



United Nations  
Educational, Scientific and  
Cultural Organization

# Executive Board

Hundred and ninety-first session

(Paris, 10- 26 April 2013)\*

## 191 EX/Decisions

**PARIS, 3 June 2013**

**DECISIONS ADOPTED  
BY THE EXECUTIVE BOARD AT ITS 191st SESSION**

---

\* Including the meetings of the subsidiary bodies before the plenary meetings.

All the terms used in this collection of texts to designate the person discharging duties or functions are to be interpreted as implying that men and women are equally eligible to fill any post or seat associated with the discharge of these duties and functions.

## TABLE OF CONTENTS

<b>ORGANIZATION AND PROCEDURAL MATTERS</b> .....	1
1 Agenda and timetable of work .....	1
2 Approval of the summary records of the 190th session.....	1
3 Report by the Director-General on the application of Rule 59 of the Rules of Procedure of the Executive Board.....	1
<b>REPORTING ITEMS</b> .....	1
4 Report by the Director-General on the execution of the programme adopted by the General Conference .....	1
5 Report by the Director-General on the follow-up to decisions and resolutions adopted by the Executive Board and the General Conference at their previous sessions.....	3
<b>PROGRAMME MATTERS</b> .....	8
6 Report on UNESCO's participation in the preparations for a post-2015 development agenda.....	8
7 Technical and vocational education and training (TVET): report on the full mid-term review of the implementation of the strategy for TVET .....	8
8 Preliminary study on the technical, legal and museological aspects relating to the desirability of a standard-setting instrument on the protection and promotion of museums and collections.....	9
9 Jerusalem and the implementation of 36 C/Resolution 43 and 190 EX/Decision 13.....	10
10 Implementation of 190 EX/Decision 14 on “the two Palestinian sites of al-Ḥaram al Ibrāhīmī/Tomb of the Patriarchs in al-Khalīl/Hebron and the Bilāl ibn Rabāḥ Mosque/Rachel’s Tomb in Bethlehem” .....	10
11 Preservation and access to documentary heritage.....	11
12 UNESCO prizes: revised strategy .....	12
<b>INSTITUTES AND CENTRES</b> .....	12
13 Category 1 institutes and centres .....	12
Report by the Governing Board of the UNESCO Institute for Statistics (UIS) on the activities of the Institute .....	12
[Results of the comprehensive feasibility study for the possible creation of a UNESCO-IHE global campus] .....	13
[Results of the comprehensive feasibility study for an in-depth assessment of the implications of granting to UNESCO-IHE the right to award doctorate degrees].....	13

14	Category 2 institutes and centres .....	13
	Report on the full cost of category 2 institutes and centres .....	13
	Proposal for the establishment in Skopje, the former Yugoslav Republic of Macedonia, of the international Institute of Earthquake Engineering and Engineering Seismology (IZIIS), at Sts Cyril and Methodius University .....	14
	Proposal for the establishment in Langfang, China, of an international centre on global-scale geochemistry .....	14
	Proposal for the establishment, in Pietermaritzburg, South Africa, of an African centre for global change and water resources research .....	15
	Proposal for the establishment, in Beijing, China, of an international knowledge centre for engineering sciences and technology .....	15
	Proposal for the establishment, in Chungju, Republic of Korea, of an international centre of martial arts for youth development and engagement.....	16
	[Proposal for the establishment, in Dehradun, India, of a centre for world natural heritage management and training] .....	16
	Proposal for the establishment in Aalborg, Denmark, of an Aalborg centre for problem-based learning in engineering science and sustainability .....	17
	Proposal for the establishment in Daejeon, Republic of Korea, of an international centre for water security and sustainable management (i-WSSM) at the K-Water Institute.....	17
	Proposal for the establishment in Stockholm, Sweden, of an international centre for water cooperation .....	18
	Evaluation and renewal of category 2 centres.....	19
	<b>DRAFT MEDIUM-TERM STRATEGY(37 C/4) AND DRAFT PROGRAMME AND BUDGET (37 C/5) .....</b>	<b>20</b>
15	Draft Medium-Term Strategy (37 C/4) and Draft Programme and Budget (37 C/5) and recommendations of the Executive Board .....	20
	<b>METHODS OF WORK OF THE ORGANIZATION.....</b>	<b>35</b>
16	Follow-up to the independent external evaluation of UNESCO .....	35
17	Proposals for measures to improve effective management of education-related category 1 institutes.....	38
18	Consideration of the procedure to be followed for the nomination of the Director-General of the Organization.....	40
	<b>MATTERS RELATING TO NORMS, STATUTES AND REGULATIONS .....</b>	<b>41</b>
19	Examination of the communications transmitted to the Committee on Conventions and Recommendations in pursuance of 104 EX/Decision 3.3, and report of the Committee thereon .....	41
20	Implementation of standard-setting instruments .....	41

<b>GENERAL CONFERENCE</b> .....	44
21 Preparation of the 37th session of the General Conference .....	44
<b>ADMINISTRATIVE AND FINANCIAL QUESTIONS</b> .....	46
22 Internal Oversight Service (IOS): annual report 2012.....	46
23 Procedure to be followed for the appointment by the Executive Board of the Chair and Alternate Chair of the Appeals Board .....	47
24 Report by the Director-General on the state of progress of the reform of the field network.....	47
25 Report by the Director-General on the status of Member States' contributions and payment plans.....	47
26 Financial situation of the Organization and its implications for the implementation of document 36 C/5 Approved.....	48
27 Follow up on the audit of the UNESCO Working Capital Fund .....	49
28 New audits by the External Auditor .....	49
29 Funding proposal for after-service health insurance (ASHI) .....	50
30 Financial Regulations of Special Accounts.....	51
<b>RELATIONS WITH MEMBER STATES, INTERGOVERNMENTAL ORGANIZATIONS AND INTERNATIONAL NON-GOVERNMENTAL PARTNERS</b> .....	51
31 Relations with non-governmental partners .....	51
32 Proposals by Member States for the celebration of anniversaries with which UNESCO could be associated in 2014-2015 .....	52
33 Report of the open-ended tripartite working group on the follow up to the review of the cooperation of the UNESCO Secretariat with National Commissions for UNESCO.....	53
<b>GENERAL MATTERS</b> .....	53
34 Implementation of 36 C/Resolution 81 and 190 EX/Decision 38 concerning educational and cultural institutions in the occupied Arab territories.....	53
35 Report by the Director-General on the reconstruction and development of Gaza: implementation of 190 EX/Decision 39 .....	54
36 Dates of the 192nd session and provisional list of matters to be examined by the Executive Board at its 192nd session.....	54
<b>ADDITIONAL ITEMS</b> .....	55
37 Special post-conflict overall support programme for Côte d'Ivoire .....	55
38 Proposed amendment to Rule 59 of the Rules of Procedure of the Executive Board .....	55
39 Registration and promotion by UNESCO of good practices in the field of education .....	56

40	UNESCO Work Plan on the Safety of Journalists and the Issue of impunity .....	56
41	Report on the review of the implementation of the Information for All Programme Strategic Plan (2008-2013) .....	57
42	Preliminary study on the technical and legal aspects relating to the desirability of a global standard-setting instrument on the recognition of higher education qualifications .....	58
<b>PRIVATE MEETINGS</b> .....		<b>59</b>
Announcement concerning the private meetings held on Wednesday, 17 April and Thursday, 25 April 2013. ....		59
3	Report by the Director-General on the application of Rule 59 of the Rules of Procedure of the Executive Board.....	59
18	Consideration of the procedure to be followed for the nomination of the Director-General of the Organization.....	59
19	Examination of the communications transmitted to the Committee on Conventions and Recommendations in pursuance of 104 EX/Decision 3.3, and report of the Committee thereon .....	59
26	Financial situation of the Organization and its implications for the implementation of the 36 C/5 .....	59

## ORGANIZATION AND PROCEDURAL MATTERS

### 1 **Agenda and timetable of work** (191 EX/1 Prov. Rev; 191 EX/1.INF)

The Executive Board adopted the agenda and timetable of work as set out in documents 191 EX/1 Prov.Rev. and 191 EX/1.INF

The Executive Board decided to refer the following items of its agenda to the:

1. **Programme and External Relations Commission (PX):** items **4 Part I, 5 Parts I, II, and III, 6, 7, 9, 10, 13 Part I, 20 Part V, 32, 34, and 35,**
2. **Finance and Administrative Commission (FA):** items **4 Part II, 5 Parts IV, V and VI, 25, 27, 29 and 30,**

and to refer the following items to the **PX and FA Commissions at their joint meetings:** items **8, 11, 12, 14, 15, 16, 17, 20 Parts II and III, 22, 24, 26, 28, 33, 37, 39, 40, 41 and 42**

(191 EX/SR.1)

### 2 **Approval of the summary records of the 190th session** (190 EX/SR.1-8)

The Executive Board approved the summary records of its 190th session

(191 EX/SR.1)

### 3 **Report by the Director-General on the application of Rule 59 of the Rules of Procedure of the Executive Board** (191 EX/PRIV.1)

The announcement appearing at the end of these decisions reports on the Board's consideration of this subject.

## REPORTING ITEMS

### 4 **Report by the Director-General on the execution of the programme adopted by the General Conference** (191 EX/4 Part I and Add. Rev.; 191 EX/4 Part II; 191 EX/4.INF-INF.3; 191 EX/AHPGINF; 191 EX/DG.INF.2; 191 EX/46; 191 EX/47)

I

The Executive Board,

1. Recalling recommendation 13 of 33 C/Resolution 92, and 33 C/Resolution 78, in which the General Conference requested the Executive Board to report to it at each session on the implementation of the current Programme and Budget (C/5), together with the results achieved in the previous biennium (C/3),
2. Also recalling 34 C/Resolution 89 inviting the Executive Board to have a wider and more strategic assessment of the performance of the programmes, including the EX/4 document, by expressing its views progressively during the biennium through explicit decisions on the performance of individual programmes at the main-line-of-action (MLA) level,
3. Further recalling 190 EX/Decision 4,

4. Having examined document 191 EX/4 Part I,
5. Thanks the Director-General for her presentation of the key achievements, challenges and lessons learned, and the response under each of the five major programmes to the financial situation;
6. Expresses its satisfaction with the useful and relevant executive summary, and the inclusion of the two global priorities Africa and gender equality, in the programme execution report (191 EX/4 Part I), while calling for the same analytically focused and evidence-based reporting as demonstrated in document 190 EX/4;
7. Notes with satisfaction the continued efforts to ensure programme delivery despite significant budgetary constraints;
8. Invites the Director-General to seek the necessary funding to ensure the efficient implementation of the programme;
9. Requests the Director-General to report to it at its 192nd session on the progress made, based on analysis and evidence, towards the achievement of the expected results in document 36 C/5 Approved;
10. Also requests the Director-General to adopt a new format for the EX/4 document, taking into account the new results-based budgeting (RBB) framework in document 37 C/5.

(191 EX/SR.7)

## II

The Executive Board,

1. Having examined the Director-General's report on donations and special contributions received during the period from 1 July to 31 December 2012 and appropriated to the regular budget, and the transfers made between appropriation lines, in accordance with 36 C/Resolution 111 paras (b), and (e) (191 EX/4 Part II),
2. Notes that the Director-General has, as a consequence of these donations and special contributions, increased the appropriations to the regular budget by a total of **\$3,043,925**, as follows:

	\$
Part I.B – Direction (ODG/HGA)	38,860
Part II.A – Major Programme I	626,117
Part II.A – Major Programme II	598,303
Part II.A – Major Programme III	259,253
Part II.A – Major Programme IV	843,896
Part II.A – Major Programme V	114,981
Part II.A – Intersectoral platforms (IP)	24,964
Part II.A – Field Office implementation of decentralized programmes (BFC)	511,838
Part II.B – Programme Related Services (Gender equality)	566
Part II.B – Programme Related Services (BSP)	25,147

**Total**

**3,043,925**



3. Expresses its appreciation to the donors listed in Annexes I and II of document 191 EX/4.INF;
4. Recalling the provision of the Appropriation Resolution by virtue of which the Director-General may make transfers between appropriation lines up to an amount of 1% of the initial appropriation, and inform Members of the Executive Board in writing at the session following such action, of the details of and reasons for these transfers,
5. Takes note of the transfers between appropriation lines arising from the organizational restructuring (staff movements) listed in paragraph 7 of document 191 EX/4 Part II;
6. Also takes note of the revised Appropriation Table contained in Annex III of 191 EX/4.INF.

(191 EX/SR.7)

- 5 Report by the Director-General on the follow-up to decisions and resolutions adopted by the Executive Board and the General Conference at their previous sessions**  
(191 EX/5 and Add.-Add.5 and Add. Corr. (*French and Arabic only*); 191 EX/46; 191 EX/47)

### Programme issues

#### I

#### **Implementation of 36 C/Resolution 43 and 190 EX/Decision 5 (II) relating to the Ascent to the Mughrabi Gate in the Old City of Jerusalem<sup>1</sup>**

The Executive Board,

1. Having considered documents 191 EX/5, section I, and 191 EX/5 Add.5,
2. Acknowledges the commitment of the parties concerned to implement World Heritage Committee (WHC) decision 34 COM 7A.20 (Brasilia consensus decision) as well as their agreement to participate in a meeting of experts on the Mughrabi Ascent in May 2013 in Paris, as reflected in the letter dated 23 April 2013 from the Permanent Delegate of Israel addressed to the Director-General;
3. Thanks the Director-General for her efforts and initiatives leading to an understanding between all parties concerned and to the implementation of World Heritage Committee decision 34 COM 7A.20, and invites her to continue these efforts;
4. Decides to include this item in the agenda of its 192nd session, and invites the Director-General to submit to it a follow-up report thereon.

(191 EX/SR.7)

#### II

#### **Draft open access policy concerning UNESCO publications**

The Executive Board,

1. Recalling document 190 EX/5 Part III, section C,
2. Also recalling 190 EX/Decision 5 (VIII),

<sup>1</sup> The decision was approved by consensus in the Programme and External Relations Commission (PX).

3. Having examined the draft open access policy concerning UNESCO publications (191 EX/5, section II.A),
4. Recognizing the need and potential to give online access to all UNESCO publications,
5. Taking note of the legal and financial implications for the Organization,
6. Underlines the need to adopt and implement an open access policy for UNESCO publications;
7. Approves the open-access policy proposed in document 191 EX/5, section II.A;
8. Cognizant of the budget that has been calculated for the implementation of the proposed policy, requests the Director-General to identify and mobilize extrabudgetary resources for its implementation;
9. Invites Member States and funding bodies to make extrabudgetary contributions to implement the open access policy;
10. Invites the Director-General, in the debate on open access, to inform all stakeholders, including other United Nations agencies, of the adoption of the UNESCO open access policy concerning publications;
11. Requests the Director-General to continue her efforts to invite scientific, educational and cultural institutions to sign globally – recognized policy statements on open access;
12. Also requests the Director-General to report to it at its 195th session on the progress made in the implementation of the UNESCO open access policy concerning publications.

(191 EX/SR.7)

### III

#### **Cooperation between UNESCO and the Global Geoparks Network (GGN)**

The Executive Board,

1. Recalling 36 C/Resolution 31 on cooperation between UNESCO and the Global Geoparks Network (GGN) and document 190 EX/5 Part I Add.,
2. Also recalling 190 EX/Decision 5 (I), which requests the Director-General to submit to the Executive Board a more comprehensive proposal concerning a UNESCO global geoparks initiative,
3. Having examined document 191 EX/5, section III,
4. Welcomes the progress made with regard to a comprehensive proposal on a UNESCO global geoparks initiative which would formalize UNESCO's relationship with the Global Geoparks Network;
5. Also welcomes the new financial commitment of the members of the Global Geoparks Network for capacity-building efforts, in addition to other voluntary contributions;
6. Emphasizes that a UNESCO global geoparks initiative must retain the bottom-up, stakeholder-led approach of the Global Geoparks Network while ensuring cohesion and coordination with the mandate of UNESCO;

7. Requests the Director-General to convene a working group of representatives of Member States, the UNESCO Secretariat, and the Global Geoparks Network before the end of June 2013, for further consultations on the proposed initiative and its programmatic and legal implications, with a view to producing recommendations thereon;
8. Also requests the Director-General to submit a comprehensive proposal on a UNESCO global geoparks initiative to the Executive Board at its 192nd session, including a draft decision on formalizing such an initiative;
9. Further requests that the proposal on a UNESCO global geoparks initiative include:
  - (a) indications of whether and in what manner UNESCO branding, including the term “UNESCO Global Geoparks”, might be used under such an initiative;
  - (b) information on the process of and the timeline for the Global Geoparks Network to consider and agree to the proposed initiative;
  - (c) a proposal for the creation of a special account;
  - (d) further to 190 EX/Decision 5 (I), paragraph 6 (c), a proposal on how to strengthen the geoparks oversight role of both UNESCO and Member States within existing governance structures;
  - (e) further to 190 EX/Decision 5 (I), paragraph 6 (g), details of the following two options for accepting sites already designated under existing Global Geoparks Network criteria:
    - (i) sites become part of the UNESCO geoparks initiative only after a revalidation process under the new initiative;
    - (ii) all existing Global Geoparks Network sites automatically become part of the UNESCO global geoparks initiative;
  - (f) the process for application, review and selection/designation of a geopark;
10. Recalls that the proposal on a UNESCO global geoparks initiative should also cover all elements outlined in 190 EX/Decision 5 (I), including the presentation of possible operational guidelines for the Global Geoparks Network;
11. Also emphasizes that this proposal to formalize UNESCO’s relationship with the Global Geoparks Network should have no financial implications for the regular budget of the Organization;
12. Decides to inscribe this item on the provisional agenda of the 37th session of the General Conference.

(191 EX/SR.7)

## IV

### Human resources issues

**IV Periodic progress review of the human resources management strategy and action plan (2011-2016)**

**V Annual report (2012) by the International Civil Service Commission (ICSC): report by the Director-General**

**VI Ethics Adviser contractual conditions**

The Executive Board,

1. Having examined document 191 EX/5, sections IV, V and VI,
2. Takes note of the content of this document;
3. Notes with concern that the training budget was suspended for 2012 and 2013, and that a significantly reduced training budget is proposed in document 37 C/5 Draft;
4. Invites the Director-General to:
  - (a) pursue the implementation of the human resources strategy,
  - (b) continue to ensure UNESCO's participation in the work of the International Civil Service Commission (ICSC), while remaining mindful of the associated financial implications that may arise from ICSC recommendations or decisions,
  - (c) make a four-year fixed-term appointment to the post of Ethics Adviser, subject to a one-year probationary period, and with no possibility of extension.

(191 EX/SR.7)

## V

### Report by the Director-General on the progressive implementation of results-based budgeting (RBB) at UNESCO

The Executive Board,

1. Having examined document 191 EX/5 Add.,
2. Takes note of the actions that need to be taken in order to meet the conditions for a successful implementation of results-based budgeting (RBB), and of the draft calendar for its implementation;
3. Requests the Director General to continue the work on results-based budgeting, which is necessary for document 37 C/5, keeping the Member States fully apprised of all relevant elements provided for in 190 EX/Decision 19 (II), and to present to it at its 192nd session an updated report and revised calendar, taking into account the debate at the 191st session

(191 EX/SR.7)

## VI

**Salary survey for General Services and related category staff in Paris**

The Executive Board,

1. Having examined the report of the Director-General on the salary survey for General Services and related category staff in Paris (191 EX/5 Add. 2),
2. Having considered the conclusions and recommendations of the International Civil Service Commission (ICSC) on the survey conducted during September/October 2012, on the conditions of service among the best employers in Paris who have jobs comparable to those in the General Services and related categories at Headquarters,
3. Authorizes the Director-General:
  - (a) to implement, from 1 May 2013, the salary scale recommended by the International Civil Service Commission for staff in the General Services and related categories at Headquarters, for new staff recruited to UNESCO on or after that date;
  - (b) to base future interim adjustments of the new salary scale on 90% of the average movement in the salary indices for employees and intermediate professions, which are published by the *Ministère du travail, de l'emploi, de la formation professionnelle et du dialogue social*, as recommended by the International Civil Service Commission. The adjustments shall take place every 12 months or whenever the average of the two reference indices has moved by 5%, whichever happens first, based on the latest indices available on the effective date of the revised salary scale, it being noted that next review is scheduled to take place in September 2013;
  - (c) to continue to apply to staff in service on 30 April 2013 the existing General Services salary scale (effective date 1 October 2011) until this salary scale is "overtaken" by the new salary scale, as updated by the methodology described in paragraph 3(b) above, thereby ensuring that they experience no loss in net salary and pensionable remuneration;
  - (d) to introduce revised annual allowances of €2,443 for a dependent spouse, €1,949 for a dependent child, and €3,817 for the first dependent child of a staff member without a spouse effective 1 May 2013, while maintaining the existing annual amount of €2,715 for the dependent spouse allowance for staff receiving the allowance before 1 January 1988.
  - (e) to establish lower language allowances from 1 May 2013, based on 5% of the net salary scale at grade G-5, step 1, while maintaining the existing amounts for staff in service on 30 April 2013.

(191 EX/SR.7)

## PROGRAMME MATTERS

### 6 Report on UNESCO's participation in the preparations for a post-2015 development agenda (191 EX/6; 191 EX/47)

The Executive Board,

1. Having examined document 191 EX/6,
2. Recognizing the importance for UNESCO to actively engage in the processes leading to the elaboration of a post-2015 development agenda, so that that agenda reflect first of all the pivotal importance of education as well as the contributions of the sciences, culture, and communication and information,
3. Also recognizing the need for an inclusive consultation process conducted by stakeholders in the Member States,
4. Expresses its appreciation to the Director-General for highlighting UNESCO's priorities and thematic competences in the manifold initiatives already initiated and under way at the global, regional and country levels;
5. Invites the Director-General to report to it at its 192nd session on the Organization's engagement and further developments regarding the post-2015 development agenda.

(191 EX/SR.7)

### 7 Technical and vocational education and training (TVET): report on the full mid-term review of the implementation of the strategy for TVET (191 EX/7; 191 EX/47)

The Executive Board,

1. Recalling document 190 EX/8 Part II presenting a preliminary report of the review of the implementation of the Strategy for Technical and Vocational Education and Training (TVET),
2. Having examined document 191 EX/7,
3. Expresses its satisfaction with the mid-term review of the Strategy for Technical and Vocational Education and Training, and acknowledges the progress and achievements, lessons learned and implications for the implementation of the Strategy in 2013-2015;
4. Takes note of the revised focus and priorities defined as a result of the mid-term review of the Strategy, and welcomes the incorporation of follow-up activities to the Third International Congress on Technical and Vocational Education and Training in the Strategy;
5. Invites the Member States and development partners to reinforce UNESCO's endeavours in technical and vocational education and training through extrabudgetary funding, the secondment of experts, and knowledge sharing;
6. Invites the Director-General to present to it at its 196th session (spring 2015) a proposal regarding the follow-up to the Strategy, drawing on progress in implementing the Strategy, the Organization's priorities, and the post-2015 education and development agendas.

(191 EX/SR.7)

**8 Preliminary study on the technical, legal and museological aspects relating to the desirability of a standard-setting instrument on the protection and promotion of museums and collections (191 EX/8; 191 EX/48)**

The Executive Board,

1. Recalling 190 EX/Decision 11,
2. Having examined document 191 EX/8, containing a preliminary study of the technical, legal and museological aspects of the desirability of a new standard-setting instrument on the protection and promotion of museums and collections,
3. Taking into consideration the new challenges that have emerged and the new approaches concerning the protection and promotion of museums and collections,
4. Also taking into consideration the economic, social and educational roles of museums, and their role in the fight against traffic in cultural property,
5. Recalling that, in a rapidly changing world, UNESCO, in cooperation with the International Council of Museums (ICOM), should play a leading role in articulating principles and guidelines to support Member States in developing and strengthening their museum policies, in all forms, taking into consideration the needs and aspirations of local communities,
6. Also recalling the need to ratify existing international legal instruments and to ensure full implementation of the specific provisions concerning museums and collections, and to develop national legislation and policies to implement such provisions,
7. Taking note of the conclusions of the Expert Meeting on the Protection and Promotion of Museums and Collections (Rio de Janeiro, Brazil, 11-14 July 2012) that existing legal instruments are insufficient to cope with the new challenges relating to this matter,
8. Decides to inscribe this item on the provisional agenda of the 37th session of the General Conference;
9. Invites the Director-General to submit to the General Conference at its 37th session the preliminary study contained in document 191 EX/8, together with the relevant observations and decisions of the Executive Board thereon;
10. Recommends that the General Conference at its 37th session invite the Director-General to prepare a preliminary text of a new standard-setting instrument on the protection and promotion of museums and collections, in the form of a draft recommendation, taking into consideration the fact that the evaluation of the financial implications only takes into account the costs that would be incurred for the preparation of a new standard-setting instrument.

(191 EX/SR.8)

**9 Jerusalem and the implementation of 36 C/Resolution 43 and 190 EX/Decision 13<sup>1</sup>**  
(191 EX/9 and Add.-Add.2; 191 EX/47)

The Executive Board,

1. Having considered documents 191 EX/9 and Add.-Add.2,

<sup>1</sup> The decision was approved by consensus in the Programme and External Relations Commission (PX).

2. Acknowledges the commitment of the parties concerned to implementing World Heritage Committee (WHC) decision 34 COM 7A.20 (Brasilia consensus decision) by sending a joint WHC/ICCROM/ICOMOS reactive monitoring mission to the Old City of Jerusalem and its Walls according to paragraph 11 of the above mentioned decision as reflected in the letter dated 23 April 2013 from the Permanent Delegate of Israel addressed to the Director-General;
3. Thanks the Director-General for her efforts and initiatives leading to an understanding between all parties concerned and to the implementation of World Heritage Committee decision 34 COM 7A.20, and invites her to continue these efforts;
4. Decides to include this item in the agenda of its 192nd session, and invites the Director-General to submit to it a follow-up report thereon.

(191 EX/SR.7)

**10 Implementation of 190 EX/Decision 14 on “The two Palestinian sites of al-Ḥaram al-Ibrāhīmī/Tomb of the Patriarchs in al-Khalīl/Hebron and the Bilāl ibn Rabāḥ Mosque/Rachel’s Tomb in Bethlehem” (191 EX/10 and Add.; 191 EX/47)<sup>2</sup>**

The Executive Board,

1. Having considered documents 191 EX/10 and Add.,
2. Acknowledges the Director-General’s good offices mission leading to an understanding between all parties concerned and to the implementation of World Heritage Committee (WHC) decision 34 COM 7A.20 (Brasilia consensus decision) as reflected in the letter dated 23 April 2013 from the Permanent Delegate of Israel addressed to the Director-General, and thanks her for these efforts;
3. Decides to include this item in the agenda of its 192nd session, and invites the Director-General to submit to it a follow-up report thereon.

(191 EX/SR.7)

**11 Preservation and access to documentary heritage (191 EX/11 Parts I and II; 191 EX/48)**

**I**

**Draft action plan for strengthening the Memory of the World Programme**

The Executive Board,

1. Recalling 36 C/Resolution 59 and 190 EX/Decision 16 concerning the strengthening of the Memory of the World Programme,
2. Having examined document 191 EX/11 Part I,
3. Takes note of the varied activities that enable the Memory of the World Programme to maintain UNESCO at the forefront of the protection of and access to recorded knowledge;
4. Urges UNESCO’s Member States and their National Commissions as well as public and private institutions to take all possible measures to enhance the protection of documentary heritage in all forms, notably digital;

<sup>2</sup> The decision was approved by consensus in the Programme and External Relations Commission (PX).



5. Approves the Action Plan for Strengthening the Memory of the World Programme contained in document 191 EX/11 Part I;
6. Invites the Director-General to seek the necessary extrabudgetary resources to ensure the implementation of the Action Plan for Strengthening the Memory of the World Programme, and invites Member States and other funding sources to consider making voluntary contributions in support of the Action Plan;
7. Requests the Director-General to initiate implementation of the Action Plan for Strengthening the Memory of the World Programme, in cooperation with all stakeholders, as well as in coordination with other intergovernmental programmes, subject to the availability of the requisite extrabudgetary funds, and to report periodically on progress thereon.

(191 EX/SR.8)

## II

### **Preliminary study of the technical, financial and legal aspects on the desirability of a standard-setting instrument on preservation and access to documentary heritage**

The Executive Board,

1. Having examined document 191 EX/11 Part II, presenting a preliminary study on the technical, financial and legal aspects on the desirability of a standard-setting instrument on preservation and access to documentary heritage,
2. Decides to inscribe this item on the provisional agenda of the 37th session of the General Conference;
3. Invites the Director-General to submit the preliminary study contained in document 191 EX/11 Part II to the General Conference, at its 37th session, together with the relevant observations and decisions of the Executive Board thereon;
4. Recommends that the General Conference decide, at its 37th session, that the question of preservation and access to documentary heritage, including digital heritage, be regulated at the international level by means of a recommendation, subject to the availability of resources.

(191 EX/SR.8)

## **12 UNESCO prizes: revised strategy (191 EX/12; 191 EX/48)**

The Executive Board,

1. Recalling 171 EX/Decision 24, 185 EX/Decision 38, 189 EX/Decision 16 and 190 EX/Decision 17,
2. Having examined the evaluation of UNESCO prizes prepared by the Internal Oversight Service (IOS), and the recommendations contained therein (document IOS/EVS/PI/114),
3. Having also examined document 190 EX/17, and in particular, Annexes I and II thereto,

4. Approves the Revised Overall Strategy for UNESCO Prizes and its Constituent Criteria, as contained in paragraph 5 of document 191 EX/12 and as amended in the Annex to the draft decision contained in paragraph 5 of document 191 EX/48;
5. Requests the Director-General to report to it at its 194th session on the implementation of the Revised Overall Strategy for UNESCO Prizes, and on the overall situation with regard to UNESCO prizes.

(191 EX/SR.8)

## **INSTITUTES AND CENTRES**

### **13 Category 1 institutes and centres (191 EX/13 Parts I – III; 191 EX/47)**

#### **I**

#### **Report by the Governing Board of the UNESCO Institute for Statistics (UIS) on the activities of the Institute**

The Executive Board,

1. Recalling Article V.1 (e) of the Statutes of the UNESCO Institute for Statistics (UIS) (30 C/Resolution 44) and 189 EX/Decision 7 (I),
2. Having examined the report by the UIS Governing Board on the activities of the Institute since April 2012 (191 EX/13 Part I),
3. Takes note of the achievements of the Institute over the past months and the fact that financial and administrative implications clearly fall within the parameters of the current C/5 document;
4. Invites the Director-General to continue to be guided by the recommendations made by the UIS Governing Board;
5. Invites the UIS Governing Board to report to it at its 194th session.

(191 EX/SR.7)

#### **[II]**

#### **[Results of the comprehensive feasibility study for the possible creation of a UNESCO-IHE global campus]**

This sub-item was postponed; see the footnote in document 191 EX/1 Prov. Rev.

#### **[III]**

#### **[Results of the comprehensive feasibility study for an in-depth assessment of the implications of granting to UNESCO-IHE the right to award doctorate degrees]**

This sub-item was postponed; see the footnote in document 191 EX/1 Prov. Rev.

- 14 Category 2 institutes and centres** (191 EX/14 Part I; 191 EX/14.INF and Corr. (*French only*); 191 EX/14 Part II and Corr.; 191 EX/14 Parts III-XI; 191 EX/48)

## I

**Report on the full cost of category 2 institutes and centres**

The Executive Board,

1. Recalling 190 EX/Decision 18 (I),
2. Having examined documents 191 EX/14 Part I and 191 EX/14.INF,
3. Recognizing the challenge of developing a methodology for the assessment of costs to the regular budget of UNESCO of category 2 institutes and centres,
4. Notes the preliminary findings presented by the Director-General concerning the overall estimated staff costs of maintaining and coordinating the category 2 institutes and centres (\$1,621,099) as well as the average cost per institute/centre;
5. Welcomes the Director-General's proposal to further review the cost implications by the 192nd session in order to take into account in the calculation the number of non-operational category 2 institutes and centres as well as the cost of feasibility studies and renewal assessments;
6. Invites the Director-General to complete her analysis of the full cost of maintaining and coordinating the category 2 institutes and centres by also including in her calculations information on regular programme resources involved;
7. Also invites the Director-General, in the report to be presented at the 192nd session on the full cost from the regular budget of maintaining and coordinating the category 2 institutes and centres, to report fully on the implementation of the recommendations of the Internal Oversight Service's (IOS) joint audit and evaluation of the management framework for category 2 institutes and centres aimed at reducing the financial and administrative impact on the Organization's limited resources;
8. Requests the Director General to present to it at its 192nd session a report on all non-operational category 2 centres and on category 2 centres with agreements which entered into force before 2005, as well as information on the renewal/non-renewal of such category 2 centres and institutes;
9. Recalls that, in accordance with 190 EX/Decision 18 (I), measures aimed at reducing costs relating to the maintenance and coordination of category 2 institutes and centres should take into account the special needs of developing countries.

(191 EX/SR.8)

## II

**Proposal for the establishment in Skopje, the former Yugoslav Republic of Macedonia, of the International Institute of Earthquake Engineering and Engineering Seismology (IZIIS), at Sts Cyril and Methodius University**

The Executive Board,

1. Having examined document 191 EX/14 Part II and its Annexes,

2. Welcomes the proposal of the former Yugoslav Republic of Macedonia to establish the International Institute of Earthquake Engineering and Engineering Seismology, IZIIS, at Sts Cyril and Methodius University, Skopje, as a category 2 institute under the auspices of UNESCO, which is in line with the integrated comprehensive strategy and the guidelines for the establishment of institutes and centres under the auspices of UNESCO (category 2) annexed to document 35 C/22 and Corr. and approved by the General Conference in 35 C/Resolution 103;
3. Recommends that the General Conference at its 37th session approve the establishment of the International Institute of Earthquake Engineering and Engineering Seismology, IZIIS, at Sts Cyril and Methodius University in Skopje, the former Yugoslav Republic of Macedonia, as a category 2 institute under the auspices of UNESCO, and that it authorize the Director-General to sign the corresponding agreement.

(191 EX/SR.8)

### III

#### **Proposal for the establishment in Langfang, China, of an international centre on global-scale geochemistry**

The Executive Board,

1. Having examined document 191 EX/14 Part III,
2. Welcomes the proposal of China to establish an international centre on global-scale geochemistry in Langfang as a category 2 centre under the auspices of UNESCO, in accordance with the integrated comprehensive strategy and the guidelines for the establishment of institutes and centres under the auspices of UNESCO (category 2) annexed to document 35 C/22 and Corr. and approved by the General Conference in 35 C/Resolution 103;
3. Recommends that the General Conference, at its 37th session, approve the establishment of the International Centre on Global-Scale Geochemistry in Langfang, China, as a category 2 centre under the auspices of UNESCO, and that it authorize the Director-General to sign the corresponding agreement.

(191 EX/SR.8)

### IV

#### **Proposal for the establishment in Pietermaritzburg, South Africa, of an African centre for global change and water resources research**

The Executive Board,

1. Recalling 35 C/Resolution 103 and IHP-IC Resolution XIX-6 adopted at the 19th session of the Intergovernmental Council of the International Hydrological Programme in July 2010,
2. Having examined document 191 EX/14 Part IV,
3. Welcomes the proposal of South Africa to establish an African centre for global change and water resources research as a category 2 centre under the auspices of UNESCO, in Pietermaritzburg, which is in line with the integrated comprehensive strategy and the guidelines concerning the creation of institutes and centres under the auspices of

UNESCO (category 2) contained in the Annex to document 35 C/22 and Corr. and approved by the General Conference in 35 C/Resolution 103;

4. Recommends that the General Conference, at its 37th session, approve the establishment of the African Centre for Global Change and Water Resources Research as a category 2 centre under the auspices of UNESCO, in Pietermaritzburg, South Africa, and that it authorize the Director-General to sign the corresponding agreement (available on the website of the Natural Sciences Sector).

(191 EX/SR.8)

## V

### **Proposal for the establishment in Beijing, China, of an international knowledge centre for engineering sciences and technology**

The Executive Board,

1. Recalling the integrated comprehensive strategy and the guidelines for the establishment of institutes and centres under the auspices of UNESCO (category 2) annexed to document 35 C/22 and Corr. and approved by the General Conference in 35 C/Resolution 103,
2. Welcoming the proposal of the China to establish in Beijing an international knowledge centre for engineering science and technology, as a category 2 centre under the auspices of UNESCO,
3. Deeming the considerations and proposals contained in document 191 EX/14 Part V to be such as to meet the requirements needed for UNESCO to grant its auspices to the international centre,
4. Takes note of the observations and conclusions of the feasibility study in document 191 EX/14 Part V;
5. Recommends that the General Conference, at its 37th session, approve the establishment of the International Knowledge Centre for Engineering Science and Technology in Beijing, China, as a category 2 centre under the auspices of UNESCO, and that it authorize the Director-General to sign the corresponding agreement.

(191 EX/SR.8)

## VI

### **Proposal for the establishment, in Chungju, Republic of Korea, of an international centre of martial arts for youth development and engagement**

The Executive Board,

1. Recalling the integrated comprehensive strategy and the guidelines for the establishment of institutes and centres under the auspices of UNESCO (category 2) annexed to document 35 C/22 and Corr. and approved by the General Conference in 35 C/Resolution 103,
2. Having examined document 191 EX/14 Part VI,
3. Aware that the work of an international centre of martial arts for youth development and engagement will substantively contribute to the objectives of Major Programme III –

Social and Human Sciences – to capitalize on the potential of sport for social transformation, social inclusion and development, and peace, and to the objectives of the intersectoral platform for the promotion of a culture of peace and non-violence under the Programme and Budget for 2012-2013 (36 C/5), particularly in the areas relating to the engagement of youth in building a culture of peace and non-violence and through non-formal and formal education;

4. Welcomes the proposal of the Republic of Korea to establish an international centre of martial arts for youth development and engagement in Chungju, as a category 2 institute under the auspices of UNESCO, which is in conformity with the integrated comprehensive strategy and the guidelines for the establishment of institutes and centres under the auspices of UNESCO (category 2) annexed to document 35 C/22 and Corr. and approved by the General Conference in 35 C/Resolution 103;
5. Thanks the Director-General for conducting the feasibility study to assess the suitability of establishing an international centre of martial arts for youth development and engagement as a category 2 centre under the auspices of UNESCO;
6. Recommends that the General Conference, at its 37th session, approve the establishment, in Chungju, Republic of Korea, of the International Centre of Martial Arts for Youth Development and Engagement, as a category 2 centre under the auspices of UNESCO, and that it authorize the Director-General to sign the corresponding agreement;
7. Invites all other relevant national or regional centres or institutes focusing on martial arts for youth development and engagement to collaborate with the Centre.

(191 EX/SR.8)

## [VII]

### **[Proposal for the establishment, in Dehradun, India, of a centre for world natural heritage management and training]**

This sub-item was postponed; see the footnote in document 191 EX/1 Prov. Rev.

## VIII

### **Proposal for the establishment in Aalborg, Denmark, of an Aalborg centre for problem-based learning in engineering science and sustainability**

The Executive Board,

1. Recalling the integrated comprehensive strategy and the guidelines for the establishment of institutes and centres under the auspices of UNESCO (category 2) annexed to document 35 C/22 and Corr. and approved by the General Conference in 35 C/Resolution 103,
2. Having examined document 191 EX/14 Part VIII,
3. Welcoming the proposal of Denmark to establish an Aalborg centre for problem-based learning in engineering science and sustainability at Aalborg University as a category 2 centre under the auspices of UNESCO,
4. Thanks the Director-General for conducting the feasibility study to assess the suitability of establishing an Aalborg centre for problem-based learning in engineering science

and sustainability at Aalborg University as a category 2 centre under the auspices of UNESCO;

5. Notes the divergences between the proposal and the integrated comprehensive strategy, and accepts that these divergences provide the necessary operational capabilities within the existing legal and institutional setup of the host organization to fulfil the functions of a category 2 centre;
6. Recommends that the General Conference, at its 37th session, approve the establishment of the Aalborg Centre for Problem-Based Learning in Engineering Science and Sustainability at the Aalborg University in Aalborg, Denmark, as a category 2 centre under the auspices of UNESCO, and that it authorize the Director-General to sign the corresponding agreements, as contained in Annex I and Annex II to document 191 EX/14 Part VIII.

(191 EX/SR.8)

## IX

### **Proposal for the establishment in Daejeon, Republic of Korea, of an international centre for water security and sustainable management (i-WSSM) at the K-Water Institute**

The Executive Board,

1. Recalling the integrated comprehensive strategy and the guidelines for the establishment of institutes and centres under the auspices of UNESCO (category 2) annexed to document 35 C/22 and Corr. and approved by the General Conference in 35 C/Resolution 103,
2. Taking note of Resolution IHP/IC-XX/6 adopted by the Intergovernmental Council of the International Hydrological Programme at its 20th session in June 2012,
3. Having examined document 191 EX/14 Part IX, which includes a feasibility study on the proposal to establish, in Daejeon, Republic of Korea, an international centre for water security and sustainable management, at the K-Water Institute, as a category 2 centre under the auspices of UNESCO,
4. Welcoming the proposal of the Republic of Korea to establish, in Daejeon, an international centre for water security and sustainable management at the K-Water Institute, as a category 2 centre under the auspices of UNESCO,
5. Deeming the considerations and proposals contained in document 191 EX/14 Part IX to be such as to meet the requirements needed for UNESCO to grant its auspices to the international centre,
6. Recommends that the General Conference, at its 37th session, approve the establishment, in Daejeon, Republic of Korea, of the International Centre for Water Security and Sustainable Management (i-WSSM) at the K-Water Institute, as a category 2 centre under the auspices of UNESCO, and that it authorize the Director-General to sign the corresponding agreement.

(191 EX/SR.8)

**X**

**Proposal for the establishment in Stockholm, Sweden,  
of an international centre for water cooperation**

The Executive Board,

1. Recalling the integrated comprehensive strategy and the guidelines for the establishment of institutes and centres under the auspices of UNESCO (category 2) annexed to document 35 C/22 and Corr. and approved by the General Conference in 35 C/Resolution 103,
2. Taking note of Resolution IHP/IC-XX-/6 adopted by the Intergovernmental Council of the International Hydrological Programme at its 20th session in June 2012,
3. Having examined document 191 EX/14 Part X and Annex, which includes a feasibility study on the proposal to establish an international centre on water cooperation in Stockholm, Sweden, as a category 2 centre under the auspices of UNESCO,
4. Welcoming the proposal of Sweden to establish, in Stockholm, an international centre on water cooperation as a category 2 centre under the auspices of UNESCO,
5. Noting the deviations between, on the one hand, the draft agreement between UNESCO, the Government of Sweden and the Stockholm International Water Institute (SIWI) and, on the other hand, the model agreement for category 2 centres approved by the General Conference by 35C/Resolution 103, as explained in the Annex to document 191EX/14 Part X,
6. Recommends that the General Conference, at its 37th session, approve the establishment in Stockholm, Sweden, of the International Centre on Water Cooperation as a category 2 centre under the auspices of UNESCO, and that it authorize the Director-General to sign the corresponding agreement.

(191 EX/SR.8)

**XI**

**Evaluation and renewal of category 2 centres**

The Executive Board,

1. Recalling 22 C/Resolution 10.3, 167 EX/Decision 3.4.4, 32 C/Resolution 19, 171 EX/Decision 10, 171 EX/Decision 12, 172 EX/Decision 14, 33 C/Resolution 27, 33 C/Resolution 28, and 33 C/Resolution 31,
2. Taking into account document 33 C/43 and 35 C/Resolution 103,
3. Having examined document 191 EX 14 Part XI and Annexes I and II,
4. Confirms that all the centres mentioned in document 191 EX/14 Part XI and Annexes I and II and listed hereafter, have performed satisfactorily as category 2 centres under the auspices of UNESCO:
  - IHP-HELP Centre for Water Law, Policy and Science (CWLPS), Dundee, United Kingdom;



- International Centre for Water Hazard and Risk Management (ICHARM), Tsukuba, Japan;
  - International Centre on Qanats and Historic Hydraulic Structures (ICQHS), Yazd, the Islamic Republic of Iran;
  - International Research and Training Centre on Erosion and Sedimentation, (IRTCES), Beijing, China;
  - Regional Biotechnology Centre (RCB), New Delhi, India;
5. Notes the Director-General's decision to renew the granting of the status of category 2 centres to ICQHS (Islamic Republic of Iran) and RCB (India) and to proceed with the signing of the corresponding agreements with the governments of their host countries;
  6. Notes also the deviations between, on the one hand, the draft agreements between UNESCO and the respective governments of the host countries of CWLPS (United Kingdom), ICHARM (Japan), and IRTCES (China) and, on the other hand, the model agreement for category 2 centres approved by the General Conference in 35 C/Resolution 103, as explained in Annexes I and II to document 191 EX/14 Part XI;
  7. Decides to renew the granting of category 2 centre status to CWLPS, ICHARM, and IRTCES;
  8. Authorizes the Director-General to sign the corresponding agreements relating to CWLPS, ICHARM, and IRTCES.

(191 EX/SR.8)

## **DRAFT MEDIUM-TERM STRATEGY (37 C/4) AND DRAFT PROGRAMME AND BUDGET (37 C/5)**

- 15 Draft Medium-Term Strategy for 2014-2021 (37 C/4) and Draft Programme and Budget for 2014-2017 (37 C/5) and recommendations of the Executive Board (37 C/4 Draft; 37 C/5 Draft (Vols 1 and 2, Add.-Add. 2 and Corr. (*English only*), Corr.2 (*English and French only*), Corr.3, Corr. 4 (*French only*), Corr.5, Corr.6); ; 191 EX/15; 191 EX/AHPG.INF; 191 EX/AHPG/Recommendations; 191 EX/15.INF; 191 EX/DG.INF.2; 191 EX/48)**

### **I**

#### **Part A Decision on document 37 C/4 Draft (document 37 C/11)**

The Executive Board,

1. Having examined document 37 C/4 Draft,
2. Decides to recommend that the General Conference adopt the following amendments and adjustments:
  - (1) to amend in paragraph 15 the second overarching objective to read as follows: *“Equitable and sustainable development – Contributing to sustainable development and the eradication of poverty”*, and to make the same amendment throughout documents 37 C/4 and 37 C/5 wherever that overarching objective is mentioned;
  - (2) to strengthen the overall strategic nature of document 37 C/4 Draft by making the text much shorter and more succinct, removing the introductions to clusters of strategic objectives, except for those parts deemed to be of a strategic nature (in

particular paras 54 and 65 to be reflected in the relevant strategic objectives), providing more succinct descriptions of the individual strategic objectives, removing all expected outcomes, and removing any references in the narrative text to specific programme delivery modalities;

- (3) to reword paragraph 21 as follows: *“The strategic objectives are not linked in an exclusive unidimensional way to any particular programme or area of competence. Rather, their respective content will normally require contributions and interventions from several programmes in an interdisciplinary manner”*;
- (4) to reword paragraph 23 to read: *“The strategic objectives will be translated into action in a seamless manner in the relevant C/5 documents, guided by the principles of a peace-, development- and human rights-based approach through education, the natural sciences, the social and human sciences, culture, communication and information, which cover all fields of competence of the Organization”*.
- (5) to amend the titles of the five major programmes throughout document 37 C/5 Draft in accordance with the amended titles indicated in Part B of this decision;
- (6) to reword strategic objectives 1 and 3 as follows:  
  
*“Strategic objective 1: Supporting Member States to develop education systems to foster high quality and inclusive lifelong learning for all”*  
  
*“Strategic objective 3: Advancing education for all (EFA) and shaping the future international education agenda”*
- (7) to reword the second sentence of para. 90 of document 37 C/4 Draft as follows: *“UNESCO’s task will be to develop a future-oriented understanding of the dynamics at work, based on the approach of sustainability science, to assist countries in managing social transformations which are supportive of and conducive to the universal values of peace, justice, non-discrimination and human rights, to harness new opportunities for social progress, and to point to the social implications of policies in education, the sciences, culture, communication and information”*;
- (8) to reword strategic objective 6 as follows: *“Supporting inclusive social development and promoting intercultural dialogue for the rapprochement of cultures”*;
- (9) to insert the following phrase *“and in accordance with all relevant international human rights treaties”* in paragraph 141 of document 37 C/4 Draft, immediately after reference to *“Article 19 of the Universal Declaration of Human Rights”*;
- (10) to insert at the end of para. 164 the following new bullet point: *“Developing proposals for measuring the impact of UNESCO’s normative work”*;
- (11) to insert at the end of para. 164 a further new bullet point: *“Providing training to UNESCO staff to impart the necessary skills and understanding for the development and use of meaningful results frameworks and to further refine the comprehensive results-based management (RBM) and results-based budgeting (RBB) frameworks to establish clear links covering all of the Organization’s activities, and showing clearly the causal links between inputs, budgets, outputs, expected results and outcomes”*;

- (12) To make an assessment of progress made in the achievement of the main lines of action (MLAs) and expected results at the end of each quadrennium of the medium-term period, based on a document by the Director-General containing the consolidated findings of the reviews undertaken for each major programme MLAs and their expected results including the intergovernmental and international programmes as well as category 1 institutes and centres, and the proposals concerning their continuation, reorientation, including possible reinforcement, exit strategies or termination based on clear evaluation criteria established in collaboration with IOS;

**Part B Decision on the document 37 C/5 Draft** (document 37 C/6)

The Executive Board,

1. Having examined document 37 C/5 Draft (Vols 1 and 2, Add.-Add. 2 and Corr. (*English only*), Corr.2 (*English and French only*), Corr.3, Corr. 4 (*French only*), Corr.5, Corr.6); 191 EX/15; 191 EX/15.INF.,
2. Decides to recommend to the General Conference the adoption of the following amendments and adjustments:

**Major Programme I – Education**

- (1) to amend the title of Major Programme I to read “*Education*”;
- (2) to align the titles of main lines of action (MLAs) 1 and 3 of Major Programme I with the amended titles of strategic objectives 1 and 3 respectively of document 37 C/4 Draft;
- (3) to amend under MLA 1 expected result (2) to read: “*National capacities strengthened to scale up inclusive and gender-responsive quality literacy programmes*”;
- (4) to amend under MLA 1 expected result (4) to read: “*National capacities strengthened to develop evidence-based higher education policies to address the challenges of equity, quality, inclusion, expansion and mobility*”;
- (5) to amend under MLA 1 expected result (5) to read: “*National capacities strengthened, including through regional cooperation, to develop and implement teacher policies and strategies so as to enhance the quality of education and promote gender equality*”;
- (6) to amend under MLA 3 expected result (11) to read: “*The future education agenda and global education policies shaped, drawing on UNESCO’s and other relevant research and foresight studies*”;
- (7) to amend under MLA 3 expected result (12) to read: “*The implementation of the right to education and progress towards international education goals promoted and monitored, and policy dialogue informed by the evidence generated*”;
- (8) to amend under MLA 3 expected result (13) to read: “*Political commitment for education reinforced in the global, regional and national development agendas, and cooperation modalities promoted*”;
- (9) to make explicit reference in the narrative for Major Programme I (37 C/5 Draft Vol. 2) to the implementation of the Global Education for All Meeting’s Final Statement (GEM 2012) adopted in November 2012;

- (10) to refer further in the narrative for MLA 3 to the need to promote South-South and North-South-South cooperation as well as to exchange best practices to foster transnational cooperation through projects and networks, in order to achieve the EFA goals and the education-related MDGs;
- (11) to request the Director-General to adjust all related performance indicators and benchmarks in accordance with the above changes to Major Programme I, its main lines of action and expected results;
- (12) to adapt the expected results listed under the various MLAs in the draft resolution for Major Programme I (Vol. 1, para. 01000) in line with the above recommendations;
- (13) to reword para 2 (d) at the end of the draft resolution for Major Programme I (Vol. 1, para. 01000) to read: *“(d) To undertake, during the period 2014-2017, a review of the main lines of action and their expected results, including those of the intergovernmental and international programmes and category 1 institutes pertaining to Major Programme I, and to propose their continuation, reorientation, including possible reinforcement, exit strategies or termination, based on clear evaluation criteria.”*;
- (14) to delete in para 01304 regarding UIL (Vol. 2), MLA 1, expected result 1, the third performance indicator and related benchmark;

#### **Major Programme II – Natural Sciences**

- (15) to amend the title of Major Programme II to read *“Natural Sciences”*
- (16) to reword MLA 1, expected result 2 as follows: *“Science-policy interface enhanced and sustainability science both promoted and applied”*;
- (17) to reword MLA 2, expected result 5 as follows: *“Interdisciplinary engineering research and education for sustainable development advanced and applied”*;
- (18) to reword MLA 4, expected result 9 as follows: *“Global cooperation in the ecological and geological sciences expanded”*;
- (19) to add a new performance indicator under expected result 9: *“A new strategy document for the MAB Programme and its WNBR (2014-2021) approved by the MAB International Coordinating Council”*, and to reflect this in the narrative in Volume 2;
- (20) to add a new MLA 5: *“Strengthening the role of ecological sciences and biosphere reserves”*;
- (21) to include in new MLA 5, a new expected result 11: *“Use of biosphere reserves as learning places for equitable and sustainable development and for climate change mitigation and adaptation strengthened”*;
- (22) to emphasize in the narrative concerning the implementation of MAB/MLA 5 the need for intersectoral cooperation;
- (23) to request the Director-General to adjust all related performance indicators and benchmarks in accordance with the above changes to Major Programme II, its main lines of action and expected results;

- (24) to adapt the expected results listed under the various MLAs in the draft resolution for Major Programme II (Vol. 1, para. 02000), in line with the above recommendations;
- (25) to reword para. 2 (d) at the end of the draft resolution for Major Programme II (Vol. 1, para. 02000) to read: “(d) *To undertake, during the period 2014-2017, a review of the main lines of action and their expected results, including those of the intergovernmental and international programmes and category 1 institutes and centres pertaining to Major Programme II, and to propose their continuation, reorientation, including possible reinforcement, exit strategies or termination, based on clear evaluation criteria.*”;

### **Major Programme III – Social and Human Sciences**

- (26) to amend the title of Major Programme III to read “*Social and Human Sciences*”.
- (27) to reword MLA 1, expected result 1 as follows: “*Future-oriented social science and humanities research on social transformations and intercultural dialogue enhanced through the uses of sustainability science as well as fully inclusive human rights-based and gender sensitive initiatives to strengthen national social science policy and international scientific cooperation*”;
- (28) to reword the first performance indicator under MLA 1, expected result 1 as follows: “*Improve interdisciplinary social sciences and humanities cooperation through a strengthened MOST Programme*”;
- (29) to reword MLA 1, expected result 3 as follows: “*Capacities of decision-makers, civil society organizations and other key stakeholders strengthened to design and implement innovative proposals for the development of public policies in favour of social inclusion and intercultural dialogue, particularly targeting disadvantaged populations*”;
- (30) to reword para 1 (b) (i) of the draft resolution for Major Programme III (Vol. 1, para. 03000) as follows: “*mobilize the social and human sciences to enable social transformations and intercultural dialogue conducive to social inclusion, poverty eradication, environmental resilience, elimination of discrimination, violence prevention and peaceful resolution with a forward-looking and strategic approach through “*
- (31) to amend the second bullet point of para 1 (b) (i) of the draft resolution for Major Programme III (Vol. 1, para. 03000) as follows: “*supporting the development and implementation of fully inclusive human rights-based, gender-sensitive and socially-inclusive policies that promote the welfare of marginalized groups and those exposed to environmental vulnerability....*”;
- (32) to amend the fourth bullet point of para 1 (b) (i) of the draft resolution for Major Programme III (Vol. 1, para. 03000) as follows: “*mobilizing foresight techniques, critical thinking, philosophy and humanities, to map out current and future needs in terms of inclusion and sustainability,....*”;
- (33) to reword para 1 (b) (ii) fourth bullet point of the draft resolution for Major Programme III (Vol. 1, para. 03000) as follows: “*promoting the World Commission on the Ethics of Scientific Knowledge and Technology (COMEST) as a forum for international expert discussion on scientific responsibility, (and) ethical, legal, and societal aspects of science governance and sustainable development*”;

- (34) to reword the title of MLA 2 as follows: *“Empowering Member States to manage the ethical, legal, environmental and societal implications of scientific and technological challenges with a view to achieving inclusive and sustainable social development”*;
- (35) to reword MLA 2, expected result 5 as follows: *“Ethical, legal and social implications of cutting-edge science, emerging technologies and their applications identified”*;
- (36) to accord a reinforced role to Major Programme III – Social and Human Sciences;
- (37) to request the Director-General to adjust all related performance indicators and benchmarks in accordance with the above changes to Major Programme III, its main lines of action and expected results;
- (38) to adapt the expected results listed under the various main lines of action in the draft resolution for Major Programme III (Vol. 1, para. 03000), in line with the above recommendations;
- (39) to reword para 2 (d) at the end of the draft resolution for Major Programme III (Vol. 1, para. 03000) as follows: *“(d) To undertake, during the period 2014-2017, a review of the main lines of actions and their expected results, including those of the intergovernmental and international programmes pertaining to Major Programme III, and to propose their continuation, reorientation, including possible reinforcement, exit strategies or termination, based on clear evaluation criteria.”*;
- (40) To take into account the recommendations of the Executive Board at its 192nd session concerning the proposed centre for social transformations and intercultural dialogue;

#### **Major Programme IV – Culture**

- (41) To amend the title of Major Programme IV to read *“Culture”*;
- (42) taking into consideration that at present the first phase of results-based budgeting (RBB) is being implemented, to develop expected results, performance indicators and benchmarks for each convention and programme in order to allow better evaluation and accountability;
- (43) to request the Director-General to review all expected results with a view to increasing their impact;
- (44) To amend the title of MLA 1 as follows: *“Protecting, conserving, promoting and transmitting culture, heritage and history for dialogue and development”*;
- (45) To amend expected result 1 under MLA 1 as follows: *“Tangible heritage identified, protected, monitored and sustainably managed by Member States”*;
- (46) to add a new expected result 2 under MLA 1 as follows: *“Policy dialogue promoted to combat the illicit import, export and transfer of ownership of cultural property through enhanced, strengthened and more efficient international cooperation”*;
- (47) to amend the title of MLA 2 as follows: *“Supporting and promoting the diversity of cultural expressions, the safeguarding of the intangible cultural heritage, and the development of cultural and creative industries”*;

- (48) to amend expected result 5 under MLA 2 as follows: *“National capacities strengthened to safeguard the intangible cultural heritage, including indigenous and endangered languages”*;
- (49) to add a new expected result 6 under MLA 2 as follows: *“National capacities strengthened for the development of cultural and creative industries”*;
- (50) to add the following wording at the end of para 1 (b) (i) in the draft resolution for Major Programme IV (Vol. 1, para. 04000): *“specifically strengthen the implementation of the 1970 Convention on the Means of Prohibiting and Preventing the Illicit Import, Export and Transfer of Ownership of Cultural Property, and articulate international efforts needed to ensure its effective implementation and its progressive development”*;
- (51) to amend para 1 (b) (iii) in the draft resolution for Major Programme IV (Vol. 1, para. 04000) to read as follows: *“promote the social and educational roles of museums as vectors for intercultural dialogue, including their key role in the fight against the illicit trafficking of cultural property, as well as develop their links with all the cultural conventions”*;
- (52) to add a new para 1 (b) (iv) under strategic objective 7 in the draft resolution for Major Programme IV (Vol. 1, para. 04000) to read as follows: *“provide children and youth with basic knowledge on heritage conservation and values, develop mutual understanding and networks among students and teachers and raise awareness amongst local communities about their heritage, including through a unified Heritage in Young Hands programme”*;
- (53) to insert at the end of the next to last sentence in old para iv of the draft resolution resolution for Major Programme IV (Vol. 1, para. 04000) a new sentence: *“Attention will also be given to reinvigorating the international debate to improve socio-economic conditions for artists”*;
- (54) to request the Director-General to adjust all related performance indicators and benchmarks in accordance with the above changes to Major Programme IV, its main lines of action and expected results;
- (55) to adapt the expected results listed under the various main lines of action in the draft resolution for Major Programme IV (Vol. 1, para. 04000) in line with the above recommendations;
- (56) to reword para 2 (d) at the end of the draft resolution for Major Programme IV (Vol. 1, para. 04000) to read as follows: *“(d) To undertake, during the period 2014-2017, a review of the main lines of action and their expected results, including those of the intergovernmental and international programmes pertaining to Major Programme IV, and to propose their continuation, reorientation, including possible reinforcement, exit strategies or termination, based on clear evaluation criteria.”*;

### **Major Programme V – Communication and Information**

- (57) To amend the title of Major Programme V to read *“Communication and Information”*;
- (58) to reassign to Major Programme V the following programmes:
- (a) the Memory of the World Programme;

- (b) information and communication technologies (ICTs) in education, science and culture;
  - (c) the Open Educational Resources (OER) programme;
  - (d) the Global Open Access programme.
- (59) to reword accordingly the following subparagraphs of para 1 (b) of the draft resolution for Major Programme V (Vol. 1, para. 05000) as follows:
- (ii) *“Lead international efforts to protect journalists by coordinating the United Nations Plan of Action on the Safety of Journalists and the Issue of Impunity, and implementing the UNESCO work plan thereon, contributing information relevant to UNESCO’s mandate in the framework of the Universal Periodic Review process of the United Nations Human Rights Council, and sensitizing governments and media to the role of journalists in building healthy democracies and to the importance of ensuring their safety.”*
  - (iv) *“Promote media pluralism, including through World Radio Day celebrations (13 February) and work with community media, including community radio, to adopt programming guidelines for ensuring the representation of women and youth”;*
  - (vii) *“Support free, independent and pluralistic media in all Member States, inter alia through the International Programme for the Development of Communication (IPDC).”*
  - (viii) *“Strengthen and promote global media development by conducting assessments of national media based on UNESCO’s media development indicators (MDIs)”;*
  - (x) *“Empower Member States to bridge the digital divide and address issues of accessibility by supporting the development of policy frameworks on universal access to information, ICTs and open solutions, including among others the Open Education Resources (OER) initiative, the Open Access Strategy, and encourage Member States to implement national policies relating to the Recommendation on the Promotion and Use of Multilingualism and Universal Access to Cyberspace;”*
  - (xi) *“Foster universal access to information and knowledge resources available to Member States, through the use of ICTs, including broadband-enhanced ICTs, mobile devices and open solutions, especially targeting teachers, researchers, information professionals and scientists;”*
  - (xii) *“Contribute to the building of knowledge societies, including through the implementation of the decisions of the World Summit on the Information Society (WSIS) and supporting the Information for All Programme (IFAP) by strengthening the implementation and outreach of its priority areas, particularly in Africa and in SIDS;”*
  - (xiii) *“Strengthen the Memory of the World (MOW) Programme (and further position it as the global mechanism for seeking solutions to the challenges of preservation of documentary heritage, including in digital or digitized forms, and be at the forefront of evolving trends and developments in this area;”*



- (60) To reword the title of MLA 1 to read: *“Promoting an enabling environment for freedom of expression, press freedom, and journalistic safety, facilitating pluralism and participation in media, and supporting sustainable and independent media institutions”*;
- (61) To amend the expected results 4-6 under MLA 2 to read:
- (a) Expected result 4: *The Open Solutions for Knowledge Societies programme (open education resources, open access, free and Open Source software, open training platform, open data, Open Cloud) and ICT accessibility, including for the disabled, and for all languages, promoted in Member States*;
  - (b) Expected result 5: *Documentary heritage in all its forms preserved through a strengthened Memory of the World Programme*;
  - (c) Expected result 6: *Member States supported in implementing the outcomes of the World Summit on the Information Society (WSIS) and universal access to information enhanced, including through the Information for All Programme (IFAP)*;
- (62) to request the Director-General to adjust all related performance indicators and benchmarks in accordance with the above changes to Major Programme V, its main lines of action and expected results;
- (63) to adapt the expected results listed under the various main lines of action in the draft resolution for Major Programme V (Vol. 1, para. 05000 ) in line with the above recommendations;
- (64) to reword para 2 (d) at the end of the draft resolution for Major Programme V (Vol. 1, para. 05000) as follows: *“(d) To undertake, during the period 2014-2017, a review of the main lines of action and their expected results, including those of the intergovernmental and international programmes pertaining to Major Programme V, and to propose their continuation, reorientation, including possible reinforcement, exit strategies or termination, based on clear evaluation criteria.”*;
- (65) to revise the relevant parts of the strategic objectives in document 37 C/4 Draft and of the major programmes in document 37 C/5 Draft affected by para. 58, so as to adapt strategies, expected results, performance indicators, benchmarks as well as budget allocations, as appropriate;

#### **IOS and Ethics Office**

- (66) To consider maintaining the operational budget for IOS and the Ethics Office at the level of document 36 C/5 Approved;

#### **Global Priority Africa**

- (67) To ensure that the resources allocated to the coordination and monitoring of the actions benefitting Africa contribute to the effectiveness of such coordination by enhancing the implementation in the field of flagship programmes of Priority Africa by programme sectors.

### **Participation Programme**

- (68) to consider maintaining the budget appropriation for direct programme costs of the Participation Programme in document 37 C/5 Draft at the level of document 36 C/5 Approved;
- (69) to amend part A of the draft resolution on the Participation Programme and Fellowships (Vol. 1, para 09000), as shown in the Annex to this decision

### **Budget**

- (70) To approve a budget ceiling of \$653 million for the 2014-2015 biennium;
- (71) To request for document 38 C/5 a presentation of the Appropriation Resolution at the level of main lines of action, and to give consideration to having greater margins of flexibility in order to allow budgetary shifts within and between main lines of action.

### **Part C – Requests addressed to the Director-General**

The Executive Board,

1. Requests the Director-General to submit to it at its 192nd session a revised operational strategy for Priority Africa (2014-2021); the strategy shall include:
  - (a) a clear, implementable action plan;
  - (b) coherent linkages and alignments between UNESCO, the Member States and partners;
  - (c) a clear distinction of the roles, functions and responsibilities of the various Secretariat entities, in particular the Africa Department, the Liaison Office with the African Union in Addis Ababa, the Bureau of Strategic Planning (BSP), the five programme sectors and the field offices in Africa, in order to ensure effective implementation and avoid duplication;
  - (d) clearly defined and adequate human and financial resource allocations, including resources for coordination and monitoring and resources decentralized to the field for the implementation of the Strategy and for the flagship programmes;
  - (e) a targeted partnership and fundraising strategy for Global Priority Africa in support of the achievement of the expected results under each of the proposed six flagship programmes;
  - (f) a dedicated mechanism for monitoring and evaluation;
2. Requests the Director-General to explore with the African Union Commission possibilities for the establishment of joint mechanisms to monitor the implementation of the Luanda Action Plan for a Culture of Peace in Africa – Make Peace Happen;
3. Requests the Director-General to ensure that the operational strategy for global priority gender equality, which is being elaborated, reflect the findings of the IOS review of UNESCO's priority gender equality and the ILO participatory gender audits, and that it clearly defines what priority gender equality means in operational terms and sets out the roles, functions, and responsibilities of the Division for Gender Equality, the major

programmes and the field offices in order to ensure effective implementation and real results;

4. Requests the Director-General, taking into account the debates at the meeting of the Ad Hoc Preparatory Group of the Executive Board and the recommendations of the Intergovernmental Council of the Management of Social Transformations (MOST) Programme at its 11th session regarding the proposed creation of a centre for social transformations and intercultural dialogue, to continue her consultations about the centre and to provide additional information thereon to it at its 192nd session;
5. Requests the Director-General to introduce, by the 194th session, a process for requesting comments and feedback from attendees at UNESCO conferences and statutory meetings, and to use such feedback to improve the future holding of these events;
6. Requests the Director-General to submit to it at its 194th session a study of the feasibility and implications of holding a gradually increasing proportion of UNESCO meetings as “virtual meetings”, having regard, inter alia, to the need to ensure appropriate geographical representation across different time zones, as well as technical and infrastructural difficulties countries may face;
7. Requests the Director-General to propose by the 194th session a mechanism through which stakeholders may seek redress or lodge a complaint in relation to UNESCO’s policies and programme activities;
8. Requests the Director-General to submit to it at its 194th session a formal disclosure policy for documentation;
9. Requests the Director-General to revise strategic objectives 4, 5 and 6 with clear roles and responsibilities for the two science sectors, and to submit them to it at its 192nd session;
10. Recommends that both the Natural Sciences and the Social and Human Sciences Sectors cooperate closely when translating strategic objectives 4, 5 and 6 into operational activities;
11. Requests the Director-General to present to it at its 192nd session specific expected results, performance indicators and benchmarks for each of the culture conventions;
12. Requests the Director-General to submit to it at its 192nd session a document on a realistic calculation of the lapse factor to be applied to document 37 C/5 Draft.

## **ANNEX**

### **09000 Amended draft resolution for Participation Programme and Fellowships (Part A only)**

The General Conference

#### **A – Participation Programme**

##### **I**

1. *Authorizes* the Director-General to implement the Participation Programme during the period 2014-2017 for participation in the activities of Member States, in accordance with the following principles and conditions:

## **A. Principles**

1. The Participation Programme is one of the means employed by the Organization to achieve its objectives, through participation in activities carried out by Member States or Associate Members, or by territories, organizations or institutions, in its fields of competence. This participation is designed to strengthen the partnership between UNESCO and its Member States and make that partnership more effective through a sharing of contributions.
2. Under the Participation Programme, priority will be given to proposals submitted by least developed countries (LDCs), developing countries, post-conflict and post-disaster countries, small-island developing States (SIDS), countries in transition and middle-income countries.
3. Member States with high annual GDP per capita as established by the World Bank are invited to refrain from submitting requests.
4. Requests shall be submitted to the Director-General by the Member States through the National Commissions for UNESCO or, where there is no National Commission, through a designated government channel.
5. The projects or action plans submitted by the beneficiaries under the Participation Programme must relate to the priorities of the Organization, in particular to the major programmes, interdisciplinary projects, and activities to benefit Africa, youth and gender equality, as well as activities of the National Commissions for UNESCO with a specific reference to the paragraph of document 37 C/5 corresponding to the activity. It is understood that no financing will be provided for supplies and equipment which are not directly linked to operational works within the framework of these projects or for the recurrent costs of the beneficiary organizations.
6. Each Member State may submit 7 requests or projects, which must be numbered in an indicative order of priority from 1 to 7. Requests or projects from national non-governmental organizations will be included in the quota submitted by each Member State.
7. The indicative order of priority laid down by the Member State may only be changed by the National Commission itself and before the start of the approval process. Member States must include at least one gender-equality project among their first four priorities.
8. International non-governmental organizations in an official partnership with UNESCO, of which the list is established by the Executive Board, may submit up to two requests under the Participation Programme for projects with subregional, regional or interregional impact, provided that their request is supported by at least the Member State where the project is to be implemented and another Member State concerned by the request. In the absence of supporting letters, no such requests may be considered.
9. *Submissions:*
  - (a) Requests should be submitted as soon as possible and no later than the following deadlines: 28 February 2014 for Africa, SIDS and LDCs, and 31 August 2014 for all other eligible countries, except for requests for emergency assistance or a regional project, which may be submitted at any time in the biennium (equivalent deadlines will apply for the following financial cycle);
  - (b) Requests should, wherever possible, be submitted in electronic form, with a view to moving to exclusively electronic submissions in due course;

10. The Secretariat shall inform Member States of the receipt of their requests within 45 days of the deadlines of 28 February and 31 August of the corresponding years, and subsequently of the response by the Director-General to the requests as soon as possible.
11. *Beneficiaries.* Assistance under the Participation Programme may be accorded to:
  - (a) Member States or Associate Members, upon request through their National Commissions or, where there is no National Commission, through a designated government channel, to promote activities of a national character. For activities of a subregional or interregional character, requests are submitted by the National Commissions of the Member States or Associate Members on whose territory they are to take place; these requests must be supported by at least two other National Commissions of participating Member States or Associate Members. For activities of a regional character, requests are limited to three per region and must be submitted by one Member State or a group of Member States. Such requests must be supported by at least three Member States (or Associate Members) concerned, and will not come within the quota of 7 requests submitted by each Member State; they will be evaluated and screened by the Secretariat in accordance with the procedure established for the processing of requests submitted under the Participation Programme;
  - (b) a non-self-governing or trust territory, upon the request of the National Commission of the Member State responsible for the conduct of the territory's external relations;
  - (c) international non-governmental organizations in an official partnership with UNESCO as defined in paragraph 8 above.
12. *Forms of assistance.* The applicant chooses the form of assistance, and may request either:
  - (a) a financial contribution; or
  - (b) implementation by UNESCO at Headquarters or in the field. In both cases, assistance may take the following forms:
    - (i) the services of specialists and consultants, not including staff costs and administrative support;
    - (ii) fellowships and study grants;
    - (iii) publications, periodicals and documentation;
    - (iv) equipment (for operational programme purposes in accordance with the list of benchmarks annexed to the Participation Programme circular letter of the Director-General sent at the beginning of each biennial budget cycle);
    - (v) conferences, meetings, seminars and training courses: translation and interpretation services, participants' travel costs, the services of consultants, and other services deemed necessary by all concerned (not including those of UNESCO staff members).
13. *Total amount of assistance.* Whichever of the above forms of assistance is requested, the total value of the assistance provided for each request shall not be in excess of \$26,000 for a national project or activity, \$35,000 for a subregional or interregional project or activity, and \$46,000 for a regional project or activity. The financial provision

made by the applicant must be sufficient to implement the activity satisfactorily. The activity must be executed and all funds disbursed in accordance with the Financial Regulations of the Organization. The expenditures must be made according to the distribution of the budget as approved by the Director-General and communicated to Member States in the letter of approval.

14. *Approval of requests.* When deciding upon a request, the Director-General shall take into account:
  - (a) the total amount approved by the General Conference for the Participation Programme;
  - (b) the assessment of the request made by the relevant sector(s);
  - (c) the recommendation of the Intersectoral Committee on the Participation Programme chaired by the Assistant Director-General for External Relations and Public Information (ADG/ERI) and responsible for screening the Participation Programme requests, which are to be in conformity with the well-established criteria, procedures and priorities;
  - (d) the contribution that such participation can effectively make to the attainment of Member States' objectives in UNESCO's fields of competence, and within the framework of the major priorities of the Medium-Term Strategy (C/4) and the Programme and Budget (C/5) approved by the General Conference, with which participation must be closely linked;
  - (e) the need to establish an equitable balance in the distribution of funds, by giving priority to Africa, least developed countries (LDCs), gender equality and youth as well as developing countries and countries in transition and small island developing States (SIDS), which need to be mainstreamed throughout all programmes. In this regard, an appropriate selection criterion such as annual GDP per capita, established by the World Bank and/or the scale of assessment of Member States' contributions to UNESCO, is to be considered by the Secretariat since, in general, the funds requested by Member States by far exceed those available. In addition, the Secretariat will establish the relevant financial ceilings, to be communicated to Member States, based on their status as LDCs, SIDS, developing countries or middle-income countries. Member States with high annual GDP per capita, as established by the World Bank, are invited to refrain from submitting requests;
  - (f) the need to ensure that funding for each project approved is, as far as possible, allocated no later than 30 days before the date set for the start of the implementation of the project concerned, and in accordance with the conditions laid down in paragraph B.15(a).
  
15. *Implementation:*
  - (a) the Participation Programme will be implemented within the biennial programme of the Organization, of which it forms an integral part. The implementation of the activities set out in a request is the responsibility of the Member State or other applicant. The request submitted to the Director-General must show specific scheduled commencement and termination dates for the implementation of projects, cost estimates (in United States dollars) and promised or expected funding from the Member States or private institutions;

- (b) the results of the Participation Programme will be made known with a view to the planning and implementation of the Organization's future activities. The activity reports and sexennial reports, submitted after the completion of each project by Member States, will be used by the Secretariat to evaluate the Participation Programme's impact and results in Member States and its consistency with the objectives and priorities set by UNESCO. An evaluation by the Secretariat may also be undertaken while the project is being carried out; the list of beneficiaries submitting reports late will be transmitted to the governing bodies;
- (c) the use of UNESCO's name and logo for the activities approved under the Participation Programme, in accordance with the directives approved by the governing bodies, will give this programme a higher profile when it is carried out at the national, subregional, regional or interregional levels, and the beneficiaries will report on the results recorded in this way.

## II

The Executive Board,

1. Recalling 190 EX/Decision 34,
2. Also recalling articles 4 and 13 of the Financial Regulations, and the need to ensure that all appropriations are covered by expected income from assessed contributions,
3. Having examined document 37 C/5 Draft Add. 2 and Corr. 3, which presents an implementation plan for document 37 C/5 based on an expected cash flow situation for 2014-2015,
4. Concerned by the possible continued non-payment of assessed contributions by Member States,
5. Mindful of the need for the Organization to be prepared to face a possible reduced cash flow situation in 2014-2015,
6. Also concerned about the impact of such a cash flow shortfall on UNESCO's ability to deliver effectively in its areas of competence, at a time when education, natural sciences, social and human sciences, culture, and communication and information are more necessary than ever,
7. Thanks the Director-General for presenting an implementation plan for document 37 C/5 based on an expected cash flow situation for 2014-2015;
8. Takes note, with appreciation, of the observations and recommendations made by the Director-General in her report and her presentation to the Executive Board as well as of the list of programme spending priorities provided in document 37 C/5 Draft Add. 2 and Corr. 3;
9. Emphasizing the need for the Executive Board to provide guidance to the Director-General on programmatic priorities in order to allow her to devise a full income and expenditure plan by the 192nd session;
10. Desirous to work with the Director-General to cope with the difficult financial situation of the Organization,
11. Resolved to identify programmatic priorities for future orientations of the Organization,

12. Decides to set up an open-ended working group, composed of three Board Members from each electoral group, chaired by the Chairs of the Programme and External Relations (PX) and Finance and Administrative (FA) Commissions, which will be tasked to work with the Director-General in order to identify programmatic priorities for application and selection to be pursued in the event of a significant cash flow shortfall;
13. Requests the working group to report to it at a special session to be held on 4 July 2013 to consider this matter.
14. Requests the Director-General, taking into account the debates at the 191st session as well as at the special session to be held on 4 July 2013, to present to it at its 192nd session a full income and expenditure plan:
  - based on the expected cash flow for 2014-2015 of \$507 million;
  - with an increased share of the baseline envelope allocated to Part II.A and a reduced share allocated to the other parts of the budget;
  - with a revised table of programme spending priorities, taking into account the discussions on item **15**, and the need to exclude programmes funded from extrabudgetary resources, and to have those priorities costed and provided to Member States as soon as possible
  - with a list of spending priorities envisaged for Part I A and B, Part II B and C, and Part III;
15. Invites the Director-General to present to it at its 192nd session an indicative comprehensive and strategic staff restructuring plan on the basis of the spending priorities of the full expenditure plan.
16. Recommends that the General Conference amend para (c) of the Appropriation Resolution as follows:

*“(c) The Director-General is authorized to enter into commitments during the financial period 1 January 2014 to 31 December 2015 as follows:*

  - (i) within the limits of the amounts authorized under paragraph (a) above in the event of an expected cash flow of \$653 million; or*
  - (ii) within the limit of the appropriations set out in the expenditure plan based on an expected cash flow for 2014-2015 of \$507 million;”*
17. Also decides to hold a budget orientation discussion at the meeting of the Ad Hoc Preparatory Group for the 192nd session of the Executive Board, and to invite the External Auditor to contribute to its preparation, subject to there being no cost to the Organization.

(191 EX/SR.8)



## METHODS OF WORK OF THE ORGANIZATION

### 16 Follow-up to the independent external evaluation of UNESCO (191 EX/16 Parts II-IV, 191 EX/AHPG.INF; 191 EX/16.INF.-INF.3; 191 EX/48)

#### I

#### Progress report

The Executive Board,

1. Recalling 35 C/Resolution 102, 185 EX/Decision 18, 186 EX/Decisions 17 (I) and (II), 187 EX/Decisions 17 (I) and (II) and 36 C/Resolution 104,
2. Having examined documents 191 EX/16 Part I and 191 EX/16.INF,
3. Takes note of the progress made by the Secretariat in the implementation of the recommendations of the Ad Hoc Working Group on the Independent External Evaluation of UNESCO, and of the Director-General's action plan with respect to the operational aspects of the independent external evaluation of UNESCO;
4. Also takes note of the challenges identified in relation to strengthening governance, and underlines that further work needs to be done in that regard, as foreseen in the decision on item 16 Part IV;
5. Decides to deem the recommendations and planned actions completed in terms of follow-up to and monitoring of the independent external evaluation of UNESCO, when the concrete actions required have been carried out, or when the recommended changes, with appropriate documentation, have been fully integrated into the regular systemic practices of the Organization;
6. Also decides to deem the following recommendations and planned actions:
  - still ongoing and open: 1a, f, g, h, j, k, l, m, n, o, p; 2c, e, g, i, k, p; 3b; 4a, f, g, h, i, j, k, l, p, q, t, u, v, x, y, z, aa; 5a, b, c, f;
  - integrated into the ongoing systemic efforts of the Organization, and to be reported on in the Director-General's regular EX4 reports: 1i, q, r, s, t; 2a, b, d, f, l, n, o, q, r; 3a, d, e, g; 4b, c, d, e, m, o, w; 5e, g, h, i, n;
  - completed in terms of specific reporting in the context of follow-up to the independent external evaluation of UNESCO: 1b, c, d, e; 2h, m; 3c, f, h; 4n, r, s; 5d, j, k, l, m;
7. Invites the Director-General to continue implementing the recommendations and planned actions;
8. Requests the Director-General to submit to it at its 192nd session a report on progress and challenges in the implementation of the recommendations contained in document 186 EX/17 Part I and the planned actions contained in document 186 EX/17 Part II that still remain open and ongoing according to this decision.

(191 EX/SR.8)

[II]

**[Proposal for the organization of regional consultation meetings concerning the C/4 and C/5 documents]**

This sub-item was postponed; see the footnote in document 191 EX/1 Prov. Rev.

III

**Policy framework for strategic partnerships**

The Executive Board,

1. Recalling 190 EX/Decision 21 (II), in which it requested the Director-General to include the Goodwill Ambassadors, the UNEVOC network and the category 2 institutes and centres in the comprehensive partnership strategy, and in which it further requested the Director-General to provide specific targets and expected results in the partnership strategies, taking into account the specificities of each category of partners, and to present them to it at its 191st session,
2. Having examined documents 191 EX/16 Part III, entitled “Policy Framework for Strategic Partnerships: a comprehensive partnership strategy” and 191 EX/16.INF.3 comprising separate strategies for engagement with Goodwill Ambassadors, the UNEVOC network and the category 2 institutes and centres,
3. Welcomes the separate strategies for engagement with Goodwill Ambassadors, the UNEVOC network and the category 2 institutes and centres reproduced in document 191 EX/16.INF.3;
4. Requests the Director-General to present to it at its 192nd session specific targets and expected results aligned with the four-year programmatic period of document 37 C/5 within a document comprising the complete comprehensive partnership strategy, including all categories of partners, subsequently to be amended as appropriate in the light of resolutions by the General Conference at its 37th session, and to ensure that each ensuing C/5 document contains an annex with the targets and expected results for each category of partner covered by the comprehensive partnership strategy;
5. Further requests the Director-General, in presenting the comprehensive strategy relating to Goodwill Ambassadors, to take into account the following:
  - The selection process should be driven by the mandate and programme priorities of UNESCO, and that selection should reflect cultural and geographical diversity;
  - The 2006 Joint Inspection Unit (JIU) recommendations as they pertain to UNESCO’s Goodwill Ambassadors Programme should be applied, in particular (a) in respect of conforming with United Nations protocols for a single agreed title across the United Nations system, using only the title of Goodwill Ambassador, with the optional subtitle “for Peace, for Sport, for Culture, for Education, for Science, for Communication”, etc., and (b) that National Commissions should be included in the process of proposing, vetting, and endorsing;
  - Attention should be given to aligning Goodwill Ambassadors’ activities on behalf of UNESCO with their demonstrated lifetime contributions to promote the visibility and leadership role of UNESCO in its areas of competence;
  - Individual action plans shall be agreed with the Goodwill Ambassadors;

- All Goodwill Ambassadors should be appointed for a period of two years, with a review at the end of this period and the possibility of reappointment;
  - In the case of Goodwill Ambassador who were appointed prior to the two-year term was introduced, their designation should be terminated at 31 December 2015 and a review undertaken with the possibility of reappointment;
  - Member States should be consulted in advance of an appointment as a Goodwill Ambassador of one of their nationals.
6. Notes that the comprehensive partnership strategy including Goodwill Ambassadors, the UNEVOC network and the category 2 institutes and centres and including specific targets and expected results will be posted on UNESCO's partnership website following the 37th session of the General Conference;
  7. Recalls that the cooperation framework with category 2 institutes and centres under the auspices of UNESCO, including the provisions on reporting on cooperation with these entities, is guided by the specific integrated comprehensive strategy (document 35 C/22 and Corr.), approved by the General Conference at its 35th session (35 C/Resolution 103);
  8. Requests that the programmatic contributions of category 2 centres to the regular programme be reflected in the EX/4 documents, and SISTER, and that a regular update of the biennial fact sheets on category 2 centres/institutes be provided by the Secretariat;
  9. Further recalls that, in 190 EX/Decision 18 (I), it recommended that the General Conference, at its 37th session, amend the current integrated comprehensive strategy applying to category 2 institutes and centres (document 35 C/22 and Corr.), taking into consideration suggestions in paragraph 23 of document 190 EX/18 Part I, as well as special needs of developing countries;
  10. Also requests the Director-General to present to it at its 195th session the first consolidated biennial report on the comprehensive partnership strategy.

(191 EX/SR.8)

#### IV

#### **Follow up to the report of the Joint Inspection Unit (JIU) on the management and administration of UNESCO**

The Executive Board,

1. Having examined documents 191 EX/16 Part IV and 191 EX/16.INF.2,
2. Recalling 186 EX/Decision 17 (1), section IV, paragraph 41,
3. Also recalling 190 EX/Decision 22, in particular the invitation to the Director-General to present a report mapping all challenges in relation to overlapping and potentially conflicting governance arrangements of UNESCO, and proposals for addressing such challenges,
4. Requests the Director-General to ensure that all decisions with unforeseeable financial implications for the Organization's regular budget adopted by the intergovernmental and other bodies referred to in document 191 EX/16 Part IV, be submitted to the

Executive Board for consideration and decision, and, if necessary, a recommendation thereon to the General Conference;

5. Also requests the Director-General to submit to it at its 192nd session the results of the Secretariat's review of existing intergovernmental and other bodies referred to in document 191 EX/16 Part IV in order to recommend ways of addressing possible challenges, such as duplication with other programme activities, funding issues, and the achievement of expected results;
6. Recommends that the General Conference, at its 37th session, request the governing bodies of all intergovernmental and other bodies referred to in document 191 EX/16 Part IV, to address the efficiency and effectiveness of their meetings and formulate governance reform and cost-saving measures as appropriate, based on the review, for consideration by the General Conference at its 38th session;
7. Encourages the Director-General to implement fully the Joint Inspection Unit (JIU) recommendations enumerated in 190 EX/Decision 22.

(191 EX/SR.8)

**17 Proposals for measures to improve effective management of education-related category 1 institutes (191 EX/17, 191 EX/48)**

I

The Executive Board,

1. Having examined document 191 EX/17 and its Annex,
2. Taking into account the findings and recommendations of the Internal Oversight Service (IOS) regarding the education-related category 1 institutes contained in documents 191 EX/22 and 191 EX/22.INF,
3. Acknowledging the contribution of the education-related category 1 institutes to UNESCO's education programme, and expressing its appreciation for the initiatives taken by the category 1 institutes to improve their performance,
4. Recognizing the challenges faced by the education-related category 1 institutes, which need to be addressed to ensure that they may deliver effectively,
5. Calls upon Member States, in particular the host governments for the institutes, to fulfil their responsibility in ensuring the financial sustainability of the institutes;
6. Takes note of the proposed responses to the challenges faced by the education-related category 1 institutes, and encourages the Director-General to implement them;
7. Supports the proposed amendments to the statutes of the six category 1 institutes contained in 191 EX/17 Annex, and invites the Director-General to transmit them to the General Conference at its 37th session for its consideration;
8. Requests the Director-General to forward to the governing bodies of the category 1 institutes the relevant recommendations contained in the Internal Oversight Service (IOS) report;
9. Also requests the Director-General, in consultation with the governing boards, to present to it at its 195th session an update on the management of education-related

category 1 institutes, together with a report on the implementation of the Internal Oversight Service (IOS) recommendations, with a view to transmitting to General Conference at its 38th session the relevant comments of the Executive Board.

## II

### **UNESCO International Institute for Higher Education in Latin America and the Caribbean (IESALC)**

The Executive Board,

1. Recalling 36 C/Resolution 9,
2. Having examined documents 191 EX/22, 191 EX/22.INF and 191 EX/17,
3. Recognizing that UNESCO is the only United Nations agency with a specific mandate for higher education,
4. Reaffirming that higher education is a strategic public good which contributes to the achievement of the education for all (EFA) goals and the Millennium Development Goals (MDGs), in line with the Final Statement of the First Global Education for All Meeting (GEM) and recommendations adopted at the Third Meeting of the Regional Education Project for Latin America and the Caribbean (PRELAC),
5. Recognizing the commitments made by Latin American and Caribbean governments, which consider higher education to be a priority in their public policies, and confirmed at the First Meeting of Ministers of Education of the Community of Latin American and Caribbean States (CELAC), held in Havana, Cuba, in February 2013,
6. Further recognizing the UNESCO International Institute for Higher Education in Latin America and the Caribbean (IESALC) as the only category 1 intergovernmental higher education institute, and considering the urgent need to strengthen policies for the inclusion and promotion of research agreements and projects to boost South-South cooperation, including the exchange of good practices in the region,
7. Considering the need to reinforce the intergovernmental nature of IESALC in order to promote higher education in Latin America and the Caribbean by adjusting the focus of its programmes and activities according to their financial and operational capacity,
8. Taking into consideration IESALC's financial constraints, following the reduction from US \$2.2 million to US \$1.5 million in the biennial budget approved at the 36th session of the General Conference,
9. Expressing appreciation and gratitude to the Government of the Bolivarian Republic of Venezuela for its continuing support to IESALC provided through financial contributions, including the use of premises for IESALC's headquarters free of charge in Caracas,
10. Recognizing all efforts and initiatives by the current Director of IESALC to improve the Institute's management and strengthen the institution-building initiatives in the context of globalization and knowledge production and management,
11. Acknowledging the IOS evaluation report and the recommendations adopted by the eighth ordinary session of the Governing Board of IESALC in Panama City, on 7 and 8 November 2012, to achieve higher stages of institutional development gradually,

12. Thanking the Latin America and Caribbean Member States for the support and cooperation provided to IESALC in order to increase the efficiency of the Institute's activities in the region,
13. Invites the Director-General to make joint efforts with the host country and other concerned Member States to explore ways to strengthen IESALC as a category 1 institute in document 37 C/5 and to support the work of the Institute for the sake of regional higher education development and thus increase efficiency and coordination between Headquarters, the Institute and UNESCO's other regional offices.

(191 EX/SR.8)

**18 Consideration of the procedure to be followed for the nomination of the Director-General of the Organization (191 EX/PRIV.2, 191 EX/18)**

The Executive Board,

1. Having examined document 191 EX/18,
2. Approves the following procedure contained in paragraph 2 of document 191 EX/18 concerning the form and duration of the interviews of the candidates for the office of Director-General in 2013:

*"1. The candidates will be interviewed in private meeting at the 192nd session.*

*2. The duration of each interview will be a maximum of one hour. It will consist of two parts:*

***First part:*** *Oral presentation by the candidate, lasting up to 20 minutes.*

***Second part:***

- (a) Each electoral group will designate its representative(s) who will ask each candidate one question.*
  - (b) The questions, which should not exceed two minutes each, may be asked in any of the six working languages of the Executive Board, and the candidates will reply in English or in French. In the interview, they will be encouraged to state their ability to handle the two working languages of the UNESCO Secretariat or to develop it further.*
  - (c) The candidate will have a maximum of five minutes in which to answer each question.*
  - (d) The candidate will have up to 30 minutes in which to answer the six questions asked by the electoral groups.*
3. *The order of the interviews of the candidates and the order in which the electoral groups ask their questions will be determined by lots drawn at the first private meeting of the 192nd session.*
  4. *The interviews of the candidates will be broadcast simultaneously on screen in Room XI, access to which will be limited to one representative per Member State of UNESCO not a Member of the Executive Board, pursuant to Rule 29, paragraph 1, of the Rules of Procedure of the Executive Board.*
  5. *After completion of all interviews, the Executive Board will discuss privately, in a private meeting, in preparation for the balloting process, without analysing or*

*discussing the outcome of the interviews, in accordance with Rule 58, paragraph 2, of the Rules of Procedure of the Executive Board. The timing of such a discussion is at the Board's discretion.*

6. *Voting will be by secret ballot in a separate private meeting to be determined in accordance with Rule 58, paragraph 3, of the Rules of Procedure of the Executive Board.*
7. *Each candidate will be offered appropriate office facilities on the day of his or her interview."*

(191 EX/SR.6)

## **MATTERS RELATING TO NORMS, STATUTES AND REGULATIONS**

- 19 Examination of the communications transmitted to the Committee on Conventions and Recommendations in pursuance of 104 EX/Decision 3.3, and report of the Committee thereon** (191 EX/CR/HR and Add.-Add.2; 190 EX/3 PRIV. (Draft) and Add. and Corr.)

The announcement appearing at the end of these decisions reports on the Board's consideration of this subject.

(191 EX/SR.6)

- 20 Implementation of standard-setting instruments** (191 EX/20 Parts I-V; 191 EX/43; 191 EX/47; 191 EX/48)

### **I**

#### **General monitoring**

The Executive Board,

1. Recalling 15 C/Resolution 12.2, 23 C/Resolution 29.1, 165 EX/Decision 6.2, 32 C/Resolution 77, 170 EX/Decision 6.2, 171 EX/Decision 27, 174 EX/Decision 21, 175 EX/Decision 28, 176 EX/Decision 33, 177 EX/Decision 35 (I and II), 34 C/Resolution 87, 180 EX/Decision 31, 181 EX/Decision 27, 182 EX/Decision 31, 184 EX/Decision 20, 185 EX/Decision 23 (I), 186 EX/Decision 19 (I), 187 EX/Decision 20 (I), 189 EX/Decision 13 (I) and 190 EX/24 (I) relating to the first aspect of the terms of reference of the Committee on Conventions and Recommendations (CR), which concerns the implementation of standard-setting instruments,
2. Having examined document 191 EX/20 Part I and the report of the Committee on Conventions and Recommendations thereon (191 EX/43),
3. Urges Member States once again to fulfil, in close cooperation with National Commissions, their legal obligations under Article VIII of the Constitution of UNESCO regarding periodic reports on the action taken on conventions and recommendations;
4. Requests the Director-General to ensure the implementation by the programme sectors and the UNESCO Institute of Statistics (UIS), which have responsibility for the conventions and recommendations monitored by the Committee on Conventions and Recommendations, of the legal framework adopted at its 177th session for the enforcement of UNESCO's standard-setting instruments ;

5. Decides to continue consideration of this item at its 192nd session.

(191 EX/SR.6)

## II

### **Preliminary study on the technical and legal aspects relating to the desirability of revising the 1976 Recommendation on the Development of Adult Education**

The Executive Board,

1. Recalling that at its 19th session (Nairobi, 1976), the General Conference adopted the Recommendation on the Development of Adult Education,
2. Also recalling 36 C/Resolution 13, and reaffirming the need to review and update the 1976 Recommendation on the Development of Adult Education to reflect contemporary educational, cultural, political, social and economic challenges, as set out in the “Belém Framework for Action” and to give renewed momentum to strengthening adult education,
3. Further recalling the education for all (EFA) goals established in Dakar, Senegal, in 2000,
4. Having examined document 191 EX/20 Part II, which presents a preliminary study of the technical and legal aspects relating to the desirability of revising the 1976 Recommendation on the Development of Adult Education,
5. Decides to inscribe this item on the provisional agenda of the 37th session of the General Conference;
6. Invites the Director-General to submit to the General Conference at its 37th session the preliminary study contained in document 191 EX/20 Part II, together with the relevant observations and decisions of the Executive Board thereon;
7. Recommends that the General Conference, should it decide to revise the 1976 Recommendation, decide not to convene a special committee to review the final report containing one or more draft texts, but rather request the Director-General to consult the Member States through various cost-effective measures.

(191 EX/SR.8)

## III

### **Preliminary study on the technical and legal aspects relating to the desirability of revising the 2001 Revised Recommendation concerning Technical and Vocational Education**

The Executive Board,

1. Having examined document 191 EX/20 Part III presenting the preliminary study of the technical and legal aspects relating to the desirability of revising the 2001 Revised Recommendation concerning Technical and Vocational Education,
2. Reiterates the need to revise the 2001 Revised Recommendation concerning Technical and Vocational Education, taking into account relevant international legal instruments and possible revisions to international legal instruments currently under way, the post-2015 international education and development agendas and goals, the



new trends and issues in technical and vocational education and training (TVET), the Third International Congress on TVET and other recent developments;

3. Recommends that the Director-General conduct comprehensive consultation with Member States and other relevant national, regional and international organizations, such as the International Labour Organization (ILO) and the UNEVOC networks, on the scope and content of possible revisions to the 2001 Revised Recommendation concerning Technical and Vocational Education;
4. Decides to inscribe this item on the provisional agenda of the 37th session of the General Conference;
5. Invites the Director-General to submit to the General Conference at its 37th session the preliminary study on the legal and technical aspects of revisions to the 2001 Revised Recommendation concerning Technical and Vocational Education contained in document 191 EX/20 Part III, together with the relevant observations, comments and decisions of the Executive Board thereon;
6. Recommends that the General Conference, should it decide to revise the 2001 Revised Recommendation, decide not to convene a special committee to review the final report containing one or more draft texts but rather request the Director-General to consult the Member States through various cost-effective measures.

(191 EX/SR.8)

#### [IV]

#### **[Preliminary study on the technical and legal aspects relating to the desirability of revising the 1974 Recommendation on the Status of Scientific Researchers]**

This sub-item was postponed; see the footnote in document 191 EX/1 Prov. Rev.

#### V

#### **Report on the implementation of the International Standard Classification of Education (ISCED)**

The Executive Board,

1. Having examined document 191 EX/20 Part V and the report of the Committee on Conventions and Recommendations thereon,
2. Recalling 36 C/Resolution 11 on the International Standard Classification of Education (ISCED),
3. Takes note of the work undertaken since the adoption of the 2011 revision of the International Standard Classification of Education;
4. Invites the Director General to submit to it at its 196th session a further progress report on work undertaken.

(191 EX/SR.7)

## GENERAL CONFERENCE

### 21 Preparation of the 37th session of the General Conference (191 EX/21 Part I, Part II and Add., Part III; 191 EX/21.INF. Rev.)

#### I

#### Preparation of the provisional agenda of the 37th session of the General Conference

The Executive Board,

1. Having regard to Rules 9 and 10 of the Rules of Procedure of the General Conference,
2. Having examined document 191 EX/21,
3. Decides:
  - (a) that the provisional agenda of the 37th session of the General Conference shall comprise the items proposed in document 191 EX/21 Part I;
  - (b) that any other items submitted by Member States or Associate Members or by the United Nations, in accordance with Rule 9 of the Rules of Procedure, no later than 100 days before the opening of the session (i.e. by **27 July 2013**) shall be inscribed by the Director-General on the provisional agenda, which shall then be communicated to Member States and Associate Members no later than 90 days before the opening of the session (i.e. by **6 August 2013**).

(191 EX/SR.7)

#### II

#### Draft plan for the organization of the work of the 37th session of the General Conference

The Executive Board,

1. Having considered documents 191 EX/21 Part II and Add.,
2. Approves the suggestions contained in those documents, subject to the following comments:
  - (a) The draft operational strategy on youth for 2014-2021 should be the main theme at the Youth Forum, with a view to addressing recommendations to the General Conference in the framework of its examination of the Draft Medium-Term Strategy for 2014-2021 (37 C/4);
  - (b) The duration of the Leaders' Forum should be reduced to two meetings (one day) instead of the three proposed;
  - (c) A joint meeting of commissions should be scheduled prior to the meetings of the programme commissions to examine item **3.1** "Consideration and adoption of the Draft Medium-Term Strategy for 2014-2021 (37 C/4)";
3. Invites the Director-General to draw up on this basis document 37 C/2 on the organization of the work of the General Conference.

(191 EX/SR.7)

## III

**Invitations to the 37th session of the General Conference**

The Executive Board,

1. Having examined document 191 EX/21 Part III,
2. Takes cognizance of the notification to be sent by the Director-General to Member States and Associate Members in accordance with Rule 6, paragraph 1, of the Rules of Procedure of the General Conference;
3. Decides, in accordance with Rule 6, paragraph 4, that the following States shall be invited to send observers to the 37th session of the General Conference:
  - Holy See;
  - Liechtenstein;
4. Takes note of the invitations to be sent by the Director-General to intergovernmental organizations in accordance with Rule 6, paragraphs 2 and 3;
5. Notes the invitations that the Director-General intends to send to international non-governmental organizations in official partnership with UNESCO;
6. Decides to examine at its 192nd session the admission to the 37th session of the General Conference of observers from non-governmental organizations (other than those in official partnership with UNESCO), foundations and similar institutions maintaining official relations with UNESCO, as well as from other international organizations.

(191 EX/SR.6)

## IV

**Submission of nominations for the offices of Chairs of the commissions and committees of the 37th session of the General Conference**

The Executive Board decided to recommend to the General Conference the following candidates for the offices of Chairpersons of the commissions and committees:

ED Commission	Mr A. El-Qallali (Libya)
SC Commission	Group V(a) (name to be communicated)
SHS Commission	Mr G. Abad (Ecuador)
CLT Commission	Ms D. Melbarde (Latvia)
CI Commission	Mr A. Ahnlid (Sweden)
APX Commission	Mr M. Sudders (United Kingdom of Great Britain and Northern Ireland)
Credentials Committee	Group V(a) (name to be communicated)
Nominations Committee	Ms A. Utegenova (Kazakhstan)

Legal Committee

Mr M. Fazelly (Afghanistan)

(191 EX/SR.8)

## ADMINISTRATIVE AND FINANCIAL QUESTIONS

### **22 Internal Oversight Service (IOS): annual report 2012** (191 EX/22; 191 EX/22.INF-INF.2, 191 EX/AHPG/Recommendations; 191 EX/48)

The Executive Board,

1. Recalling 160 EX/Decision 6.5, 164 EX/Decision 6.10, and 190 EX/Decision 5 (V),
2. Having examined documents 191 EX/22 and 191 EX/22.INF.2,
3. Welcomes the role of the Internal Oversight Service (IOS) in the functioning of the Organization and with respect to the follow-up to the independent external evaluation of UNESCO;
4. Also welcomes the recommendations contained in the report of the Oversight Advisory Committee, and requests the Director-General to ensure their full implementation;
5. Requests the Internal Oversight Service to include in its audits the issue of compliance with policies on the two working languages of the UNESCO Secretariat at Headquarters, and to report thereon in its annual reports to the Executive Board;
6. Requests the Director-General to continue her efforts to ensure that all the Internal Oversight Service recommendations are fully implemented within a reasonable time frame;
7. Notes that the specific situation of the UNESCO International Institute for Higher Education in Latin America and the Caribbean (IESALC) is addressed in 191 EX/Decision 17 (II);
8. Requests the Director-General to continue to maintain an effective oversight function and to report annually on Internal Oversight Service strategies and activities, significant oversight recommendations and their impact, as well as actions taken by the Director-General to address and implement these recommendations;
9. Invites the Director-General to take the necessary measures to ensure that there is minimal or no time that UNESCO does not have a director its Internal Oversight Service.

(191 EX/SR.8)

### **23 Procedure to be followed for the appointment by the Executive Board of the Chair and Alternate Chair of the Appeals Board** (191 EX/23)

The Executive Board,

1. Having examined document 191 EX/23,
2. Having regard to paragraph 2(a) of the Statutes of the Appeals Board,

3. Invites its Chairperson to propose to it at its 192nd session, after consultation with the Vice-Chairpersons and the Director-General, a Chairperson and Alternate Chairperson of the Appeals Board for a four-year term, commencing on 1 January 2014.

(191 EX/SR.6)

**24 Report by the Director-General on the state of progress of the reform of the field network** (191 EX/24 and Add. and Corr.; 191 EX/48)

The Executive Board,

1. Recalling document 190 EX/Decision 31,
2. Having examined documents 191 EX/24 and Add. and Corr.,
3. Takes note of further progress made in the implementation of phase one of the field network reform in Africa;
4. Requests the Director-General to report to it at its 192nd session on the reporting lines, in particular, between multisectoral regional bureaux and national offices as well as between Headquarters and field offices;
5. Also requests the Director-General to ensure transparency in decisions regarding staff assignments, or transfers to the field, and to appoint highly qualified staff;
6. Invites the Director-General to undertake consultations with Member States towards the implementation of the second phase of the field network reform in the Arab States region during the 2014-2015 biennium;
7. Further requests the Director-General to report to it at its 194th session on further progress in the implementation of the field network reform.

(191 EX/SR.8)

**25 Report by the Director-General on the status of Member States' contributions and payment plans** (191 EX/25 Rev. and Add.; 191 EX/46)

1. Recalling 190 EX/Decision 29,
2. Having examined documents 191 EX/25 Rev. and Add.,
3. Expresses its gratitude to Member States that have paid their contributions for the years 2012 and 2013, and to those which have made efforts to reduce their arrears in response to appeals;
4. Recalls that the prompt payment of contributions is an obligation incumbent on Member States under the Constitution and Article 5.5 of the Financial Regulations of the Organization and 36 C/Resolution 92;
5. Concerned by the financial situation of the Organization as a result of the non-payment of assessed contributions by Member States and the severe implications thereof for the delivery of regular programme activities and for the Organization's reliance on extrabudgetary funding sources,
6. Notes the failure of five Member States to pay up to the end of March 2013 the amounts due by them against payment plans approved by the General Conference for

settlement of their accumulated arrears in annual instalments, in addition to the current year's contributions;

7. Urgently appeals to those Member States that are behind with the payment of their regular contributions, mandatory advances to the Working Capital Fund, and instalments under payment plans to pay their arrears without delay in order to allow the Organization to sustain its programmes and to be able to plan the budget for its 2014-2015 biennium in rational fashion.

(191 EX/SR.7)

**26 Financial situation of the Organization and its implications for the implementation of document 36 C/5 Approved** (191 EX/26; 191 EX/AHPG/Recommendations, 191 EX/DG.INF.PRIV, 191 EX/DG.INF.2, 191 EX/48)

The Executive Board,

1. Concerned by the critical financial situation of the Organization as a result of recurrent non-payment of assessed contributions by some Member States and the implications thereof for the implementation of the Programme and Budget for 2012-2013 (36 C/5 Approved),
2. Recalling the roadmap presented by the Director-General (document 189 EX/15 Part I Add.) which it endorsed at its 189th session in 189 EX/Decision 15 (II), and also 190 EX/Decision 34,
3. Having examined documents 191 EX/26 and 191 EX/28,
4. Conscious of the need to improve the coordination and monitoring of the various Secretariat working groups tasked with reform issues of the Organization;
5. Takes note of the progress made by the Director-General towards achieving the 18 roadmap targets listed in Annex I of document 189 EX/15 Part I Add.;
6. Takes note with concern of the updated forecasts on the budget shortfall for document 36 C/5 Approved, and its impact on the cash flow and programme execution;
7. Expresses its appreciation to the Director-General for all her efforts to deal with the difficult financial situation, and to implement the 18 roadmap targets;
8. Encourages the Director-General, to rule out, to the extent possible, use of the Special Emergency Multi-Donor Fund established under 189 EX/Decision 15 (IV) to finance recurrent operating expenses, as it is perforce a mechanism of limited duration;
9. Requests the Director-General to report to the Executive Board, in her forthcoming reports on the roadmap, on "*further measures taken to generate additional savings*" (see para. 5 of document 191 EX/26);
10. Also requests the Director-General not to limit the ambition of the roadmap to the implementation of the budget alone (36 C/5 Approved) but to extend it, within a consistent and strategic process, to all of the work being done with regard to the reform of the Organization;
11. Further requests the Director-General to establish a unified mechanism with clearly identified governance, tasked with rationalizing and steering the various working

groups, pursuant to specific terms of reference, time frames and action plans in order to improve the traceability of the work done and the decisions taken;

12. Requests the Director General to submit to the Executive Board at each session a progress report on the implementation of the roadmap.

(191 EX/SR.8)

**27 Follow up on the audit of the UNESCO Working Capital Fund (191 EX/27; 191 EX/46)**

The Executive Board,

1. Recalling 190 EX/Decision 35 (IV) and the External Auditor's recommendation that UNESCO should establish as a matter of urgency a mechanism for the part-pooling of cash between the regular programme and liquidity under extrabudgetary funds for strictly limited amounts and time frames, by amending the Financial Regulations as appropriate,
2. Having examined document 191 EX/27,
3. Notes the authority of the Director-General to borrow from internal resources to finance budgetary appropriations pending the receipt of contributions due under the regular programme;
4. Acknowledges the Director General's proposal to borrow from Special Accounts with Accessible Reserves under Programme Fiduciary Funds provided that the borrowing periods and amounts be limited to the strict minimum and with a view to reimbursing internal borrowing as soon as possible.

(191 EX/SR.7)

**28 New audits by the External Auditor (191 EX/28 Parts I, II and III; 191 EX/28.INF; 191 EX/48)**

**I**

**Audit of the UNESCO Participation Programme**

The Executive Board,

1. Having examined document 191 EX/28 Part I,
2. Expresses its satisfaction to the External Auditor for the high quality of the report;
3. Requests the Director-General to report on progress achieved and challenges encountered in the implementation of recommendations contained in document 191 EX/28 Part I as part of her report on the follow-up of all recommendations made by the External Auditor.

(191 EX/SR.8)

II

**Audit of UNESCO's budgetary and financial crisis management: impact of the ongoing reforms, emergency measures and the resultant structural measures**

The Executive Board,

1. Having examined document 191 EX/28 Part II,
2. Expresses its satisfaction to the External Auditor for the high quality of his report;
3. Invites the Director-General to implement the External Auditor's recommendations as soon as possible and to report on them in the context of her report on the follow-up of all of the recommendations made by the External Auditor, noting that recommendations 5 and 10 are considered in other decisions of this session.

(191 EX/SR.8)

III

**Audit of the UNESCO cluster office for India, Nepal, Bhutan, Bangladesh, Sri Lanka and Maldives – New Delhi, India**

The Executive Board,

1. Having examined document 191 EX/28 Part III,
2. Expresses its satisfaction to the External Auditor for the high quality of his report;
3. Invites the Director-General in her report on the follow-up to all of the recommendations made by the External Auditor to report on progress in the implementation of recommendations contained in document 191 EX/28 Part III.

(191 EX/SR.8)

**29 Funding proposal for after-service health insurance (ASHI) (191 EX/29 and Add., 191 EX/46)**

The Executive Board,

1. Recalling 190 EX/Decision 32,
2. Having examined document 191 EX/29 and Add.,
3. Considering that the United Nations High Level Committee on Management recently set up a task force to examine current practices on after-service health insurance (ASHI) funding,
4. Recognizing with concern the current financial situation of the Organization, especially with reference to the forecasted financing gap of \$56 million at the end of 2013, as envisaged in documents 191 EX/4 Part II and 191 EX/26, and the 37 C/5 implementation plan based on the expected cash flow situation for 2014-2015 as described in document 37 C/5,
5. Decides not to recommend including ASHI liability funding in document 37 C/5 at this stage;



6. Requests the Director-General to report to it at its 192nd session on its current ASHI liability;
7. Considering the need for any health insurance system to be fully funded in order to avoid incurring liabilities in this respect in future,
8. Also requests the Director-General to undertake a study with a view to introducing a new health insurance scheme as soon as possible, and to report back on the outcome of the study at the 194th session of the Executive Board, including a proposed date for the entry into force of this new scheme for newly recruited staff.

(191 EX/SR.7)

### **30 Financial Regulations of Special Accounts (191 EX/30; 191 EX/46)**

The Executive Board,

1. Recalling Articles 6.5 and 6.6 of UNESCO's Financial Regulations,
2. Having examined document 191 EX/30,
3. Takes note of the Financial Regulations of the following Special Accounts contained in Annexes I, II and III of document 191 EX/30:
  - (a) The Special Account for Field Offices Income;
  - (b) The Special Account for the Safeguarding of World Heritage Properties in Mali;
  - (c) The Special Account for the Silk Road Online Platform for Dialogue, Diversity and Development.

(191 EX/SR.7)

## **RELATIONS WITH MEMBER STATES, INTERGOVERNMENTAL ORGANIZATIONS AND INTERNATIONAL NON-GOVERNMENTAL PARTNERS**

### **31 Relations with non-governmental partners (191 EX/31; 191 EX/NGP/2; 191 EX/44)**

The Executive Board,

1. Recalling 29 C/Resolution 64, 36 C/Resolution 108, 188 EX/Decision 12 and 190 EX/Decision 36,
2. Having examined documents 191 EX/31 and 191 EX/NGP/2,
3. Taking into account the discussions at its 191st session in the meetings of the Committee on Non-Governmental Partners (NGP) on UNESCO's cooperation with non-governmental partners in the field of water,
4. Appreciates the efforts made to promote greater geographical diversity, both in the network of NGOs in official partnerships as well as in their collective cooperation with UNESCO, and invites the Secretariat and the NGO-UNESCO Liaison Committee to continue their efforts in that direction;

5. Also appreciates the new mobilization of NGOs in their collective action and the refocusing of this action on the Organization's priorities for the realization of specific projects that are particularly relevant to UNESCO's programme priorities;
6. Recognizes that non-governmental organizations are substantial and relevant partners in the implementation of activities within UNESCO's International Hydrological Programme (IHP), notably in terms of a network of expertise and a gateway to civil society for scientific research and innovation, dissemination of information and capacity-building in all water issues;
7. Encourages non-governmental partners regularly cooperating with UNESCO in the field of water to take the necessary steps to enter into an official partnership with UNESCO under the Directives concerning UNESCO's partnership with non-governmental organizations adopted by the General Conference;
8. Takes note of the Director-General's decisions on the admission to consultative status of seven new non-governmental organizations listed in para. 6 of document 191 EX/31;
9. Also takes note of the Director-General's decisions on the establishment of official relations with two new foundations listed in para. 7 of document 191 EX/31;
10. Decides to admit to associate status the two UNESCO NGO partners listed in para. 5 of document 191 EX/31.

(191 EX/SR.7)

**32 Proposals by Member States for the celebration of anniversaries with which UNESCO could be associated in 2014-2015** (191 EX/32; 191 EX/32.INF; 191 EX/47)

The Executive Board,

1. Having examined documents 191 EX/32 and 191 EX/32.INF,
2. Noting that the proposals sent by Member States to the Director-General listed in paragraph 12 of document 191 EX/47 comply with the statutory criteria,
3. Recalling 186 EX/Decision 32, in which it requested the Director-General and the Secretariat to promote these anniversaries more actively, and to provide broader opportunities, especially to developing countries, to present proposals,
4. Noting that the Africa region, the Arab States region, small island developing States (SIDS) and, notably, women are under-represented in the anniversaries,
5. Encourages the Member States of all regions to make proposals aimed at ensuring an improved geographical distribution and gender balance;
6. Recommends that the registration period be extended by three months, to be further reviewed at the 192nd session of the Executive Board;
7. Recommends to the General Conference:
  - (a) that UNESCO be associated in 2014-2015 with the celebrations listed under paragraph 12 of document 191 EX/47;
  - (b) that any contribution by the Organization to these celebrations be financed under the Participation Programme, in accordance with the rules governing that programme;

8. Requests the Director-General to undertake an evaluation of UNESCO's actions in this area, the results achieved in the current biennium, and the costs from the regular budget, and to report to it at its 194th session.

(191 EX/SR.7)

**33 Report of the open-ended tripartite working group on the follow up to the review of the cooperation of the UNESCO Secretariat with National Commissions for UNESCO**  
(191 EX/33, 191 EX/48)

The Executive Board,

1. Recalling 189 EX/Decision 16 and 190 EX/Decision 37,
2. Having examined the report of the open-ended tripartite working group, including the draft action plan with timelines and responsibilities for the implementation of the group's recommendations, contained in document 191 EX/33,
3. Appreciates the effort and work progress of the tripartite working group towards enhancing UNESCO's cooperation with National Commissions;
4. Endorses the draft action plan including main findings and recommendations developed by this tripartite working group as annexed to document 191 EX/33;
5. Invites Member States to assume their obligations and responsibilities to support their National Commissions as laid down in the UNESCO Constitution (Article VII) and in the Charter of National Commissions for UNESCO (Basic Texts, chapters A and J);
6. Requests the Director-General to take the necessary measures to improve the Secretariat's cooperation with National Commissions in liaison with the Permanent Delegations;
7. Recommends that the General Conference adopt at its 37th session the recommendations of the open-ended tripartite working group, including the draft action plan, for implementation.

(191 EX/SR.8)

## GENERAL MATTERS

**34 Implementation of 36 C/Resolution 81 and 190 EX/Decision 38 concerning educational and cultural institutions in the occupied Arab territories<sup>1</sup>** (191 EX/34 and Add.; 191 EX/47)

The Executive Board,

1. Having considered documents 191 EX/10 and Add.,
2. Acknowledges the Director-General's good offices mission aimed at leading to an understanding between all parties concerned and to the implementation of World Heritage Committee (WHC) decision 34 COM 7A.20 (Brasilia consensus decision) as reflected in the letter dated 23 April 2013 from the Permanent Delegate of Israel addressed to the Director-General, and thanks her for these efforts;

<sup>1</sup> The decision was approved by consensus in the Programme and External Relations (PX) Commission.

3. Decides to include this item in the agenda of the 192nd session of the Executive Board, and invites the Director-General to submit to it a follow-up report thereon.

(191 EX/SR.7)

**35 Report by the Director-General on the reconstruction and development of Gaza: implementation of 190 EX/Decision 39<sup>1</sup> (191 EX/35 and Add., 191 EX/47)**

The Executive Board,

1. Having considered document 191 EX/35 and Add.,
2. Acknowledges the Director-General's good offices mission aimed at leading to an understanding between all parties concerned and to the implementation of World Heritage Committee (WHC) decision 34 COM 7A.20 (Brasilia consensus decision) as reflected in the letter dated 23 April 2013 from the Permanent Delegate of Israel addressed to the Director-General, and thanks her for these efforts;
3. Decides to include this item in the agenda of the 192nd session of the Executive Board, and invites the Director-General to submit to it a follow-up report thereon.

(191 EX/SR.7)

**36 Dates of the 192nd session and provisional list of matters to be examined by the Executive Board at its 192nd session (191 EX/36.INF, 191 EX/36.INF.2)**

**Date for the 192nd session**

(Including the meetings of the subsidiary bodies)

**(23 September-11 October 2013)**

(13 working days/17 calendar days)

Bureau (First meeting: other dates to be determined)	Monday 23 September
Special Committee	To be determined
Committee on Conventions and Recommendations	To be determined
Committee on Non-Governmental Partners	To be determined
<b>Plenary meetings</b> (Monday 30 September to Wednesday 2 October then Thursday 10 and Friday 11 October)	Monday 30 September to Friday, 11 October
<b>Commissions</b> (Thursday, 3 to Wednesday, 9 October)	

**N.B.:** School holidays in the host country (Zone C – Paris and suburbs): 19 October – 3 November (inclusive) 2013  
Ad hoc Preparatory Group: 17-20 September 2013.

**Dates of the General Conference:**

The 37th session of the General Conference will be held from Tuesday 5 to Wednesday 20 November 2013. Monday 11 November, a public holiday in the host country, will be considered as a working day on the timetable of the 37th session of the General Conference.

The Executive Board took note of document 191 EX/36 INF.2 (Provisional list of matters to be examined by the Executive Board at its 192nd session).

(191 EX/SR.8)

<sup>1</sup> The decision was approved by consensus in the Programme and External Relations (PX) Commission.

**ADDITIONAL ITEMS****37 Special post-conflict overall support programme for Côte d'Ivoire** (191 EX/37; 191 EX/DG.INF; 191 EX/48)

The Executive Board,

1. Recalling 32 C/Resolution 51 on strengthening cooperation with the Republic of Côte d'Ivoire and 34 C/Resolution 60 concerning preparation of a special post-conflict overall support programme in UNESCO's fields of competence for Côte d'Ivoire,
2. Taking into account the memorandum of understanding signed on 26 October 2011 by the President of Côte d'Ivoire and the Director-General of UNESCO as well as the joint communiqué published in connection with the Director-General's official visit to Côte d'Ivoire from 5 to 7 June 2012 highlighting the adjustment of the special post-conflict overall support programme to the country's new dynamics and its priority needs,
3. Having examined document 191 EX/37,
4. Stressing the need to support the Ivorian Government's efforts to promote stability, reconciliation, consolidation of peace and reconstruction in all UNESCO's fields of competence,
5. Welcomes the opening of a national office in Abidjan;
6. Invites the Director-General to take the necessary measures to ensure the effectiveness of the national office;
7. Takes note of the existence of the revised special post-conflict overall support programme for Côte d'Ivoire;
8. Requests the Director-General to support Côte d'Ivoire's efforts to mobilize partners and extrabudgetary resources with a view to implementing the programme effectively;
9. Invites the Director-General to report to it at its 195th session on the implementation of this decision.

(191 EX/SR.8)

**38 Proposed amendment to Rule 59 of the Rules of Procedure of the Executive Board** (191 EX/38 Rev.; 191 EX/DG.INF; 191 EX/45)

The Executive Board,

1. Having examined document 191 EX/38 Rev.,
2. Decides to amend Rule 59, paragraph 2, of the Rules of Procedure of the Executive Board to read as follows:

*“The Director-General shall consult, on the basis of a relevant document, the Executive Board at least every two years regarding the structure of the Secretariat and, in particular, on any important changes he/she contemplates making in it, and on any questions of policy involved in making appointments to senior posts in the Secretariat.”*

(191 EX/SR.7)

**39 Registration and promotion by UNESCO of good practices in the field of education**  
(191 EX/39; 191 EX/ DG. INF.; 191 EX/48)

The Executive Board,

1. Recalling 184 EX/Decision 10 and 185 EX/Decision 8,
2. Also recalling the Dakar Framework for Action, the conclusions of the 48th session of the International Conference on Education, the Belém Framework of Action (CONFINTEA VI) and the Final Statement of the First Global EFA Meeting (GEM),
3. Having examined document 191 EX/39,
4. Considering the current context of a global economic and financial crisis and its negative effects on the achievement of the education for all (EFA) goals,
5. Taking into account the strategic role that UNESCO plays in the global coordination of EFA and in promoting international cooperation and assistance in the field of education,
6. Recognizing the importance and the impact of good EFA practices, in particular in strengthening South-South and North-South-South cooperation,
7. Requests the Director-General to establish a register or database of good practices in the field of education in order to disseminate and promote such practices internationally, regionally, subregionally and nationally with a view to being adopted by and exchanged among countries which need them the most, through international cooperation and solidarity, in the areas of literacy and post literacy, inclusive and quality education, early childhood education, higher education, education through ICTs, teacher training and development, technical and vocational education, education for peace, and education for sustainable development;
8. Also requests the Director-General to ensure, with a view to promoting the visibility and exchange of good practices in education, that the register has an updated information and reference section on the UNESCO website, is included in the matters followed up in the reports submitted by the Secretariat to the Executive Board and the General Conference, and is reflected in future global and regional EFA reports;
9. Further requests the Director-General to submit to the Executive Board at its 194th session a report on the register of good practices in the field of education and the strategy that will be implemented for its promotion and dissemination, with the support of UNESCO offices and institutes and in consultation with Member States, in order to contribute to the commitments undertaken concerning the “final big push for EFA” until and after 2015.

(191 EX/SR.8)

**40 UNESCO Work Plan on the Safety of Journalists and the Issue of impunity** (191 EX/40; 191 EX/48)

The Executive Board,

1. Having examined document 191 EX/40,
2. Reaffirming the Organization’s mandate “*to promote the free flow of ideas by word and image*”,

3. Recalling all relevant international and regional legal instruments concerning the safety of journalists and issues of impunity,
4. Also recalling 29 C/Resolution 29, as well as subsequent resolutions of the General Conference concerning the safety of journalists and the issue of impunity,
5. Further recalling the decisions on the safety of journalists and the issue of impunity adopted by the Intergovernmental Council of the International Programme for the Development of Communication (IPDC) at its 26th, 27th and 28th sessions in 2008, 2010 and 2012 respectively,
6. Taking into consideration the United Nations Plan of Action on the Safety of Journalists and the Issue of Impunity endorsed by the United Nations Chief Executives Board (CEB) on 13 April 2012,
7. Endorses the UNESCO Work Plan on the Safety of Journalists and the Issue of Impunity as contained in document 191 EX/40 paras 7 to 40, with the following amendments:
  29. *“Compilation and dissemination of the Director-General’s Report on The Safety of Journalists and the Danger of Impunity, following the IPDC Decision on The Safety of Journalists and the Issue of Impunity of 2012. This Report will include information on the Director-General’s condemnations of the killings of journalists, media workers and social media producers worldwide who generate a significant amount of public-interest journalism, and **information, as appropriate**, on the judicial inquiries and actions taken by Member States to bring perpetrators of crimes against journalists to justice. For the sake of accuracy, the Report will be the result of analysis and comparison of information from a broad, diverse and relevant range of sources”;*
  34. *“Where possible, use of international days that can be related to the issue, for example the World Radio Day (13 February), the **International Day for the Elimination of Racial Discrimination (21 March)**, the International Day Against Drug Abuse and Illicit Trafficking (26 June), International Day of Peace (21 September), International Day for Tolerance (16 November), the International Day Against Impunity (23 November) and the International Anti-Corruption Day (9 December), among others, to raise awareness on the issues of journalist safety”;*
8. Requests the Director-General to allocate commensurate resources for its implementation, including by seeking extrabudgetary resources.

(191 EX/SR.8)

#### 41 Report on the review of the implementation of the Information for All Programme (IFAP) Strategic Plan (2008-2013) (191 EX/41 and Add.; 191 EX/48)

The Executive Board,

1. Recalling 180 EX/Decision 15,
2. Having examined the report of the Director-General on the review of the implementation of the Strategic Plan for the Information for All Programme (IFAP) for the period 2008-2013 contained in document 191 EX/41,

3. Expresses appreciation to the Bureau of the Intergovernmental Council for the Information for All Programme and to the members of the IFAP Council who contributed to the preparation of this review,
4. Also expresses appreciation to the IFAP Intergovernmental Council's Chairs and to its Bureau members for their efforts undertaken in order to strengthen IFAP activities over the period covered by this report (2008-2013);
5. Takes note of the fact that 52 Member States have provided substantive inputs to the review process;
6. Confirms its commitment to the global goal of universal access to information and knowledge for all, and to the priorities of IFAP and its cross-cutting theme – multilingualism in cyberspace;
7. Takes note of the opinions expressed by Member States and the findings of the review process;
8. Invites Member States to strengthen their participation and contribution to IFAP, recalling that the Programme has thus far not been able to attract substantial extrabudgetary funds;
9. Invites the Director-General to transmit to the General Conference at its 37th session this report, together with the Executive Board's observations made during the debate on this item and any observations or comments that the Director-General may wish to make.

(191 EX/SR.8)

**42 Preliminary study on the technical and legal aspects relating to the desirability of a global standard-setting instrument on the recognition of higher education qualifications (191 EX/42; 191 EX/48)**

The Executive Board,

1. Having examined document 191 EX/42 presenting a preliminary study on the technical and legal aspects relating to the desirability of a global standard-setting instrument on the recognition of higher education qualifications,
2. Considering the support expressed by experts for the development of a global convention on the recognition of higher education qualifications as a new standard-setting instrument under the aegis of UNESCO,
3. Supports the initiative to advance the international regulation of recognition of higher education qualifications by means of a new global standard-setting instrument;
4. Decides to inscribe this item on the provisional agenda of the 37th session of the General Conference;
5. Invites the Director-General to submit to the 37th session of the General Conference the preliminary study on the technical and legal aspects relating to the desirability of a global standard-setting instrument on the recognition of higher education qualifications, together with the relevant observations and decisions of the Executive Board thereon;



6. Also invites the Director-General to proceed with the consideration of this topic step-by-step, in consultation with Member States, and with various regions on the basis of regional conventions;
7. Recommends that the General Conference adopt a resolution to continue action aimed at drawing up a new global standard-setting instrument on the recognition of higher education qualifications.

(191 EX/SR.8)

## PRIVATE MEETINGS

### Announcement concerning the private meetings held on Wednesday 17 April and Thursday 25 April 2013

At the private meetings held on 17 and 25 April 2013, the Executive Board considered items **3, 18, 19** and **26** of its agenda.

#### **Item 3 Report by the Director-General on the application of Rule 59 of the Rules of Procedure of the Executive Board (191 EX/PRIV.1)**

In accordance with Rule 59 of the Rules of Procedure of the Executive Board, the Director-General informed the Board on the general situation regarding staff and the decisions she had taken regarding appointments and extensions of contract of staff members at grade D-1 and above whose posts come under the regular programme of the Organization.

#### **Item 18 Consideration of the procedure to be followed for the nomination of the Director-General of the Organization (191 EX/PRIV.2)**

At its private meeting held on 25 April, the Executive Board established a draft contract between the Organization and the Director-General for submission to the General Conference at its 37th session.

#### **Item 19 Examination of the communications transmitted to the Committee on Conventions and Recommendations in pursuance of 104 EX/Decision 3.3, and report of the Committee thereon**

1. The Executive Board examined the report of its Committee on Conventions and Recommendations concerning the communications received by the Organization on the subject of cases and questions of alleged violations of human rights in UNESCO's fields of competence.
2. The Executive Board, having taken note of the Committee's report, endorsed the wishes expressed therein.

#### **Item 26 Financial situation of the Organization and its implications for the implementation of document 36 C/5 Approved**

At the private meetings held on Wednesday 17 April and on Thursday 25 April, the Director-General briefed the members of the Board on the financial situation of the Organization and its implications for the current and future programmes and budgets and heard the views of the Members thereon.

(191 EX/SR.6)



United Nations  
Educational, Scientific and  
Cultural Organization

# Executive Board

Hundred and ninety-first session

(Paris, 10-26 April 2013)

# 191 EX/Decisions Corr.

PARIS, 6 June 2013  
English and French only

## DECISIONS ADOPTED BY THE EXECUTIVE BOARD AT ITS 191st SESSION

### CORRIGENDUM\*

#### 191 EX/Decision 5 (II) paras 1 & 3

1. Recalling document **190 EX/5 Part III, section C**,
3. Having examined the draft open access policy concerning UNESCO publications (**191 EX/5, section II.A**),

#### 191 EX/Decision 5 (IV) paras 1, 2

1. Having examined documents **191 EX/5, sections IV, V and VI**,
2. Takes note of the content **of these this documents**;

#### 191 EX/Decision 9 para. 2

2. ... paragraph 11 of the above mentioned **resolution decision** ...;

#### 191 EX/Decision 14 (VI) paras 5 and 6

5. ... as a category 2 **institute centre** under the auspices of UNESCO;
6. ... as a category 2 **institute centre** under the auspices of UNESCO, ...

#### 191 EX/Decision 14 (VIII) para. 6

6. ... as a category 2 **institute centre** under the auspices of UNESCO, ...

#### 191 EX/Decision 16 documents

(191 EX/16 **Parts I-IV**, 191 EX/AHPG/Recommendations. **INF**; 191 EX/16 Parts II, II and IV; 191 EX/16.INF.-INF.3; **191 EX/48**)

#### 191 EX/Decision 21 (IV)

**U.A.** Utegenova

#### 191 EX/Decision 40, paras 3, 4

3. **Recalling**...
4. **Also recalling**

#### PRIVATE MEETINGS – Item 26 – Title

Financial situation of the Organization and its implications for the implementation of **document 36 C/5**  
**Approved**

\* This corrigendum concerns the English and French versions published on 3 June 2013.  
These corrections have been inserted into all versions posted online on 7 June 2013.



United Nations  
Educational, Scientific and  
Cultural Organization

# Executive Board

Hundred and ninety-first session

(Paris, 10-26 April 2013)

# 191 EX/Decisions Corr. 2 Rev.

PARIS, 26 September 2013

## DECISIONS ADOPTED BY THE EXECUTIVE BOARD AT ITS 191st SESSION

### CORRIGENDUM 2

**191 EX/Decision 15, Draft Medium-Term Strategy for 2014-2021 (37 C/4) and Draft Programme and Budget for 2014-2017 (37 C/5) and recommendations of the Executive Board**

**Part (I) A, Decision on document 37 C/4 Draft (document 37 C/11), paragraph 2 (5) should read as follows:**

The Executive Board,

1. Having examined document 37 C/4 Draft,
2. Decides to recommend that the General Conference adopt the following amendments and adjustments:
  - (1) to amend in paragraph 15 the second overarching objective to read as follows: *“Equitable and sustainable development – Contributing to sustainable development and the eradication of poverty”*, and to make the same amendment throughout documents 37 C/4 and 37 C/5 wherever that overarching objective is mentioned;
  - (2) to strengthen the overall strategic nature of document 37 C/4 Draft by making the text much shorter and more succinct, removing the introductions to clusters of strategic objectives, except for those parts deemed to be of a strategic nature (in particular paragraphs 54 and 65 to be reflected in the relevant strategic objectives), providing more succinct descriptions of the individual strategic objectives, removing all expected outcomes, and removing any references in the narrative text to specific programme delivery modalities;
  - (3) to reword paragraph 21 as follows: *“The strategic objectives are not linked in an exclusive unidimensional way to any particular programme or area of competence. Rather, their respective content will normally require contributions and interventions from several programmes in an interdisciplinary manner”*;
  - (4) to reword paragraph 23 to read: *“The strategic objectives will be translated into action in a seamless manner in the relevant C/5 documents, guided by the principles of a peace-, development- and human rights-based approach through education, the natural sciences, the social and human sciences, culture, communication and information, which cover all fields of competence of the Organization”*.

- (5) to adapt all references to the titles of the five major programmes in all instances in which they are mentioned in both documents **37 C/4 Draft and 37 C/5 Draft**;
- (6) to reword strategic objectives 1 and 3 as follows:

*“Strategic objective 1: Supporting Member States to develop education systems to foster high quality and inclusive lifelong learning for all”*

*“Strategic objective 3: Advancing education for all (EFA) and shaping the future international education agenda”*
- (7) to reword the second sentence of paragraph 90 of document 37 C/4 Draft as follows: *“UNESCO’s task will be to develop a future-oriented understanding of the dynamics at work, based on the approach of sustainability science, to assist countries in managing social transformations which are supportive of and conducive to the universal values of peace, justice, non-discrimination and human rights, to harness new opportunities for social progress, and to point to the social implications of policies in education, the sciences, culture, communication and information”*;
- (8) to reword strategic objective 6 as follows: *“Supporting inclusive social development and promoting intercultural dialogue for the rapprochement of cultures”*;
- (9) to insert the following phrase *“and in accordance with all relevant international human rights treaties”* in paragraph 141 of document 37 C/4 Draft, immediately after reference to *“Article 19 of the Universal Declaration of Human Rights”*;
- (10) to insert at the end of paragraph 164 the following new bullet point: *“Developing proposals for measuring the impact of UNESCO’s normative work”*;
- (11) to insert at the end of paragraph 164 a further new bullet point: *“Providing training to UNESCO staff to impart the necessary skills and understanding for the development and use of meaningful results frameworks and to further refine the comprehensive results-based management (RBM) and results-based budgeting (RBB) frameworks to establish clear links covering all of the Organization’s activities, and showing clearly the causal links between inputs, budgets, outputs, expected results and outcomes”*;
- (12) To make an assessment of progress made in the achievement of the main lines of action (MLAs) and expected results at the end of each quadrennium of the medium-term period, based on a document by the Director-General containing the consolidated findings of the reviews undertaken for each major programme MLAs and their expected results including the intergovernmental and international programmes as well as category 1 institutes and centres, and the proposals concerning their continuation, reorientation, including possible reinforcement, exit strategies or termination based on clear evaluation criteria established in collaboration with IOS.



United Nations  
Educational, Scientific and  
Cultural Organization

# Executive Board

Hundred and ninety-first session

(Paris, 10-26 April 2013)

# 191 EX/Decisions Corr.3

PARIS, 11 November 2013  
English, Chinese, French, Russian  
and Spanish only

## DECISIONS ADOPTED BY THE EXECUTIVE BOARD AT ITS 191st SESSION

### CORRIGENDUM 3

The following decision should read as follows:

- 14 Category 2 institutes and centres** (191 EX/14 Part I; 191 EX/14.INF and Corr. (*French only*); 191 EX/14 Part II and Corr.; 191 EX/14 Parts III-XI; 191 EX/48)

#### XI

#### Evaluation and renewal of category 2 centres

The Executive Board,

1. Recalling 22 C/Resolution 10.3, 167 EX/Decision 3.4.4, 32 C/Resolution 19, 171 EX/Decision 10, 171 EX/Decision 12, 172 EX/Decision 14, 33 C/Resolution 27, 33 C/Resolution 28, and 33 C/Resolution 31,
2. Taking into account document 33 C/43 and 35 C/Resolution 103,
3. Having examined document 191 EX 14 Part XI and Annexes I and II,
4. Confirms that all the centres mentioned in document 191 EX/14 Part XI and Annexes I and II and listed hereafter, have performed satisfactorily as category 2 centres under the auspices of UNESCO:
  - IHP-HELP Centre for Water Law, Policy and Science, Dundee, United Kingdom;
  - International Centre for Water Hazard and Risk Management (ICHARM), Tsukuba, Japan;
  - International Centre on Qanats and Historic Hydraulic Structures (ICQHS), Yazd, the Islamic Republic of Iran;
  - International Research and Training Centre on Erosion and Sedimentation, (IRTCES), Beijing, China;
  - Regional Biotechnology Centre (RCB), New Delhi, India;

5. Notes the Director-General's decision to renew the granting of the status of category 2 centres to ICQHS (Islamic Republic of Iran) and RCB (India) and to proceed with the signing of the corresponding agreements with the governments of their host countries;
6. Notes also the deviations between, on the one hand, the draft agreements between UNESCO and the respective governments of the host countries of IHP-HELP (United Kingdom), ICHARM (Japan), and IRTCES (China) and, on the other hand, the model agreement for category 2 centres approved by the General Conference in 35 C/Resolution 103, as explained in Annexes I and II to document 191 EX/14 Part XI;
7. Decides to renew the granting of category 2 centre status to IHP-HELP, ICHARM, and IRTCES;
8. Authorizes the Director-General to sign the corresponding agreements relating to IHP-HELP, ICHARM, and IRTCES.