

# EXTRACTIVE INDUSTRY AND SUSTAINABLE DEVELOPMENT

## IMPLEMENTATION TOOL



Organisation  
des Nations Unies  
pour l'éducation,  
la science et la culture



• Réserve de la  
• biosphère de  
• Manicouagan-  
• Uapishka

# ICMM PRINCIPLES<sup>+</sup>

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1. Implement and maintain ethical business practices and sound systems of corporate governance
2. Integrate sustainable development considerations within the corporate decision-making process
3. Uphold fundamental human rights and respect cultures, customs and values in dealings with employees and others who are affected by our activities
4. Implement risk management strategies based on valid data and sound science
5. Seek continual improvement of our health and safety performance

# ICMM PRINCIPLES<sup>+</sup>

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6. Seek continual improvement of our environmental performance
7. Contribute to conservation of biodiversity and integrated approaches to land use planning
8. Facilitate and encourage responsible product design, use, re-use, recycling and disposal of our products
9. Contribute to the social, economic and institutional development of the communities in which we operate
10. Implement effective and transparent engagement, communication and independently verified reporting arrangements with our stakeholders

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SD is an integrated development model  
aiming for an optimization of the

**GLOBAL PERFORMANCE**

within environmental, social, economic and  
governance issues.

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# ONLINE TOOL FOR DYNAMIC USAGE



2q-fool'cow

UNESCO  
Organisation  
des Nations Unies  
pour l'éducation,  
la science et la culture

Réserve de la  
biosphère de  
Manicouagan-  
Uapishka

SIGN IN

Email

Password

Remember me [Forgot your password?](#)

ENTER

# STRUCTURE OF THE TOOL

The screenshot shows a web application interface. At the top, there is a navigation bar with a yellow 'Home' button on the left, a hamburger menu icon, and links for 'Français', 'About RMBMU', and 'Sign out' on the right. A dark sidebar on the left contains a list of menu items: 'Guide', 'Identification', 'Economic', 'Social', 'Environmental', 'Governance', and several sub-items under 'Governance'. The 'Governance' item is highlighted with a yellow bar. The main content area features a dark header with the text 'IMPLEMENT EFFECTIVE AND TRANSPARENT ENGAGEMENT, COMMUNICATION AND INDEPENDENTLY VERIFIED REPORTING ARRANGEMENTS WITH OUR STAKEHOLDERS'. Below this is a white section with the heading 'Engage with and respond to stakeholders through open consultation processes'. Three dropdown menus are visible: 'IMPORTANCE' set to '2 - Desirable', 'PERFORMANCE' set to '3 - Compliant', and 'JUSTIFICATION' which is currently empty.

Home

Français About RMBMU Sign out

i Guide

📄 Identification

+ Economic <

+ Social <

+ Environmental <

+ Governance ▾

○ Implement and maintain... <

○ Integrate sustainable ... <

○ Implement risk managem... <

○ Implement effective an... ▾

○ Report on our economic...

○ Provide information th...

○ Engage with and respon...

IMPLEMENT EFFECTIVE AND TRANSPARENT  
ENGAGEMENT, COMMUNICATION AND INDEPENDENTLY  
VERIFIED REPORTING ARRANGEMENTS WITH OUR  
STAKEHOLDERS

Engage with and respond to stakeholders through open  
consultation processes

IMPORTANCE

2 - Desirable

PERFORMANCE

3 - Compliant

JUSTIFICATION

# STRUCTURE OF THE TOOL <sup>+</sup>

The image shows a screenshot of a web application interface. On the left, there is a dark navigation menu with a yellow highlight and a magnifying glass effect. The menu items are:

- + Economic
- + Social
- + Environmental
- + Governance
- Implement and maintain...
- Integrate sustainable ...
- Implement risk managem...
- Implement effective an...
- Report on our economic...
- Provide information th...
- Engage with and respon...

On the right, the main content area is visible. At the top right, there are links for 'Français', 'About RMBMU', and 'Sign out'. The main content area features a dark header with the text: 'IMPLEMENT EFFECTIVE AND TRANSPARENT MANAGEMENT, COMMUNICATION AND INDEPENDENTLY VERIFIED REPORTING ARRANGEMENTS WITH OUR STAKEHOLDERS'. Below this, there is a sub-header: 'IMPO and respond to stakeholders through open 2-D processes'. The page also includes a 'PER' section with a '3' and a dropdown arrow.

# PRACTICAL AND MEASURABLE OBJECTIVES



The screenshot shows a web application interface. On the left is a dark navigation menu with a yellow 'Home' header. The main content area has a dark header with the text 'IMPLEMENT EFFECTIVE AND TRANSPARENT ENGAGEMENT, COMMUNICATION AND INDEPENDENTLY VERIFIED REPORTING ARRANGEMENTS WITH OUR STAKEHOLDERS'. Below this is a subtitle 'Engage with and respond to stakeholders through open consultation processes'. There are three filter sections: 'IMPORTANCE' with a dropdown set to '2 - Desirable', 'PERFORMANCE' with a dropdown set to '3 - Compliant', and 'JUSTIFICATION' with an empty text area. The top right of the page has links for 'Français', 'About RMBMU', and 'Sign out'.

Home

Français About RMBMU Sign out

Guide

Identification

+ Economic <

+ Social <

+ Environmental <

+ Governance v

○ Implement and maintain... <

○ Integrate sustainable ... <

○ Implement risk managem... <

○ Implement effective an... v

○ Report on our economic...

○ Provide information th...

○ Engage with and respon...

Summary | Governance

Statistics

IMPLEMENT EFFECTIVE AND TRANSPARENT ENGAGEMENT, COMMUNICATION AND INDEPENDENTLY VERIFIED REPORTING ARRANGEMENTS WITH OUR STAKEHOLDERS

Engage with and respond to stakeholders through open consultation processes

IMPORTANCE

2 - Desirable

PERFORMANCE

3 - Compliant

JUSTIFICATION



# PRACTICAL AND MEASURABLE OBJECTIVES



The screenshot displays a website interface with a dark sidebar navigation menu on the left and a main content area on the right. The sidebar menu includes the following items:

- Home
- Guide
- Identification
- + Economic
- + Social
- + Environmental
- + Governance
- Implement and maintain...
- Integrate sustainable...
- Implement risk manag...
- Implement effective an...
- Report on our econom...
- Provide information th...
- Engage with and respon...
- Summary | Governance
- Statistics

The main content area features a header with the text "EFFECTIVE AND TRANSPARENT COMMUNICATION AND INDEPENDENTLY ARRANGEMENTS WITH OUR". Below this, a large heading reads "Engage with and consultation proces". The content is organized into three sections:

- IMPORTANCE**: A dropdown menu is set to "2 - Desirable".
- PERFORMANCE**: A dropdown menu is set to "3 - Compliant".
- JUSTIFICATION**: A text input field is present.

A large white circle highlights the "Engage with and consultation proces" heading and the "IMPORTANCE" and "PERFORMANCE" dropdown menus.

# SUSTAINABILITY ASSESSMENT+

The screenshot shows a web application interface for a sustainability assessment. The top navigation bar is dark grey with a yellow 'Home' button on the left, a hamburger menu icon, and links for 'Français', 'About RMBMU', and 'Sign out' on the right. A dark grey sidebar on the left contains a list of navigation items: 'Guide', 'Identification', 'Economic', 'Social', 'Environmental', 'Governance', 'Implement and maintain...', 'Integrate sustainable...', 'Implement risk managem...', 'Implement effective an...', 'Report on our economic...', 'Provide information th...', 'Engage with and respon...', 'Summary | Governance', and 'Statistics'. The main content area has a dark grey header with the text 'IMPLEMENT EFFECTIVE AND TRANSPARENT ENGAGEMENT, COMMUNICATION AND INDEPENDENTLY VERIFIED REPORTING ARRANGEMENTS WITH OUR STAKEHOLDERS'. Below this is a white section with the heading 'Engage with and respond to stakeholders through open consultation processes'. Underneath, there are two sections: 'IMPORTANCE' with a dropdown menu set to '2 - Desirable', and 'PERFORMANCE' with a list of five levels: '1 - Absent', '2 - Weak', '3 - Compliant' (highlighted in blue with a checkmark), '4 - Proactive', and '5 - Outstanding'. A black circle highlights the '3 - Compliant' level in the performance list.

Home

Français About RMBMU Sign out

Guide

Identification

+ Economic <

+ Social <

+ Environmental <

+ Governance v

○ Implement and maintain... <

○ Integrate sustainable ... <

○ Implement risk managem... <

○ Implement effective an... v

○ Report on our economic... <

○ Provide information th... <

○ Engage with and respon... <

Summary | Governance

Statistics

IMPLEMENT EFFECTIVE AND TRANSPARENT ENGAGEMENT, COMMUNICATION AND INDEPENDENTLY VERIFIED REPORTING ARRANGEMENTS WITH OUR STAKEHOLDERS

Engage with and respond to stakeholders through open consultation processes

IMPORTANCE

2 - Desirable

PERFORMANCE

1 - Absent

2 - Weak

✓ 3 - Compliant

4 - Proactive

5 - Outstanding

# PRIORITY SETTING



The screenshot displays a web application interface with a dark sidebar on the left and a main content area on the right. The sidebar contains a navigation menu with the following items: Home (highlighted in yellow), Guide, Identification, Economic, Social, Environmental, Governance (highlighted with a yellow bar), Implement and maintain..., Integrate sustainable..., Implement risk managem..., Implement effective an..., Report on our economic..., Provide information th..., Engage with and respon..., and Summary | Governance. The main content area features a header with 'Français', 'About RMBMU', and 'Sign out'. Below the header is a large dark banner with the text 'IMPLEMENT EFFECTIVE AND TRANSPARENT ENGAGEMENT, COMMUNICATION AND INDEPENDENTLY VERIFIED REPORTING ARRANGEMENTS WITH OUR STAKEHOLDERS'. The main content area also includes a section titled 'Engage with and respond to stakeholders through open consultation processes' with three dropdown menus: 'IMPORTANCE' set to '2 - Desirable', 'PERFORMANCE' set to '3 - Compliant', and 'PRIORITY' set to 'Improvement required' (highlighted in orange).

Home

Français About RMBMU Sign out

Guide

Identification

+ Economic <

+ Social <

+ Environmental <

+ Governance v

○ Implement and maintain... <

○ Integrate sustainable ... <

○ Implement risk managem... <

○ Implement effective an... v

○ Report on our economic...

○ Provide information th...

○ Engage with and respon...

Summary | Governance

IMPLEMENT EFFECTIVE AND TRANSPARENT  
ENGAGEMENT, COMMUNICATION AND INDEPENDENTLY  
VERIFIED REPORTING ARRANGEMENTS WITH OUR  
STAKEHOLDERS

Engage with and respond to stakeholders through open  
consultation processes

IMPORTANCE

2 - Desirable

PERFORMANCE

3 - Compliant

PRIORITY

Improvement required

# PRIORITY SETTING

Home

Français About RMBMU Sign out

i Guide

📄 Identification

+ Economic <

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+ Environmental <

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○ Implement and maintain... <

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○ Report on our economic...

○ Provide information th...

○ Engage with and respon...

☰ Summary | Governance

IMPLEMENT EFFECTIVE AND TRANSPARENT  
ENGAGEMENT, COMMUNICATION AND INDEPENDENTLY  
VERIFIED REPORTING ARRANGEMENTS WITH OUR  
STAKEHOLDERS

Engage with and respond to stakeholders through open  
consultation processes

IMPORTANCE

2 - Desirable

PERFORMANCE

**PRIORITY**

Improvement required

# RESPONSE TO PRINCIPLES AND OBJECTIVES



The screenshot shows a web application interface. At the top left, there is a yellow 'Home' button. To its right is a hamburger menu icon. In the top right corner, there are links for 'Français', 'About RMBMU', and 'Sign out'. A dark sidebar on the left contains a navigation menu with the following items: 'Guide', 'Identification', 'Economic', 'Social', 'Environmental', 'Governance' (highlighted with a yellow bar), 'Implement and maintain...', 'Integrate sustainable ...', 'Implement risk managem...', 'Implement effective an...', 'Report on our economic...', 'Provide information th...', 'Engage with and respon...', 'Summary | Governance', and 'Statistics' (circled in white). The main content area features a dark header with the text: 'IMPLEMENT EFFECTIVE AND TRANSPARENT ENGAGEMENT, COMMUNICATION AND INDEPENDENTLY VERIFIED REPORTING ARRANGEMENTS WITH OUR STAKEHOLDERS'. Below this is a white section with the heading 'Engage with and respond to stakeholders through open consultation processes'. This section contains three dropdown menus: 'IMPORTANCE' set to '2 - Desirable', 'PERFORMANCE' set to '3 - Compliant', and 'JUSTIFICATION' which is currently empty.



# RESPONSE TO PRINCIPLES AND OBJECTIVES



Home

Français About RMBMU Sign out

Guide

Identification

+ Economic <

+ Social <

+ Environmental <

+ Governance v

○ Implement and maintain... <

○ Integrate sustainable ... <

○ Implement

○ In

Summary

Statistics

IMPLEMENT EFFECTIVE AND TRANSPARENT  
ENGAGEMENT, COMMUNICATION AND INDEPENDENTLY  
VERIFIED REPORTING ARRANGEMENTS WITH OUR  
STAKEHOLDERS

Engage with and respond to stakeholders through open  
consultation processes

IMPORTANCE

2 - Desirable

# RESPONSE TO PRINCIPLES AND OBJECTIVES



## ECONOMIC

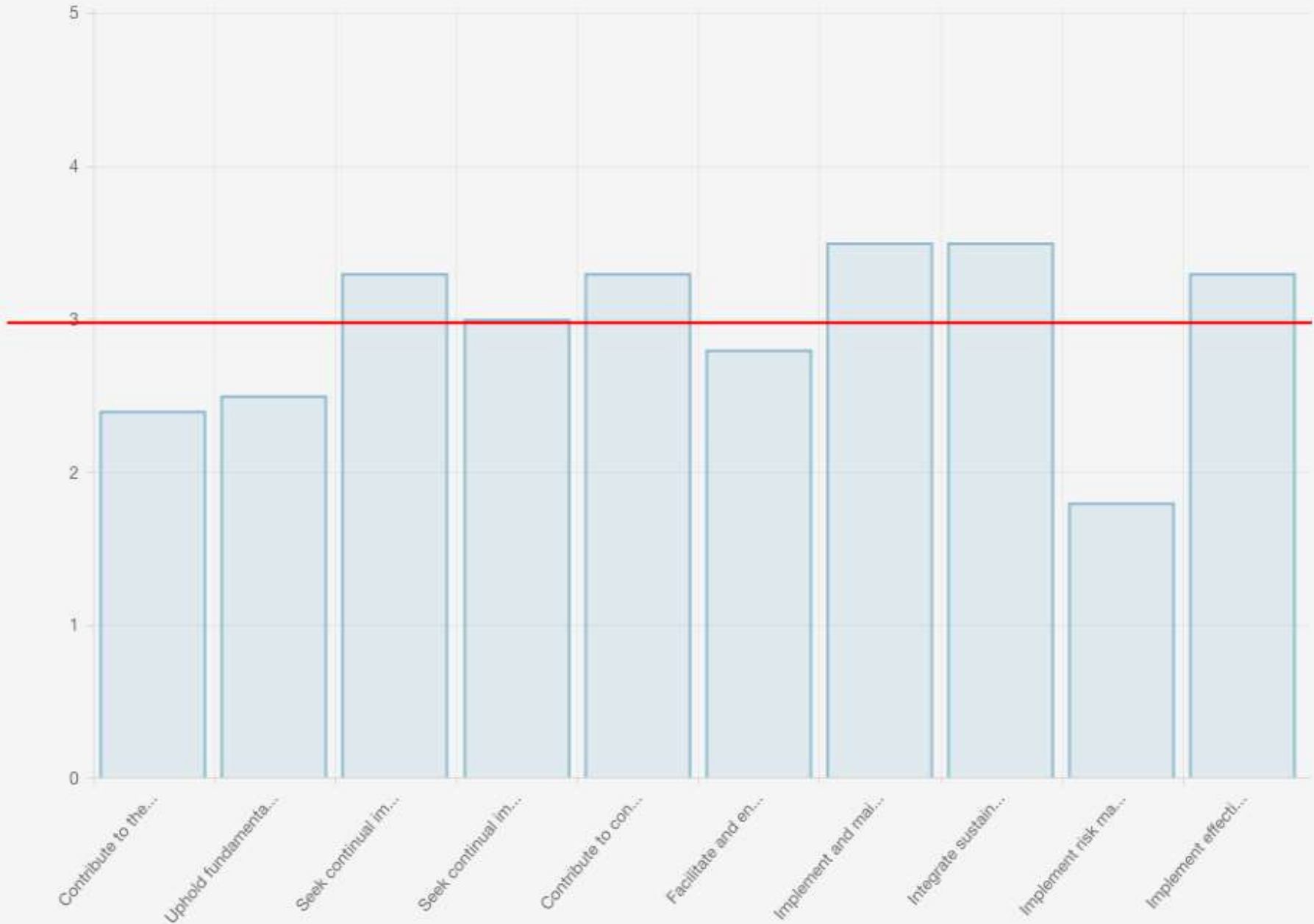
	IMPACT	LEVEL	PRIORITY
<b>Contribute to the social, economic and institutional development of the communities in which we operate</b>			
Engage at the earliest practical stage with likely affected parties to discuss and respond to issues and conflicts concerning the management of social impacts	3	2	Necessary change
Ensure that appropriate systems are in place for ongoing interaction with affected parties, making sure that minorities and other marginalized groups have equitable and culturally appropriate means of engagement	2	4	Maintain and consolidate
Contribute to community development from project development through closure in collaboration with host communities and their representatives	2	1	Necessary change
Encourage partnerships with governments and non-governmental organizations to ensure that programs (such as community health, education, local business development) are well designed and effectively delivered	1	2	Long-term monitoring
Enhance social and economic development by seeking opportunities to address poverty	2	3	Improvement required

## PRINCIPLES | TABLE

PRINCIPLES	OVERALL RESPONSE
Contribute to the social, economic and institutional development of the communities in which we operate	Weak
Uphold fundamental human rights and respect cultures, customs and values in dealings with employees and others who are affected by our activities	Weak
Seek continual improvement of our health and safety performance	Compliant
Seek continual improvement of our environmental performance	Compliant
Contribute to conservation of biodiversity and integrated approaches to land use planning	Compliant
Facilitate and encourage responsible product design, use, re-use, recycling and disposal of our products	Compliant
Implement and maintain ethical business practices and sound systems of corporate governance	Compliant
Integrate sustainable development considerations within the corporate decision-making process	Compliant
Implement risk management strategies based on valid data and sound science	Weak
Implement effective and transparent engagement, communication and independently verified reporting arrangements with our stakeholders	Compliant



# PRINCIPLES | GRAPH

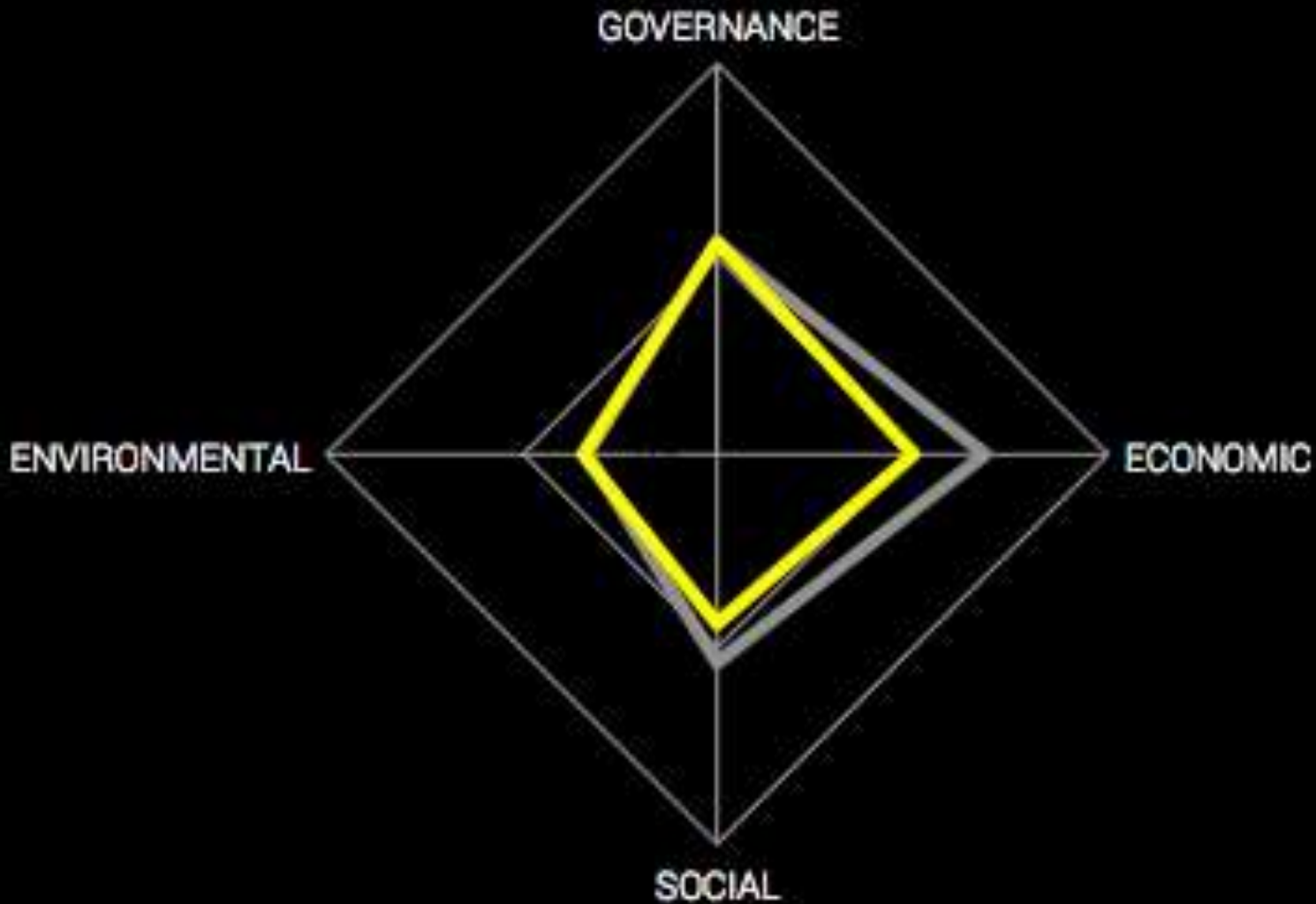


## DIMENSIONS | TABLE

DIMENSIONS	OVERALL RESPONSE
Economic	Compliant
Social	Compliant
Environmental	Proactive
Governance	Proactive

# GLOBAL PERFORMANCE<sup>+</sup>

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# CONCLUSION – NEXT STEPS<sup>+</sup>

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- Officialize the working group
- Expand the working group
  - Other BR with extractive activities
  - Extraction companies
  - Experts
- Hosting of a 3rd event in 2016 or 2017
- Report at MAB ICC and IGCP in 2018