wise practices for sustainable management of coastal zones and small islands A set of "wise practices" elaborated for discussion and formulation of a global strategy, through the newly established Global Electronic Discussion Forum.	29 C/Res. 13 para. 2.D(p)	X		

	Particularly successful activities:					
			Disting	uishing f	eatures	
	Activity	Catalytic role	Innovative character	Multiplier effect	Added value	Other
1.	Elaboration, for the Africa region, of education and communication strategies in sustainable coastal development.	X	X	X	X	
2.	A thematic session at the World Conference on Science on "traditional ecological knowledge".	X	X	X	X	X ⁴⁹
3.	A global discussion forum on coastal/island "wise practices".	X	X	X	X	

(58) The main factors of success of the CSI programme can be seen to be: the functional cooperation between various UNESCO Sectors and their intergovernmental/international endeavours and intersectoral approach, coupling field work with UNESCO Chairs; the focus on human development objectives, close cooperation with local communities, local NGOs and decision-makers, and a "bottom-up" approach; the global network of CSI pilot projects and Chairs in the Member States; cooperation with funding agencies (UNDP, regional development banks, etc.);* and close cooperation with UNESCO field units.

(59) The development of UNESCO Chairs has been slower than expected, in part owing to the additional time required for partner institutions to accept novel interdisciplinary arrangements that are not geared to existing disciplinary structures. While the demand for interdisciplinary training is on the rise, UNESCO trainees in Africa have experienced difficulties in finding jobs, probably owing to insufficient cooperation between the Chair and national agencies.

C. Lessons learned and their implications for the future

(60) UNESCO has become increasingly engaged with new societal groups, in addition to its traditional partnership links with national government authorities. Local communities and in particular indigenous people have emerged as particularly important actors. The coupling of UNESCO Chairs with pilot projects promoting a vital interplay between scientific reflection, education and local application is of strategic importance. The virtual forum on "wise coastal practices" for sustainable human development worked most effectively following its establishment as a multilingual web-based discussion facility.

(61) The task of establishing new intersectoral initiatives has been greatly facilitated through the provision to counterparts in field offices and Member States with easy access to descriptions of existing projects and Chairs, as well as examples of "wise practices". Finally, the inertia imposed by organizational structures remains a major constraint, hindering innovation and the potential for more coherent responses.

^{*} All pilot projects attract so-called "associated funds" that are directly channelled by donors to the activities in the field.

^{46.} Through the collection and provision of baseline data (as part of the pilot projects' output) on selected portions of coastal regions, new approaches were developed for integrated management in two countries in Africa, four countries in Asia and the Pacific, three countries in the Mediterranean and eight countries in Latin America and the Caribbean.

^{47.} Four in the Mediterranean, two in the Caribbean, two in Asia and the Pacific and one in Africa.

^{48.} Training of over 300 students, national officers, schoolteachers, children, and community leaders in the Africa, Asia and the Pacific, Caribbean and Mediterranean regions; five more Chairs established; seven computer-based learning modules created; 35 participatory "training-through-research" field projects and associated short-term training courses organized. The interlinking of pilot projects and networking of Chairs was initiated through electronic means. This resulted in the establishment of data and knowledge exchanges between partners worldwide. Information on pilot project and Chair activities has been disseminated through the CSI website.

^{49.} Triggered strong responses from Member States, including the submission of draft resolutions at the General Conference and Participation Programme requests for follow-up action.

II.4.5 - UNESCO Intergovernmental Oceanographic Commission

Results effectively achieved by main line of action Resolution No. Resolution No. Employed		Contribution to the attainment of the objectives of the Programme Resolution				
Reducing scientific uncertainties about oceans and coastal areas 1. Global Ocean Observing System (GOOS) first system put in place. 2. New partnership developed to bring the space agencies, in situ ocean-observing agencies and academic institutions together to develop GOOS, the Integrated Global Observing Strategy (IGOS) and POGO. 3. National and international marine information and data services strengthened through the development of global databases, training software packages and web-based services. 4. Increased participation of NGOs in the implementation of the Tsunami programme and Marine Debris/Waste management project in West Africa. IOC regional programmes 1. Establishment of a South Asia Node of the Global Coral Reef Monitoring Network for Sri Lanka, the Maldives and India, including the training of personnel in reef monitoring, and the establishment of pilot monitoring sites throughout South Asia. 2. Completion of the assessment of land-based sources and activities affecting the quality and uses of the marine, coastal and associated freshwater environment (in particular in the Caribbean and East Africa regions). 3. Development of indicators for the health of the marine environment and rapid assessment techniques of anthropogenic stresses to support environmental management applications for a harmonized approach to national and international mechanisms. 4. National research capacities upgraded in 29 Member States through the implementation of Training, Education and Mutual Assistance (TEMA) activities. So 5. Improved modelling and prediction of Tsunami wernts and coastal hazards, including the establishment of the second operational Tsunami Warning System in Japan serving the Pacific region. Building worldwide awareness of the importance of the ocean 1. Member States' marine scientific and technological capabilities upgraded in the field of Integrated Coastal Area Management (ICAM). 2. National awareness of the role of the oceans, and the need to protect them, increased through activities						
1. Global Ocean Observing System (GOOS) first system put in place. 2. New partnership developed to bring the space agencies, in situ ocean-observing agencies and academic institutions together to develop GOOS, the Integrated Global Observing Strategy (IGOS) and POGO. 3. National and international marine information and data services strengthened through the development of global databases, training software packages and web-based services. 4. Increased participation of NGOs in the implementation of the Tsunami programme and Marine Debris/Waste management project in West Africa. 1. Establishment of a South Asia Node of the Global Coral Reef Monitoring Network for Sri Lanka, the Maldives and India, including the training of personnel in reef monitoring, and the establishment of pilot monitoring sites throughout South Asia. 2. Completion of the assessment of land-based sources and activities affecting the quality and uses of the marine, coastal and associated freshwater environment (in particular in the Caribbean and East Africa regions). 3. Development of indicators for the health of the marine environment and rapid assessment techniques of anthropogenic stresses to support environmental management applications for a harmonized approach to national and international mechanisms. 4. National research capacities upgraded in 29 Member States through the implementation of Training, Education and Mutual Assistance (TEMA) activities. 2. Improved modelling and prediction of Tsunami warning System in Japan serving the Pacific region. 3. Global awareness of the importance of the ocean 1. Member States' marine scientific and technological capabilities upgraded in the field of Integrated Coastal Area Management (ICAM). 2. National awareness strengthened through the organization of African Ocean Days (AOD'98), and other national exhibitions across the world. 3. Global awareness of the role of the oceans, and the need to protect them, increased through activities across the world ³¹ in the context of the Internationa		Results effectively achieved by main line of action	Resolution No.			Low
1. Global Ocean Observing System (GOOS) first system put in place. 2. New partnership developed to bring the space agencies, in situ ocean-observing agencies and academic institutions together to develop GOOS, the Integrated Global Observing Strategy (IGOS) and POGO. 3. National and international marine information and data services strengthened through the development of global databases, training software packages and web-based services. 4. Increased participation of NGOs in the implementation of the Tsunami programme and Marine Debris/Waste management project in West Africa. 1. Establishment of a South Asia Node of the Global Coral Reef Monitoring Network for Sri Lanka, the Maldives and India, including the training of personnel in reef monitoring, and the establishment of pilot monitoring sites throughout South Asia. 2. Completion of the assessment of land-based sources and activities affecting the quality and uses of the marine, coastal and associated freshwater environment (in particular in the Caribbean and East Africa regions). 3. Development of indicators for the health of the marine environment and rapid assessment techniques of anthropogenic stresses to support environmental management applications for a harmonized approach to national and international mechanisms. 4. National research capacities upgraded in 29 Member States through the implementation of Training, Education and Mutual Assistance (TEMA) activities. 5. Improved modelling and prediction of Tsunami warning System in Japan serving the Pacific region. 8. Waster of the ocean of the ocean of the ocean of the ocean of the pacific region. 8. Waster of the ocean of th	R	educing scientific uncertainties about oceans and coastal areas				
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	2.		para. 2.B(t)	X		
3. Assessment of existing information on coastal processes and resources as a step towards X		Assessment of existing information on coastal processes and resources as a step towards			X	
adaptation and mitigation to cope with the impacts of climate change in West Africa.						
4. Revitalization of the Abidjan and Nairobi Regional Seas Conventions.	4.	Revitalization of the Abidjan and Nairobi Regional Seas Conventions.			X	

(62) As regards Operational Observing Systems, GOOS is being successfully implemented at the national, regional and international levels by the individual or collective actions of the IOC Member States. They are convinced that there is a growing need for information about the present state of the seas and oceans and how they may change in the future. The recent establishment of the Joint IOC/WMO Technical Commission for Oceanography and Marine Meteorology (J-COMM, 1999) is reinforcing interagency coordination regarding marine observing systems for the benefit of a variety of end-users. The direct UNESCO contribution to GOOS is relatively small. More than half of the cost of international coordination is provided through small grants from a variety of national oceanographic and meteorological agencies in a small group of developed Member States. More could be achieved with more resources.

(63) The programme is decentralized. National GOOS coordinating committees build GOOS at national level, with general guidance from IOC. Regional GOOS bodies build GOOS at the regional level, with some direct assistance from IOC and with the strong involvement of regional programme offices. Strong support is provided by the sponsoring organizations, such as WMO, UNEP and ICSU. At the international level, the largest commitment (around \$1 billion annually) is from the space agencies for remote sensing measurements of the ocean. At the regional level, many of the resources for GOOS are not channelled through UNESCO, and are extrabudgetary in the broad sense.

(64) As regards ocean services programmes, the IODE System, after 40 years of existence, is developing new modes of data exchange, making use of the new IT technologies. Every year new national data centres are being established. Support to the IODE system, which comprises more than 60 data centres, is provided mainly by the Member States through these data centres. Some Member States provide support to the IOC Trust Fund for the organization of capacity-building activities, project meetings, etc. (65) The ODINAFRICA-II project was developed as a joint effort by 18 African Member States. The experience gained has been extremely valuable, and the project was also highly appreciated by the donor. It will be totally decentralized to its two newly established project offices.* The very low-cost (\$5,000/year) GLODIR database system has become a valuable tool for marine and freshwater scientists around the world. National, regional and international projects/agencies are increasingly contacting IOC to utilize GLODIR for their database management. New technologies, mainly Internet-based, now enable the development of high-quality training and resource tools, which was not possible using traditional approaches. The "IODE Resource Kit" is a new experiment in this regard.

(66) The Ocean Mapping Programme (OMP)** and the GEBCO programme are developing actively and successfully. OMP is combined with the General Bathymetric Chart of the Oceans (GEBCO) programme, and is strongly supported by IOC Member States and the International Hydrographic Organization (IHO), the International Maritime Organization (IMO), and the Food and Agriculture Organization of the United Nations (FAO). The significance of the programme increased following the entry into force of the United Nations Convention of the Law of the Sea.

(67) There is no direct IOC/UNESCO financial contribution to the implementation of OMP and GEBCO. All the technical work is being implemented with the national resources of the countries participating in these programmes: in 1999 more than \$800,000 was contributed to OMP by the Russian Federation, France, Germany, United States, Japan, China, Israel and the United Kingdom.

(68) In spite of the restructuring of the Ocean Sciences Programme in 1999, its implementation at the national, regional and global levels was successful. The contribution from the regular budget amounted to nearly one third of the total contributions from extrabudgetary resources. The main extrabudgetary contributors were NOAA (United States), DFID (United Kingdom), DANIDA (Denmark) and SIDA (Sweden). The technical methodologies to help with the implementation of Article 76 of UNCLOS presented at the ABLOS (Advisory Body on the Law of the Sea) meeting are being used by the CLCS (Commission on the Limits of the Continental Shelf). DOALOS expressed

^{*} Mombassa and Conakry.

^{** 56} countries are participating in the Ocean Mapping Programme.

^{50.} Thirty-six persons from 19 countries benefited from individual grants (24 travel grants and 12 research/study grants). More than 1,200 people from 102 Member States participated in all the activities. 170 scientists, graduate and undergraduate students trained in field oceanography through the organization of two international research cruises (Floating University Facility) from over 20 institutions of 16 countries. Teaching and training material developed in the form of books, manuals, CD-ROMs and websites.

^{51.} Through the Ocean Charter (1 million signatures collected); IYO website; ocean education materials; cruises; conferences, workshops and training courses; cultural events; public information and promotional materials; stamps; youth fora.

Establishment of National Ocean Data Centres in Côte d'Ivoire, Kenya, Mauritius, Mozambique, Seychelles, South Africa and United Republic of Tanzania.

Particularly successful activities:					
	Distinguishing features				
Activity	Catalytic role	Innovative character	Multiplier effect	Added value	Other
1. GODAR project.	X		X	X	
2. ODINAFRICA.	X	X			
3. First International Conference on Ocean Observations for Climate.	X	X			
4. The WCRP CLIVAR Conference.	X		X		
5. Publication: Status of Coral Reefs of the World: 1998.		X		X	
6. IOC/SCOR international science programme on the Ecology and Oceanography of Harmful Algal Blooms (GEOIHAB).	X	X		X	
7. Two GESAMP reports on the state of marine environment and the protection of the marine environment from land-based activities.	X			X	
8. The international Workshop on Coastal Megacities.	X	X	X		
9. Publication: Integrated Coastal and Ocean Management, Concept and Practices.	X			X	
10. Two monographs summarizing scientific knowledge on coastal zones: <i>The Global Ocean: Processes and Methods</i> (Vol. 10, <i>The Sea</i>) and <i>The Global Coastal Ocean: Regional Studies and Syntheses</i> (Vol. 11, <i>The Sea</i>).	X	X		X	
11. Seychelles Atlas on the Sensitivity of Shallow Waters.	X	X			
12. Ocean Assessment Conference.	X		X		

	Particularly unsuccessful activities:					
		Un	derlying re	asons relat	e to choice	of:
	n	Subject matter	Place/ time	Participants/ target users	Modality of action	Other
1.	Development of a storm surges disaster reduction programme in the Northern Indian Ocean.			X	X	X ⁵³
2.	Production of school kits on oceans, within the framework of IYO.		X		X	X ⁵⁴

interest in assisting IOC with the establishment of an integrated data bank on national legislation relating to marine scientific research. A memorandum of understanding has been signed between IOC and the International Seabed Authority (ISA) to support the authority's needs with regard to scientific information.

(69) Some 41% of the total of \$4,437,525* in extrabudgetary funds was spent on activities for "Reducing scientific uncertainties" and directed towards GOOS and services in data and information exchange, ocean mapping activities, and increased international/regional coordination. There are strong prospects for further growth. In most cases, the regular programme funds have been used as catalytic funding to attract external donations. Another 21% went to IOC regional programmes, particularly marine science and observation (e.g. WESTPAC and IOCARIBE). There are strong prospects for further growth. Other strongly supported substantive areas are the implementation of the Training, Education and Mutual Assistance (TEMA) programme, and the development of a global coral reef monitoring network (GCRMN). Coastal Management in Africa received 16% of the total extrabudgetary support, and there are strong prospects for further growth. Other substantive areas include support to the African Process and preparatory arrangements for the African Partnership Conference to be held in 2001.

(70) Some 9% of extrabudgetary funds went to building worldwide awareness and the development of technical and scientific capacity in the field of Integrated Coastal Area Management. This area has strong prospects for further growth, bearing in mind the growing demand from developing countries. Little extrabudgetary support was provided for the 1998 International Year of the Ocean-related activities, which were mainly supported from the regular programme. No extrabudgetary support was provided to pilot projects on the rational management of coastal zones.

C. Lessons learned and their implications for the future

- (71) GOOS is growing rapidly, and should become fully functional in the ten-year time frame originally planned. It is hoped that the regular programme contribution to GOOS will be increased with a view to building the capacity of developing countries to participate in and benefit more extensively from the further development of GOOS.
- (72) In order to further develop and improve the IODE programme, the key management concept is "partner-ships". These partnerships may be within UNESCO (inter-sectoral), inter-agency, United Nations-private sector, and inter-project. The development of the IODE Resource Kit

needs the identification of a "pool" of experts for its further development and maintenance based on intersectoral cooperation.

- (73) Worldwide recognition of the Ocean Mapping and GEBCO programmes is not matched by the level of financial support from the UNESCO regular programme (\$48,000 for the last biennium for all the activities carried out).
- (74) Greater involvement of CSI/UNESCO and other Science Sector divisions in project formulation activities for pilot projects relating to the rational management of coastal zones should be conducive to mobilizing extrabudgetary support for their implementation.
- (75) The ocean sciences will soon undergo major changes, and a systemic approach will be the only way to achieve the understanding required for sustained development and management of the oceans and coastal areas. IOC partnerships with SCOR and WMO in pursuit of ocean climate science are central to developing mitigation options available to governments; the research results of WCRP underpin the climate module of GOOS. The partnership between CLIVAR, GOOS and GCOS needs to be nurtured.
- (76) More attention needs to be paid to the further identification of indicators of the state and vulnerability of the ocean and coastal environments. Moreover, human activities which affect and are affected by land, atmosphere and sea depend on interactive social, economic and legal factors which need to be integrated into ocean science programmes.
- (77) The commitment of African governments to the African process on coastal management indicates that the protection of marine and coastal environment and its resources may become a priority for Africa. The coordination of various programmes developed in Africa on a bilateral or multilateral basis should be strengthened. The African Partnership Conference to be held in 2001 will provide an opportunity for UNESCO to assume a leading role in this respect.

^{*} The breakdown below does not include funds allocated in support of the IOC functioning, i.e. meetings of the governing bodies, temporary assistance, etc.

^{53.} This project developed by IOC, IHP and WMO has not yet been launched owing to a lack of funding and national commitments.

^{54.} The kits have been developed, but funding for publishing has not been secured.

Programme II.5 Social and human sciences and social development

II.5.1 – Social transformations and development

Contribution to the attainment of the objectives of the Programme Resolution					
Results effectively achieved by main line of action Resolution No.					
Results effectively achieved by main line of action	Resolution No.	High	Mod	Low	
MOST programme: consolidating existing projects and networks 1. Policy-relevant knowledge produced through international research networks on the management of multicultural and multi-ethnic societies, the governance of cities and copin with global-local linkages.	29 C/Res. 13 para. 2.E(a)	X			
 Increased use of social science research in policy formulation and decision-making.⁵⁵ Research and policy expertise provided in action-oriented development projects. 		X			
The MOST programme's clearing house Information services provided for programme support, the dissemination of information on the programme's activities, results and publications, and the establishment of relations between networks.	29 C/Res. 13 para. 2.E(b), (c)	X			
 The social and human sciences in support of the fight against poverty Global approaches and strategies for basic education and social development, and poverty and development better conceptualized.⁵⁶ Application of social science research to improve social policy formulation as well as community participation and, in particular, the participation of vulnerable groups, in the formulation of such policies, operationalized at the country level through a number of extrabudgetary funded projects.⁵⁷ Effective mechanisms devised by forging partnerships with successful microfinance institutions in different regions to reach "difficult-to-reach" populations with appropriate programmes in the fields of education, communication, science and technology. Visibility increased and awareness raised among the Members States on (i) the importance of microfinance in poverty reduction, (ii) the need to combine it with appropriate social development programmes, and (iii) the need to take the cultural context into consideration, for successful poverty reduction strategies. 		x x x			
Combating exclusion Local NGOs, selected local communities and local government officials in two Asian countries benefited from capacity-building activities for poverty reduction, promotion of initiatives by the poor as well as promotion of traditional knowledge for resources management. ⁵⁸	29 C/Res. 13 para. 2.E(d)	X			

- (78) Since 1996, MOST has buttressed understanding of globalization's many processes through a range of activities including books, policy and discussion papers, project information brochures and symposium reports. Networks* and programmes linking knowledge-producers and research-users have been established. They currently identify which tools and strategies may help counteract marginalization and underdevelopment in a globalizing world economy. In so doing, they have enhanced the role played by the social sciences in devising policies for sustainable human development and increased awareness among researchers of the importance of linking the science community and decision-makers.
- (79) The report of the mid-term external evaluation of the MOST programme, carried out in autumn 1998, was submitted to the Executive Board at its 156th session (156 EX/12). The report noted that in the 1994-1998 period, MOST made good progress; it also pointed out a number of problems and weak points, which should be addressed during the second phase of the programme. In accordance with 156 EX/Decision 3.4.1, a strategic plan of action prepared on the basis of a large consultation process is being submitted to the Executive Board at its current session (160 EX/12).
- (80) Partnerships were established and/or strengthened with a view to developing operational activities financed with extrabudgetary funds in key areas of mutual interest, such as democratic governance, poverty eradication and participation of vulnerable groups, in cooperation with UNDP, the World Bank, the Inter-American Development Bank, the African Development Bank and bilateral institutions in particular in Latin America, the Africa region and countries in transition.
- (81) The main factors for success in conducting operational projects are first, close collaboration maintained through fostered partnerships between UNESCO and local project counterparts (governmental and non-governmental organizations, schools, the community, multilateral or bilateral aid agencies, etc.); and secondly, leadership quality, seriousness/commitment, managerial capacity, capacity in transparent micro-enterprise financial management and interest (resulting from relevancy of the project to assessed needs) of the project counterparts. The main difficulty is, though this occurred infrequently, the lack of commitment and expertise on the part of the project counterparts, hampering the achievement of effective high-quality project results.
- (82) In line with the United Nations poverty eradication strategy, in which microfinance is considered as a key tool for poverty reduction, UNESCO was congratulated by the

- * In 1998-1999, several MOST networks were established. They produced international comparative reports in three areas: citizenship and the political participation of minority groups; ethnic conflict and peace-building, migration systems and their socio-cultural and political implication for Asian societies (multiculturalism and multi-ethnicity); the impact of urban decentralization and industrial development on governance and the social sustainability of cities, on environmental and social issues in urban development (urban governance) and on fields of global drug-trafficking, regional integration, rural social policies and community-level development policies (global economic and environmental phenomena at the national/local levels).
- 55. For example, a group of professionals was set up for the development of management tools to facilitate an integrated process of reform and modernization for the priority social programmes of the Brazilian Government.
- 56. An Ad Hoc Inter-Agency Meeting on Basic Education and Social Development was convened at UNESCO Headquarters (15-16 December 1998). The Director-General addressed the Commission for Social Development, at its 37th session, in tandem with the Executive Director of UNICEF on "Special presentations on Basic Education for All" (February 1999). A compendium of the Organization's activities to implement the Copenhagen Declaration and Programme of Action and proposals for new policy initiatives were prepared and distributed in the Preparatory Committee for the Special Session of the General Assembly on the Implementation of the Outcome of the World Summit for Social Development and Further Initiatives. An International Symposium on Rethinking Development: Do We Need a Paradigm Shift? was organized (Paris, 30 November 1998) and followed by a brain-storming session with eminent experts and practitioners. A book about these two days of exchange was published (Repenser le développement : en finir avec la pauvreté) and the International Social Science Journal, No. 162 focused on Policy Options for Social Development. A seminar on poverty in El Salvador was held in order to evaluate the results of a participation methodology in the fight against poverty.
- 57. Key examples are:
 - Projects on "Training for Social Evaluation", "Integrated Social Management", and "Observatory of Social Policies" in Argentina, funded by the World Bank. These projects devise participatory methodologies for social policy management and evaluation.
 - The Rehabilitation of Historic Centre of Quito (Ecuador) project, funded by the Inter-American Development Bank. This project set up and implemented a policy of sustainable rehabilitation management, based on the participation of the local populations and on the cultural appropriation of the rehabilitation process.
 - Formulation of a project on Social Reinsertion of Street Children in cities of the Russian Federation, in cooperation with UNDP Moscow. The project builds on participatory methodologies of the "Growing Up in Cities" research programme.
 - Poverty alleviation project in the Lao People's Democratic Republic carried out in collaboration with the Lao Womens'
- 58. For example, activities developed in connection with the UNESCO-CSI/UNDP project on "Coastal Resources Management and Sustainable Tourism" in Ulugan Bay, Palawan, Philippines; with the Institute of Demography of the University of Indonesia; and in the framework of the nomination of Banda Island, Maluku, as a Natural and Cultural World Heritage Site.

	Particularly successful activities:					
			Disting	uishing f	eatures	
	Activity	Catalytic role	Innovative character	Multiplier effect	Added value	Other
1.	MOST Drugs network.	X		X	X	
2.	Building on the traditional roles and knowledge in the management of natural	X	X	X	X	
	resources.					
3.	Coastal resources management and sustainable tourism in Ulugan Bay, Palawan.	X	X	X	X	
4.	Training on participatory poverty assessment and alleviation in poor communities.	X	X	X	X	
5.	"Tissages et métissages" and "Magiciens du fil" events, in support of the traditional artisans, especially weavers, of Latin America and Africa.	X	X	X		

Particularly unsuccessful activities:					
	Un	derlying re	asons relat	e to choice	of:
Activity	Subject matter	Place/ time	Participants/ target users	Modality of action	Other
FLASCO network on social policies in Latin America.	X		X	X	

Microcredit Summit's participants for its clear and well-defined plan of activities for achieving the goals set in the areas under its purview. The microfinance-related activities have all been designed and implemented in collaboration with local and national partners, and in active consultation with the beneficiaries. The holistic approach and integration of financial (microcredit) and non-financial services (education, training, health/legal education and services) make for greater improvements in the lives of the poor and hence are highly appreciated by both beneficiaries and shakeholders.

C. Lessons learned and their implications for the future

(83) Based on the results of the Mid-Term Evaluation of MOST, the future focus should be on drawing policy implications from ongoing MOST projects and on implementation of the Habitat II Plan of Action and the recommendations of other major summits at national and local levels. All research networks are required to produce an assessment of the policy relevance of their work, concentrated on issues relating to the political participation of minority groups and ethnic conflicts, youth, governance and development policies. Assessment of global processes and definition of coping strategies, based mainly on extrabudgetary funds, will focus on local development strategies and governance structures.

(84) UNESCO's efforts have been useful in the endeavour to reach and influence the policy-makers in the formulation of proposals for new initiatives adopted at the special session of the General Assembly on Copenhagen + 5. The same applies to publications such as the *International Social Science Journal* or *Repenser le développement : en*

finir avec la pauvreté. Similar activities should be undertaken in future as they can influence policy-makers and thus make a difference and promote a UNESCO-approach to poverty eradication and social development.

(85) For operational projects in Asia, better strategies for project sustainability and more advocacy should be designed both with government decision-makers and with project counterparts at community level.

(86) As microfinance programmes are exclusively designed for the poor and have proven to be important tools for poverty reduction, UNESCO, by forging partnerships with successful microfinance institutions in different regions, complemented their financial programmes with activities in its own fields of competence. These activities offer the poor a broader range of services (notably education and training, craft preservation and micro-enterprise development in the fields of arts and crafts, and the use of appropriate communications and technology in microenterprises and in community development), which will allow them to emerge from poverty.

(87) These activities have further confirmed UNESCO's belief that any effective tool in the poverty reduction endeavour to respond to the multifarious needs of poor people would require combining social development programmes with successful microfinancial mechanisms. However, while these activities have obtained very satisfactory results, they are being carried out as small pilot initiatives. Appropriate mechanisms have to be developed to share and expand the experience and success of these projects. For this purpose, further intersectoral collaboration is required within UNESCO, as well as mobilization of efforts and resources with outside partners, such as local institutions, NGOs, government and international organizations, especially other United Nations agencies.

Project on Cities: Management of social transformations and the environment

Contribution to the attainment of the objectives of the Programme Resolution				
Devote off extra breaking discount for a feeting	Danalastia a Na		tion tive	
Results effectively achieved by main line of action	Resolution No.		Mod	Low
Consolidating ongoing pilot projects Pilot projects on the outskirts of Dakar and Port-au-Prince consolidated by strengthening of institutions involved in the process and by concrete improvements to the living conditions of local inhabitants. ⁵⁹	29 C/Res. 13 para. 2.E(e)	X		
 Urban development and revitalization of inner cities Lodging conditions improved in Quito (Ecuador) historic centre as well as its inhabitants' identity reinforced. Living conditions and urban governance improved in Essaouira (Morocco), Mehdia (Tunisia)⁶⁰ and in Kamal Muara (North Jakarta, Indonesia).⁶¹ 	29 C/Res. 13 para. 2.E(e)	X X		

	Particularly successful activities:					
			Disting	uishing f	eatures	
	Activity	Catalytic role	Innovative character	Multiplier effect	Added value	Other
1.	Management of social and environmental transformations in Jakarta Bay.	X	X	X	X	
2.	Pilot project being carried out in Bangladesh and extended to other countries, notably Nepal and Benin.		X	X	X	

(88) The successes achieved by the Dakar and Port-au-Prince pilot projects owe much to the approach adopted, which was based from the outset on participation (taking the needs expressed by the local inhabitants as the starting point and involving them throughout the process), to the fact that UNESCO gives support to the initiatives launched, to the institutional relations established between UNESCO, local NGOs and sponsors, and to the establishment of monitoring committees bringing together all partners.

(89) The problems encountered are related to tensions among the inhabitants, who do not form a homogeneous group, among local associations with varying allegiances, and between local associations and municipalities, which are in constant negotiation. In order to manage these tensions and maintain dialogue between the actors in a spirit of dialogue, tolerance, negotiation and compromise, the role of support organizations (ENDA at Yeumbeul and the Neighbourhood Support Foundation at Jalousie) is fundamental. They function as mediators and an interface between the institutions and the local inhabitants. Moreover, the support given by UNESCO acts as a catalyst for the project as a whole and strengthens the legitimacy of each of the actors in the service of a common project.

C. Lessons learned and their implications for the future

(90) The project has been conducted on an intersectoral basis. Within the Sciences Sector, CSI assumed responsibility for the state of the water table at Yeumbeul prior to the installation of sanitation infrastructures, and MAB has conducted environmental education activities with the local inhabitants.

(91) The project includes an external evaluation in the next biennium (2000-2001), which should help to gauge the project's transferability to other sites with the objective of ensuring sustainable social development which helps to strengthen the capacities of the local inhabitants in the fight against urban poverty.

(92) The experience gained from the first two sites in the Maghreb (Essaouira and Mehdia) will be used in the preparation of a more comprehensive pilot project at Saida (Lebanon), which will be intersectoral, mobilizing both the Culture and the Natural Sciences Sectors.

(93) Monitoring and evaluation of extrabudgetary-funded projects has been given high priority. In this connection, the evaluation of the IDB-financed project on the Rehabilitation of the Historic Centre of Quito (Ecuador) recommended the continuation and replication of the project in other urban sites, as the project has developed a number of innovative methods and techniques fostering the social integration of communities.

^{59.} By the establishment of health, social and economic infrastructures with the involvement of local inhabitants (extension of the drinking water network, creation of micro-enterprises and improvement of buildings), capacity-building for local people (environmental and health education, training-apprenticeship in various skills, training for elected representatives) and the creation of partnerships between elected representatives and local inhabitants (training session and setting up of a formal partnership framework).

^{60.} In cooperation with the Natural Sciences Sector (in particular CSI, HYD and IOC), development of operational activities and technical partnerships between historic coastal cities of the Mediterranean (Essaouira, Mehdia) and coastal cities in Europe (La Rochelle, St Malo, Mozarella del Vallo, etc.) thanks to two international seminars (Essaouira in 1997 and Mehdia in 1999) on sustainable urban development in coastal areas.

A field survey and two community-based pilot projects conducted with local researchers and NGOs, empowered the communities of Kamal Muara.

II.5.2 – Youth and social development

	Contribution to the attainment of the objectives of the Programme Resolution				
Results effectively achieved by main line of action Resolu				Contribution to objective	
	Results effectively achieved by main fine of action	Resolution No.	High	Mod	Low
M	ove "youth issues" up on political agendas through the mobilization				
of	all UNESCO partners ⁶²				ĺ
1.	Increased awareness of youth issues and UNESCO's actions with and for youth within	29 C/Res. 13	X		
	Member States and the United Nations system as a whole as well as with youth leaders.	para. 2.E(h)			
2.	Enlarged network of UNESCO's partners in the youth field.		X		ĺ
3.	The state of the s		X		
4.	National youth policies or action plans developed and implemented in two Members States.			X	
De	evelop and promote special projects				
1.	Increased visibility of UNESCO as an important partner in special projects (Peace Cruise,	29 C/Res. 13	X		ĺ
	Youth Media Space against HIV/AIDS, etc.).	para. 2.E(h)			
2.	Young people involved as main actors in the promotion of peace in the Latin American		X		ĺ
	region.				ĺ
Promoting youth information exchange					
	INFOYOUTH networks consolidated in four countries and a database on youth policies	29 C/Res. 13	X		
	in 60 Member States created.	para. 2.E(g)			
2.	Access to information for disadvantaged youth facilitated and specialized CD-ROMs		X		
	and books on youth issues produced.				ĺ
3.	Awareness raised on the need to improve youth oriented television programming.		X		
Sp	ort for all				
1.	Increased and intensified mobilization among Member States, IGOs and NGOs through	29 C/Res. 13		X	
	the new structure of the Intergovernmental Committee for Physical Education and Sport	para. 2.E(i)			
	(CIGEPS).				
2.	Improved participation in sports-related activities through the introduction, in five African			X	
	countries, of the Sport for All initiative in local and school-based projects.				
3.	Greater UNESCO involvement in sport-related activities through policy guidance			X	
	and counselling to Latin American countries and international sport organizations.				

(94) The new approach of UNESCO consisting in "meeting young people on their own planets" bespeaks a real interest in deepening youth involvement in the Organization's activities and a real desire to engage in dialogue with young people. Opportunities were sought to boost UNESCO's comparative advantage in dealing with youth matters relating to its areas of competence, which encompass top priorities in youth agendas, especially when combined (interdisciplinarity), and to enhance its ability to network. Major stakeholders are systematically informed and involved as far as possible in new activities.

(95) The Youth Coordination Unit began operations and produced a coherent framework for action (Strategy for UNESCO's Action *with* and *for* youth) and identified strategic objectives. The Unit has a cohesive team enhanced by the collaboration of several young interns. Sectoral logic was difficult to coordinate, and considerable efforts were made to achieve intersectoral partnerships.

(96) The INFOYOUTH programme has benefited from an efficient institutional framework provided by UNESCO and the French Government. An adequate budgetary provision has allowed appropriate responses to the numerous requests from Member States and other partners. A number of activities have been more widely promoted and successfully implemented thanks to close cooperation with field offices. Nevertheless, a number of developing regions have yet to be fully integrated into the network.

(97) The new monitoring and working process of CIGEPS prompted increased interest among Member States in the activities of the physical education and sport programme. The results of MINEPS III underscore the need for mobilization at a time of austerity for both Member States and for international sport organizations. However, against the backdrop of the achievements of CIGEPS activities, there is a need to redirect the main

thrust of CIGEPS toward concrete programmes rather than formal meetings, which do not reflect the potential of its role or make the expected contributions.

(98) The "Sport for all" advocacy project provided, within the Associated Schools Project (ASP) network and in cooperation with several National Commissions, a successful framework for raising awareness of the cultural and educational dimension of physical education and sport in school programmes. The success of the activities was somewhat mitigated, since activities had to be postponed due to the lack of resources.

(99) From 1994 to 1997, through two biennia and spanning two medium-term plans/strategies, UNESCO pursued a range of youth initiatives which were the main focus of the external evaluation conducted by Professor Ken Wiltshire (Australia) and presented to the Executive Board at its 156th session (156 EX/45). The evaluation found that despite youth being declared a priority group, the funding provided was not sizeable by international standards. The Youth Division was not accorded high status, and achieved only minimal influence within the Organization as an advocate for youth.

(100) Many individual UNESCO youth activities have had a positive impact, breathing life and hope into many young people, their families and communities. There are important lessons to be learned from these success stories. However, taken as a whole, the activities appeared to the evaluators to have been idiosyncratic and not designed within a coherent philosophy or framework. They gave the appearance of an ad hoc series of activities related to youth, rather than components of a strategic approach. Constant changes in administrative responsibility, breakdowns in communication with UNESCO partners, and shifts of emphasis and modality appear to have been in evidence. According to the evaluation, most of these measures are worth retaining, but need to be reshaped and redirected.

^{62.} In 1998, the Director-General created the Youth Coordination Unit (DG/Note/98/23) with three major objectives: Move "youth issues" up on political agendas through the mobilization of all UNESCO partners; Develop and promote special projects; and Mobilize UNESCO in favour of the priority "Youth". In the present report, the two first objectives are used as main lines of action replacing "Rounding the Cape", 29 C/5, para. 02076, and "Contribution to the implementation of the World Programme of Action for Youth to the Year 2000 and Beyond", 29 C/5, para. 02078. It is within this new framework that the Youth Coordination Unit has worked, during the greater part of the biennium, fulfilling its third objective. So, the youth-oriented activities have not only to be sought in Major Programme II, but also in the other major programmes.

Particularly successful activities:									
				Distinguishing features					
	Activity		Innovative character	Multiplier effect	Added value	Other			
1.	External evaluation of UNESCO's youth programmes covering the period 1994-1997.	X							
2.	Young people's participation in specific events (world conferences).		X	X	X				
3.	Support to Peace Cruise project.	X		X					
4.	UNESCO's participation in the 3rd World Youth Forum of the United Nations System.		X	X	X				
5.	Creation of national information structures and regional and subregional youth		X	X					
	information networks.								
6.	Renewal of CIGEPS and creation of a permanent consultative council (CCP).		X						
7.	Draft national sport law in Bolivia.	X			X				

Particularly unsuccessful activities:								
		Underlying reasons relate to choice of:						
	Activity		Place/ time	Participants/ target users	Modality of action	Other		
1.	Collaboration with the programme sectors in the promotion of innovative projects.	X				X ⁶³		
2.	Youth Forum during the 30th session of the General Conference.					X ⁶⁴		
3.	Programme of Support for Local Initiatives.	X	X	X	X	X ⁶⁵		
4.	Follow-up of World Conference on Education and Sport for a Culture of Peace.	X	X		X	X ⁶⁶		
5.	FIDEPS.	X	X	X	X	X^{67}		

C. Lessons learned and their implications for the future

(101) Given the interdisciplinary nature of youth issues, programmes and policies, a transversal approach and structure within the Secretariat is required. The strategy of action provided partners and colleagues alike with a clear message on UNESCO's stand in the youth domain.

(102) Since young people are one of the social groups most affected by the new technologies, the INFOYOUTH programme will be further developed around three main axes: (i) promote the ideals and values of UNESCO and incite young people to work for peace, tolerance and development; (ii) sensitize governments and decision-makers to the aspirations and problems of young people in the global information society; and (iii) promote the quality of the contents of electronic texts in addition to the development of a software library for young people.

(103) According to the evaluation, there is a need for a

structure within the Organization which coordinates programmes for the priority group, with a strong coordinating and catalytic capacity working cooperatively with all sectors. In turn, there needs to be more open transectoral cooperation working towards the common goal of youth priorities, programmes and projects.

(104) There are important gaps in UNESCO's youth activities which need to be addressed, including more long-term and longitudinal projects, and a more scientifically based research orientation, involving the establishment of a global observatory network. The evaluation found overwhelming evidence that the time is ripe for UNESCO to take the next logical and necessary step in regard to its youth activities. Young people are the largest group of humankind, and will become the decision-makers of the future. They want to contribute and make a positive difference to the world. All of this points to youth becoming UNESCO's priority of priorities for the next Medium-Term Strategy.

^{63.} Lack of intersectoral collaboration and absence of UCJ from document 29 C/5.

^{64.} Role insufficiently defined by the Executive Board decision.

^{65.} No appropriate follow-up, lack of adequate resources.

^{66.} Lack of coordination, cooperation and concrete will to achieve the objectives set up in the Declaration.

Lack of policy guidelines, particularly from CIGEPS. Activities implemented under the umbrella of FIDEPS do not reflect the potential of UNESCO.

Special projects

Biotechnologies for development in Africa

(105) The six-year project launched in 1996 continued to upgrade research and training development activities in natural science centres and laboratories in Africa. The most outstanding result of the biennium was the upgrading and strengthening of research capacities in the biotechnologies in the least developed countries through UNESCO/BAC and UNESCO/MIRCEN short-term fellowships and through the provision of small-scale equipment and technical assistance to UNESCO Chairs. (106) Two activities were particularly successful: the international conferences on N-fixation in the MIRCEN network and the research grants. Efforts to set up UNESCO Chairs in plant biotechnologies were particularly unsuccessful, largely owing to the limited funds available.

Women, science and technology

(107) During this second phase of the six-year project, training programmes were maintained but activities focused on creating and strengthening networks of women scientists. In addition to decision-makers, the scientific community and NGOs were sensitized to the importance of scientific and technological training for women. With regard to improved access for women to scientific education and careers, the World Science Conference adopted recommendations concerning the promotion of women in the field of science and technology. Networks of women scientists and engineers employed in research, education and industry were set up and reinforced, particularly at the regional level.

(108) The holding of five regional forums, plus another forum for countries of the Mediterranean, and the mobilization of partners* all paved the way for the adoption of the recommandations of the World Science Conference for the promotion of women in fields of science and technology. The publication and distribution to National Commissions, scientific NGOs and United Nations partners, with the help of extrabudgetary funds,** of extracts from the discussions of the World Science Conference concerning parity between men and women in science and technology have done much to inform and raise the awareness of Member States and the scientific community.

(109) Given that the promotion of women in science and technology is one of the priorities set by the World Science Conference, national, regional and international projects should be undertaken in that area. UNESCO should become more expert at fund-raising so as to be capable of carrying out more ambitious activities in regard to women, especially in the fields of science and technology.

^{*} United Nations Development Fund for Women (UNIFEM), Third World Organization for Women in science (TWOWS), International Federation of University Women (IFUW), International Association of Universities (IAU), etc.

^{**} Distributed in 3,000 copies thanks to \$8 000 contributed by the Islamic Educational, Scientific and Cultural Organization (ISESCO).

Modernization of geodata handling

(110) A geographical extension of the special project on Modernization of geodata handling in Africa, this project developed a continent-wide harmonized system of geodata handling, thus greatly facilitating the use of geological information for the socio-economic development of the Africa and Arab States regions. A number of dramatic changes took place as a result of the external evaluation, the most important of which was the introduction of a new software standard in electronic geodata handling facilitating the merger of factual and geo-referenced bibliographical data sets and improving the production of geological information for the non-specialized user.

(111) A major success of the project was South-South cooperation with regard to training and updating the technical knowledge of network participants. Requests for assistance were received from subregional organizations in Africa to train African geoscience data handlers at both the national and subregional levels. The prospects for additional extrabudgetary resources for training courses in environmental geological issues, such as clean mining are strong.

(112) This standard-setting exercise in geodata handling in the African continent resulted in geological surveys using modern geological information handling, mineral wealth appraisal and the development of the non-renewable mineral resources. The success of the project was thanks to the sustained medium-term commitment of UNESCO to a priority concern of African Member States. There is a strong need to consolidate the PANGIS network success. The majority of African countries participating in the network are in a position to sustain the facilities put in place, but the skills and e-communication in this field require updating. Extrabudgetary support is essential for further consolidation of the project's success.

Arid and semi-arid land management in Africa

(113) Progress was made in combating desertification and improving agricultural productivity through the training of African scientists and decision-makers in arid land management, who will now continue these efforts in their own countries. Broader use of dryland crops contributed to combating desertification and promoting sustainable economic development, while intensified regional and interregional transfer of technology and knowledge* was very important.

(114) The UNESCO Regional Offices in Africa, especially the offices in Dakar and Nairobi, have been closely involved in the implementation of the special project. The success of the project in training new professional staff has been considerable. Now, trained personnel from this major project will now be able to continue training professionals in their own countries. UNESCO's role in arid lands will build on this project, and focus on developing educational initiatives aimed at conservation and sustainable use of arid land resources.

^{*} An excellent partnership arrangement with the "International Programme on Arid Land Crops (IPALAC)" based at the Ben-Gurion University of the Negev in Israel was established. The leading expertise and knowledge of Israeli sciences were shared with other countries that face similar environmental constraints in dryland agriculture.

Young scientists' involvement in the MAB programme

(115) In its efforts to assist young scientists to participate in research and development activities, more than 20 young researchers (15 women and seven men) from 20 countries have been given the opportunity to learn and benefit from the UNESCO-MAB programme. The young researchers have undertaken field studies in 17 UNESCO-MAB biosphere reserves focusing on a range of critical issues, including the conservation and sustainable use of biodiversity, environmental conservation, eco-tourism and local community participation. During the biennium, the UNESCO Jakarta Office and collaborating national institutions launched a national MAB Award and Certificate scheme for young researchers in Indonesia.

(116) Based on the success of this scheme, a number of additional Member States are now in the process of launching similar initiatives – a good indication of the success of MAB efforts to reach and mobilize a new generation of scientists. A thorough assessment of the MAB Young Scientists Award Scheme is foreseen in relation to the external evaluation of the UNESCO Fellowships Programme (current biennium).

Women and water resource supply and use in sub-Saharan Africa*

(117) In the second phase of this four-year project aimed at improving the quality of life of women by facilitating their access to water, awareness of water and women's issues was raised in sub-Saharan Africa through the holding of conferences and workshops, and production and broadcasting of a video and radio programmes. The IHP website disseminated results and public awareness-raising material. Training activities to improve women's water management skills were carried out in the SADEC region, and in two other African countries.**

(118) Successful collaboration was established with the IHP National Committees as well as partner organizations (IAHS, IAHR, IAH, etc.). This enabled the participatory approach necessary for massive awareness of sustainable water development and management. Effective coordination was established with other programme sectors, field offices, and with the Gender Equality Unit of the Secretariat. The project received \$750,000 in extrabudgetary support from the Netherlands and Sweden.

(119) UNESCO's initiative on "Women and Water" could thus be broadened to enhance gender consciousness in the debate on water issues and policies. Following the success of the project, the Gender and Water Alliance programme associated with the Global Water Partnership will launch a series of concrete actions to ensure continuation of the gender mainstreaming approach in the next Vision follow-up activities.

^{*} Detailed information on the project can be found in the IHP publication *Women and Water Resource Supply and Use:* Sub-Saharan Africa, also available on the UNESCO website.

^{**} In one case, not only training but also equipment and drilling wells were provided to women's cooperatives in handicrafts, with support from extrabudgetary resources (Germany).

Youth leadership for a culture of peace in the Pacific

(120) This two-year youth project aimed at promoting the culture of peace by means of development of the positive engagement of youth in the worlds of work and citizenship. It began with a regional Youth Forum "Growing Up in a World of Change" (Brisbane, Australia, May 1998), which gathered youth leaders aged between 18 and 24 from each of 13 Member States of UNESCO. The Forum was successfully followed by a series of national workshops and community projects organized by young people.

(121) Under the effective leadership of the Apia Office, and in close partnership with the United States Peace Corps, the project enhanced the leadership skills of young people in the Pacific, established the Pacific youth network and developed youth volunteer corps. This was a good example of the active involvement of Member States in the UNESCO programme through the National Commissions. Although the degree of success varied from one country to another, the experience in the Pacific should be able to serve as a model for other regional youth projects of this type.

The role of youth in promoting better perception of the "Other"

(122) The project was abandoned due to the restructuring of the programme (see footnote 61).

Major Programme III:

Cultural development: the heritage and creativity

Programme III.1 Preservation and enhancement of the cultural and natural heritage

- III.1.1 Safeguard and revitalization of the tangible and intangible heritage
- III.1.2 Promotion of the Convention for the Protection of the World Cultural and Natural Heritage

Programme III.2 Promotion of living cultures

- III.2.1 Creativity and copyright
- III.2.2 Books and cultural industries

Special projects

Programme III.1 Preservation and enhancement of the cultural and natural heritage

III.1.1 – Safeguard and revitalization of the tangible and intangible heritage

	Contribution to the attainment of the objectives of the Programme Resolution				
	Results effectively achieved by main line of action	Resolution No.		ntribu objec	
	Results effectively achieved by main fine of action	Resolution No.	High	Mod	Low
	stering preventive action				
1.	Extension and improvement of the protection of cultural heritage	29 C/Res. 20	X		
2	during hostilities.	para. 2.A(c), (e) 29 C/Res. 23	X		
۷.	Increased awareness of the importance of the intangible heritage as a result of the formulation of policies for the protection of the intangible heritage.	29 C/Res. 23	Λ		
C	ombating illicit traffic in cultural property				
	Measures for combating illicit traffic in cultural property strengthened.	29 C/Res. 20 para. 2.A(c)		X	
In	tegrating heritage management into national development plans	para. 2.A(c)			
	Greater sensitivity of bilateral and international donors to issues of heritage management	29 C/Res. 20		X	
	resulting in their increased integration in national development plans.	para. 2.A(b)			
2.	Strengthening of endogenous capacities for the training of African conservation		X		
	professionals by the establishment of two permanent schools in Benin and in Kenya.				
	evitalizing the tangible and the intangible heritage				
1.	Integrated community development and cultural site preservation improved by a regional information network within the framework of LEAP.	29 C/Res. 20	X		
2	Broadening of the concept of heritage in the framework of the new project <i>Proclamation</i>	para. 2.A(d)	X		
۷.	of Masterpieces of the Oral and Intangible Heritage of Humanity.		Λ		
3.	Revitalization of historic city centres in Latin America and the Caribbean.		X		
Fo	stering cultural tourism as a factor of sustainable development				
1.	61 6	29 C/Res. 20	X		
2	establishment of two UNESCO Chairs and the launching of a network of UNITWIN Chairs.	para. 2.A(d)			
2.	Sensitizing national tourism authorities and hotel chains to the values enshrined in cultural tourism and obtention of financial contributions from the tourism industry.		X		
D	asing awareness of the values enshrined in the heritage				
IX	Increased awareness of the wealth of heritage among both specialists and young people	29 C/Res. 20	X		
	through the reinforced activities of the Forum UNESCO-Heritage, support for festivals	para. 2.A(e)	2.		
	and the UNESCO collection of Traditional Music of the World.				
Eı	nergency and restoration operations - international safeguarding campaigns				
1.	Emergency safeguarding of heritage sites damaged by conflicts. ¹	29 C/Res. 20	X		
2.	National and local management capacities upgraded through restoration and training.	para. 2.A(f)			

- **(1)** Heritage management is now seen not only as an ethical and aesthetic imperative, but also as an economic one; however, the dangers are greater than ever, and the resources allotted remain sadly inadequate. In Asia and the Pacific the LEAP project structure, an experimental extrabudgetary project funded by the Netherlands in 1996-1997, was continued during the 1998-1999 biennium, under the regular programme, given the unanimous enthusiasm for the project expressed by Member States. A key to its success lies in integrating various actions and actors who advocate heritage conservation into a larger developmental framework with a specifically regional perspective. Begun in pilot sites, the project has expanded to many hundreds of sites and has become the flagship project of UNESCO in the field of culture and heritage in the region. The ongoing dissemination of museographical expertise for a number of decades now helps to strengthen UNESCO in that specific field of competence in relation to other institutions concerned with the cultural heritage. For the last ten years or so, the activities in favour of African museums have made it possible to train more than 400 African specialists in prevention work, management and development of the cultural heritage.
- (2) By providing, in particular, coordination for the programmes aimed at safeguarding property damaged by conflicts, UNESCO plays an essential role of catalyst and guides the technical aspects of reflection and action. The neutrality of the Organization guarantees the effective implementation of programmes. Political instability in the countries concerned has sometimes perturbed the smooth monitoring of operations. The international safeguarding campaigns are very successful at the level of public awareness, as well as at the level of training and upgrading of national capacities. Lack of funds, however, and the overall scale of needs of the campaign sites must nonetheless be faced realistically.
- Convention was the result of an eight-year effort aimed at increasing the awareness of Member States of the need for a new legal instrument and an institutional body to supervise the implementation of the Convention and the new instrument. Many States must modify their national legislation, and in particular their Constitution, in order to be able to become a party to the Second Protocol. Consensus on a number of major issues has been reached as regards a new legal instrument for the protection of the underwater cultural heritage: the need for immediate and appropriate measures to avoid further destruction of the underwater heritage, and the need to annex the ICOMOS Charter on the Protection and Management of the Underwater

- Cultural Heritage as binding rules annexed to the text of the draft convention. The first volume of background materials on the protection of the underwater cultural heritage raised awareness of the scientific community and the general public on this issue. The main difficulties encountered concern the legal status of warships and the extension of the powers of coastal States to the underwater cultural heritage located in their exclusive economic zone and continental shelf.
- (4) The adoption of the International Code of Ethics for Dealers in Cultural Property and of the Object ID will assist in eliminating stolen cultural objects from the art trade, and will contribute to the better identification of stolen cultural objects. The Spanish version of *Preventing the Illicit Traffic in Cultural Property: A Resource Handbook for the Implementation of the 1970 UNESCO Convention* is very useful. Its use for the sensitization and training of the highly structured professional network of museums ensures a multiplier effect for the dissemination of information and the direct involvement of actors primarily concerned with traffic and pillage.
- The survey arising from the 1989 Recommendation (5) on the Safeguarding of Traditional Culture and Folklore led to the elaboration of concrete actions and recommendations for enhancing the application of the Recommendation and furthering work in the field of the intangible heritage in Member States. The Washington conference, jointly held by UNESCO and the Smithsonian Institution assembled top experts, produced high-quality documents, and elaborated a long-term strategy for the safeguarding and revitalization of the intangible heritage in the world. Decentralized activities - (i) elaboration of policies for preserving endangered languages; (ii) research, collecting data and publication of books on African traditions; (iii) production of videos and educational guides for learning African national languages; (iv) purchase of equipment and collecting of traditions to promote the use of Kiswahili; and (v) publication of books on indigenous languages in Zanzibar and promotion of indigenous languages and cultures in Costa Rica (funded from the United Kingdom's contribution) – helped Member States to protect endangered languages and traditions and to promote the use of national languages.
- (6) Ever since it was launched, the new international initiative "Proclamation by UNESCO of masterpieces of the oral and intangible heritage of humanity" has made it

^{1.} Cambodia, Bosnia and Herzegovina, Palestinian Autonomous Territories, Afganistan.

Particularly successful activities:					
		eatures			
Activity	Catalytic role	Innovative character		Added value	Other
Adoption of the Second Protocol to the Hague Convention at the 1999	X	X	X	X	
Diplomatic Conference.					
International Code of Ethics for Dealers in Cultural Property.		X	X	X	
Publication of eight issues of the periodical Museum International in five languages.			X	X	
International Congress on "Gastronomic Heritage and Cultural Tourism",	X	X	X	X	
Puebla, Mexico, October 1999.					
Safeguarding of Angkor and the cultural heritage of Bosnia and Herzegovina.	X	X	X	X	
International Campaign to safeguard the Cultural Triangle of Sri Lanka.	X	X	X	X	
Regional Training Course on Rock Art Conservation in South-East Asia and the Pacific.	X	X	X	X	

Particularly unsuccessful activities:					
	Un	derlying re	asons relat	e to choice	of:
Activity	Subject matter	Place/ time	Participants/ target users	Modality of action	Other
Support to States on national legislation.					X^2
Support for the ICOM Documentation Centre under the UNESCO-ICOM agreement.	X		X	X	

possible to raise extrabudgetary funds which provide a useful supplement to the limited resources of the regular programme.

(7) The success of the programme on cultural tourism is due to the strong demand for an interdisciplinary approach to this type of tourism, which incorporates both the ethical dimensions and "local development based on the enhancement of the heritage". UNESCO offers a special added value and a comparative advantage in helping Member States to frame development policies founded on the preservation and enhancement of the cultural heritage. The difficulties encountered concern follow-up to resolutions adopted at meetings, given that such follow-up depends essentially on the Member States. As regards the UNESCO Chairs, it is difficult both to gauge and to increase the "added value" that UNESCO contributes to their activities.

C. Lessons learned and their implications for the future

- The work of the Organization in the safeguarding of the heritage now extends to the design of policies for the tourism-related development of the cultural heritage. The Organization must respond by taking appropriate action - upgrading of endogenous capacities, identification and dissemination of best practices - at the request of Member States, which wish to avert a "touristification" of the heritage as a result of economic factors. The growing influence of the economy in activities relating to the cultural heritage makes it necessary to strengthen UNESCO's initiatives aimed at helping Member States to manage the complex relations between the heritage and the economy. Experience shows that such actions should be more closely focused on regional strategies. The active participation of the local population, local organizations and local politicians is a factor for success.
- Although LEAP was brought under the regular programme, most funding continued to come from a single extrabudgetary resource. This cannot be expected to continue indefinitely. As regards international norms, more training seminars and publications are needed. Staff resources must be increased in order to meet growing demands for legislative assistance in Member States. The elaboration of a draft convention on the protection of the underwater cultural heritage needs further negotiations. The Intangible Heritage Programme needs expansion and innovation, and it would be very useful to include the programme on linguistic diversity, at present in Major Programme I, in order to contribute to endeavours to safeguard cultural diversity. Workshops on the Living Human Treasures stimulated activities aimed at the safeguarding and transmission of the intangible heritage. This activity

- should be intensified. UNESCO's support to festivals had a favourable impact on sensitizing authorities to the need for appropriate policies for safeguarding and revitalizing their traditional musical heritage. To be successful, international safeguarding campaigns must be strictly limited in number concentration is the key to success.
- (10) Of the \$30 million in extrabudgetary resources received, about \$28 million (93%) was used for the safeguarding and enhancement of the tangible heritage, and the rest for the intangible heritage.
- (11) In regard to the tangible heritage, the main areas in which UNESCO intervened were pilot projects for the restoration and conservation of cultural sites and monuments of great symbolic value for the cultural identity of the populations concerned, all of which had a sizeable component devoted to training and transmission of best practices and international standards in regard to conservation. In the case of the intangible heritage, these funds also financed pilot projects on the identification, enhancement, documentation and transmission of the oral and intangible heritage, especially skills and techniques of local populations and cultural minorities.
- (12) The Secretariat has endeavoured as far as possible, to use the regular programme to cover the cost of seeking extrabudgetary funds and support for the activities so financed. The 1998-1999 biennium marked the culmination of a number of international safeguarding campaigns begun in the 1980s, which means that in future, other funds will have to be sought for new activities carried out in partnership with national and regional development agencies, UNDP and the World Bank.

^{2.} Insufficient resources.

III.1.2 – Promotion of the Convention for the Protection of the World Cultural and Natural Heritage

Results effectively achieved by main line of action	Resolution No.	Conti		
Results effectively achieved by main fine of action	Resolution No.	High	Mod	Low
Ensuring that the World Heritage List is more representative				
1. Servicing of the statutory organs of the World Heritage Convention. ³	29 C/20	X		ĺ
2. Six new States Parties bringing the total number of States Parties to the World Heritage Convention to 158.4	para. 2.A(g)	X		
3. Identification and dissemination of knowledge about the categories of heritage currently under-represented on the World Heritage List.			X	
4. 62 cultural, 14 natural and two mixed sites were inscribed on the World Heritage List. ⁵		X		ĺ
Developing national capacities for the protection of sites				
1. Local and national capacities for the long-term protection and effective management of designated world heritage properties strengthened through, <i>inter alia</i> , training strategies for cultural and natural heritage specialists.			X	
2. One world heritage site was removed, and four new sites were added to the List of World Heritage in Danger. ⁶		X		
3. Seed money from the World Heritage Fund attracted support from donors, bilateral aid agencies and private foundations to meet priority needs, with particular attention to sites in least developed or low-income countries and those included on the List of World Heritage in Danger.		X		
states raises assisted in memoring and reporting on the approach of the world from age	29 C/Res. 20 para. 2.A(i)	X		
Information and awareness-building activities Young people and local communities living in or near world heritage sites made more aware	29 C/Res. 20		х	
	para. 2.A(j)		Λ	

Particularly successful activities:						
	Distinguishing features					
Activity	Catalytic role	Innovative character	Multiplier effect	Added value	Other	
Africa 2009.	X	X	X	X		
International Expert Meeting and Policy Dialogue on the use of World Heritage Convention as an international legal instrument for conserving tropical forest biodiversity, 7-11 December 1998, Brastagi, Indonesia.	X	X	X	X	X ⁹	
Brokerage of cooperation agreements between LDC/LIC States Parties, international and bilateral development aid agencies, technical institutions and/or local authorities for enhanced world heritage site management in Asia.	X	X	X	X	X ¹⁰	
Meetings to encourage participation by policy-makers, local authorities and civil society in the protection and revitalization of world heritage cultural sites threatened by massive urbanization in Asia.	X	X	X	X		
World Heritage Centre Internet site.	X	X	X	X		
Training seminar for natural world heritage site managers in the Russian Federation, July 1999.	X		X	X		

(13) The sustained implementation of the Global Strategy for a balanced and representative World Heritage List adopted by the World Heritage Committee in 1994 has continued to provide a strategic focus for the establishment of the World Heritage List. The definition of world heritage is now recognized as being inclusive of cultural landscapes, living cultural traditions, and symbolic and spiritual values. One of the highlights of the biennium was the inscription of East Rennell in the Solomon Islands as the first world heritage site from a Pacific Island country and the first traditional system of land tenure recognized as the basis for management and protection of a world heritage site. Additional funds are required to support the preparation of nominations from regions and types of heritage currently under-represented on the World Heritage List. Despite a broad consensus on the need to improve the representativity and balance of the World Heritage List, in practice certain regions continue to submit the largest number of nominations.

(14) Network-building, training and capacity-building activities in support of world heritage conservation benefited from a combination of support and participation by States Parties, partners such as the advisory bodies (IUCN, ICCROM and ICOMOS), the World Heritage Centre, and UNESCO field offices. The dramatic rise in the number of all types of international assistance requests from the World Heritage Fund and the amounts requested in 1998-1999 reflect the growing number of sites on the World Heritage List and the ever-increasing threats to them. Additional funds were made available from Japan Fundsin-Trust for preparatory assistance requests for regions and types of heritage currently under-represented on the World Heritage List.

(15) Monitoring of the state of conservation of world heritage properties continued to be primarily reactive. At present, most reports come from advisory bodies, individuals and NGOs. A more systematic approach to monitoring the state of conservation of world heritage properties is needed. The World Heritage Committee (December 1998), established the periodicity of periodic reporting as six years, and adopted a regional approach to the preparation and examination of the periodic reports.

(16) The IUCN/World Heritage Centre had significant influence on national policies and decisions which benefited the conservation of Yellowstone (United States), Galapagos (Ecuador) and El Vizcaino (Mexico). In addition, the state of conservation of some natural world heritage sites included in the List of World Heritage in Danger, such as Srebarna (Bulgaria) and Air and Tenere (Niger), has improved to the extent that they are progressing

towards eventual removal from the List of World Heritage in Danger. Plitvice National Park (Croatia), the Old City of Dubrovnik (Croatia) and the Wieliczka Salt Mine (Poland) were removed from the List of World Heritage in Danger following significant improvements in their state of conservation. Difficulties continue in the case of conservation of world heritage natural properties in areas affected by armed conflict, such as the five sites in the Democratic Republic of the Congo and Mt Rwenzori in Uganda.

(17) The World Heritage Committee's new Strategic Plan for World Heritage Documentation, Information and Education is essentially aimed at supporting the efforts of States Parties and the international community to implement the World Heritage Convention.

(18) The regular programme allotment to the World Heritage Centre is substantially less than the extrabudgetary funds made available to the Centre from the World Heritage Fund by the World Heritage Committee and from other extrabudgetary sources. However, the decisions of the World Heritage Committee and its Bureau, whose sessions were held with the support of the regular programme, played a direct and instrumental role in all the successes achieved by the World Heritage Centre. Such decisions include the inscription of new properties on the

- 5. (Including sites from seven States Parties nominating for the first time) bringing the total number of sites in 1999 to 630.
- 6. 27 sites figure on the List of World Heritage in Danger.
- 7. 360 reports on the state of conservation of properties were presented to the World Heritage Committee.
- 8. Internet site with 1.5 million "hits" per month, 8 issues of the World Heritage Newsletter, 36 editions of the electronic newsletter WHNEWS in addition to World Heritage Maps, slide packs, diaries, cooperation in production of book series, encyclopaedias, CD-ROMs and television documentaries.
- 9. Created awareness, generated interest and commitment for using the Convention as an innovative instrument for conserving tropical forest biodiversity. Resulted in United Nations Foundation 3-4 year programme for "World Heritage Biodiversity Sites" valued at \$30-40 million. Brazil, Bolivia and Suriname and Malaysia have nominated forest sites for inscription on the World Heritage List.
- This activity has addressed the root causes of the negative impacts on world heritage sites in developing countries.

^{3.} Nine statutory meetings in 1998-1999 - 22nd and 23rd ordinary and extraordinary sessions of the World Heritage Committee and its Bureau (1998); 3rd and 4th extraordinary sessions of the World Heritage Committee and 12th General Assembly of States Parties (1999).

^{4. 109} of the 158 States Parties have submitted tentative lists of sites in conformity with the format prescribed in the *Operational Guidelines*. 132 nominations of sites were submitted including some nominations originating from regions of the world, or relating to categories of sites, that are at present under-represented on the World Heritage List.

Particularly unsuccessful activities:					
	Un	derlying re	asons relat	e to choice	of:
Activity	Subject matter	Place/ time	Participants/ target users	Modality of action	Other
Establishment of a balanced and representative World Heritage List.					X ¹¹

World Heritage List, approval of international assistance requests from the World Heritage Fund which are used to implement projects for the benefit of World Heritage sites, and actions (for example, World Heritage Centre/IUCN/ICOMOS missions to threatened sites) undertaken with a view to identifying mitigating measures that may strengthen the conservation of sites.

(19) The potential of the World Heritage Convention to contribute to global biodiversity conservation was given formal endorsement when the United Nations Foundation (UNF) included, in November 1999, grant support to world heritage sites meeting natural heritage criterion (iv) as the principal component of its Programme Framework for Biodiversity creating a new and significant multi-million dollar financial resource for the conservation of world heritage natural properties.

C. Lessons learned and their implications for the future

(20) The World Heritage Centre's internal review of international assistance requests approved up to 1999 indicated trends in the allocation of the World Heritage Fund and made recommendations concerning prioritization in granting international assistance to States Parties. A significant amount (some 9 %) of the 1999 international assistance budget had to be used to finance activities approved in prior years, thereby decreasing the amount available to support new requests. Furthermore, to ensure that LDCs and LICs have the priority in receiving limited world heritage funds to protect their sites, especially those on the List of World Heritage in Danger, the non-LDCs/LICs States Parties are, now more than ever, encouraged to utilize limited world heritage funds in a catalytic manner to raise funds for large-scale projects from other sources. In 1999 the World Heritage Committee requested an external evaluation of the international assistance provided from the World Heritage Fund.

(21) The observable annual increase in the number of sites nominated and included in the World Heritage List and in the number of state of conservation reports and requests for assistance necessitates a steady expansion of world heritage activities over the next biennium and in the medium term. Increased resources are required for the preparation of nominations from regions (particularly the Pacific, Africa and the Caribbean) and types of heritage currently under-represented on the World Heritage List. Focusing attention on threatened sites and the 27 sites already included in the List of World Heritage in Danger should be a priority. These sites in danger should be the target of continuing and possibly new actions in support of their conservation. In general, more emphasis should be

placed on monitoring the state of conservation of world heritage properties and helping States Parties to find ways and means to protect world heritage values despite the prevailing constraints on resources.

(22) Additional support for training, capacity-building and technical assistance will also be required if more of the requests received from States Parties are to be funded. The new six-year regional cycle of periodic reporting is expected to identify considerable additional needs of States Parties for world heritage conservation activities. Information, documentation and education activities will need to respond to the steadily expanding activities relating to the implementation of the Convention.

(23) While regular programme funds were used primarily as the source of funding for the statutory meetings and small-scale support activities, extrabudgetary funds of \$10 million went mainly towards the concrete activities of improving the protection of sites already on the World Heritage List. Priority was given to legal and administrative evaluations and issues as well as to the preparatory assistance requests for regions and types of heritage that are under-represented on the World Heritage List. Groups of LDCs and LICs received special attention in implementation of the above-mentioned activities. There are strong prospects for the further growth of extrabudgetary funding for activities benefiting world heritage sites which correspond to the policy of the global strategy implementation.

^{11.} The highest proportion of nominations received for inclusion on the World Heritage List continue to be monumental cultural properties from Western Europe. Relatively few nominations were received for categories of heritage and regions currently under-represented on the World Heritage List. However, the number of natural and mixed heritage sites nominated for inscription on the World Heritage List reached levels higher than in all previous years.

Programme III.2 Promotion of living cultures

III.2.1 – Creativity and copyright

	Contribution to the attainment of the objectives of the Programme Resolution			ntribu objec	
	Results effectively achieved by main line of action	Resolution No.	High	Mod	Low
1.	National policy-makers sensitized to the value of cultural projects and programmes as strategic components of governmental and civic action through, <i>inter alia</i> , debate on <i>Our Cultural Diversity</i> and the publication of the UNESCO <i>World Culture Report</i> . A fresh mandate for a new programme in the cultural policy area was given by the Stockholm Conference and confirmed by the Executive Board and the General Conference.	29 C/Res. 20 para. 2.B(a) 29 C/Res. 25	X	X	
	Following the evaluation report of the special project "African Itinerant College for culture and development", the entity's programmes were concentrated on training and research activities.	29 C/Res. 25		X	
	Five UNESCO Chairs in cultural policy and management were established as a first step in the establishment of a new UNITWIN network. Networking and information exchange was promoted through the establishment of the International Observatory on Financing Culture in Central and Eastern Europe (Budapest) and the extension of the CULTURELINK network.		X	X	
Aı	Public awareness increased by an international appeal for promoting art education at school level and the establishment of a website on best practices in the field of art education.	29 C/Res. 20 para. 2.B(b)		X	
Eı	Popular creativity promoted locally by setting up a network and holding 10 workshops (theatre, dance, photography, music, fine arts) for young artists and children living in deprived areas.	29 C/Res. 20 para. 2.B(c)	X		
1.	Awareness raised on the part of governments and international organizations of the important contribution crafts can make to social, cultural and economic development. Development of crafts strengthened, particularly through training and further training for women and young craftsworkers, and through the UNESCO Crafts Prize.	29 C/Res. 20 para. 2.B(d)	X	X	
1.	ne status of the artist Sensitization of the general public to the culture of peace through a network for theatre and peace.	29 C/Res. 20 para. 2.B(e)			X
	Awareness raised through the awarding of 10 prizes in the fields of music, arts, theatre and literature for young artists and musicians. Awareness of the culture of peace project raised through a musical network for peace in Latin America and the Caribbean.		X X		
1.	Endogenous training for copyright specialists through the establishment of four Chairs and a UNITWIN network in Latin America, and provision of pedagogical support.	29 C/Res. 20 para. 2.B(f)	X		
	Development of copyright protection capability by assistance with the drafting of laws in three States and support for the effective administration of rights by the publication of a guide.		X		
	Participation in the international debate on trends in copyright problems, together with the regular provision of information to States through publication of the quarterly <i>Copyright Bulletin</i> in five languages and the creation of a website on national legislation. Identification of forms of legal protection and of ways and means of preserving		X		
т.	and safeguarding traditional cultures and knowledge at the national level, and relaunching of the debate on international protection for such heritage by the holding of five regional meetings in cooperation with WIPO.		X		

(24) A high level of interest in and commitment to the goal of placing culture more centrally on the public policy agenda was generated among cultural activists, officials and scholars by the report of the World Commission on Culture and Development and its follow-up. The intellectual preparation of the Stockholm Conference was of high quality, and in view of its open structure, the Conference was enthusiastically attended by many civil society participants, who were able to reinforce and multiply its worldwide impact. Although post-conference activities had to be undertaken with an extremely limited budget, the momentum of advocacy and coalition-building was to a large extent safeguarded. Far more could have been achieved, however, if adequate funds and human resources had been ensured, and if follow-up to the Conference had been tackled in a truly intersectoral spirit. Financial institutions such as the World Bank and the Inter-American Development Bank have been influenced and have begun to develop cultural programmes and strategies and working relationships, with the establishment of some 20 focal points on culture and development in the United Nations and its agencies and funds.

(25) UNESCO/UNAIDS extrabudgetary project, A Cultural Approach to HIV/AIDS Prevention and Care, delivered country assessments, subregional workshops, a summary report and a methodological handbook for culturally appropriate project design.

(26) Several levels of evaluation of the first issue of the World Culture Report have been carried out (academic assessments 1998, 1999; evaluation in the context of the Funds-in-Trust Agreement/UNESCO/Netherlands). In its exploration of the relationship between culture and development, the World Culture Report has made an important leap forward in the area of statistics and cultural indicators through increased collaboration with Member States (targeted questionnaire) and a team of national and international statistical experts (France, Canada, Italy, Philippines, UNDP). This positive and fruitful experience strongly indicates that the culture and development debate will not gain in substantial clarity unless these hard data are increasingly identified/collected and constructed. The external evaluation of UNESCO's World Reports is being submitted to the Executive Board at its 160th session (160 EX/45). The report was produced with extrabudgetary funding.

(27) Areas and modalities of action concerning traditional and popular cultures and the status of the artist which revealed particularly high levels of stakeholder satisfaction were the role of UNESCO as a "clearing house", the creation of and support for international networks, publishing,

international programme coordination, prize awards, and support to local initiatives taken by local specialists. Particularly low level of stakeholder satisfaction was recorded regarding support for local activities set up by international specialists. The most common and sustainable success factors were attributable to Member States and other partners (local artists and specialists, local NGOs, university researchers and professors/teachers). Insufficient funding was the main negative factor. Two fields of activity where UNESCO does not possess adequate professional expertise and/or resources were construction of cultural premises (opera and theatre halls, exhibition halls, etc.) and financing of specialized cultural equipment, including musical instruments and electronic materials. Most of the prizes awarded by UNESCO in 1998-1999 were financed from extrabudgetary resources.

(28) The success of most of the craft activities was thanks to the permanent search for new partners and financing, public as well as private, and to the continued support of UNESCO's regular partners. Some activities were implemented by field offices with technical support from Headquarters. The Programme for the Promotion of Crafts and Design helps to encourage the creativity of craftworkers and designers, and to ensure sustainable development through professional training aimed at the eradication of poverty. The crafts industry is one in which women play a predominant role, especially in the developing countries. They continue to use traditional knowledge to meet household needs and bring in a modest personal revenue, but they suffer from a lack of training in the management of small businesses and marketing.

(29) As regards the introduction and improvement of the teaching of copyright and neighbouring rights at university, its estimated high level of contribution is attributable to the fact that States have begun realizing that they may suffer serious economic sanctions under the TRIPS Agreement for piracy of foreign intellectual works; the solution of the problem lies above all in the education, on a permanent basis, of qualified personnel to work in all the infrastructures concerned with copyright and neighbouring rights. The *Guide to the Collective Administration of Authors' Rights*, elaborated in cooperation with the International Confederation of Societies of Authors and Composers (CISAC) is having a considerable multiplier effect.

(30) As regards raising public awareness and providing information to specialists, in general, the high level of contribution is due in part to the fact that UNESCO's *Copyright Bulletin* is published in five working languages, and is thus accessible to a great number of readers. The opening of UNESCO's website on conventions and national legislation made these documents readily accessible to

Particularly successful activities:					
Activity	Catalytic role		Multiplier effect	Added value	Other
Intergovernmental Conference on Cultural Policies for Development (Stockholm, 1998).	X	X	X		
Congress "Culture and Development", Havana, June 1999.	X		X	X	
Award of the UNESCO Crafts Prize. 12	X	X	X	X	
Subregional creative workshops for textile mastercraftswomen (in Namibia and Kyrgyzstan).	X	X	X	X	
Third "Design 21" competition and exhibition "Chic Chinois" of works of young designers.	X		X	X	
Pilot project for promotion of popular creativity for young artists and children living in deprived areas.	X	X	X	X	
Establishment of a UNESCO Chair for the training of actors.	X	X			
Publication of Art and Society.	X	X	X	X	
Support to three umbrella NGOs (ICM, ITI, International Pen Club) as the most effective means of implementing programme objectives in the field of arts education, professional training and promotion of the arts at local level.	X	X	X	X	
Introduction, improvement and support of teaching of copyright and neighbouring rights at university.	X		X		
Legal assistance given to Burkina Faso, Georgia and Morocco.				X	
Clarifying possible legal means of international protection of the expressions of folklore.				X	

Particularly unsuccessful activities:					
	Un	derlying re	asons relat	e to choice	of:
	Subject matter	Place/ time	Participants/ target users		Other
Reinforcement of the action of the International Centre for the Promotion of Crafts (Morocco).				X	X ¹³
Network for theatre and peace.	X	X	X	X	

researchers, practitioners, teachers of law and students. States may easily draw inspiration for the elaboration or revision of their own laws. Thus far, however, only the English-language versions are available. The study cycle on communication and copyright law in the information society was less effective in view of the fact that such study cycles usually end in standard-setting, and at present many States prefer standard-setting in this field to be left to WIPO.

(31) As regards promotion of the protection of traditional and popular culture, the high level of contribution is due mainly to the plans of action adopted for the Africa, Latin America and the Caribbean, and Arab States regions, and

the fact that this activity was undertaken jointly with WIPO, which had funds for organizing the meetings.

C. Lessons learned and their implications for the future

(32) There was a growing demand on the part of governments and other actors for tools and guidelines which may help to formulate cultural policies geared to major socioeconomic changes. These expectations confirm the mandate provided by the Stockholm Conference and underscore the relevance of the work in the cultural policy field. The Organization's efforts must, however, be conceived as part of an overall strategy, with coherent links between

activities in specific domains such as cultural heritage, the arts, cultural industries and cultural pluralism on the one hand, and the overall broad frameworks of cultural policy definition and implementation on the other. Specialized work on constructing cultural statistics and indicators as contained in the *World Culture Report* should continue. Cultural indicators capture trends, stimulate policy dialogue and are the meaningful representation of statistical data.

- (33) The evaluation of the UNESCO Fellowship programme carried out during the biennum underscored the usefulness of such a modality of action for the promotion of UNESCO's objectives in the field of art and creativity. However, in view of programme concentration this activity had to be abandoned in favour of the newly developed art education programme.
- (34) UNESCO is now recognized as the only international organization with a global approach to the sociocultural and economic role of crafts in society, and therefore has a special responsibility to ensure that the needs of the craftspeople themselves are duly taken into account by development and funding institutions. The desired links between crafts and education are still too weak, and joint efforts should be undertaken between the Education and Culture Sectors to promote the introduction of crafts courses in schools and universities with the full participation of master craftspersons. The extension of UNESCO's field of activity to interior decoration and home accessories has generally been welcomed and should be pursued in the short and medium terms through the "Design 21" project and the organization of workshops bringing together designers and craftspeople.
- (35) The external review of UNESCO's Programme for Crafts Promotion since 1990 found a significant number of innovative and original activities carried out in a broad range of fields, from data collection to the promotion of quality crafts and the launching of experimental training workshops, especially for craftswomen in the developing countries. Nevertheless, there is an overwhelming impression that crafts organizations and craftspeople generally feel unsupported, under-funded, underpromoted and undervalued. Measures should be taken in the short term to remedy, in particular, two major elements of dissatisfaction connected with the lack of information and the poor degree of coordination of funding sources at the national and regional levels. UNESCO's future Crafts Programme should be related to the general issues of poverty eradication, protection of the environment, and the indispensable linkages between culture and sustainable development.
- (36) Cultural production, and therefore intellectual property is growing as a driving factor in the development

- of the national and global economy. Many States have suggested that the raising of public awareness and provision of information to specialists in the field of copyright should be favoured over standard-setting activities.
- (37) The training of specialists in the collective administration of authors' rights has been facilitated by the preparation of a *Guide to the Collective Administration of Authors' Rights* in cooperation with CISAC. In view of the fact that WIPO has considerably expanded its activities in this field, it is recommended that UNESCO abandon this activity under the regular programme and grant assistance henceforth only under the Participation Programme. In view of the great importance of the free use of intellectual works for education and scientific research purposes (in libraries, schools, universities, scientific research institutes, etc.) and the possible negative impact of electronic technologies on the limitations of copyright, it is recommended that UNESCO should study this particular problem.
- (38) Developing countries in particular have expressed an interest in the legal means for protection of the expressions of folklore. UNESCO's contribution in this field should go beyond a technical and intellectual contribution, and include financial assistance.
- (39) In the field of crafts development, extrabudgetary funds were used exclusively to implement the Design 21 development of cooperative ties between artists, craftspeople, manufacturers, journalists and students of fashion schools. The success of this activity attracted the attention of donors, and as a result further activities are currently being developed in the field of traditional ceramics production. In the field of artistic education, extrabudgetary funds were used for activities aimed at the development of organizational infrastructures for music in deprived areas.

^{12.} For Africa in Burkina Faso, 1998 – for Asia-Pacific in Thailand, 1998 – for Latin America and the Caribbean in Argentina, 1999 and participation of the African laureates in an international crafts fair.

^{13.} Weak delivery or follow-up by national.

III.2.2 – Books and cultural industries

	Contribution to the attainment of the objectives of the Programme Resolution					
				Contribu to object		
	Results effectively achieved by main line of action	Resolution No.	High	Mod	Low	
St	rengthening local capacities in the book and other cultural industries					
	Encouragement of the formulation of policies, strategies and programmes designed	29 C/Res. 20 para. 2.B(a)	X			
	to strengthen national and regional book production and distribution capacities by means of technical assistance and advisory services.	para. 2.D(a)				
2.	Free circulation of books and other cultural goods enhanced through promotion		X			
	of the Florence Agreement, particularly in Central and Eastern Europe. 14					
Pı	omoting reading and other cultural practices					
1.	r	29 C/Res. 20		X		
	of new standards.	para. 2.B(h)				
2.	Encouragement of the production of high-quality books by means of the UNESCO Prize		X			
	for Children's and Young People's Literature in the Service of Tolerance.					
	Production of scientific books for children in Africa stimulated by the SAP KAWI project.		X			
4.	Public awareness raised through the celebration of the World Book and Copyright Day.		X			
5.	Wider access to quality literature by means of the literary supplement <i>Kitâb-fî-Jarîda</i> .		X		L	
C	ollection of representative works – <i>Index translationum</i>					
1.	Works of literature little known outside their own linguistic community made accessible	29 C/Res. 20			X	
	to a broader public through the translation and publication of the UNESCO Collection	para. 2.B(i)				
	of Representative Works.					
2.	Increased world circulation of information on the subject of translation through publication		X			
	of the <i>Index Translationum</i> in CD-ROM format.					
\mathbf{C}	ulture and cyberspace					
1.	Easier access to good-quality popular books.	29 C/Res. 20			X	
2.	Women enabled to make better use of the Net.15	para. 2.B(j)			X	

Particularly successful activities:					
	Distinguishing features				
Activity	Catalytic role	Innovative character	Multiplier effect	Added value	Other
Technical and legal assistance for the framing of national book policies in Portuguese-speaking countries of Africa and a number of countries of Central America and the Caribbean, Central and Eastern Europe and Algeria.	X		X	X	
Training activities for authors and illustrators of children's books and publishing professionals in Asia and the Pacific and in Latin America.	X	X	X	X	
UNESCO Prize for children's and young people's literature in the service of tolerance.	X	X	X	X	
Study of the cultural programmes of European public television channels, in cooperation with the European Commission.	X		X		
Survey of the current state of the cinema worldwide.	X	X	X		
Support for film-making initiatives by children.		X			
Launching of reflection on "culture, the market and globalization".	X	X	X		

Particularly unsuccessful activities:					
	Une	derlying re	asons relate	e to choice	of:
Activity	Subject matter	Place/ time	Participants/ target users	Modality of action	Other
UNESCO Cyber Readers' Club.				X	X16
Development of activities relating to national film and audiovisual policies.					X ¹⁷
Collection of representative works.					X ¹⁸

(40) UNESCO's expertise and skill was reaffirmed in an essential area – the book industry – through assistance with the framing of national policies, especially in Latin America, the Caribbean and countries in transition, cooperation with professional networks, activities for the promotion of reading, especially among young people – including the continuation of several reading campaigns in Africa – and the dissemination of information on translation worldwide, thanks to the *Index Translationum*, which constitutes in itself a distinctive added value for the Organization. Awareness-building activities relating to literature and books (prizes, newspaper supplement in Arabic, World Day) were considerably strengthened.

(41) The activities launched in the fields of the cinema, music and audiovisual media could not be completed owing to a lack of sufficient funds. However, they helped to broaden the range of partners, which proved most useful at a time when UNESCO has become more involved in reflection on the relationship between culture, the market and globalization, following adoption of the Action Plan of the Intergovernmental Conference on Cultural Policies for Development (Stockholm, 1988). This reflection has now been incorporated into the ongoing awareness-building action connected with the Florence Agreement on the free circulation of cultural goods.

C. Lessons learned and their implications for the future

- (42) An external evaluation of the programme on books is planned under the Programme and Budget for 2000-2001, and will be submitted to the Executive Board at its 161st session.
- (43) The bulk of extrabudgetary funds was used to support national book policies and activities for the promotion of reading.

As in other cases, regular programme funds were used primarily as seed money to develop activities and to attract extrabudgetary funds. Good examples of that strategy were the highly successful projects *Kitâb-fi-Jarîda* and Books for All (book donations and development of new methods of sensitization to reading).

(44) The symposium Culture, the Market and Globalization (Paris, June 1999) opened up a whole new area of interest to extrabudgetary funding. Activities developed in this domain, along with those linked to the promotion of reading, will be further strengthened through increased involvement of UNESCO in project formulation activities.

^{14. 94} countries had signed this Agreement by the end of 1999.

^{15.} Some 60 independent networks of women have been connected in regional networks in Asia, the Pacific and Africa.

^{16.} Estimation of cost and of comparative advantages.

^{17.} Reduction of funds followed by halting of activity by the General Conference (scenario B).

^{18.} Reduction of funds.

Special projects

Museum outreach programmes in West Africa

- (45) The first phase of the "Museum outreach programmes in West Africa", an ICOM initiative, has enabled West and southern African museum professionals to exchange experience regarding outreach education and to reflect on the preparation of innovatory methods, materials and techniques in order to develop those best able to meet the needs of West Africa.
- (46) The implementation of this phase coincided with the setting up of the pan-African organization of museum professionals, AFRICOM, which is continuing the project within the framework of document 30 C/5. This initiative is helping to arouse the interest of local communities, especially young people and women, in their cultural heritage, and to help the communities concerned to preserve their cultural diversity through the protection of their own heritage.

Young People's Participation in World Heritage Preservation and Promotion

- (47) The 1998-1999 biennium witnessed the greatest expansion of this project since its launch in 1994, thus demonstrating the success of intersectoral cooperation between the World Heritage Centre and the Associated Schools Project (ASP) Coordination Unit of the Education Sector. An unprecedented number of innovative educational activities worldwide have consolidated the special project as a very successful activity with a high multiplier effect. This has been further consolidated by inputs from UNESCO field offices in Asia and the Pacific, the Arab States and Latin America and the Caribbean, and increased participation by Member States.
- (48) UNESCO has received an overwhelming number of responses from schools, museums, site managers and other partners interested in testing the "World heritage in young hands" kit and developing new educational materials and participatory activities. Subregional teacher-training workshops proved effective in developing regional and national action plans for the future involvement of young people in world heritage conservation and presentation.
- (49) Requests were received for translation of the "World heritage in young hands" kit into more than 50 national languages. Seed money could be provided for 15 requests only. It is therefore recommended that the special project continue into the next Medium-Term Plan.
- (50) One effective way to respond to the ever-increasing demands from various partners for information on, and participation in, the special project is the establishment of a clearing house in the form of a website and a newsletter in order to provide instant access to educational materials and to strengthen networking and exchange of know-how in the field of world heritage education and participation in activities worldwide.

(51) Over the past years, the project has not sufficiently addressed the development of heritage conservation skills among young people in developing countries. Links with vocational training institutes could be established to pursue this direction through planned activities in future years. UNESCO has received numerous requests for regional world heritage education materials as well as educational materials for the basic education level.

African Itinerant College for culture and development

(52) The African Itinerant College was established in 1996 with the aim of strengthening national capacities in Africa for planning, monitoring and evaluating development strategies, programmes and projects in the cultural perspective. The evaluation of the experimental phase of the project carried out in 1998 showed that there was considerable interest in the project on the part of African governments and the cultural community. Insufficient funding, however, made it impossible to expand the activities of the College sufficiently to meet these expectations. It was clear therefore, that additional funds would need to be mobilized in order to ensure its sustainability. To this end a donors' meeting was held in February 1999 in Dakar, Senegal. This gathering succeeded in concluding new partnerships and mobilizing resources from UNFPA, UNAIDS, and IDRC, Canada. It led to the preparation of workshops on culture and development issues, relating in particular to population policies and to HIV/AIDS prevention and care. A regional assessment of training needs in culture and development in Africa was also finalized, and a medium-term research and training programme was launched.

Popular creativity in deprived areas

(53) This project is aimed at promoting the artistic ability of young people and women in deprived urban areas. Some 10 workshops were held in different countries (Argentina, the Palestinian Autonomous Territories, Israel, Qatar, Côte d'Ivoire, Democratic Republic of the Congo, India, Cape Verde, South Africa) for young people living in deprived areas, in most cases, by local artists for inexperienced and self-taught young artists living in the various local communities. This experience revealed to local communities the high importance of promoting artistic creativity among young people living in marginal areas. Partners in these projects were in most cases artists devoted to their creative work and concerned by the social problems of youth. The extreme difficulty of finding complementary funds for the holding of the workshops delayed these activities.

Training craftswomen in southern Africa

(54) A two-week workshop (12-27 October 1999) held in Windhoek, Namibia, brought together 20 craftswomen from 12 countries of the Southern African Development Community (SADC). The workshop afforded an opportunity to exchange skills and experience in traditional and contemporary pottery and basketry. It also included training in management and marketing. Similar workshops to highlight and promote the role of women in development were organized in Central America, Western Africa and Central Asia.

UNESCO Cyber Readers' Club

(55) An exhaustive feasibility study for the special project UNESCO Cyber Readers' Club was undertaken, and on an experimental basis, a trial website was successfully established. In the end, however, it was decided not to continue with this special project for three reasons: (i) the high staff costs involved in the long-term expansion and maintenance of the Club's website; (ii) the scant interest expressed in the site among intended users (youth); (iii) the coolness, scepticism or lack of interest expressed by the publishing industry collaborating with UNESCO on the project.

Women on the Net

(56) Implementation of this project started in 1997, in close cooperation with the NGO Society for International Development (SID), with the purpose of analysing, from a multicultural and gendersensitive perspective, both the way their own culture is being shaped by the new information technologies, and the local context. Over a period of two years, the project has led to the establishment of an international network of women for implementation of the project, the dissemination of a practical handbook to a large number of NGOs, the opening of a website and an on-line electronic discussion forum, and the publication of Women@Internet, which describes the experiences and projects run by the network of women involved in the project. Financial assistance has been provided for two training workshops (United Republic of Tanzania and Kenya), for the creation of a virtual association of immigrant women (Latin America and Europe) and for the preparation of an electronic translation system for texts written by women (Hungary).

Major Programme IV:

Communication, information and informatics

Programme IV.1 Free flow of information

IV.1.1 - Media and freedom of expression

IV.1.2 - Access to information and new technologies

Project on Ethical and sociocultural challenges of the new information technologies

Programme IV.2 Capacity-building in communication, information and informatics

- IV.2.1 Development of communication
- IV.2.2 Development of libraries, archives and information services
- IV.2.3 Development of informatics and telematics applications

Special projects

Programme IV.1 Free flow of information

IV.1.1 - Media and freedom of expression

	Results effectively achieved by main line of action Resolution No.					
	Results effectively achieved by main line of action	Resolution No.	High	Mod	Low	
	eedom of expression and freedom of the press					
1.	Public awareness of press freedom as a fundamental right enhanced through the worldwide celebration of World Press Freedom Day (3 May) and the award of the UNESCO/Guillermo	29 C/Res. 28 para. 2.A(a)	X			
2.	Cano World Press Freedom Prize in 1998 and 1999. Better protection of press freedom and the safety of journalists ensured, in particular within the framework of the International Freedom of Expression Exchange (IFEX) network.		X			
3.	Importance to freedom of expression enhanced in university education by creating two UNESCO Chairs in freedom of expression.		X			
Pr	omoting independent and pluralistic media					
1.	The Declarations and plans of action of the five regional seminars on independent and pluralistic media implemented by supporting 15 international and regional media professional organizations.	29 C/Res. 28 para. 2.A(b), (c)	X			
2.	Democratization processes strengthened in three selected Member States through support for adaptation of media legislation and broadcasting systems.	29 C/Res. 34 29 C/Res. 35	X			
Tł	ne educational and cultural mission of public service broadcasting; violence					
on	the screen					
1.	The educational and cultural missions of public service broadcasting strengthened through co-organization of annual workshops for television producers in Africa, Eastern Europe and Latin America with the International Public Television (INPUT).	29 C/Res. 28 para. 2.A(e)	X			
2.	New approaches aimed at reducing violence on the screen encouraged through major public meetings of citizens at Headquarters and in some 20 countries.		X			
3.	Awareness about children and violence as well as child abuse on the Internet raised.		X			
W	omen in the media					
	The role of women in the media enhanced and promoted by strengthening and expanding the networks of women media professionals to the Africa, Asia-Pacific and Mediterranean regions, and by establishing a centre in Malaysia; a women media watch website in Jamaica; and by publishing a handbook, <i>Women in the Digital Age</i> .	29 C/Res. 28 para. 2.A(f)	X			

Particularly successful activities:					
	Distinguishing features				
Activity	Catalytic role	Innovative character	1 1	Added value	Other
Annual celebration of World Press Freedom Day.	X		X	X	
UNESCO/Guillermo Cano World Press Freedom Prize.	X	X		X	
IFEX annual meeting and a conference on "Freedom of Expression" to commemorate	X	X	X	X	
the fiftieth anniversary of the Universal Declaration of Human Rights.					
UNESCO Chairs in freedom of expression.	X	X		X	
Creation of citizens' movements to protect children on the Internet in 22 countries.	X		X	X	
Establishment of a Women in the Media Information and Communication Centre.	X		X		

Particularly unsuccessful activities:					
	Un	derlying re	asons relat	e to choice	of:
Activity	Subject matter	Place/ time	Participants/ target users	Modality of action	Other
Exchanges between media professionals and parliamentarians.		X		X	_
Condemnation of violence against journalists.			X		

- (1) UNESCO's moral authority in the field of press freedom is now well recognized by the United Nations system, professional media organizations and the general public. The Organization is particularly recognized for its role as a "catalytic" agency, launching initiatives to promote press freedom and serving as an "interface" between civil society and government institutions on sensitive issues.*
- (2) However, Member States need to focus more intensely on such aspects as unpunished crimes against journalists and to assist NGOs in their investigations of such crimes. UNESCO's fundamental success depends on its ability efficiently to guide and implement its ongoing tri-partnership UNESCO-Member States-NGOs which is essential in addressing media and freedom of expression issues and in ensuring their general acceptance.
- (3) Many of the activities carried out in this area are funded from extrabudgetary sources, and there is often reluctance to provide such funding when the international community realizes there is a lack of political will for democratic reform in specific countries or regions.
- Most of the activities carried out to encourage reduction of violence on the screen have succeeded in mobilizing civil society and NGOs to cooperate with each other. UNESCO has demonstrated its leadership role as an impartial, ethical institution among the general citizenry. Cooperation among Internet service providers, child protection agents, the police and judiciary agents has been exemplary, leading to the signing of an inter-agency agreement with Interpol. But it has not been possible to engage directly in research, which should provide the continuous, substantive thrust of activities undertaken in this area, in particular following the impact made by the first forum of researchers at UNESCO Headquarters in April 1997. Furthermore, the potential for fundraising, including a broader diversity of funding partners from the private sector, has not yet been fully tapped.
- (5) With regard to enhancing the role of women in the media, the training and awareness-building activities undertaken addressed disparities in the treatment of male and female journalists in the media industry, and facilitated a dialogue in search of solutions. Cooperation and networking among women professional media organizations have intensified and, in some cases, resulted in the setting up of mechanisms for dialogue with governmental and other authorities concerned to bring about a change. Visible progress has also been made in increasing recognition of gender-sensitive reporting in the media. Mainly because of the consistent efforts in the five years after the Beijing Conference, the gender balance in the journalistic

profession has improved, even though the highest managerial positions still remain predominantly in the hands of men.

C. Lessons learned and their implications for the future

- (6) There is an increased emphasis on the role and influence of civil society in shaping decision-making. UNESCO has already taken account of this through its numerous partnerships with international, regional and national professional media associations working in the field of the media and freedom of expression. It needs to continue to adapt to this by furthering these types of links. UNESCO should continue as the leading United Nations agency for press freedom issues by maintaining and fostering its already recognized activities (World Press Freedom Day, World Press Freedom Prize and media legislation).
- (7) The Organization must also consider extending its activities in favour of press freedom to freedom of expression in all other areas of its mandate. UNESCO must assert its leadership in this field by developing this area within and outside the Organization.
- (8) The implementation of activities concerning children and violence on the screen as well as child abuse on the Internet suggest that they should be reformulated into a coherent intersectoral programme relating to the work of the UNESCO units concerned with street children, trafficking in children and child prostitution; the experience also points to the need for media education efforts to be linked to early childhood practices and the family. The programme for young children should work in the anticipation of programmes on information and older youth, youth and film, *Prix Jeunesse* and the Children's TV Summit.
- (9) The main lesson learned in implementing activities to enhance the role of women in the media is the importance of developing broad partnerships and sensitizing policyand decision-makers to the success of such activities. In future planning and implementation of such activities particular attention should be paid to these factors.

^{*} As an example of this recognition, in 1998 the Inter-American Press Association awarded the Director-General the "First Chapultepec Grand Prize" for "his consistent and dedicated work in the promotion of press freedom", the second prestigious award of this type received by UNESCO in recent years.

IV.1.2 – Access to information and new technologies

Contribution to the attainment of the objectives of the Programme Resolution				
Results effectively achieved by main line of action	Resolution No.		ntribu object	
Memory of the World Programme				
1. Documentary heritage better preserved and presented to the public through the formulation of national and regional audiovisual presentation strategies in four Member States,	29 C/Res. 28 para. 2.A(g), (h)	X		
 production of two CD-ROMs¹ and training workshops on conservation policies. Collections for the World Register identified and presented in the framework of the Asia Pacific Programme.² 		X		
Facilitating access to information in the public domain				
1. Catalytic actions launched for the development of public domain information in Africa ³ and Eastern Europe. ⁴		X		
2. Best public-domain-oriented websites awarded through the UNESCO web prize, and specifically for the Africa Top 50 competition.		X		
Policies for the development of information technologies				
1. Three African Member States assisted with the elaboration of national information and informatics policies, and one from Asia with the organization of its information infrastructure. ⁵	29 C/Res. 28 para. 2.A(i)			
2. Exchange of specialized information increased among Member States through regional networks. ⁶		X		
3. Awareness of telematics for development for Africa raised. ⁷		X		
On-line governance				
Better understanding of the functions of community telecentres in Central and Eastern Europe, ⁸ and globally of on-line governance strategies and applications. ⁹	29 C/Res. 28 para. 2.A(j)	X		

Particularly successful activities:							
	Distinguishing features						
Activity	Catalytic role	Innovative character	Multiplier effect	Added value	Other		
Development of national information and informatics policies in three African countries.	X			·	X ¹⁰		

Particularly unsuccessful activities:					
	Un	derlying re	asons relat	e to choice	of:
Activity	Subject matter	Place/ time	Participants/ target users		Other
Publication of the ASTINFO Newsletter					X ¹¹

- (10) Securing funding and partnership commitment from National Commissions has been difficult for the Memory of the World Programme since major economic and political issues are top priorities in many Member States. Lack of awareness and support from key players and decisionmakers continues to hamper implementation of the programme. However, the establishment of regional committees is expected to catalyse action, albeit in a modest way. (11) The technological obsolescence of audiovisual carriers is an issue of grave concern in preserving the audio heritage. To ensure an orderly and cost-effective transition to digital formats, it is essential for archivists and manufacturers to reach an understanding of mutual requirements. This was achieved through a UNESCOhosted consultation on analogue audio carriers that also agreed that discussions should be extended in the 2000-2001 biennium to other pressing technological issues.
- (12) In the area of facilitating access to information in the public domain, UNESCO endeavours to disseminate this type of information on the Internet whenever possible. However, because of limited funds, the Organization's role is mainly catalytic. Nevertheless, the production of the UNESCO "Public@" series of CD-ROMs should be expanded, particularly in Africa, where very few countries have information and informatics policies in place.

C. Lessons learned and implications for the future

- (13) The establishment of the institutional mechanism at the country and regional levels for resource mobilization allows the Memory of the World Programme to be sustainable and effectively integrated in national programmes of Member States.
- (14) Internationally, the introduction of digital technologies is having far-reaching effects on audiovisual archiving, strategies for which must evolve to include risk assessment in preservation, transition strategies and data management to ensure preservation of the audiovisual heritage. These problems will be addressed during the 2000-2001 biennium to enable UNESCO to maintain its position as the global umbrella for audiovisual archiving.
- (15) Networking continues to be the main cooperation mechanism in the field of information and informatics. INFOLAC maintained its crucial role in the identification and promotion of regional projects. It produces a good-quality and widely-known quarterly newsletter which is accessible in both printed and digital format.

In Asia and the Pacific, although the ASTINFO network is quite active, projects are rather limited in scope. Due to lack of commitment from some Member States, publication of the newsletter has experienced difficulties. The decision has therefore been taken to change the editorial line and to publish an electronic version.

^{1.} On nineteenth century press and photography in Latin America and the Caribbean.

^{2.} New national committees established in Asia/Pacific.

First two CD-ROMs of public domain information for development published in the "Public@ series" (*Internet au Sud* and SAHEL point DOC).

 ¹⁰⁰ works of classical Lithuanian literature and 100 works of classical Bulgarian literature digitized.

A Viet Nam national forum held and two professionals trained in uploading science and technology information/data for national networks.

^{6.} INFOLAC for Latin America, CCRIS for the Caribbean and the Arab Information Technology Network.

A training programme organized on multi-purpose community telecentres in Pretoria, South Africa, February 1999.

^{8.} Workshop organized with ITU.

^{9.} Publication of a global survey.

^{10.} Stakeholder participation.

Lack of inputs from participants to the journal. A shift in editorial line, layout and an electronic version is proposed to remedy the situation.

Project on Ethical and sociocultural challenges of the new information technologies

Contribution to the attainment of the objectives of the Programme Resolution				
Develop officialization achieved by under the official	Danalastian Na		ntribu objec	
Results effectively achieved by main line of action	Resolution No.	High	Mod	Low
New technologies: legal, ethical and societal issues				
1. Legal, economic and ethical issues related to cyberspace better analysed through INFOethics	29 C/Res. 28	X		
98; an expert meeting on cyberspace law in November 98 and a meeting of the World Panel on Communication and Information.	para. 2.B(a)			
2. Relevant information and cyberspace codes collected and organized on-line. 12	29 C/Res. 36	X		
Cultural and educational aspects of the information society				
Cultural and educational aspects of the emerging information society analysed and discussed in the World Communication and Information Report 1999-2000.	29 C/Res. 28 para. 2.B(a)	X		

Particularly successful activities:							
	Distinguishing features						
Activity	Catalytic role	Innovative character	Multiplier effect	Added value	Other		
INFOethics 98 and expert meeting on Cyberspace Law.			X				
World Communication and Information Report 1999-2000.				X			

Particularly unsuccessful activities:									
	Underlying reasons relate to choice of:								
	Subject matter	Place/ time	Participants/ target users	Modality of action	Other				
Recommendation on universal access and multilingualism.	X			X					

(16) With regard to the *World Communication and Information Report 1999-2000*, a careful selection of the Consultative Committee helped in creating this new interdisciplinary world report, which merges two previous reports, one on communication and the other on information. Also, a very careful selection of contributing authors from different parts of the world and various fields of expertise helped to bring together a very representative sample of expert opinions on significant issues in communication and information.

C. Lessons learned and their implications for the future

(17) Although UNESCO contributed to raising the awareness of the issues involved among its Member States and NGOs, the Organization has not yet managed to formulate its official position on these issues. There are real difficulties in mobilizing partners (national and private) in a field largely dominated by commercial interests. Lack of funding hampers greater participation from developing countries, and the reduction in staff as well as unstable budgeting procedures affect effective implementation. The same applies to the maintenance of the UNESCO International Observatory on the Information Society, which relies mainly on temporary staff.

(18) As it has been shown in the Education and Science Sectors, the world reports become very successful activities representing UNESCO's high-level intellectual contribution, provided that they are published over a number of years. Requests by Member States for other linguistic versions (Russian, Spanish and Chinese) is evidence of their strong interest in the world reports in general, and in the *World Communication and Information Report* in particular.

^{12.} UNESCO International Observatory on the Information Society.

Programme IV.2 Capacity-building in communication, information and informatics

IV.2.1 – Development of communication

	Contribution to the attainment of the objectives of the Programme Resolution					
	Results effectively achieved by main line of action Resolution No.					
	Results effectively achieved by main fine of action	Resolution Ivo.	High	Mod	Low	
As	sistance to projects for the development of communication					
	Development projects related to communication continued through provision of IPDC funds. ¹³	29 C/Res. 28 para. 2.C(a)	X			
Tr	aining communication professionals					
1.	Sixty African, Arab, Asian, Latin American and Caribbean countries had their capacities in the field of communication strengthened through the training of about 1,000 communication specialists, and in the case of Africa, the preparation and testing of two model curricula for the training of communication professionals.	29 C/Res. 28 para. 2.C(b)	X			
2.	Knowledge and expertise pooled and skills of communications specialists upgraded through the launching of the Global Network of Journalism Training Centres and Institutes (Journet). ¹⁴			X		
3.	The network of UNESCO Chairs in communication strengthened through the establishment of eight new Chairs.			X		
C	ommunity media					
1.	Community media projects financially and technically supported in 20 countries in Africa, Asia, and the Caribbean.	29 C/Res. 28 para. 2.C(c)	X			
2.	Awareness of community media in Africa raised through the holding of a regional seminar. 15					
3.	Improved access and presence of women in the media through community radio in seven countries.		X			
De	veloping local audiovisual productions					
1.	Visibility and distribution of local audiovisual productions from developing countries	29 C/Res. 28	X			
	enhanced through screening workshops. ¹⁶	para. 2.C(d)				
2.	Website database of programmes available for public service television organizations in developing countries. ¹⁷		X			

- (19) The International Programme for the Development of Communication (IPDC) continued to be the main mechanism for mobilizing and channelling international assistance to projects for the development of communication. Promising new forms of cooperation were developed such as co-sponsored fellowship programmes with Argentina, Brazil, Israel, Republic of Korea and the Russian Federation.
- (20) Apart from its fund-raising function, IPDC enhanced its role as a forum on communication development by organizing two thematic debates on public service broadcasting and on communication and civil society.
- (21) During the period, the implementation of some 200 ongoing projects continued (totalling over \$33 million). In this context, a certain increase of funds from sources other than IPDC was recorded, as well as the diversification of project profiles selected by donors, who showed greater interest in communication support to governance, human rights protection, peace-building, combating the AIDS epidemic, protection of environment, micro-finance initiatives, and protecting children from paedophilia on the Internet.
- (22) With regard to the training of communication professionals, UNESCO's links with universities, training institutions, the media, NGOs, governmental institutions and other institutions involved in media training were strengthened. Some UNESCO Chairs in communication (especially those in Latin America) have reached an excellent level of development and capacity to generate projects and activities, especially the organization of seminars, studies and publications.
- (23) Most of the beneficiaries of UNESCO activities in support of community media have indicated the relevance of these media for the participation of rural and isolated areas in community as well as national development processes. The major problem continues to be financial resources. A growing number of developing countries have requested UNESCO's support to establish community radio and other media, but the Organization's budget has been very limited. This often results in the scaling down of well-planned project activities or the reduction of the number of intended project beneficiaries.
- (24) UNESCO was particularly successful in supporting the development of local audiovisual productions thanks to its solid partnership with media professionals and organizations. Because of the nature of the subject matter, the Organization gained considerable visibility worldwide with these activities.
- (25) An evaluation was carried out by the Asian Media Information and Communication Centre (AMIC) to gauge

the effectiveness of UNESCO's overall strategy in the field of endogenous capacity-building for audiovisual productions in developing countries. This showed that, by and large, UNESCO projects - most of them financed by extrabudgetary resources - in audiovisual capacity-building achieved much of what they set out to do. UNESCO strengthened structures for audiovisual training, provided effective platforms for media professionals to meet and exchange products and ideas, supported the technical infrastructure essential to keep in step with developments in modern communication technologies, and provided direct funding for productions considered important for the development of the audiovisual sectors in these countries. Overall, it encouraged innovative and creative communication projects which opened a window for Third-World artists, technicians and producers, from developing countries, to use their talents.

(26) By funding large-scale projects such as the African Audio-Visual Production Units, and the Zimbabwe Film and Video Training Project, UNESCO was being proactive in activities which might not have been undertaken by a single country or by commercial institutions. UNESCO invested substantial resources to provide communication opportunities to developing countries, which clearly had the need, but not the resources to meet the need. However, the sustainability of the projects after donor funding ceased was critical to some of the activities evaluated. Sustainability also depends to a large extent on what is put in the recipient's side.

 ^{\$6.7} million for 123 national, regional and interregional projects in Africa, Asia and the Pacific, Latin America and the Caribbean as well as in Europe.

Linking 19 regional and some 2,000 national training centres and schools.

^{15.} Kampala, Uganda, June 1999.

Screening workshops co-organized with the International Public Television (INPUT) for television producers in Africa, Eastern Europe and Latin America.

^{17.} In cooperation with the International Radio and Television University (URTI) and other professional organizations.

Particularly successful activities:					
	Distinguishing features				
Activity	Catalytic role	Innovative character	Multiplier effect	Added value	Other
Projects concerning community radio stations, independent broadcasting and print media as well as news agencies in African, Arab, Asian, Latin American, Caribbean countries (with IPDC funding).			X	X	
Kotmale Internet pilot project: new communication technologies in the hands of the people.	X	X	X		
Training of communication professionals. ¹⁸	X		X		
Database of programmes for the use of public televisions of developing countries.	X	X	X		

Particularly unsuccessful activities:								
Activity	Underlying reasons relate to choice of:							
	Subject matter	Place/ time	Participants/ target users	Modality of action	Other			
Project to support the African network of audiovisual regulatory authorities.					X ¹⁹			
Advocacy activities in favour of community radio in the Arab States.					X^{20}			

C. Lessons learned and their implications for the future

- (27) There are a number of obstacles to the successful implementation of activities for the development of communication. First of all, the lack of resources, both financial and human, means that very often activities have to be prioritized. For UNESCO's action to be effective and make a real difference in this area, there must be a coherent implementation of its programmes, a real strategy of action established not only within the Organization, but in its relations with other United Nations agencies and with professional media bodies. The overall assessment of IPDC projects points to the need for a revision of its project selection criteria so as to reserve the limited funding available for projects which are likely to have a real impact at the regional or subregional levels. Additional efforts are required to develop local capacities for the maintenance of equipment which is crucial to project sustainability, but often lacking in many developing countries.
- (28) While the International Network of UNESCO Chairs in Communication (ORBICOM) has been in operation for the past five years, UNESCO will have to take the leadership and build a solid and coherent strategy to make better use of these partners in future.
- (29) It must be said that the community radio movement is strong and getting stronger, with increasing numbers of agencies and NGOs bringing assistance to the developing countries. Thus, in order for UNESCO to retain its role in this field, more funds should be allocated, and the recent efforts to combine community radio stations with Internet access should be encouraged. Cooperation should be improved and partnerships built with other United Nations

- agencies and professional organizations. Considerable efforts should also be made to encourage Member States which appear to be "lukewarm" to the establishment of community radios to democratize their airwaves.
- (30) Intersectorality was particularly lacking in activities in support of the development of local audiovisual productions, which is paradoxically so closely related to culture and the promotion of cultural diversity. If UNESCO's role in promoting cultural diversity is to be strengthened, there must be more active intersectoral collaboration in this area so that all aspects concerning the production of audiovisual products and the challenges to the audiovisual industry may be fully explored and acted upon. The increasing commercialization of the media and the loss of enthusiasm of many public broadcasters for the public service broadcasting concept make UNESCO a major advocate for this noble cause. This is recognized not only by those committed to providing a public service, but by those expecting to receive it: the citizens of democratic societies.
- (31) There is a need to initiate support mechanisms, particularly for participants in training projects and conferences, to continue to build networks of mutually beneficial contacts after they return to their home countries. There is also a need for a re-examination of the national laws, administrative structures and mechanisms that are necessary to support audiovisual activities in developing countries.
- (32) Endogenous capacity-building activities may in future take greater advantage of newer communication technologies. However activities in these areas should be widely introduced when the experience of the projects already launched by UNESCO becomes available.

^{18.} In such areas as computerized news agency operations, new radio and television technologies, media ethics, media management and reporting on development issues.

^{19.} Lack of appropriate coordination among beneficiary agencies.

^{20.} Airwayes in most Arab countries not yet liberalized.

IV.2.2 – Development of libraries, archives and information services

				ition tive	
	Results effectively achieved by main line of action	Resolution No.	High	Mod	Low
	evelopment of library and information services				
1.	Public, school and community libraries as gateways to information access supported using	29 C/Res. 28	X		
_	ICTs tested in the Philippines through two pilot projects.	para. 2.C(e), (f)	3.7		
2.	The UNESCO Network of Associated Libraries (UNAL) in Africa and Latin America		X		
2	reinforced through increased cooperation among its members. Public awareness raised in Nepal about the need to improve the flow of local materials			X	
٥.	to depressed, disadvantaged and underserved areas.			Λ	
4.	Library and information services upgraded in Africa, Asia and the Pacific, Latin America		X		
	and the Caribbean through training librarians and information professionals in ICT use				
	and applications.				
5.	The basic mandate and structure of a new programme replacing PGI and IIP developed		X		
	and presented to the General Conference.				
	estoration of major world libraries				
1.	Bibliotheca Alexandrina Project: (i) library staff members trained; (ii) 26 volumes of texts	29 C/Res. 28	X		
	of the manuscript Description de l'Égypte acquired; and (iii) an electronic library for the	para. 2.C(g)			
_	visually impaired established.				
	An Internet centre at the Russian State Library opened.	29 C/Res. 31	X		
3.	A Bosniaca bibliography for the National and University Library of Bosnia and Herzegovina, Sarajevo, set up.	29 C/Res. 32	X		
	ograding of archival services				
1.	Archival database developed and skills of archivists upgraded through training in the use	29 C/Res. 28		X	
	of ICTs, including WINISIS, in Asia and the Pacific.	para. 2.C(h)			
2.	Archival film services improved in the Russian Federation as a result of support for the		X		
2	creation of an on-line database in the Russian Film Archives (Krasnogorsk).				37
3.	Archive conservation improved in Asia and the Pacific through the training of archivists in treating films affected by vinegar syndrome and mould.				X
4	Archive infrastructure and the use of Internet improved in Africa through practical				X
т.	guidelines on the processes, roles, and responsibilities for archival institutions participating				1
	in on-line governance projects.				

Particularly successful activities:							
		Distinguishing features					
Activity	Catalytic role	Innovative character	Multiplier effect	Added value	Other		
Pilot projects on public school and community libraries as gateways to information access using ICTs.		X					
Training of archivists in Asia-Pacific.			X				
Publication of CD-ROMs: Latin American and Caribbean Bibliographic Data Bank IV.	X		X				
Support for the Bibliotheca Alexandrina Project.	X			X			

Particularly unsuccessful activities:								
	Un	derlying re	asons relate	e to choice	choice of:			
Activity	Subject matter	Place/ time	Participants/ target users		Other			
Database for archival material and training of archivists in Asia-Pacific.					X^{21}			

- (33) UNESCO faces an uphill task in getting developing countries, especially in Africa and Asia, to become equal partners in the information age and ensuring that the capacities it is building do not become the exclusive tools of the elite. Hence the approach to promote awareness at all levels: from key players and decision-makers, to obtain the required political support, to the technical and professional levels, to obtain the skills needed to analyse problems, map out strategies and programmes that are workable, and to the work force, especially at grass-roots level, to build understanding of new roles and responsibilities.
- (34) In the area of public library network development, UNAL member libraries have followed global trends by showing great interest in acquiring ICTs as a means of diversifying access to information and to counter the dearth of documentation resulting from high import duties and transportation costs. Efforts were therefore concentrated on devising networking strategies for sharing resources and experiences according to the needs and development levels of members, with regional meetings held in Cuba, Gambia and Italy. Although one of UNESCO's objectives is to provide public access to information, the considerable reduction of resources adversely affects the image of the Organization.

C. Lessons learned and implications for the future

- (35) Two key areas have been identified as affecting the development of libraries and archives, and the satisfaction of reader demand for adequate and appropriate supplies of reading materials: the high cost of transport and the limited budgets. A public domain project will therefore be initiated during the 2000-2001 biennium to provide access to electronic documents available on CD-ROM and on the Internet to UNAL members, especially in developing countries.
- (36) Added to the difficulties in obtaining documentation is the loss of heritage and collections due to lack of or poor methods of preservation of information. It is thus imperative for African nations in particular to investigate and learn electronic methods of information preservation in order to safeguard their heritage. In the same vein, as archives and libraries are called upon to become gateways to electronic information which requires new infrastructure, UNESCO should expand its contribution to ensure that all nations join the "information society".
- (37) It is very important to find ways to link activities to existing government programmes so that not only institutionalization of the activity is assured but also its sustainability. Equally important in gaining wide support for a project concept is to ensure that key and influential people are informed and understand its objectives.

^{21.} Use of antiquated computers in the institutions.

IV.2.3 – Development of informatics and telematics applications

	D. L.C. M.		Contribution to objective		
Results effectively achieved by main line of action	Resolution No.	High	Mod	Low	
Electronic networks for increased cooperation in science, education and cu 1. Pilot projects in multi-purpose community telecentres initiated in four communities in Viet Nam and one community in the Philippines with applications in science and education.	29 C/Res. 28 para. 2.C(i)	X			
 A methodology for the development of the Latin American and Caribbean Digital Lidrafted. 	ibrary	X			
 Educational applications created and sustainable educational networks in Africa esta Multimedia public centre in the Kremlin Museums opened. National plans for capacity-building in informatics and infrastructure in higher educ developed in four Member States in the Arab world and a national policy in Egypt on the use of satellite communication in distance education formulated. 			X X X		
Virtual learning communities and virtual laboratory applications					
1. Micro-ISIS application for the automation of archives developed and tested.	29 C/Res. 28 para. 2.C(j)	X			
689 institutions received new versions of CDS/ISIS for Windows and 350 institution new language versions of IDAMS.	ns	X			
 Network of IDAMS distributors increased to 14 new members. First versions of public domain software and virtual learning facility (software tools) databases created and a self-learning CD-ROM "Internet for Librarians" in Latin An and the Caribbean produced. 	· I	X	X		
Training of computer specialists, trainers and users					
 Three African centres of excellence in telematics better equipped and specialists in networking trained. 	29 C/Res. 28 para. 2.C(k)	X			
2. A UNESCO Chair in information science and IT applications established at the Univ of the Philippines.		X			
3. Traditional and Internet-based training materials developed.		X			
4. Use of new technologies and telematics upgraded in Latin America and the Caribbea the Arab States and Africa through the training of computer specialists and users. ²²	an,	X			

Particularly successful activities:							
		Disting	Distinguishing features novative Multiplier Added Other				
Activity	Catalyt role	c Innovative character	1	Added value	Other		
1. Pilot project on multi-purpose community telecentres in Viet Nam.		X		X			
2. Distribution of CDS/ISIS and IDAMS.			X				
3. Cooperation with ALECSO to develop and disseminate the Arabic version of IDA	MS.			X			

Particularly unsuccessful activities:							
Activity	Underlying reasons relate to choice of:						
	Subject matter	Place/ time	Participants/ target users		Other		
Multi-purpose community telecentres in Mindanao, Philippines.		X					

(38) In the development of informatics and telematics applications, the programme stressed strategic planning and the implementation of catalytic pilot projects. Cooperation was broadened and deepened with the National Commissions and with international organizations such as the British Council, the COMNET-IT Foundation, the International Institute for Theoretical and Applied Physics, and ITU.

(39) Several of the regular programme activities either led to or introduced key synergies with extrabudgetary activities, notably the projects on multi-purpose community telecentres (MCTs) in Africa and Asia, the preparation of CD-ROMs for development information support for African public libraries, and the project on telematics for development in Ghana. Similarly, extrabudgetary funds complemented UNESCO's regular programme for training of trainers courses in Asia and the Pacific and enabled the implementation of projects to strengthen IT capacity in Central Asia.

(40) Overall, the extremely limited resources allocated under the regular programme allowed promotional activities to be carried out during the biennium through discussions and participation in meetings. Nevertheless, this preparatory work prepared the ground for the probable participation of youth, women and ethnic minorities in multipurpose community telecentres projects in the 2000-2001 biennium.

(41) In accordance with the overall priorities of the Organization, special emphasis was given to Africa in these activities; the lessons learned will be disseminated and applied in other regions in the 2000-2001 biennium. The Latin American and Caribbean Digital Library project was a major activity in that region. Support was received from all key institutions in the region and it has benefited from a \$250,000 funds-in-trust contribution from Spain, with assistance currently being sought from IDB and the European Commission.

(42) UNESCO's presence in the community of existing and potential users of CDS/ISIS and attached environments (e-mail, meetings, training actions) was reinforced, with cooperation with individuals, institutions, NGOs and international organizations proving to be productive and of vital importance. A prime example is cooperation with ALECSO and BIREME (Brasilia), CNUCE and DBA (Italy), which helped to develop the highly appreciated new national language and advanced technology-based versions in addition to providing training and training materials.

(43) Promotion of the CDS/ISIS page as a portal for user web pages and applications was also successful, and the impact of the activity was important, despite the low

budget. For example, the web page had more than 3,000 visitors per month in 1999 and distribution in Africa increased significantly. It should be mentioned that managing an activity such as software development places great demands on time and was compounded during the biennium by limited financial and human resources.

C. Lessons learned and their implications for the future

(44) The growing demands for information management tools not only in developing countries, but also in institutions, associations, libraries, schools and universities everywhere, clearly demonstrate high appreciation of UNESCO's action and the need to maintain the promotion of public domain software in the service of development. However, the limited budget will adversely affect the action unless alternative and adequate measures can be adopted to continue and enhance results both quantitatively and qualitatively. Software development increasingly relies on the international community of developers and users who have proved their capacity to provide selfsupport, to develop software and new applications, and to overcome problems. The same community, however, demands more participation and guidance from UNESCO to maintain the open standard and to ensure that all Member States may benefit from these public goods.

(45) Electronic networks form the backbone of access to knowledge and of cooperation in education, science and culture. Africa evidently requires significant support to enable its researchers and practitioners in these fields to benefit from such networks. UNESCO's renewed emphasis on basic education will be a contributory factor to its action in this area.

(46) The formulation of information and informatics policies in Member States must be expanded in accordance with the desire to put in place policy frameworks to manage the development of telematics. The concept of virtual learning communities and virtual laboratory applications is still at its infancy in Africa, and the few existing initiatives that attempt to address this issue do not cover many of the countries in the region. UNESCO's action in the near future should focus on pilot projects and training through partnerships with other international organizations.

^{22.} Website designers in Latin America and the Caribbean; 50 young systems engineers and technicians from the Syrian Arab Republic and Lebanon in network infrastructure; and 20 young African journalists in effective communication of science to the public

Special projects

Improving communication training in Africa

(47) The project's long-term goal is to design curricula for training communication specialists and media professionals which respond to social, economic, political and cultural development needs and reflect the changing situation in African countries. Project activities in the 1998-1999 biennium focused on the preparation and evaluation of two model curricula for communication training in Africa: one for training at the pre-university level and the other for university-level training. The draft model curricula were evaluated by African communication trainers and media professionals, whose suggestions for changes and improvements were incorporated into modified versions of the curricula (prepared in English and French). During the 2000-2001 biennium, these will be sent to selected training institutions and media establishments with training programmes for trial use and testing in actual teaching and training contexts before being finalized, published and distributed. Progress in implementation of project activities was slowed down in the biennium, as the envisaged budget was considerably reduced.

(48) The project is being implemented in collaboration with the African Council for Communication Education (ACCE), Nairobi, Kenya, and media training institutions, media trainers and media practitioners in West, Central, East and Southern Africa. This partnership has resulted in a broad appreciation of the Organization's initiative and, it is anticipated, will lead to a significant impact of the project on the training of communication professionals in Africa. The model curricula could indeed serve as benchmarks or standards for training and preparing prospective communication practitioners in Africa. However, the project has also indicated that, while it is important to design model curricula for communication training in Africa, the problem of communication training in the region goes beyond the use of appropriate curricula. It deals also with such other fundamental issues as the availability of appropriate teaching and training materials, qualified and well-motivated trainers, and adequate training facilities and opportunities. Communication training curricula cannot function adequately in a pedagogical vacuum. For this special project and similar UNESCO efforts in communication training in Africa to have a long-lasting impact, it is equally important that energy, time and resources be invested in sensitizing African policy- and decision-makers to the need to provide the required resources and facilities for communication training.

Women speaking to women

- (49) The project is aimed at establishing operational community radio stations designed to be run for women by women. The objective is to demonstrate the usefulness of low-cost radio stations for community development, in particular for the empowerment of women at the grass-roots level. The project contributed to strengthening communication capacities in developing countries, especially in rural communities, and to improving the situation of women in these communities.
- (50) Seven community radio stations have been established thus far (Cambodia, Cameroon, Cape Verde, India, Malawi, Suriname and Trinidad and Tobago). The radio programmes are based on the everyday life of the community, and cover women's concerns, providing practical advice on literacy, health, childcare, improved agricultural methods, vocational training, job opportunities, and the role of women in implementing development policies. At the same time, they enable women to voice and exchange opinions, and to develop their cultural interests and creativity. To this end, UNESCO has provided the necessary equipment and organized the training of core staff in broadcasting, programming and management.
- (51) A major contribution of the project activities to the improvement of the status of women in rural communities is the production of news and feature stories on the portrayal of women, stereotyping, gender equity and various forms of discrimination, as well as insights into the new roles of women in the information age. Training activities for women communicators were increased, especially in the modern management of radio stations and in radio programme production for rural women and rural communities.
- (52) Due to the success of the project, it has been extended for another two years (2000-2001), and its geographic coverage has been broadened. During this phase, the project is focusing on evaluation and consolidation of the seven radio stations set up in the previous biennium, by improving their capacity for programme preparation and production, and on the promotion of new stations in other regions through a practical handbook based on the experience gained, including a methodology for setting up such types of community media.

Transdisciplinary projects:

Educating for a sustainable future

Towards a culture of peace

Unit 1 - Culture of peace: raising awareness and building partnerships

Unit 2 - Educating for a culture of peace

Unit 3 - Culture of peace in action

Special project

Educating for a sustainable future

A. Main results

	Results effectively achieved by main line of action	Resolution No.		ntribu objec	
	Results effectively achieved by main fine of action	Resolution No.	High	Mod	Low
	tegrated follow-up to the United Nations conferences				
1.	Adoption of the expanded International Work Programme of Chapter 36 of Agenda 21 as a result of innovative inter-agency action through partnerships as well as through joint action in most United Nations countries.	29 C/Res. 37 para. 2.(a), (b), (d)	X		
2.	Better orientation of the United Nations resident coordinators in an integrated strategy for sustainable human development.	(0), (a)	X		
3.	Better orientation of governments and other actors through the review and appraisal of the implementation of the ICPD Plan of Action in the context of sustainable human development.		X		
4.	More effective population policies and educational programmes for sustainable human development through substantive content and strategies.		X		
	aborating the concept and key messages of education for a sustainable future				
	Innovative transdisciplinary vision of education for a sustainable future and its translation into governmental activities.	29 C/Res. 37 para. 2.(a),	X		
2.	Greater awareness among governments and other actors of the common vision concerning education within all the action plans of the United Nations conferences of the 1990s, and improved integration of their follow-up.	(b), (d)	X		
3.	Increased reliance by government officials, civil society, private sector and other strategic actors on innovative approaches to education for sustainable development.		X		
4.	Increased empowerment of young women and men through partnership work with other United Nations agencies on reproductive health and sexual education.		X		
	eveloping national educational policies and action plans				
	National education policies and action plans developed in more than sixty countries in Africa, Arab States, Asia and Latin America.	29 C/Res. 37 para. 2.(d)	X		
2.	Implementation by governments, NGOs, etc., of measures designed to achieve the key objectives of the International Work Programme of Chapter 36 of Agenda 21, in particular UNESCO's Registry of Practices Promoting Education, Public Awareness and Training			X	
3.	for Sustainability, with support from the Governments of Canada and the United States. Teacher-training and learning for a sustainable future initiatives launched at the regional and national levels.			X	
Tr	raining and capacity-building at the municipality and community level				
	Community-level activities built up in eight countries through support to a network of self-supporting community centres, and the implementation of five subregional			X	
2.	demonstration projects.¹ Innovative transdisciplinary approaches to sustainable development improved by the introduction of new themes such as consumption and production, hitherto not treated in education circles by demonstration activities.			X	

Particularly successful activities:					
Activity	Catalytic role	Innovative character	Multiplier effect	Added value	Other
1. Proceedings of the Thessaloniki International Conference on Environment and Society: Education and Public Awareness for Sustainability (English book and CD-ROM).	X		X		
2. Tokyo International Forum on Eco-Partnership Tokyo: Cultivating an Eco-Society.	X		X		
3. International Registry of Innovative Practices promoting Education, Public Awareness and Training for Sustainability (Phase 3).		X	X	X	
4. International Directory of Environmental Education Institutions.	X				
5. Module: Evaluation of Population Education Programme and Policies, in cooperation with UNFPA and UNESCO-Chile.		X			
6. Selected Internet sites for information and education on population and development.			X		

B. Assessment of implementation

(1) The vision behind this transdisciplinary project, described as "brilliant" and "visionary" by the external evaluation of the project in early 1997, has largely been translated into reality six years after its creation. The vision has led to action, with concrete results and with strategic opportunities having been opened up for the whole of the Organization in the future. The project was reformulated, based on the results of the external evaluation. The tripartite function with respect to transdisciplinarity, innovation and partnering was stressed and reinforced. The objectives of the project were reformulated, taking into account the evolution of international cooperation since the project was started in 1994, current policy within the United Nations for the follow-up to the major United Nations conferences, the process of United Nations reform, particularly at national level, the achievements of the project in the period 1994-1997, and the function of EPD in UNESCO. Greater focus was given to inter-agency cooperation, particularly at national level, taking the leadership in developing the CSD work programme. The most common and sustainable success factors are attributable to the active participation of all United Nations partners in the follow-up to and implementation of the programme of actions of the Cairo Conference (Population and Development) and the Rio Conference (Environment and Development); the United Nations system TSS/CST created for follow-up to the Cairo Conference; the active presence of stakeholders in Member States at all levels; the close cooperation and collaboration with UNESCO field offices and National Commissions; the enthusiasm of many international, regional and national NGOs and groups; the strong relations between institutions, networks, UNESCO Chairs and other relevant mechanisms; and the intellectual support of various personalities and experts. Some 75% of the regular programme budget was decentralized to 31 field units. It is in the field, therefore, that the major thrust for transdisciplinarity and intersectoral cooperation is being felt. Decentralization implies much more than simply transferring money to field offices. There is a need to nurture the transdisciplinary approach. Success has been achieved in some quarters, usually when the designated focal point understands the approach and is prepared to work in a non-traditional manner.

(2) In the field of population, 45 national projects financed by UNFPA are being implemented, including two inter-regional projects: "Promotion of population education at the university level" and "Understanding sociocultural factors affecting demographic behaviour and implications for the formulation and execution of population policies and programmes". During the biennium

UNESCO regular programme activities were reinforced with extrabudgetary funds to give a greater impact and more coherence to the overall activities. The project used local consultants and conditions which kept the costs down and the impact of the various activities was positive. The effectiveness of decentralization during this period was acceptable, but there needs to be more understanding of how transdisciplinarity and intersectoral ideas work at the local level. Generally speaking the objectives were achieved within the limits of the complex vision, as previously specified.

Most of the constraints during the period were shared by all institutions attempting to address sustainable development: lack of understanding of the role of "task manager" within the United Nations system; a persistent perception that the project is simply the sum of "environmental education" and "population education" and other issues, due in large measure to the project having been staffed and financed at the outset primarily by the former units of environmental education and population education; lack of a wide understanding of the concept of sustainability; sectoralization of governments and United Nations institutions, meaning that the transdisciplinary vision of education for a sustainable future is not easily understood or put into practice by those still operating within traditional organizational frameworks; lack of political will to bring about changes in ways of thinking and working; a tendency to avoid innovation and risk; and increasing pressure from the international community to demonstrate results (Rio+5, Cairo+5), whereas the deepseated changes required to address sustainable development seriously are complex from a substantive and practical point of view.

Self - sufficiency - Dominican Republic; global sustainability -Egypt; sustainable production - Brazil; education research -Colombia; environmental education learning - Kenya.

Particularly successful activities:					
	Distinguishing features Catalytic Innovative Multiplier Added				
Activity	Catalytic role	Innovative character	Multiplier effect	Added value	Other
7. Publication of several books. ²	X				
8. Global Environment Outlook for Youth, in cooperation with UNEP.	X				X ³
9. Regional maps (Africa and Arab regions) and pedagogical materials based on the World Population Map: People of the Earth.	X				
10. Module: "Girl Child and Sustainable Development" (English).	X				
11. Module: "Adolescents and Youth: Their Participation in Sustainable Development".	X				
12. "Planting of 10 Million Trees" (Colombia) to promote sustainable development in urban areas (employment, public awareness of sustainable development and forestation).		X	X		
13. "Les enfants de la Mediterranée": campaign in education and public awareness for sustainable development and cooperation between the countries of the region on the issues of environment and tolerance through an interdisciplinary approach.		X	X		
14. Education for a Sustainable Future in the Americas with three main activities: (a) Inter-American Strategy for Public Participation in Environment and Sustainable Development Decision-making in the Americas (ISP); (b) Production of print, audiovisual and digital materials on key issues of poverty, democracy and human rights; (c) support to the Central American Regional Programme on Education for Democracy and Development.			X		
15. Innovative projects to re-orient education for a sustainable future: CONEXIONES project: computer educational research project in Colombia supported by COLCIENCIAS and other national institutions. It receives support from the World Bank, IDB and UNESCO-EPD. The project seeks to develop collaborative learning environments based on an education for a sustainable future.		X	X	X	
16. "Teaching and learning for a sustainable future" 25 modules for use by teachers, teacher educators and student teachers.		X	X		
17. A variety of guides and manuals have been developed in the framework of national activities. ⁴			X		
18. Establishment of an Environmental Education Centre in Nairobi, in collaboration with the Kenyan Organization of Environmental Education, to introduce an "environmental action learning" curriculum into schools and other important strategy objectives (supported by the German Government).		X	X		
19. A study on economic activities and technology needs of women farmers and producers in Machakos, Kenya and a training programme on the basis of this study in cooperation with FAWE.			X		
20. An inter-agency project (UNDP, UNFPA, UNICEF, UNIFEM and WHO, and support from UNFIP) aimed at eradicating female genital mutilation (FGM) in Kenya.	X				
21. Technical and financial assistance for the development of the <i>Young Reporters for the Environment</i> guidebook, a tool to help carrying out information projects on the environment.			X		
22. Technical and financial support, in all regions, to national activities related to re-orienting curricula and teacher education and focusing on developing innovative demonstration projects on education for sustainability: 5 teaching and learning packages, particularly in the field of environmental and population education. 6		X	X		

	Particularly unsuccessful activities:					
			derlying re	asons relat	e to choice	of:
	Activity	Subject matter	Place/ time	Participants/ target users	Modality of action	Other
1.	Implementation of integrated national strategies of United Nations coordinators.			X	X	
2.	Implementation of Guidelines on Education at national level, prepared by the United Nations/ACC Basic Social Services Task Force.			X	X	
3.	Activities related to reproductive health and sexual education at national level.	X				
4.	Implementation of International Work Programme of Chapter 36, Agenda 21.	X			X	

C. Lessons learned and their implications for the future

- The experience gained by UNESCO has been posi-**(4)** tive on the whole, considering the impact of the follow-up to the action plans and programmes of international conferences, in particular the United Nations Conference on Environment and Development and the International Conference on Population and Development. While the concept of "educating for a sustainable future" is sometimes still perceived as the sum of environmental education and population education, the success of project activities at the national and community levels, and the support they have received from national and local partners both demonstrate the relevance of the concept in addressing the complex issues of development in an integrated manner. The emphasis placed on decentralization and implementation, with appropriate linkages to other related development activities, contributed in large measure to strengthening the transdisciplinarity and relevance of the activities.
- (5) The project has constituted a forward-looking,

experimental attempt to work in a new way within UNESCO and the United Nations system. Significant, credible achievements have been made since the project was launched in 1994, giving UNESCO as a whole a strategic vantage point with respect to the driving forces behind United Nations reform. In this context, UNESCO has the duty and the opportunity to correct the erroneous concept that education for a sustainable future is merely the sum of environment and population activities. The transdisciplinary project must reinforce what has already been achieved and pave the way for UNESCO to reap the full benefit of its vision by giving special priority to the concept and key messages of education for sustainable development; a new context for collaboration with the United Nations system is needed, centred around the notion of educating for a sustainable future, with emphasis on concerted action at the national level, as well as the continued launching of a selected number of demonstration activities in order to innovate and experiment with a transdisciplinary approach.

^{2.} Les sept savoirs nécessaires à l'éducation du futur, by Edgar Morin (in six working languages of United Nations; La educación ambiental: Bases éticas, conceptuales y metodológicas (5,000 copies); Los desafios ambientales: Reflexiones y propuestas para un futuro sostenible (3,000 copies); The Greening of Brazilian Business, 1999; Sustainable Development: Education, the Force of Change, 1998, and Education for a Sustainable Future in the Americas, 1999 (bilingual E/S).

^{3.} Massively reproduced worldwide by demand.

^{4.} Strategy paper on "Solid Waste Management" in urban communities in Lusaka and Zambia; manuals on women's health as well as gender-sensitive teaching materials in the People's Republic of China, Democratic Republic of Korea and Mongolia; prototype manuals for training and capacity-building activities at community level in eastern Africa.

E.g. in Zimbabwe, Indonesia, Bolivia, India, Cuba, Uruguay, Mexico and Egypt.

E.g. Jordan, Brazil, Indonesia, Russian Federation, Comoros, Madagascar, Seychelles, United Republic of Tanzania and Nigeria.

Towards a culture of peace

International Year for the Culture of Peace

- (6) The United Nations proclaimed the year 2000 as the International Year for the Culture of Peace and designated UNESCO as the focal point for the Year. The Year was formally launched at UNESCO Headquarters and simultaneously in over 100 countries.
- (7) Successful activities included global dissemination and publication of media materials (television and radio spots and newspaper pages) and the establishment of a system via National Focal Points and partner organizations to engage individuals in a culture of peace by signing Manifesto 2000.
- (8) Decentralization to the national and international levels has been vital. Three basic and necessary tasks were assured by UNESCO: (1) recognizing and servicing partners (National Focal Points and international NGO partners); (2) providing models of materials that can be reproduced locally; and (3) establishing and maintaining the basic communication systems to which each partner contributes information (through Internet websites). On the basis of these principles, it has been possible to establish one of the broadest mobilizations ever undertaken by UNESCO with great cost-effectiveness.
- (9) UNESCO's actions for a culture of peace have been catalytic. Partnerships and interactive communication systems have been established for the International Year for the Culture of Peace. They should be continued and further developed during the International Decade for a Culture of Peace and Non-Violence for the Children of the World.

Unit 1. Culture of peace: raising awareness and building partnerships

A. Main results

Contribution to the attainment of the objectives of the Programme Resolution				
Results effectively achieved by main line of action	Resolution No.		ntribu object	
Results effectively achieved by main line of action	Resolution No.	High	Mod	Low
Encouraging research on key themes for the development of a culture of peace 1. Cultural rights increasingly respected through, <i>inter alia</i> , the wide dissemination of <i>Cultu Rights and Wrongs</i> and of a draft declaration on the subject.	I		X	
 Public awareness on rights of future generations increased through dissemination of the Declaration on the Responsibilities of the Present Generations towards Future Generation 			X	
3. Gender-related issues further developed through the publication of <i>Male Roles</i> , <i>Masculinities and Violence: A Culture of Peace Perspective</i> .			X	
 Raising awareness against intolerance, discrimination, racism and violence Women's rights enhanced through the establishment of a UNESCO Chair (Morocco) and the issuing of advocacy publications. Improved information of researchers, parliamentarians, decision-makers and human right activists on the status of ratification of major human rights instruments. 	29 C/Res. 38 para. 2.A(b)	X	X	
Better understanding of democratic principles and processes Democratic principles better understood and intercultural dialogue enhanced. ⁷	29 /Res. 38 para. 2.A(c)		X	
 Mobilizing new partners for a culture of peace 400 projects identified between 1996 and 1999 submitted by candidate cities for the UNESCO Cities for Peace Prize. Implementation in an urban setting of local projects to promote intercommunity understanding. 	29 C/Res. 38 para. 2.A(d)	X	X	
 Awareness of ethical issues raised through participation in several seminars.⁸ Awareness increased through the mobilization of target groups at the meeting on women and a culture of peace for Central America and the Caribbean. 		X X		
Organizing information exchange on culture of peace activities Intensive information exchange through the establishment and further maintenance of the project's website.	29 C/Res. 38 para. 2.A(e)	X		

	Particularly successful activities:							
		Distinguishing features						
	Activity	Catalytic role	Innovative character	Multiplier effect	Added value	Other		
1.	Publication of Cultural Rights and Wrongs (1998).		X		X			
2.	Follow-up meetings and activities to the Oslo Meeting on Male Roles and Masculinities.			X		X ⁹		
3.	Publication of <i>Towards a Women's Agenda for a Culture of Peace, Women Say No to War</i> and other material.	X		X		X^{10}		
4.	Numerous initiatives to develop partnerships for promoting gender equality and building a culture of peace in cooperation with the United Nations system, Member States, NGOs and institutions.			X		X ¹¹		
5.	Creation of a website and production and diffusion of an electronic newsletter and maintenance of a database.	X		X	X			

B. Assessment of implementation

- (10) Cultural Rights and Wrongs, brought out on the occasion of the fiftieth anniversary of the Universal Declaration of Human Rights (1998) and disseminated widely, is indicative of the success of UNESCO's function as a laboratory of ideas and of collaboration by the intellectual community in the work of the Organization in promoting modern-day perceptions of human rights.
- (11) Research and dissemination of information on human rights issues is widely acknowledged as an important UNESCO function. *Human Rights: Major International Instruments: Status as at 31 May 1998/1999* received a very positive response and the number of copies was increased at the request of the Office of the High Commissioner for Human Rights (OHCHR). Given the relatively low production costs, its cost-effectiveness is high.
- (12) The Sienna meeting highlighted the need to tackle ethical issues in international relations, before going on to define the ethics of a policy for the use of force. Particular stress was laid on the need for conflict prevention at source.
- (13) The inclusion in a database and dissemination on the Internet of the projects submitted by cities that are candidates for the *UNESCO Cities for Peace Prize* has aroused the interest of local actors, who welcome the implementation of this activity, which enables them to participate actively in a new form of international cooperation. The National Commission and NGOs play a major role in publicizing and implementing the *UNESCO Cities for Peace* projects and the "Culture in the neighbourhood" project. Some National Commissions and field offices are significantly less effective than others owing to a lack of budget resources, staff and political backing.
- (14) Overall, the Women and a Culture of Peace programme was very successful in implementing activities that sought to support women's initiatives for peace, empower women for democratic participation in political and economic decision-making and provide inputs to training/socialization for gender sensitivity and non-violence especially geared towards young men and boys. A subwebsite for the programme was established and it is constantly being updated and improved. Some of the activities were decentralized to field offices, particularly activities related to the development of the case studies and training seminars held under the Special project "Women and a culture of peace in Africa".
- (15) The culture of peace website enjoyed substantial readership throughout the world.* A much-used virtual library of relevant documents concerning the culture of peace was made available on-line in 1999.
- (16) Approximately 20% of the total of extrabudgetary

funds in 1999 for the transdisciplinary project "Towards a culture of peace" went to Unit 1, "Culture of Peace: Raising awareness and building partnerships". Of this, "Raising awareness against intolerance, discrimination, racism and violence" attracted 19% while "Better understanding of democratic principles and values" attracted 65%.

C. Lessons learned and their implications for the future

- (17) The elaboration and development of cultural rights requires carefully planned activities to better elucidate the issues involved, such as linguistic rights, rights of persons belonging to cultural minorities, collective rights, rights of indigenous people, and enjoyment of the intangible heritage. Further work in this area, in cooperation with United Nations, is crucial.
- (18) UNESCO should endeavour to disseminate examples of practical measures that have proved to be most efficient in Member States.** Monitoring the implementation of the right to education in Member States is of crucial significance. More resources should be available to disseminate publications and standard-setting instruments in languages other than the official ones in order to ensure a wider knowledge of human rights standards.
- (19) Cooperation with the Municipality of Compostela and the European Union is very active and deserves to be continued throughout the 2000-2001 biennium. Ethical issues should be explored more deeply as part of the international debate on peace and conflict prevention.
- (20) Throughout the biennium, the notion of transdisciplinarity was reinforced between the sectors. The greatest challenge to overcome was, and is, to provide a common and transversal culture of peace message to the outside world.

- In particular through the seminar on "Intercultural dialogue on democracy and human rights", Sienna (Italy), 4-6 June 1999, jointly organized by UNESCO, the European Union and the city of Compostela.
- 8. International seminar organized by the Higher Institute for Communication of Public Opinion (ISCOP), the Ethical Forum for the Use of Force (EFFE) and the Italian National Defence High Command on "For an ethical use of force in a post-bipolar world", Rome, 1 and 2 October 1999.
- Meets the need for a comprehensive and analytical approach to women's peace initiatives.
- Developing strategies and solidarity networks between women from different backgrounds; providing neutral meeting ground for dialogue among conflicting parties, and promoting traditional non-violent conflict resolution and peace-building skills.
- 11. Meets the need for a comprehensive and analytical approach to women's peace initiatives.

^{* &}quot;Hits" rose during the biennium (from 15,261 in 1998 to 40,947 in 1999). By the end of the biennium there were approximately 400 external links between organizations working towards a culture of peace.

^{**} Taken from 156 EX/21.

Unit 2. Educating for a culture of peace

A. Main results

Contribution to the attainment of the objectives of the P			ntribu objec	
Results effectively achieved by main line of action	Resolution	n No.	Mod	Low
National education plans for peace, human rights and de	mocracy, international			
understanding and tolerance				
 Further implementation of national plans and strategies for hum joint actions with OHCHR, organization of regional conference Human rights education and research reinforced and strengthen and strengthening the network of UNESCO Chairs in human right and tolerance. 	s, etc. ed in particular by enlarging para. 2.B(a)		X	
 Increased exchange between human rights specialists and institute annual meetings of directors of human rights institutes. 	ations worldwide through	X		
Linguistic diversity and plurilingualism in education				
 Awareness of the importance of language increased through the Committee for Linguistic Pluralism and Multilingual Education Expansion of the LINGUAPAX and LINGUAUNI networks and 	para. 2.B(b	-		
to all regions. 3. Language teaching guidelines for French-speaking Africa applie			X	
of countries.				
Developing innovations in school curricula and education International Network of Textbook Research Institutes extended		-		
Education materials and training aids				
 Pupils and students in primary and secondary school made awa through the dissemination of teaching aids in all Member States 	para. 2.B(d			
2. The acquisition of values and attitudes conducive to a culture of and the Pacific. ¹²		X		
3. Human rights education promoted and manuals prepared in coo	peration with OHCHR.			
Training for a culture of peace More developed training of professionals with special responsib of the armed forces and police, through increased mobilization in El Salvador, Guatemala, Honduras and Nicaragua (CFAC) an	of the partners concerned para. 2.B(e))	X	
Associated Schools Project Network				
 Expansion of ASPnet with the registration of 1,426 more schoo of 17 more Member States in the Network.¹³ 	ls and the inclusion 29 C/Res. 1 para. 2.A(b			
 ASP teaching materials broadly applied through the experiment by elementary teachers in 80 countries, and of the World Herita (Arabic, English, French, Spanish) in 130 countries. 	ation of Peace Packs 29 C/Res. 3	88 X		
3. Regional and international cooperation increased through succe launching of new ASPnet Flagship Projects, international camp		X		
4. Greater awareness of the culture of peace concept in conflict-relincreased ASPnet inputs in support of peace. 14		X		
Celebration of the fiftieth anniversary of the Universal Do	eclaration			
of Human Rights Increased awareness of Universal Declaration of Human Rights dissemination and transmission of its message and preparation of)		

B. Assessment of implementation

- (21) The decentralization to field offices in Asia and Latin America as regards bilingual and multilingual education was particularly efficient, leading to a considerable multiplier effect in the respective regions.
- (22) Substantial support from extrabudgetary sources has been important for the success of many of the activities (UNESCO Report on the world's languages, preparation and dissemination of the LINGUAPAX practical guides, launching of the PERICLES project in Europe).
- (23) The International Textbook Research Network expanded and now includes more than 300 experts from 47 countries.
- (24) The teaching manual All Human Beings ... A Manual for Human Rights Education was translated into Arabic, Lithuanian, Spanish, Portuguese and Finnish by interested partners. The civics education kit, almost entirely funded with voluntary contributions, is currently used as teacher-training material in a number of countries. Some UNESCO Regional and National Offices were particularly supportive and helpful during the activities' implementation. Funds were secured (\$339,000) for a project on human rights education in Albania and, within the framework of a larger programme for the development

- of the education system in Mali, UNDP contributed \$500,000 for the introduction of a human rights and peace education component in primary and secondary schools.
- (25) This biennium witnessed the largest expansion of both ASPnet and the number of new and highly successful initiatives. Effective intersectoral cooperation was strengthened as a result of ASPnet Flagship Projects and international campaigns. Extrabudgetary support from NORAD has largely reinforced the project on Young People's Participation in the Preservation and Promotion of World Heritage and enabled the launching of the "Breaking the Silence Teaching about the Transatlantic Slave Trade" project.
- (26) Basic educational aids such as *Human Rights: Questions and Answers* and *Democracy: Questions and Answers* are very much in demand and are used in both formal and non-formal education. Cooperation, combining of assets and strengths, is an important factor for achieving success. Basic educational aids and information posters had a large-scale effect and sensitized public opinion.
- (27) Approximately 35% of extrabudgetary funds in 1999 for the transdisciplinary project "Towards a Culture of Peace" went to Unit 2, "Educating for a Culture of Peace", more specifically to the Associated Schools Project.

^{12.} Through the production of a UNESCO-APNIEVE Sourcebook for Teacher Education and Tertiary Level Education: Learning to Live Together in Peace and Harmony: Values Education for Peace, Human Rights, Democracy and Sustainable Development for Asia and the Pacific.

^{13.} The extension brings the total number of Associated Schools up to 6,016 in 163 countries as well as overall improved international networking.

^{14.} For example, the consolidation of ASPnet in Bosnia and Herzegovina (31 schools) and training in conflict resolution of German, Israeli and Palestinian ASPnet teachers and students during second and third Summer Workshops.

Particularly successful activities:					
	Distinguishing features				
Activity	Catalytic role	Innovative character	Multiplier effect	Added value	Other
1. Setting up of the APLANG Network (15 universities) in the Asia and the Pacific region.		X	X	X	
2. Launch of the PERICLES project in Europe. 15		X	X	X	
3. Launch of Initiative B@bel, multilingualism in cyberspace, jointly with CII.	X	X	X	X	
4. Organization of the International LINGUAPAX VII Conference, Ouagadougou, Burkina Faso, June 1999.	X		X		
5. Regional Workshop on Education for International Understanding and Peace in Asia and the Pacific.		X	X	X	
6. Human rights teaching manual for primary and secondary schools and of a civics education kit, <i>The Practice of Citizenship</i> .	X	X	X	X	
7. Three mobilizing World Heritage Youth Forums held, ¹⁶ leading to the presentation of Young People's World Heritage Declarations to the World Heritage Committee.	X		X	X	
8. Four international campaigns/events bringing young people together to discuss, exchange views and take action in areas of particular importance. ¹⁷	X	X	X		
9. Launching of "Breaking the Silence – Teaching about the causes and consequences of the Transatlantic Slave Trade" (TST). ¹⁸	X	X	X	X	
10. Regional Conferences on Human Rights Education (Africa, Asia).	X		X	X	
11. Manual on human rights for universities.		X	X		
12. Translation and dissemination of <i>Human Rights: Questions and Answers</i> and <i>Democracy: Questions and Answers</i> .	X		X		X ¹⁹

	Particularly unsuccessful activities:										
				Underlying reasons relate to choice of:							
	Activity	Subject matter	Place/ time	Participants/ target users	Modality of action	Other					
1.	Safeguarding of endangered languages.					X^{20}					
2.	Follow-up to the Harare Conference on linguistic policies in Africa.		X			X					
3.	Preparation of a book on normative and legislative instruments relating to linguistic rights.	X				X					
4.	A new scheme to twin schools in support of solidarity.					X ²¹					
5.	Creation of a Chair in Equatorial Guinea.					X ²²					

C. Lessons learned and their implications for the future

- (28) The recommendations of the Advisory Committee on Education for Peace, Human Rights, Democracy, International Understanding and Tolerance cover a vast area and the Secretariat cannot implement all of them.
- (29) Areas such as language education through training seminars for teachers and trainers, promotion of linguistic rights as a fundamental part of human rights, multilingualism and new technologies, and cooperation with relevant institutions, IGOs and NGOs should be further expanded. The series of Practical Guides should be enlarged, in particular by adaptation for the different regions and by preparation of new texts for teachers, parents, learners and educational authorities.
- (30) The role of UNESCO in the revision in textbooks should be that of catalyst in stimulating reflection by specialists.
- (31) In the future, qualitative development of ASPnet will be ensured by enabling schools in the network to serve as innovation centres; training of ASPnet National Coordinators; and a multiplier effect at national and international levels. In the era of globalization, ASPnet could play an essential role in bringing schools together on joint Flagship Projects* to develop educational content, methodology (with emphasis on increased participation of the learner, development of creative and communication skills, non-violent conflict resolution, etc.).
- (32) Although the Network of UNESCO Chairs is continuously developing and greatly contributed to the promotion of human rights education and research, a Chair should not be without the active involvement of the respective university in the creation process.

^{*} The intersectoral Flagship Projects include the Baltic Sea Project, Blue Danube River Project, Western Mediterranean Project, Caribbean Sea Project, Zambezi River Project, World Heritage Education Project, "Breaking the Silence – Teaching about the Transatlantic Slave Trade" Project, "Time Project", "Future Scientists".

^{15.} Promotion of the teaching of neighbouring languages through the tangible and intangible heritage.

Respectively in Japan (November 1998) Dakar/Gorée Island, Senegal (August 1999) and Morocco (November 1999). A series of WHE subregional training courses were held followed by national plans of action.

^{17.} Electronic Time Project devoted to human rights (1998) and older persons (1999); Second International Solidarity Project Day to promote human rights (1998); Youth Mobilizing Youth for a Twenty-first Century Free of Drugs and International Encounter (April 1998) and campaign/publication Future Scientists: Women and Men.

^{18.} Bringing together some 100 Associated Schools throughout the Atlantic world, the holding of two sessions of the TST International Task Force, four regional workshops for TST coordinators, Dakar WH and TST Youth Forum. News bulletin, website, posters and new educational resource materials were created.

^{19.} General public, formal and non-formal education.

^{20.} Lack of resources.

^{21.} Lack of staff and cancellation PP-requested workshop.

^{22.} Not initiated by university itself but by government officials. Still not operational (agreement signed in 1998).

Unit 3. Culture of peace in action

A. Main results

	Contribution to the attainment of the objectives of the Programme Resolution				
		D. L.C. M.		ntribu objec	
	Results effectively achieved by main line of action	Resolution No.	High	Mod	Low
	tional culture of peace programmes Greater involvement of civil society at the national level in culture of peace activities. ²³	29 C/Res. 38 para. 2.C(a)	X		
2.	Renovation of schools and educational equipment for 17 schools in the Palestinian Autonomous Territories.	para. 2.C(a)	X		
	ontinuum between relief operations and post-conflict reconstruction: the role				
	education				
	Increased cooperation with United Nations institutions for countries in emergency situations.	29 C/Res. 38 para. 2.C(b)	X		
_	Enhanced cooperation with UNWRA for the education of Palestinian refugees.		X		
Pr	oviding assistance to independent media before, during and after conflicts Democratization processes strengthened in three selected Member States through support for adaptation of media legislation and broadcasting systems.	29 C/Res. 34 29 C/Res. 35 29 C/Res. 38 para. 2.C(c)	X		
Fa	cilitating intercultural and intercommunity dialogue: regional and subregional				
	ojects Increased awareness of the importance of the fight against discrimination, intolerance and racism based on difference, and against cultural prejudice, by means of several conferences. ²⁴	29 C/Res. 26 29 C/Res. 35 29 C/Res. 38 para. 2.C(d)	X		
	New partners mobilized and the movement for the culture of peace strengthened through the adoption of the Kishinev Declaration and the Moscow Appeal for the Year 2000. Intercultural and inter-ethnic dialogue in the Mediterranean region facilitated and improved by the establishment and coordination of 70 networks covering all fields of competence.		X		
A	Understanding of indigenous peoples issues enhanced through the establishment of a UNESCO Chair for the Simón Bolívar University (USAB)(Quito).	29 C/Res. 38 para. 2.C(e)	X		
	Promotion and development of interdisciplinary research on the causes and various forms of the slave trade through the setting up of scientific research networks, encouragement for interdisciplinary studies and the identification and utilization of documentary sources, archives and oral traditions.	29 C/Res. 38 para. 2.C.(f)		X	
2.	Increased awareness of the subject through the dissemination of scientific research findings, in particular through the organization of several international scientific meetings and the publication of various works.			X	
	Mobilization of the international community around the philosophy underlying the Gorée Memorial project.		X		
	Increased awareness in Member States of the role of iron in African societies. ²⁵ Promotion and development of dialogue between religions through research and reflection and the establishment of a network of UNESCO Chairs on interreligious dialogue in eight centres or universities.				

B. Assessment of implementation

- (33) All national culture of peace programmes have been decentralized and priority has been given to the development of intensive training programmes for disadvantaged groups and demobilized soldiers.
- (34) The activities of the project "For peace and tolerance, for a dialogue between cultures" made a significant contribution to raising awareness in governmental and public circles in the countries of Central and Eastern Europe of the need to develop and reinforce education and training programmes in the spirit of respect for human rights, democratic freedoms, cultural diversity, non-violence and peace. Particular attention was paid to the involvement of youth. The nature of the new projects focused on pluralism facilitates the participation, on an
- equal footing, of political leaders, academics and representatives of civil society. This new generation of projects has been warmly welcomed. Most of the projects have been carried out in partnership with the commonwealth, the European Commission, etc., which has considerably reduced their cost.
- (35) The Slave Route project has been successfully implemented. The extrabudgetary resources allocated by NORAD were crucially important in bringing to light the physical and intangible heritage related to the slave trade and in developing cultural activities.
- (36) Some 45% of extrabudgetary funds in 1999 the largest proportion of the three units under the Project went to support Unit 3, "Culture of peace in action".

^{23.} Bosnia and Herzegovina, Burundi, Democratic Republic of the Congo, El Salvador, Haiti, Mali, Mozambique, Palestinian Autonomous Territories, Rwanda, Russian Federation, Republic of Moldova, Georgia and Kyrgyzstan.

^{24.} Participation in the meeting on "The media and the image of the other" (Barcelona) and in symposiums on "The image of Islam in Western media" (November 1999) and on "Dialogue between cultures" (June 1999) organized by the Oxford Centre for Islamic Studies.

^{25.} Exchanges of information at five meetings of the commission in charge of the exhibition established under the auspices of the Secretariat. Scientific and financial support for the organization of an international round table at the University of Geneva and organization of a series of lectures at the 30th session of the General Conference.

	Particularly successful activities:					
		Distinguishing features				
	Activity	Catalytic role	Innovative character	Multiplier effect	Added value	Other
1.	Preparation of an action plan for the reform and restructuring of the Palestinian education system and development of Palestinian capacities for the production of teaching materials.			X	X	
2.	Establishment of the International Institute for the Study of Nomadic Civilizations (IISNC), Ulan Bator, Mongolia, and of the International Institute Youth for the Culture of Peace and Democracy.	X	X	X	X	
3.	Production of the television documentary <i>Towards New Shores: The Culture of Peace</i> in cooperation with the intergovernmental television and radio company Mir.	X	X	X	X	
4.	First meeting of UNESCO's Mediterranean Multaqa Forum.	X	X	X	X	
5.	Creation of training models for cultural tourism in the region and initiation of the Mediterranean Network of Cultural Routes.	X	X	X		
6.	Seminar-workshop on "cultural issues of the International Decade of the World's Indigenous People".	X				
7.	Commemoration of the 150th and 151st anniversaries of the abolition of slavery (France) and celebration, on 23 August, of the International Day for the Commemoration of the Slave Trade and its Abolition.	X	X	X		
8.	Establishment of a network of UNESCO Chairs for interreligious dialogue.	X	X	X	X	

	Particularly unsuccessful activities:					
		Un	derlying re	asons relate	e to choice	of:
	Activity	Subject matter	Place/ time	Participants/ target users	Modality of action	Other
1.	Functioning of research networks and institutions in Africa and the Caribbean.		X	X	X	
2.	Travelling exhibition on "The Iron Roads in Africa".		X		X	X^{26}

C. Lessons learned and their implications for the future

- (37) Intergovernmental organizations such as the United Nations, the Organization for Security and Cooperation in Europe (OSCE) and UNESCO must work towards adopting a common approach in providing assistance to independent media in conflict areas and integrating the components of the "free flow of information" and "assistance to independent media" into their programmes.
- (38) There is an urgent need to translate the concept of intercultural dialogue into practice and increased emphasis will therefore have to be placed on concrete intercultural activities. In the medium term, it is proposed to establish regional functional networks of youth associations that forge close alliances, implement projects and lobby both regionally and internationally for more tolerant, inclusive and pluralist policies and behaviours. The implementation of the project "For peace and tolerance, for a dialogue among civilizations" has proved that the involvement of mayors and municipal structures in the promotion of the culture of peace brings visible and positive results.
- (39) Regional projects aimed at the protection of cultural pluralism and promotion of the culture of peace, based on the national programmes for the culture of peace, education for human rights, democracy and tolerance should be maintained as modalities of action of UNESCO in 2002-2007.

- (40) A broader environment for development cooperation in the field of human rights and democracy is emerging, where these areas are considered by Member States and the donor community as integral parts of national/regional development frameworks. Under the project on "East-West intercultural dialogue in Central Asia", the financial support given to institutions set up following the Silk Roads project will need to be maintained since the transdisciplinary studies they are conducting are having a lasting cultural and social impact in the Central Asia region.
- (41) Progress has been very slow for the programme in favour of indigenous people owing to the lack of resources. The issues of indigenous people are linked to the crucial issue of cultural rights, which UNESCO will have to address sooner or later. It emerges clearly that the efforts made to call attention to the International Decade of the World's Indigenous People are insufficient and that the time has come to take concerted action on behalf of the whole United Nations system. At the same time, it is now necessary to evaluate the work of UNESCO for the final years of the Decade and then redirect it accordingly.
- (42) The scientific programme on the Slave Route has brought out the complexity of the subject, making it advisable to strengthen the thematic networks of scientific research. The dissemination of research findings should be stepped up and attention paid to the increased impact of the project on the populations and institutions concerned.

^{26.} Internal problems at the Musée de l'homme and inadequate funds.

Special project

Women and a culture of peace in Africa

- (43) Women's role as peace promoters at the local and national level was further developed through case studies on women's traditional conflict resolution and peace-building skills and practices in seven African countries and an inter-agency publication on Women's Best Practices in Conflict Resolution in Africa, Addis Ababa.
- (44) A training module, Promoting Women's Participation in Conflict Resolution to Build a Culture of Peace, was developed and tested in cooperation with FAWE. Seminars for a dialogue on strengthening women's role as promoters of a culture of peace took place in Burundi, Cameroon, Central African Republic, Democratic Republic of the Congo, Ethiopia, Guinea-Bissau, Rwanda, Tunisia and the United Republic of Tanzania. The Pan-African Women's Conference on a Culture of Peace and Non-Violence also took place in the United Republic of Tanzania. Activities related to the development of the case studies and training seminars were decentralized to field offices.
- (45) The Beijing+5 assessment of progress made since the Fourth World Conference on Women showed that gender injustice and gender inequality persist, and that women continue to be seen mostly as victims, not as active agents of change. UNESCO should strengthen its efforts in capacity-building and empowerment of women, and fully use women's talents, skills, creativity and courage, particularly to build societies that have the capacity to tackle conflicts without use of violence.

Transverse activities:

Statistical programmes and services
Information and dissemination services

Statistical programmes and services

- (1) The consultations with Member States and partner agencies that began in late 1994 have finally led to the formal establishment of the UNESCO Institute for Statistics (UIS).* Throughout this process, UNESCO has amply benefited from the advice and support of many international and intergovernmental organizations, of professional associations and, above all, of the Member States. UIS has now been established and is in a position to enable UNESCO to develop its statistical programmes and services in the future into a modern and dynamic policy-support information system.
- (2) The 1998-1999 biennium was the period during which fundamental changes to UNESCO's statistical programme occurred. A number of staff, including the director and administrative officer of the former Division of Statistics, retired. Recruitment of new staff had to await the formal establishment of UIS, which was approved by the General Conference at its 30th session together with its Statutes and legal framework, and its Governing Board. Nevertheless the remaining regular staff plus temporary personnel continued to implement many statistical activities, including the preparation of the world education indicators for the *World Education Report 2000*.
- In the context of the development of common statistical definitions and standards in the fields of competence of UNESCO, implementation of the revised International Standard Classification of Education (ISCED-97) took place. It began with the preparation of a preliminary ISCED Operational Manual and the organization of regional workshops to train national officers in conducting national ISCED mapping exercises to establish the correspondence between national education structures and the ISCED international level categories. Such ISCED mapping at the country level requires the active participation of education policy-makers and managers, and additional assistance will be required to help certain Member States that are encountering difficulties in establishing their ISCED mapping and in eventually converting national education statistics into the ISCED categories for reporting to UNESCO.
- (4) The regular UNESCO collection, dissemination and analysis of international statistics on education, science and technology, and some areas of culture and communication had to be suspended in 1999. This decision was taken in the light of the recommendations of the Steering Committee that oversaw the establishment of UIS. Pending the results of a fundamental review of international and

- national policy information needs and data requirements in the future, new data collection activities will be organized by UIS accordingly. A new statistical survey on education will be carried out in the 2000-2001 biennium, and the data will be accessible on the Internet and through CD-ROM, together with focused analytical publications in place of Statistical Yearbooks.
- (5) The UIS played a key role in developing the technical guidelines for the Education for All (EFA) 2000 Assessment, participating in regional and subregional EFA workshops, collecting, processing, validating and analysing all the national EFA statistics received by UNESCO, as well as in preparing a global statistical report analysing the trends and patterns of achievement of EFA over the past ten years.
- (6) The special project "Strengthening National Education Statistical Information Systems (NESIS) in sub-Saharan Africa", now fully decentralized to UNESCO Harare, focused essentially on technical support to national EFA 2000 Assessments and on assistance to six countries in developing national education indicator systems that are compatible with UNESCO international norms. In close cooperation with NGOs, a technical guide to the analysis of education statistics collected during household surveys was published and disseminated to the relevant Member States. The NESIS programme continued to be very active in building national capacities in sub-Saharan African countries.
- (7) The assessments and consultations that led to the establishment of the UNESCO Institute for Statistics placed emphasis on the need to develop UNESCO's statistical programmes and services according to the priority policy information needs of Member States and the international community. Fundamental review of these information needs within UNESCO's fields of competence, by forging links between users and producers of data, will help to focus the UIS work programme and implementation strategies.

^{*} The UNESCO Institute for Statistics (UIS) was formally approved and established by the 30th session of the UNESCO General Conference in November 1999, along with its Statutes. The first six members of the Institute's Governing Board were elected at the same session of the General Conference and the remaining six members were appointed shortly after by the Director-General.

Transverse activities

- (8) Users of statistical information are becoming increasingly demanding on the timeliness and quality of such information. UIS should devote special attention to ensuring data quality, if not also to using a wider range of data sources such as surveys and censuses alongside administrative reporting, as well as to examining ways in which it can add value to data so that the users can make more efficient use of UIS resources.
- (9) The EFA 2000 Assessment exposed once again the weaknesses of national statistical systems. Considerable support to national statistical capacity-building will be
- needed in the near future in cooperation with other relevant agencies, within the framework of integrated statistical development plans. Cooperation with OECD in the World Education Indicators project will continue, with the prospect of UIS assuming an increasing role in the implementation of this project.
- (10) Increased use of information and communication technologies at both the international and country levels should be made so as to speed up data transfers, and interactions and collaboration between UNESCO and its Member States.

Information and dissemination services

Clearing House

A. Clearing-House Services

- Several combined activities have led to a clear improvement in access to all sources of information and to the greater integration of sectoral information services in a global system making optimum use of the new technologies. Among these activities should be noted: the updating of the inventory of databases and information services of the Secretariat and the publication of corresponding directories; development of the electronic document management system (UNESDOC);* the production of new editions of the CD-ROMs Databases and Index Translationum and the first edition of the CD-ROM Resolutions/Decisions (1987-1997); the beginning of the integration of the bibliographical databases of UNESCO (UNESBIB) in the public access catalogue of libraries of the United Nations system (UNCAPS); on-line access, for Secretariat members, to more than 10,000 periodicals and a geopolitical database on countries; and, lastly, the publication on the Internet and on paper of a guide to the archives of 39 intergovernmental organizations.
- (12) The UNESCO Internet site has developed considerably with, in particular, the opening of two mirror sites, one in the United States and the other in Japan; the increase in the number of pages accessible (from 20,000 pages at the beginning of 1998 to 47,000 at the end of 1999); the doubling of consultations (from 1 million pages visited in January 1998 to 2 million in December 1999); the increase in the number of visitors (from 80,000 visitors in January 1998 to 250,000 in December 1999); and, lastly, the introduction of a secure on-line donation facility (Netaid).
- (13) The success of the Internet site is making a significant contribution to enhancing the visibility of its action. It is therefore necessary to continue to develop it and make it more user-friendly and interactive. However, at the same time, it is essential to maintain as far as possible the dissemination of information using a range of media (print, CD-ROM and so on) so that users can choose whichever is most suitable, according to the technical facilities available to them.
- (14) Internet access for National Commissions has improved considerably: 110 of them have electronic mail** and 16 have created their own websites accessible from the home page dedicated to the National Commissions.

- (15) The library, in the same spirit, should continue to develop and in addition to traditional resources provide access to electronic services, which are increasingly appreciated, both at Headquarters and in the field.
- (16) In order to preserve and develop institutional memory, improve the pooling of information and devolve responsibility to the various units, appropriate resources should be allocated for the implementation of the Records Management Strategy Action Plan.

B. Anticipation and Future-Oriented Studies

- (17) Strengthening and renewal of UNESCO's capacities in the field of anticipation and future-oriented studies.***
- (18) Promotion of the "intellectual and scientific watch" forum function by organizing meetings of a future-oriented nature (Twenty-first Century Talks and Twenty-first Century Dialogues), which enabled almost 100 world-famous scientific and intellectual experts and individuals to engage in dialogue regarding issues of major interest for the future.****
- (19) Reinforcement of partnerships in the field of anticipation and future-oriented studies through closer cooperation with several major networks and a number of institutions specializing in that field, and the implementation of joint targeted and high-profile activities. The creation of a virtual network (Council on the Future, with some 60 members, including 14 Nobel Prize-winners) has strengthened the quality of exchanges in the field of future-oriented studies at the international and regional levels.

**** These meetings were attended by an immediate audience of more than 6,000 people, avenues of thought and action were mapped out and the need to strengthen future-oriented capacities is now better understood throughout the world.

This database, which contained 12,500 documents at the end of 1999, allows access through the Internet to all the documents produced by UNESCO since 1995, all resolutions and decisions since 1946 and speeches delivered by the Director-General since 1987. Searches are made directly on the basis of with the words in the text of the documents, or using bibliographical details (key words, document symbol, date, etc.).

^{**} See the list of electronic addresses at

^{**} http://www.unesco.org/general/fre/partners/commission/listecn.html
** In particular through the strengthening of the Directorate's anticipation capacities, the preparation, publication and dissemination of the future-oriented report by the Director-General on development prospects in UNESCO's fields of competence, a contribution to the Executive Board's reflection on UNESCO in the twenty-first century, and a contribution to preparations for the United Nations Millennium Assembly.

- (20) Through greater cooperation with the media, in particular with the benchmark periodicals of 90 countries worldwide, which have disseminated articles summarizing the key messages of UNESCO's anticipation and future-oriented programme, and with television and radio channels and also through the publication of the future-oriented report by the Director-General and other studies by the Analysis and Forecasting Office, more than 100 million people have received information in the various regions of the world.
- (21) The implementation of these activities has highlighted four initial lessons:
- (a) UNESCO's fields of competence and their increasing interaction are at the heart of the future. As Ilya Prigogine has stressed, we are beginning to see the world as being "under construction" with a broad choice of futures in which human creativity will play a key role. Investment in the Organization's fields of competence, in particular for the sake of education for all throughout life, is a decisive investment for the twenty-first century. Interaction among UNESCO's fields of competence should be at the heart of the Organization's future programmes.
- (b) Anticipation and future-oriented studies must be permanent, priority missions of UNESCO and should be strengthened in terms of programme funds and human resources. UNESCO's future-oriented thinking must continue in an interdisciplinary and transverse spirit, so as to identify avenues for reflection and action.
- (c) Future-oriented reflection is a mobilizing factor. The major media, the public, decision-makers and the UNESCO community are increasingly interested in thinking about the future in the Organization's fields of competence and about the utility of this reflection in informing decision-making in those fields. The wide dissemination of the Organization's findings should continue so as to intensify the awareness of both the public and the decision-makers, using traditional and new media (in particular the Internet) and UNESCO's own media, such as the UNESCO Courier, UNESCO Sources and Nature and Resources.
- (d) The problems of the future have an ethical dimension, whether they concern, for instance combating the inequalities and asymmetry of development, the development of a new "social contract" for the twenty-first century, urban problems, the increasingly rapid disappearance of languages, chemical and invisible pollution, the future of the environment and development, the future of the human race or education for all throughout life. The ethics of the future must be central to UNESCO's thinking and action.

UNESCO Publishing Office

- (22) As part of the publications programme (programme, promotion and dissemination) the Organization published 126 titles in their original language or in translation, which included 13 works from the International Institute for Educational Planning (IIEP), five from the International Bureau of Education (IBE) and ten from the UNESCO Institute of Education (UIE). Furthermore, 87 titles were published as co-editions with outside publishers. In addition, preparations for the publication of two revised editions have begun. Lastly, 36 titles were published in the UNESCO Collection of Representative Works. Total production thus amounted to 251 titles (including 14 CD-ROMs), as against 307 in the previous biennium.*
- (23) The policy of inexpensive local editions was continued.** The Fund to encourage Translation (TRANSPUBLIC) provided financial assistance for the translation and publication of 26 works in 15 languages.*** Owing to the lack of voluntary contributions, the resources of the TRANSPUBLIC Fund have been exhausted. Its disappearance will inevitably have an effect on the translation and publication of UNESCO works in national languages. (24) The marketing of greetings cards to large businesses has continued. The clear increase in 1999 in the distribution of non-exclusive cards helped to increase the general public's awareness of UNESCO's role. The renewal and expansion of the range of products under the UNESCO imprint have led to a spectacular increase in sales, proving the relevance of this new direction.

The best-selling titles during the biennium were: Study Abroad (12,763 copies of the 30th edition and 6,536 of the 31st edition), Learning: The Treasure Within (6,714 copies of the English edition), Tolerance: the threshold of peace (5,827 copies of Unit 1 and 2,813 of Unit 2 in Spanish), UNESCO World Heritage Desk Diary (3,121 copies of the 1998 edition, 4,775 of the 1999 edition and 2,811 of the 2000 edition), Introducing Democracy: Eighty questions and answers (2,770 copies of the French edition), Our Creative Diversity (2,232 copies of the English edition), World Science Report 1996 (2,176 copies of the English edition), World Information Report 1997-1998 (2,008 copies of the English edition), General History of Africa, Vol. VI (1,723 copies of the main edition in French). Moreover, the CD-ROM Blue Gold. Interactive Encyclopaedia on Water was nominated for the Prince's Award (Denmark, European prize for the best multimedia works on the environment) and the Roberval Prize. In addition, it was awarded the 1999 Möbius Prize, science

^{**} For instance, Learning: The Treasure Within was published in Mexico and Study Abroad and Our Creative Diversity in India and Mexico.

^{***} Albanian, Arabic, Azeri, Belarussian, Chinese, Croat, Estonian, Hungarian, Indonesian, Latvian, Persian, Portuguese, Romanian, Russian and Slovak.

- (25) The Audiovisual Division has implemented a new strategy which has raised the Organization's profile by highlighting its film and photographic archives. Two databases have been created: one contains the titles of all the audiovisual material produced and co-produced by the Organization since its creation. The other contains the best 15,000 photographs in the photographic library which are now in digital format and accessible on-line. This is the first phase of a programme that will continue over several biennia.
- (26) The Division has also published, for the first time since 1993, a catalogue of audiovisual publications. It has been included in the UNESCO publications catalogue. Fifteen video programmes have been reproduced on a large scale on VHS cassette and are now available to the general public.
- (27) The extension of the field of activities of the UNESCO Publishing Office to audiovisual productions corresponds to the current trend in multimedia publishing by major groups and will improve the profile and the impact of the Organization's action.
- (28) With a view to broader access to information, a development policy for on-line publishing has been formulated, and the website of the UNESCO Publishing Office remodelled. For instance, new titles will be accessible online free of charge for a limited period, with subsequent access for a fee.
- (29) Problems of staffing impeded the smooth functioning of the Audiovisual Division. Furthermore, it was noted that films funded and produced by the sectors, outside the context of the established rules and often of mediocre quality, unfortunately deprive the Organization of its distribution rights and prevent them from being used to the best advantage.

UNESCO Courier

- (30) After an ad hoc group had carried out a radical overall review of the UNESCO *Courier*, the Director-General decided in April 1998 to create a new Office of Monthly Periodicals to bring together the Organization's two "general public" magazines. The idea was to use the synergy obtained through the inclusion of the two monthly periodicals within a single structure in order to help the UNESCO *Courier* out of the readership crisis that had lasted for some 20 years.
- (31) The *Courier* in its new format, launched in July 1998, continues to present major trends in UNESCO's fields of competence on a global scale and perceived through the prism of its ideals. On the other hand, the form of the message has been considerably rejuvenated and modernized, by making more room for features, finding a better balance for the space used up by the Focus section and the various headings, and changing the layout. At the same time, a major promotion campaign, mostly in sales, has been launched.
- (32) The results are encouraging. The fall in sales of the editions produced at Headquarters (English, French and Spanish) had been halted by the end of the biennium. Consequently, the drop, which had reached almost 20% in one biennium, had been reduced to 8.7% during 1998-1999, when the impact of the launch of the new format started to be felt in early 1999. Simultaneously, the number of co-publications has remained stable (24). A meeting of co-publishers the first in seven years was able to gauge the very favourable reaction to the new format, and decided to make the growth in sales a top priority.
- (33) Although no new large-scale promotional campaign was launched during the biennium, the use of new marketing techniques and the beginning of the establishment of a computer tool to analyse subscribers will enable campaigns in 2000-2001 to be more accurately targeted and to seek to reach target audiences sidelined hitherto. Likewise, the use of quantitative and qualitative surveys of subscribers, unfortunately confined to France for financial reasons, prompted an initial editorial adjustment in Spring 1999. This method will be used systematically.
- (34) The monthly periodical UNESCO *Sources*, whose aim is to provide information about the Organization's practical and intellectual action, has continued to progress witness its growing impact on journalists from the written press and broadcast media throughout the world, and especially in developing countries.

Public information

- (35) The Press Service organized the media coverage and preparation of material for information purposes for some 20 events.* In most cases, the work consisted of preparing press releases and kits in various language versions, putting programme specialists in contact with journalists, distributing information kits by mail and through the Web, organizing contacts with field offices and holding press conferences. Journalists from the press and the broadcast media continued to be invited to cover the Organization's activities. With regard to the broadcast media, this action has proved particularly effective for radio.
- (36) Over the two years, 556 press releases (UNESCO-PRESS) were published, dealing with a wide range of subjects. The messages passed on were often speeches or

- general statements, but journalists were more interested in announcements and substantive papers on UNESCO's projects and programmes. Better planning by the sectors regarding coverage of events is therefore required.
- (37) A few documentaries were made as audiovisual coproductions,** while more institutional features were produced by UNESCO and broadcast by various partner channels.***
- (38) As a rule, UNESCO's activities are fairly favourably received, especially by the media in Africa, Eastern Europe and the Arab States. The same is true of the media of Asia and Latin America, although the Office of Public Information deplores the lack of information officers for those two regions. Some European media, mainly Anglo-Saxon, were quite strongly critical of UNESCO's effectiveness and management during the election process.

^{*} International Year of the Ocean; Intergovernmental Conference on Cultural Policies for Development (Stockholm, 30 March -2 April 1998); MINEDAF VII (Durban, 20-24 April 1998); World Press Freedom Day (3 May 1998 and 1999); International Literacy Day (8 September 1998 and 1999); World Conference on Higher Education (Paris, 5-9 October 1998); Universal Declaration on the Human Genome and Human Rights (Paris, October 1998); meeting of the World Heritage Committee (December 1998 and 1999); Celebration of the fiftieth anniversary of the Universal Declaration of Human Rights (Paris, December 1998); international meeting on Sexual Abuse of Children, Child Pornography and Paedophilia on the Internet (Paris, 18-19 January 1999), meeting of the International Scientific Committee for the drafting of a General History of Africa (Tripoli, 10-12 April 1999); second International Congress on Technical and Vocational Education (Seoul, 26-30 April 1999); Women's Agenda for a Culture of Peace in Africa (Zanzibar, 17-20 May 1999); World Conference on Science (Budapest, 26 June -1 July 1999); launch of International Year for the Culture of Peace (Paris, September 1999); 30th session of the General Conference and election of the Director-General (October-November 1999).

^{**} They included a film about the work of Rigoberta Menchú, a film about Gloria Cuatras Montoya and a film about Oswaldo Guayasmin.

^{***} Fifteen features were sent for distribution to the European Broadcasting Union. UNESCO featured 400 times on CNN during this period: all the important events at the Organization were covered by this satellite television station.

Annex Status of appropriations and expenditures under the regular programme for the financial period 1998-1999

	Appropriation line	Allocation	Expenditure	Expenditure vis-à-vis Allocation
Part II. A - Major Programmes, Transdisciplinary Projects and Transverse Activities				
I. Edu	cation for all throughout life			
I.1	Basic education for all	11 805 532	11 660 344	98.8
I.2	Reform of education in the perspective of education throughout life	11 000 002	11 000 5	, , , ,
	I.2.1 Educational strategies for the twenty-first century	3 111 280	3 123 781	100.4
	I.2.2 Renovation of general secondary and vocational education	3 371 326	3 361 777	99.7
	I.2.3 Higher education and development	4 549 602	4 502 893	99.0
	Total, Programme I.2	11 032 208	10 988 451	99.6
Fellowshij	ps	354 660	331 758	93.5
	nal and informative activities	924 584	920 511	99.6
Intersectoral activities		1 444 299	1 202 995	83.3
UNESCO International Bureau of Education		5 762 800	5 762 302 5 822 400	100.0
UNESCO International Institute for Educational Planning UNESCO Institute for Education		5 822 400 1 679 900	5 822 400 1 677 819	100.0 99.9
	Institute for Information Technologies in Education	881 800	875 894	99.3
G. C		60.225.550	(1.551.600	102.0
Staff costs Indirect programme costs		60 335 550 7 761 571	61 551 608 8 417 028	102.0 108.4
1	Total, Major Programme I	107 805 304	109 211 110	101.3
		107 603 304	109 211 110	101.3
II. The	sciences in the service of development			
II.1	,			
	and natural sciences	11 675 098	11 641 112	99.7
11.2	Advancement, transfer and sharing of knowledge in the social	2.451.546	2 200 201	07.4
11 3	and human sciences Philosophy and ethics	2 451 546 1 746 039	2 388 301 1 680 178	97.4 96.2
	Environmental sciences and sustainable development	1 /40 037	1 000 170	70.2
	II.4.1 Coordination and promotion of interdisciplinary and inter-agency			
	cooperation	261 388	264 818	101.3
	II.4.2 Earth sciences, earth system management and natural hazards	1 798 115	1 793 879	99.8
	II.4.3 Ecological sciences and the Man and the Biosphere (MAB)			
	programme	2 213 441	2 172 269	98.1
	II.4.4 Hydrology and water resources development in a vulnerable environment	2 812 252	2 812 942	100.0
	Project on Environment and development in coastal regions	2 612 232	2 612 942	100.0
	and in small islands	1 081 788	1 077 668	99.6
	II.4.5 UNESCO Intergovernmental Oceanographic Commission (IOC)	2 902 966	2 897 923	99.8
	Cooperation for development	925 648	933 183	100.8
	Total, Programme II.4	11 995 598	11 952 682	99.6
II.5	Social and human sciences and social development	2 45 6 202	2 42 6 207	00.4
	II.5.1 Social transformations and development	2 476 293	2 436 397	98.4 98.0
	II.5.2 Youth and social development Total, Programme II.5	1 550 032 4 026 325	1 519 227 3 955 624	98.0 98.2
Cooperation for development		285 775	281 796	98.6
Intersectoral activities		1 218 170	1 055 748	86.7
Fellowships Proportional and information activities		317 600	313 167	98.6
romotior	nal and informative activities	744 861	685 415	92.0
Staff costs	3	49 540 800	48 913 681	98.7
Indirect programme costs		5 355 899	5 536 333	103.4
-				

Appropriation line	Allocation	Expenditure	Expenditure vis-à-vis Allocation
III. Cultural development: the heritage and creativity			
III.1 Preservation and enhancement of the cultural and natural heritage III.1.1 Safeguard and revitalization of the tangible and intangible heritage III.1.2 Promotion of the Convention for the Protection of World Cultural	4 483 372	4 379 867	97.7
and Natural Heritage Total, Programme III.1	846 999 5 330 371	867 061 5 246 928	102.4 98.4
III.2 Promotion of living cultures			
III.2.1 Creativity and copyright III.2.2 Books and cultural industries	2 726 205 3 311 335	2 784 576 3 298 434	102.1 99.6
Total, Programme III.2	6 037 540	6 083 010	100.8
Fellowships	108 200	107 200	99.1
Promotional and informative activities		393 749	120.0
Staff costs	27 829 500	29 484 167	105.9
Indirect programme costs	3 799 033	4 516 805	118.9
Total, Major Programme III	43 432 896	45 831 859	105.5
IV. Communication, information and informatics			
IV.1 Free flow of information			
IV.1.1 Media and freedom of expression	1 870 611	1 911 336	102.2
IV.1.2 Access to information and new technologies	2 034 474	2 074 156	102.0
Total, Programme IV.1 IV.2 Capacity-building in communication, information and informatics	3 905 085	3 985 492	102.1
IV.2.1 Development of communication	3 361 459	3 367 452	100.2
IV.2.2 Development of libraries, archives and information services	1 456 930	1 444 531	99.1
IV.2.3 Development of informatics and telematics applications	2 726 052	2 696 009	98.9
Total, Programme IV.2	7 544 441	7 507 992	99.5
Fellowships	115 700	114 936	99.3
Promotional and informative activities	774 615	774 477	100.0
Staff costs	16 915 130	17 463 433	103.2
Indirect programme costs	1 356 611	1 636 871	120.7
Total, Major Programme IV	30 611 582	31 483 201	102.8
Transdisciplinary projects and transverse activities			
Educating for a sustainable future		4 026 992	87.2
Towards a culture of peace	4 619 614 18 833 239	19 596 283	104.1
Statistical programmes and services	6 593 700	6 591 432	100.0
Total, Transdisciplinary projects and transverse activities	30 046 553	30 214 707	100.6
Subtotal, Part II.A	301 254 046	305 144 914	101.3
Part II.B - Information and Dissemination Services			
1. Clearing Office	6 430 440	6 211 508	96.6
2. UNESCO Publishing Office	4 962 280	4 932 195	99.4
3. Office of Monthly Periodicals	5 267 630	4 352 440	82.6
4. Office of Public Information	7 859 510	8 367 459	106.5
Subtotal, Part II.B	24 519 860	23 863 602	97.3
GRAND TOTAL, Programme activities	325 773 906	329 008 516	101.0



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CORRIGENDUM

The title of item 3.1.3 of the provisional agenda should read as follows:

REPORT OF THE DIRECTOR-GENERAL ON THE EXECUTION OF THE PROGRAMME AND BUDGET **DURING THE PREVIOUS BIENNIUM** (1998-1999 - 31 C/3)