# Trends of Company Learning To Support In-service TVET Teachers



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# Agenda

- 1. Introduction
- 2. TVET teachers standards
- 3. Trends of learning and development in companies
- 4. Proposals for TVET teacher training
- 5. Conclusion



#### Introduction

#### From ...What to develop? To... How to develop?

#### 1. TVET

In Europe, Asia,...many reports and documentations on:

- ✓ Pre-service teacher training content and method
- ✓ In-service teacher training content



**But.....**few references and documents on **what learning process is more suitable for in-service teacher training:** how to do? What set of activities? How to integrate with work? How to adapt to new environment?

#### 2. Companies

In 2004, Rob Brinkerhoff, professor at Western Michigan University: **80 to 85 percent of training is not applied**:

- ✓ Slightly less than 20 percent of learners never apply what they learn in a training program
- ✓ Another 65 percent try to apply what they learned, but revert back to their old ways.

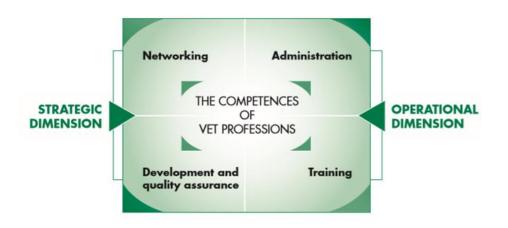


#### **TVET Teachers Standards**

#### **Learning is based on Competency Standards**

Many TVET teacher standards: by countries, OECD, ILO, UNESCO,...

Example EU, GIZ-Recovet....





Teachers need to adapt to an integrated and technological environment, the innovative, creative, social skills to develop and a new generation of TVET students requesting autonomy and permanent access to knowledge and networks.

#### Trend for L&D in companies 1: Individualization

✓ Coaching of the staff made by his/her hierarchy or an external provider



✓ Mentoring system to develop experience sharing between old and young staff.

#### The GROW Coaching Model







#### Trend for L&D in companies 2: Use of technology

- ✓ E-learning modules proposed or compulsory, stand alone or blended
- ✓ Mobile learning using smartphone applications available anytime anywhere
- ✓ Mass Online Open Courses (MOCC) providing mainly free access to high level content
- ✓ Constant access to **internet** for videos, blogs, podcasts, browsers.











#### Trend for L&D in companies 3: Teamwork

✓ Action learning activities within teams to support learning and problem solving

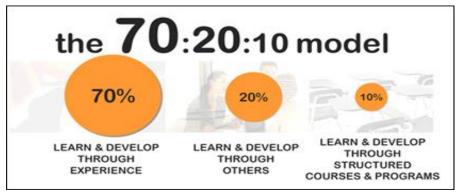


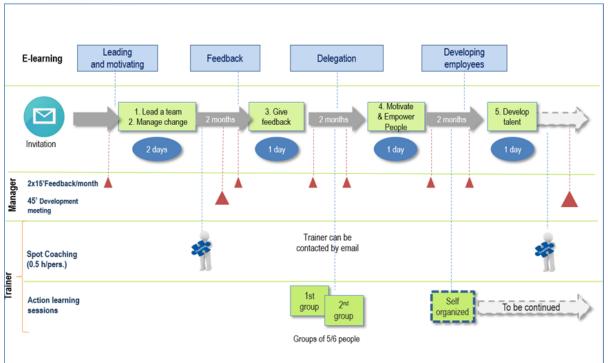
 Experience sharing through internet network, communities of practice





#### Overall Trend for L&D in companies: Integration







# TVET Teachers Context (especially in developing countries)

- ✓ High teaching load
- ✓ Low salary when they work in the public sector then need to get other funding sources
- ✓ Less pressure on results compared to company staff
- ✓ Long experience which has strengthened teaching habits

Could have issues of motivation for in-service training



#### **Example 1: Modular learning process**

Short training ending by action plan

Implementation
of action plan in the schools
with support of hierarchy

Workshop with presentation of results

Module certificate

If no action plan = very little chance of implementation



#### **Example 2: Project Based Learning**

**Coaching** of teacher-coaches **Training** with teacher - coaches in each school Workshop of from several schools the coaches to to build new Individual or team action share and teaching methods plan by teachers to present results implement the new methods + e-learning

When need to develop many teachers: use coaching



#### **Example 3: Mobile Learning**

- ✓ In 2017, in Thailand, German cooperation, Quizzbizz company, MOE of Thailand
- ✓ More than 150 vocational school teachers:
  - ✓ Trained on mobile learning
  - ✓ Created their own micro-learning content and applied new methods to transfer teaching objectives, learning materials and knowledge in small pieces
  - More than 1000 questions related to technical subjects where created during the trainings and in various test-fields
- ✓ More than 10.000 students participated successfully





#### **Others**

- ✓ Technical assignment in companies
  - ✓ <u>Conditions to succeed</u>: precise assignment like to prepare a manual, train internal trainers, prepare teaching materials,....
- ✓ Community of practices:
  - ✓ Conditions to succeed: precise number of people, precise planning of meeting, assignments to present and share, organization and coach





#### Conclusion

#### **Policy Level Recommendations**

- ✓ Define **motivation drivers** for in-service learning: financial or non financial reward, career path, respect, recognition in front of others, sense of belonging to a community, higher responsibility, participation to innovative projects,..
- ✓ Stop calling "In-service teacher training" to call it... **Continuing Professional Development** (from CEDEFOP, EU) or *in-service teacher development*
- ✓ Develop new flexible policies to support learning through two means:
  - ✓ Microlearning or SLATAWAD (Social Learning Any Time, Any Way, Any Device)
  - ✓ Macrolearning: more traditional learning approaches bringing new knowledge but based on experience sharing, project implementation and integration of learning sessions and practice.



#### Conclusion



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