



United Nations
Educational, Scientific and
Cultural Organization



Preparation of the Draft Programme and Budget for 2018-2021 (39 C/5)

Intersessional meeting of the Executive Board

3 June 2016

Bureau of Strategic Planning



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- Questionnaire
- Regional and sub regional Consultations
- Some milestones of the process
- Structured Financing Dialogue



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Roadmap for the consultations on the 39 C/5

2015	2016				2017			
November	Semester 1		Semester 2		Semester 1		Semester 2	
<p>38th GC Session:</p> <p>Debates Resolutions on the strategic direction for the 39 C/5</p> <p>Adopts the Roadmap for the 2016 consultations (197 EX/Dec. 5 (IV, A))</p>	<p>199th EXB Session:</p> <p>Examines the Strategic Results Report (SRR)</p> <p>Recommendations on the Implementation of sunset clauses</p>	<p>Online Questionnaire addressed to Member States and Associate Members, UN Agencies, IGOs and NGOs</p>	<p>Regional Consultations of representatives of Member States & Associate Members</p> <p>Sub-regional consultations with National Commissions</p>	<p>200th EXB Session:</p> <p>Examines the Director-General Preliminary Proposals on the Draft 39 C/5</p> <p>Decision thereon</p>	<p><i>Preparation of the full-fledged Draft 39 C/5 in accordance with 38 C/ Res. 104, and the Executive Board decisions</i></p>	<p>201th EXB Session:</p> <p>Examines the Draft 39 C/5 Programme and Budget</p> <p>Recommendations to the GC thereon</p>	<p>202nd EXB Session:</p> <p>Examines additional elements of the C/5 as needed</p>	<p>39th GC Session:</p> <p>Endorses the recommendations of the EXB</p> <p>Debates and adopts the 39 C/5</p>



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Where we are today

2016

April-May 2016:
Online Questionnaire
addressed to Member
States and Associate
Members, UN Agencies,
IGOs and NGOs

**Analysis of the replies
of the questionnaire**

**30 May-24 June 2016: Regional
Consultations of representatives
of Member States and Associate
Members:**

- Africa
- Arab States
- Asia and the Pacific
- Latin America and the Caribbean
- Europe and North America

**15 June 2016: Sub-regional
consultations with NatComs at
the interregional meeting of the
National Commissions** (Shanghai,
13-15 June 2016)

**200th session
of the
Executive
Board:**

Examines the
**Director-
General
Preliminary
Proposals** on
the Draft 39
C/5

Decision
thereon

With "step-by-
step" approach to
the Structured
Financing





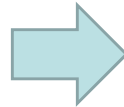
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Questionnaire

**April-May 2016:
Online Questionnaire**
addressed to Member
States and Associate
Members, UN
Agencies, IGOs and
NGOs

**Analysis of replies of
the questionnaire**



- The **Questionnaire** was addressed to Member States, Associated Members, UN Agencies, IGOs and NGOs on 18 April 2016 (Circular letter CL/4152)
- It is designed to solicit **views on future programme orientations**, building on Organizations **past achievements** and taking into **recent developments** at global level, in particular **Agenda 2030**, to inform preparation of **Draft 39 C/5**
- **121 replies**: 117 Member States and 4 Associated Members (109 replies for 37 C/5)
- Member States and Associated Members **replies** and the **Analysis** are available on [**BSP Website**](#)

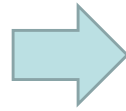


Regional/Sub regional Consultations

30 May-24 June 2016: Regional Consultations of representatives of Member States and Associate Members:

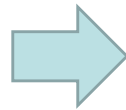
- Africa
- Arab States
- Asia and the Pacific
- Latin America and the Caribbean
- Europe and North America

15 June 2016: Sub-regional consultations with NatComs at the interregional meeting of the National Commissions
(Shanghai, 13-15 June 2016)



Regional consultations of representatives of Member States and Associate Members:

- a new mechanism introduced at the 38th session of the General Conference
- foreseen as e-discussion where feasible (38 C/7 Annex III)
- discussions and preparations ongoing (awaiting list of moderators and rapporteurs)
- some technical and logistical challenges; maybe a need for face-to-face meetings



Sub-regional consultations with NatComs:

- a new mechanism (38 GC)
- foreseen as e-discussion online
- technical and logistical challenges
- will take place at the interregional meeting of the National Commissions (one day, 15 June 2016), with presence of several FO Directors and Heads



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Some milestones

200th session of the Executive Board:

Examines the
**Director-
General
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thereon



Some **milestones** in the process:

- Conducted an **initial mapping** on UNESCO's contribution to supporting Member States in implementing the SDGs (38 C/7) for the 38th session of the General Conference
- **38 C/5** aligned to show direct and indirect link to several of the 17 SDGs
- **Strategic Results Report (SRR, April 2016):** a significant step in the discussion on the strategic positioning of UNESCO's programmes
- **Questionnaire and consultations**



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Structured Financing Dialogue

With "step-by-step" approach to the Structured Financing Dialogue



- A **"step-by-step"** approach and a **"mutual learning process"** between the Member States and the Secretariat, taking into account UNESCO's specificity (199 EX/Decision 5.II.F)
- **Preparatory work** is being undertaken in informal consultations of Member States...
- ... with the development of an **"a transitional integrated budget framework presentation"** : a **simulation** of typical budget tables, based on 38 C/5 figures, is being developed
- Some typical questions at this stage:
 - ✓ What resources should we integrate? (assessed and voluntary, etc.)
 - ✓ How should we categorize the funds under the integrated budget framework? (specified, flexible...)
 - ✓ Is there any area of activities that is integrated in the framework but should be left outside the future "dialogue" for funds raising? (e.g.: equivalent to "emergency event" and "polio" in WHO)



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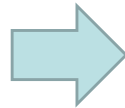


Structured Financing Dialogue

With **adjustments** in some areas:

- **Budgeting techniques and accounting** (e.g., standard cost calculation, constant dollar mechanism, cost recovery policy)
- **Programming** (e.g. adjustments to RBB tool)
- **Human resources** (e.g., what posts to be included etc.)
- **Reflection on the 39 C/5 presentation** (ensuring comparability with the 38 C/5, and continuing to present useful information -- post details, decentralization, etc.)
- **Transparency Portal**

With "step-by-step" approach to the Structured Financing Dialogue



A full summary on these issues will be provided to the Executive Board at the **200th session** as part of the 39 C/5 Preliminary Proposals.