



United Nations
Educational, Scientific and
Cultural Organization



UNESCO
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GLOBAL
ALLIANCE
TO MONITOR
LEARNING

Priority areas for GAML governance, communications and direction setting

Approved by GAML SPC in June 2017

GAML4/REF/2



No.	Action area	Responsibility	Timeline; Frequency	Actions taken
GAML plenary and Alliance-wide elements				
1	Agendas and Minutes of GAML meetings prepared, disseminated and made available on the GAML website	<p><u>Secretariat</u>: for preparation and dissemination, with an emphasis on actions (i.e. what decisions are sought; who is responsible for what by when)</p> <p><u>GAML plenary</u>: for review and adoption on a no objections basis</p> <p><u>Secretariat</u>: to load on website</p>	<p><u>Secretariat</u>: preparation and dissemination two weeks following plenary meetings</p> <p><u>GAML plenary</u>: two week review period; adoption on a no objections basis</p> <p><u>Secretariat</u>: to load on website one month after each plenary meeting</p>	<p><u>Secretariat</u> prepares, disseminates and loads minutes on GAML website</p> <p>Technical Cooperation Group uses detailed minutes, including recommendations, points of consensus/dissent, areas of emphasis (inter alia) to inform its work program, and to appropriately advise the Education 2030 Steering Committee</p> <p><i>Current practice</i>: minutes shared via google drive (best practice? Can all access?) on a 'for information' basis</p>
2	Papers and resources developed in 2016 and 2017 made available on the GAML website	<p><u>Secretariat</u>: all papers and resources developed up to and including the 3rd GAML meeting (May 2017) uploaded on the GAML website. Papers should be dated, with status identified (i.e. discussion paper; final resource; consultation draft; etc.)</p>	<p><u>Secretariat</u>: by 15 July 2017, upload all documents to the GAML website, in a logical and easily searchable manner</p>	<p>Secretariat loads documents on GAML website by 15 July 2017</p> <p><i>Current practice</i>: papers and resources shared on an ad hoc basis</p>

No.	Action area	Responsibility	Timeline; Frequency	Actions taken
3	Papers and resources developed for consideration by the GAML plenary circulated no later than two weeks before GAML plenary meetings	<p><u>Task Force Chairs and Secretariat</u>: ensures the timely preparation of papers and resources, including clearly identified Action Items, Points for Discussion/Decision and/or Recommendations</p> <p><u>Secretariat</u>: circulates all papers at least two weeks prior to each GAML plenary meeting</p>	In advance of each GAML plenary meeting	<p><u>Task Force Chairs and Secretariat</u>: ensures the timely preparation of technical papers and resources</p> <p><u>Secretariat</u> disseminates to GAML members</p> <p><i>Current practice</i>: papers and resources typically tabled at meetings</p>
4	Papers and resources made available on the GAML website	<p><u>Task Force Chairs and Secretariat</u>: following GAML plenary meetings, Task Force Chairs, Secretariat and/or contractors are responsible for making any necessary revisions to the relevant resources, based on meeting input. Provide updated resources to Secretariat within three weeks of the relevant plenary meeting</p> <p><u>Secretariat</u>: to load on website, under the appropriate topic area</p>	<p><u>Task Force Chairs and Secretariat</u>: within three weeks of the relevant plenary meeting, revise as necessary papers and resources and provide to Secretariat</p> <p><u>Secretariat</u>: to load on website within one week of receipt of documents from relevant responsible party</p> <p>(ideally co-timed with the uploading of meeting minutes and other related reportables)</p>	<p><u>Task Force Chairs and Secretariat</u>: ensures the timely revision of technical papers and resources, for broader transparency</p> <p><u>Secretariat</u> loads on website</p> <p><i>Current practice</i>: papers and resources shared on an ad hoc basis</p>

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5	Develop a GAML overview paper, outlining GAML-related resources (existing and planned), a glossary of terms and visual mapping of inter-relationships of resources and partnerships within the GAML Alliance	<p><u>Secretariat</u> coordinates the development of a GAML overview paper, including a glossary of terms, with a focus on GAML-related resources and including visual depictions, to enable a clear understandability of existing and planned resources in support of the GAML Work Plan and Logical Model</p> <p><u>SPC</u> reviews and provides comments</p> <p><u>Secretariat</u> revises, for <u>plenary</u> review and feedback</p>	<p><u>Secretariat</u> ensures that a draft final version is completed by 30 September 2017, which incorporates an SPC review. Circulates to GAML plenary at least two weeks prior to plenary meeting</p> <p><u>GAML plenary</u>: reviews the overview document, discusses at plenary meeting, with comments recorded</p>	<p><u>Secretariat</u> prepares, <u>SPC</u> and <u>plenary</u> review, <u>Secretariat</u> finalises overview document. <u>Secretariat</u> loads on website by mid-November 2017</p>
6	Communications Strategy	<p><u>Secretariat</u> to develop a time-based and costed stakeholders' communications strategy</p> <p><u>SPC</u> to provide advisory feedback</p>	<p><u>Secretariat</u> to draft and provide to SPC for consideration by August 2017. <u>Secretariat</u> to finalise based on feedback and implement</p>	<p><u>Secretariat</u> to implement Communications Strategy. <u>Secretariat</u> and <u>SPC</u> to review periodically, and at least annually</p>
7	Tracking progress against the GAML Operational Plan and Logframe	<p><u>Secretariat</u> to update Operational Plan quarterly, indicating progress against expected timelines and budgets.</p>	<p><u>Secretariat</u> to update Operational Plan quarterly, in time for SPC meetings. <u>Secretariat</u> to review logframe annually, in time for SPC meetings. <u>Secretariat</u> and <u>SPC</u> to provide</p>	<p><u>Secretariat</u> to update Operational Plan quarterly, in time for SPC meetings. <u>Secretariat</u> to review logframe annually, in time for SPC meetings. <u>SPC</u> to provide</p>

No.	Action area	Responsibility	Timeline; Frequency	Actions taken
		<p><u>Secretariat</u> to review logframe annually</p> <p><u>SPC</u> to consider progress against the Operational Plan and logframe, and provide advisory feedback</p>	<p><u>SPC</u> to provide updates to GAML plenary meetings</p>	<p>feedback. <u>Secretariat and SPC</u> to provide updates to GAML plenary meetings. <u>Plenary</u> to respond to actions and recommendations presented</p>
Strategic Planning Committee (SPC)				
1	SPC Terms of Reference and membership list made available on the GAML website	<p><u>SPC</u>: reviews and agrees SPC ToRs</p> <p><u>SPC Chair</u>: finalises ToR text as per SPC feedback and provides to Secretariat</p> <p><u>Secretariat</u>: to load on website</p>	<p><u>SPC</u>: to review and finalise ToR text at its June 2017 virtual meeting. Reviews annually</p> <p><u>SPC Chair</u>: provides final document to Secretariat by 30 June 2017 Alters annually, as per SPC discussions</p> <p><u>Secretariat</u>: to load on website by 7 July; updates on advice of SPC</p>	<p><u>SPC</u> finalises ToRs, and reviews annually</p> <p><u>Secretariat</u> loads on website</p>
2	Minutes of SPC meetings prepared, disseminated and made available on the GAML website	<p><u>Secretariat</u>: preparation and dissemination</p> <p><u>SPC members</u>: review and adoption on a no objections basis</p> <p><u>Secretariat</u>: to load on website</p>	<p><u>SPC meetings convened at least quarterly</u></p> <p><u>Secretariat</u>: preparation and dissemination two weeks following SPC meetings</p>	<p><u>Secretariat</u> prepares, disseminates and loads agendas and minutes on GAML website</p> <p><i>Current practice</i>: minutes shared with SPC members</p>

No.	Action area	Responsibility	Timeline; Frequency	Actions taken
			<p><u>SPC members</u>: two week review period; adoption on a no objections basis</p> <p><u>Secretariat</u>: to load on website one month after each SPC meeting</p>	
3	Expression of Interest (Eol) process for membership of SPC actioned	<p><u>SPC members</u>: SPC currently constituted on an invitation basis. Move to an Eol selection process, linked to the membership categories identified in the SPC ToRs. Determine process for Eol review to ensure a fair and transparent process (e.g. nomination by constituency category; independent review body)</p>	<p><u>SPC members</u>: to determine and publicise the approach by 1 April 2018, to ensure the Eol process is completed in time for the GAML plenary (late April/May 2018 TBC)</p>	<p><u>SPC members</u>: determines the Eol approach by 1 April 2018</p> <p><u>Secretariat</u> manages outreach to GAML members</p>
4	Decision making role of GAML: Consider and provide recommendations to GAML plenary	<p><u>SPC members</u>: to consider the status of GAML within the SDG 4 framework, guided by the GAML Governance document. Prepare clear advice to the GAML membership on issues including: GAML as an advisory body; GAML's role in providing</p>	<p><u>SPC members</u>: to prepare advice and relevant documentation in advance of the October 2017 GAML plenary meeting</p> <p>To review on an as needs basis, at least annually</p>	<p><u>SPC members</u> to prepare a working paper for GAML plenary consideration. Revise based on feedback and finalise as appropriate</p> <p><u>Secretariat</u> loads on website</p>

No.	Action area	Responsibility	Timeline; Frequency	Actions taken
		resources, evidence, guidance, advice, recommendations and/or decisions for consideration by the UIS, the SDG 4 Technical Cooperation Group, the Education 2030 Steering Committee, the IAEG-SDG, and other related bodies		
Task Forces				
1	Details of Task Forces, Terms of Reference, members and work plans made available on the GAML website	<p><u>Task Force Chairs</u>: to prepare relevant documents and provide to Secretariat</p> <p><u>Secretariat</u>: to load on website</p>	<p><u>Task Force Chairs</u>: to review and update as necessary, at least six monthly</p> <p><u>Secretariat</u>: to load as necessary changes on website</p>	<p><u>Task Force Chairs</u> to prepare and share initial documentation and to update at least six monthly</p> <p><u>Secretariat</u> loads on website</p> <p><i>Current practice</i>: Task Force page pending</p>
2	Agendas and Minutes of Task Force meetings prepared, disseminated and made available on the GAML website	<p><u>Task Force Chairs</u>: preparation and dissemination to Task Force members</p> <p><u>Task Force members</u>: for review and adoption on a no objections basis</p>	<p><u>Task Force meetings convened at least quarterly</u></p> <p><u>Task Force Chairs</u>: for preparation and dissemination two weeks following Task Force meetings</p>	<p><u>Task Force Chairs</u> prepares, <u>members</u> review, Task Force Chair finalises based on feedback meeting minutes</p> <p><u>Secretariat</u> loads agendas and minutes on website within one month of Task Force meetings</p>

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		<u>Secretariat</u> : to load on website	<p><u>Task Force members</u>: two week review period; adoption on a no objections basis</p> <p><u>Secretariat</u>: to load on website one month after each Task Force meeting</p>	<i>Current practice</i> : Task Force page pending
3	Task Force technical papers and resources developed in 2016 and 2017 made available on the GAML website	<u>Task Force Chairs</u> : all technical papers and resources developed up to and including the 3 rd GAML meeting (May 2017) provided to Secretariat for uploading on the GAML website	<p><u>Task Force Chairs</u>: by 15 July 2017 all technical papers and resources developed for or on behalf of the relevant Task Force provided to the Secretariat</p> <p><u>Secretariat</u>: by 30 July 2017, upload all documents to the GAML website, in a logical and easily searchable manner</p>	<p><u>Task Force Chairs</u> provide all technical papers and resources developed to date to Secretariat by 15 July 2017</p> <p>Secretariat loads documents on GAML website by 30 July 2017</p> <p><i>Current practice</i>: Task Force page pending</p>
4	Task Force technical papers and resources developed for consideration by the GAML plenary circulated no later than two weeks before GAML plenary meetings	<u>Task Force Chairs</u> : ensures the timely preparation of technical papers and resources, including clearly identified Action Items, Points for Discussion/Decision and/or Recommendations	In advance of each GAML plenary meeting	<p><u>Task Force Chairs</u>: ensures the timely preparation of technical papers and resources</p> <p><u>Secretariat</u> disseminates to GAML members at least two weeks prior to each GAML plenary meeting</p>



No.	Action area	Responsibility	Timeline; Frequency	Actions taken
		<p><u>Secretariat</u>: circulates all papers at least two weeks prior to each GAML plenary meeting</p>		<p><i>Current practice</i>: Task Force resources tabled at meetings</p>
5	<p>Task Force technical papers and resources made available on the GAML website</p>	<p><u>Task Force Chairs</u>: following GAML plenary meetings, Task Force Chairs are responsible for making any necessary revisions to the relevant resources, based on meeting input. Provide updated resources to Secretariat within three weeks of the relevant plenary meeting</p> <p><u>Secretariat</u>: to load on website, under the relevant Task Force and/or appropriate topic area</p>	<p><u>Task Force Chairs</u>: within three weeks of the relevant plenary meeting, revise as necessary technical papers and resources and provide to Secretariat</p> <p><u>Secretariat</u>: to load on website within one week of receipt of documents from Task Force Chairs</p> <p>(ideally co-timed with the uploading of meeting minutes and other related reportables)</p>	<p><u>Task Force Chairs</u>: ensures the timely revision of technical papers and resources, for broader transparency</p> <p><u>Secretariat</u> loads on website</p> <p><i>Current practice</i>: Task Force resources shared on an ad hoc basis</p>