

## Competencies for living and working in the 21st century

- A capacity development toolkit for curriculum innovations in African Countries -

International workshop on Curriculum Innovations, Peace Education and Poverty Alleviation in sub-Saharan Africa

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# **TOOLKIT OUTLINE**

## Competencies for living and working in the 21<sup>st</sup> century

- A capacity development Toolkit for curriculum innovations in African countries -

#### Content

#### Introduction

- 1. The context of developing the Toolkit
- 2. Learning to Live Together and competencies for life and work
- 3. Toolkit rationale and scope
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- 1.2. Clarifying the desired outcomes (competencies for living together, life and work)
- 1.3. Clarifying the teaching and learning approach
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- 1.8. Frequently asked questions
- 1.9. Activities for capacity development

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- 2.1 Thematic approaches supporting Learning to Live Together and the development of life- and work-relevant competencies: an overview
- 2.2 Establish regional, national and local priorities in compliance with the needs of African countries
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- 2.5 Frequently asked questions
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- 5.4 Establishing appropriate curriculum development structures and mechanisms
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- 6.4 Piloting and finalizing the curriculum
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- 7.5 Frequently asked questions
- 7.6 Activities for capacity development

#### **Bibliography**

#### Glossary

#### Country-based case studies/collection of good practices Detailed outline

## Introduction

| 1. The context of developing the Toolkit                        | • Background information: the project " <i>Curriculum</i><br><i>Innovations, Peace Education and Poverty</i><br><i>Alleviation</i> " (aims; approaches; expected outcomes)   |
|---|--|
|   | • Main dimensions chosen to be developed in the present Toolkit (Peace education; Inter-cultural education; HR and citizenship education; Gender issues; Education for work) – rationale: why those?   |
| 2. Learning to Live Together and competencies for life and work | • Understanding of Learning to Live Together (LTLT) and competencies for life and work   |
|   | • Links between LTLT (i.e. peace education) and poverty alleviation  |
|   | Links between education, peace, development and economic prosperity  |
|   | Converse links between violence, poverty, the disruption of education and progress   |
|   | • Specific challenges for the African context  |
|   | • Conditions and needs at local, national and regional level   |
|   | • Education, curriculum and learning in the twenty-<br>first century   |
|   | • The needs of both present and future generations   |
|   | • Preparation for life and work - what competencies to envisage?   |
| 3. Toolkit rationale and scope                                  | <ul> <li>Rationale for the development of the Toolkit –<br/>request from participating countries and donors (i.e.<br/>specific conditions and needs at local, national and<br/>regional level, as identified throughout the project;<br/>why is such a Toolkit needed; how can it contribute<br/>to improving the curriculum and learning outcomes)</li> </ul>   |
|   | • Capacity development Toolkit to assist decision<br>makers, curriculum specialists and developers of<br>learning materials to integrate and reinforce the<br>LTLT dimension and the development of life-and<br>work-relevant competencies within formal and non-<br>formal curricula (what is capacity development; why<br>is it needed; how can the Toolkit contribute – why<br>and how to focus on LTLT and competencies for life<br>and work; how to share and capitalize on existing<br>good practices in the project countries and in other<br>parts of the world) |
|   | • Flexible capacity development Toolkit to facilitate the understanding and sharing of :   |
| <u> </u>  | - the conceptual basis for "peace-related" education   |

|                           | (including peace education, inter-cultural education,   |  |
|---------------------------|---|--|
|                           | Human Rights and citizenship education, and gender issues<br>as well as aspects of preparation for life and work and how<br>this can be approached in a variety of ways; integrate<br>"learning to live together" concepts and practices) into<br>formal and non-formal basic education curriculum  |  |
|                           | - the nature of competency-based outcomes   |  |
|                           | - customization of approaches in compliance with needs and priorities   |  |
|                           | - how to capitalize on existing good practices  |  |
|                           | - curriculum processes leading to quality and sustainable impact.   |  |
|                           | • What is common and what is different in comparison to other similar Tools/Toolkits  |  |
|                           | • Participatory processes: cooperative work of country teams and other resource persons (brief description of the process); involving stakeholders  |  |
|                           | • Pilot-testing and its role in finalizing the Toolkit  |  |
|                           | • Curriculum as an open construction: How might the Toolkit contribute to improving the curriculum and learning outcomes in compliance with new challenges and conditions?  |  |
| 4. Target public          | • Primary beneficiaries (i.e. decision/policy makers;<br>curriculum technicians; authors of learning<br>materials; teacher trainers)  |  |
|                           | • Secondary/indirect beneficiaries (i.e. teachers; students; parents; other education stakeholders)   |  |
| 5. How to use the toolkit | • Detailed description of the Toolkit and explanation of different parts and elements   |  |
|                           | <ul> <li>Interactive activities to be used flexibly by countries         <ul> <li>Posing questions</li> <li>Providing examples of good practices/suggestions of how to reinforce LTLT and competency-development in the curriculum;</li> <li>Frequently asked questions/FAQ;</li> <li>Suggesting customization and capacity development activities</li> </ul> </li> </ul> |  |
|                           | • Carrying out capacity development activities by using the Toolkit   |  |

## Part A: Content and Methodology

## Section 1: Fostering Learning to Live Together – basic principles, concepts and approaches

| 1.1 Clarifying the focus   | • Focus on LTLT and competency development: How it was identified and why (Geneva workshop and need for further development of thinking)  |
|--|---|
| 1.2 Clarifying the desired outcomes (competencies<br>for living together, life and work) | <ul> <li>What kinds of outcomes are sought?</li> <li>Competency-based (articulation of knowledge, skills, attitudes)</li> <li>Not just knowledge</li> <li>Deep understanding of complex issues</li> <li>Appreciation of related moral/ethical human rights issues</li> <li>Ability to develop and apply skills</li> <li>To empathise with people</li> <li>To analyse problems</li> <li>To see a range of perspectives</li> <li>Appreciate difficulties</li> <li>Suggest possible solutions</li> <li>Think compassionately and creatively</li> <li>Develop attitudes, values and dispositions towards equality and justice</li> </ul>  |
| 1. 3 Clarifying the teaching and learning approach                                       | <ul> <li>Learner-friendly teaching and learning strategies and environments</li> <li>Opportunities for student reflection and action.</li> <li>Why Human Rights underpinning?<br/>The principles of human rights and social responsibility are central to all learning<br/>To help pupils develop a morally and ethically sound value system based on internationally recognized principles of equality, human rights, justice and democracy.</li> <li>Why learner-focused?<br/>The challenge is to help pupils to take responsibility for their own values and actions. To engage pupils thoroughly in discussions about views and values, a safe and secure environment within which views can be expressed and challenged without judgment or reprisal.</li> <li>Why future-focused?<br/>Seeking to create a better world while being realistic about the obstacles and challenges</li> <li>Why Values clarification?<br/>Not to impose values (or bore students with heavy international laws and documents) but to help young people gradually learn that a globally accepted values base exists, documented in various international human rights charters, which outline the rights and responsibilities of individuals and groups in democratic societies. (such as <i>The Universal Declaration of Human Rights</i>, the <i>UN Convention on the Rights of the Child</i>) These can be used to encourage pupils to clarify and consider their own values and to explore others' views and values.</li> </ul> |

| Why Issue based enquiry?  |
|---|
| Relevance to students and countries.<br>Through looking at real life situations, pupils explore and                       |
| express their own values and attitudes about current issues   |
| and are challenged to develop an appreciation of the needs  |
| and perspectives of others. The enquiry approach demands  |
| flexibility, and young people should be given the   |
| opportunity to make choices about their own learning. You   |
| will find that pupils often set the agenda for learning   |
| through posing questions about local or global situations.  |
| Often there will be no 'correct' answers to questions that  |
| arise, and sometimes conclusions won't be found. If pupils<br>are allowed to investigate these themes they will develop a |
| greater understanding of the complexity of certain issues   |
| and learn how to express their own and others' opinions.  |
|   |
| Why Critical evaluation of controversial issues?  |
| So that students have opportunities to identify and clarify   |
| the challenges surrounding controversial issues and are   |
| encouraged to be assertive in challenging prejudice and<br>stereotyping. Critical evaluation, informed decision-making    |
| and responsible action  |
|   |
| Why Multiple Perspectives?  |
| Opening minds to other points of view.  |
| Seeing and experiencing through alternative eyes.<br>Taking on opposite roles and viewpoints.                             |
| running on opposite roles and the spontes.  |
| Why competency development?   |
| So that students can learn more effectively if skills are   |
| modeled in the classroom. Pupil participation is central and<br>encourages them to take responsibility for their own      |
| learning. Active learning approaches such a group work,   |
| discussion and debate will engage your pupils in the topics   |
| and help foster learning independence. Using an active  |
| participatory approach help young people learn how to   |
| participate positively in society, influence democratic   |
| processes, make informed and responsible decisions<br>throughout their lives and develop Learning for Life and            |
| Work Skills such as:  |
| • thinking for themselves, self-management, listening   |
| skills and empathy;   |
| <ul> <li>working with others leadership, team work and<br/>negotiating skills.</li> </ul>                                 |
| <ul> <li>managing information from a range of perspectives</li> </ul>   |
| <ul> <li>solving problems</li> </ul>  |
| making decisions and  |
| • being creative in arriving at a range of solutions  |
| For example, pupils develop their listening skills and are  |
| encouraged to show empathy. Pupils take part in   |
| discussions and are challenged to:  |
| hear and respond to the literal and emotional content   |
| of others' points of  |
| <ul> <li>view on a range of issues and demonstrate sensitivity<br/>about the diversity</li> </ul>                         |
| <ul><li>about the diversity</li><li>and challenges of others' life experiences;</li></ul>                                 |
| <ul> <li>recognize positive contributions to debates and deal</li> </ul>  |
| positively with opposing  |
| • opinions; and   |
| • use human rights principles as a touchstone for their   |

|                                 | responses to   | o others.   |   |
|---------------------------------|--|---|---|
|                                 | Pupils are also encour<br>accept responsibility<br>leading a discussion of<br>debate.                              | when required, fo   |   |
|                                 | work co-operatively w  | and support leade<br>with other pupils t<br>ng and influencin<br>or differences of o                                | rship in others, and also<br>to achieve common<br>g skills as they resolve          |
| 1.4 Underpinning concepts       | Which key HR conce<br>they central?  | epts apply to mo  | st issues and why are   |
|                                 | The following core co<br>in every country in the   |   | lenges and opportunities  |
|                                 |  | spond to a globall  | <b>consibility:</b> How we<br>ly accepted values base<br>bilities                   |
|                                 |  | ersity of human k   | ve understand and<br>ind in terms of culture<br>hnicity, race, religion             |
|                                 |  | afeguard individu   | ow we understand that<br>al and collective rights<br>eated fairly.                  |
|                                 |  | in participate in ar<br>sses and be aware   |   |
| 1. 5 Cross-cutting themes       | education; i<br>citizenship<br>for work; li  | intercultural educa<br>education; gender<br>ife skills, health e  | r education; education  |
|                                 | Example  | jeennennes, overha  | ps and connections  |
|                                 | ι  | Intercultural understanding   | Gender<br>education   |
|                                 | Differences     O       Stereotypes     Violence       Conflicts     O       Conflict     I       management     T | Identity<br>Otherness<br>values<br>Traditions<br>Culture<br><b>Differences</b><br>Tolerance<br>Respect<br>Prejudice | Equality<br>Differences<br><u>Stereotypes</u><br>Controversial<br>issues<br>Respect |
| 1. 6 Cross-cutting competencies |  | <u>Stereotypes</u><br>ansversal compete   | ncies such as:  |
|                                 | - thinking skills (i.e. c  | -   |   |

|  | <ul> <li>communication skills</li> <li>social skills (i.e. team work)</li> <li>emotional skills</li> <li>operational skills</li> <li>problem solving skills</li> </ul> |
|--|--|
| 1. 7 How the concepts, themes and competencies are linked together | Examples   |
| 1. 8 Frequently asked questions                                    | Example:<br>- How to apply such teaching and learning principles in<br>difficult environments (i.e. large classrooms)  |
| 1. 9 Activities for capacity development                           | Example - Select relevant LTLT aspects and dimensions for your country and prepare a Rationale for your needs and priorities   |

#### Section 2: Developing thematic approaches

| 2.1 Thematic approaches supporting Learning to<br>Live Together and the development of life- and<br>work-relevant competencies: an overview                     | <ul> <li>Education, curriculum and learning in the twenty-first century: challenges and possible responses (what is specific for the African context?)</li> <li>Competencies as learning outcomes: to know, to do, to be and to live together (mobilizing knowledge, skills, values and attitudes in a personal, creative and responsible way); generic and specific competencies</li> <li>LTLT: an increasingly important cross-cutting dimension (what it encompasses; examples of its different facets and how they are interlinked and overlapping – i.e. peace education and inter-cultural understanding dealing both with the constructive management of diversity and conflict solving);</li> <li>Main dimensions chosen to be developed in the present Tool (Peace education; Inter-cultural education; HR and citizenship education; Gender issues) – rationale: why those?</li> </ul> |
|---|--|
| 2.2 Establish regional, national and local priorities in compliance with the needs of African countries   | <ul> <li>Examples:</li> <li>Education reconstruction in conflict-affected societies</li> <li>Poverty alleviation</li> <li>HIV and AIDS</li> <li>Gender equality</li> <li>EFA (equitable access to quality education for all)</li> </ul>  |
| 2.3 Construct a conceptual framework for chosen<br>themes (Examples)<br>Peace education<br>Intercultural education<br>Citizenship and Human Rights<br>Education | <ul> <li>Peace education</li> <li>Understandings of "peace" and "peace education"<br/>(what is specific for African countries)</li> <li>Specific aspects &amp; dimensions of peace education<br/>(i.e. dealing with diversity, divergences, violence and</li> </ul>  |

| Gender education                     | conflicts; constructive conflict solving; fighting  |
|--------------------------------------|---|
| Education for work                   | against stereotypes; personal development: self-  |
|                                      | respect and self-confidence; developing positive  |
|                                      | attitudes, such as solidarity and cooperation)  |
|                                      | Inter-cultural education  |
|                                      | • The concept of culture(s) (i.e. values, traditions, norms; identity(ies); commonalities and differences                           |
|                                      | among people)   |
|                                      | <ul> <li>The multilayered construction of identity(ies)</li> <li>Awareness of one's own culture(s) and of other cultures</li> </ul> |
|                                      | • Developing tolerance and respect towards "the   |
|                                      | otherness" (i.e. fighting against stereotypes and   |
|                                      | prejudices; carrying out common tasks; developing<br>positive attitudes and skills, for instance open<br>mindedness)                |
|                                      | Human Rights and Citizenship Education  |
|                                      | • Understandings of HR and citizenship education (what is specific for African countries)   |
|                                      | <ul> <li>Respect of human life, rule of law and participatory<br/>citizenry</li> </ul>  |
|                                      | Challenges: balancing tradition and innovation;   |
|                                      | <ul> <li>universal principles and local traditions/approaches</li> <li>Sensitive and controversial issues (i.e. poverty;</li> </ul> |
|                                      | social injustice, i.e. lack of gender equality;   |
|                                      | manipulation; violence)   |
|                                      | Gender issues   |
|                                      | • Understandings of gender issues and their relevance for African countries   |
|                                      | • Gender equality: what does it imply?  |
|                                      | Sensitive and controversial issues  |
|                                      | • Gender biases and how to cope with them   |
|                                      | Education for work  |
|                                      | <ul> <li>The world of work between tradition and innovation</li> <li>Employed if the and compared project and in to day?</li> </ul> |
|                                      | <ul> <li>Employability and competencies required in today's<br/>world</li> </ul>  |
|                                      | Entrepreneurship  |
|                                      | Work ethics   |
|                                      |   |
| 2. 4 Key, cross-cutting competencies | Examples:   |
|                                      | i.e.  |
|                                      | Fostering problem-solving skills across different LTLT-<br>relevant themes  |
|                                      | Fostering leadership skills across different LTLT-relevant themes   |
| 2. 5 Frequently asked questions      | Examples:   |
|                                      |   |
|                                      | Should peace education/HRE/citizenship education  |

|  | <ul> <li>(and so one) become a new subject?</li> <li>Who should teach peace education?</li> <li>Given the present challenges and threats, is peace education meaningful and possible?</li> <li>How to deal in the curriculum with cultural differences, especially the clash of values?</li> <li>How to deal with multiple perspectives?</li> <li>How to avoid manipulation through the curriculum/learning materials?</li> <li>How to deal with such themes as cross-cutting dimensions?</li> <li>What are appropriate assessment practices?</li> <li>What capacities do teachers need to implement HR and citizenship education?</li> <li>How to assess the impact of HR and citizenship education?</li> </ul>  |
|--|---|
| 2. 6 Activities for capacity development | Examples  |
|  | <ul> <li>Defining activities to deal with cultural differences constructively</li> <li>Assessing a curriculum/textbook from the point of view of their relevance and correctness (i.e. to identify possible biases)</li> <li>Simulating processes of public discussions of curriculum changes</li> <li>Assessing the relevance of existing HR and citizenship education curricula (developing criteria and indicators/benchmarks)</li> <li>Comparing curricula from different countries: what is common and what is different</li> <li>Developing learning activities to promote civic participation (i.e. students participating to solve problems in their communities)</li> <li>Activities to identify needs in compliance with a specific context</li> <li>Activities to ensure participatory approaches in the classroom/in processes of curriculum development</li> <li>Simulation of curriculum/textbook construction (i.e. designing a curriculum for a certain grade/situation; projecting learning activities)</li> </ul> |

## Section 3: Enhancing LTLT and competency development in the curriculum

| 3.1 Subject-related integration of thematic approaches | <ul> <li>Selection of relevant topics and appropriate sequencing</li> <li>Defining learning objectives and outcomes</li> <li>Time allocation (i.e. weekly periods, block teaching/modules; extra-curricular activities)</li> <li>Examples</li> </ul> |
|--|--|
| 3.2 Cross-curricular integration                       | <ul> <li>Connected learning</li> <li>Strategies for cross-curricular integration (i.e. thematic approaches, project work; integration through assessment)</li> <li>Time allocation</li> </ul>  |

|  | • Examples   |
|--|--|
| 3.3. Creating new subject strands or modules (if required) | <ul> <li>Rationale for new strands/subjects</li> <li>Curriculum construction</li> <li>Time allocation</li> <li>Examples</li> </ul> |
| 3.4 Frequently asked questions                             | Examples   |
| 3.5 Activities for capacity development                    | Examples   |

## Section 4: Implementing the curriculum effectively

| 4.1 Whole school approach                             | <ul> <li>learner-friendly environments</li> <li>cooperation among teachers and team teaching</li> <li>cooperation with parents and other stakeholders</li> <li>school networks</li> <li>school-based teacher education and training</li> </ul>  |
|---|---|
| 4.2 Teaching and learning methodologies and resources | <ul> <li>Learner-focused teaching and learning</li> <li>Interactive pedagogies</li> <li>Diversifying methods (i.e. oral history; invited guests, field trips; ICT-based activities; special events; campaigns)</li> <li>Using and producing appropriate/customized learning resources</li> </ul>  |
| 4.3 Assessment of learning outcomes                   | <ul> <li>Continuous and progress assessment</li> <li>Assessment of competencies</li> </ul>  |
| 4.4 Linking formal and non-formal education           | <ul> <li>Learning from one another</li> <li>School-community projects</li> <li>Conduct community based research and outreach</li> <li>Integration of LTLT and competency development<br/>into non-formal and alternative education curricula</li> <li>Build school-community partnerships</li> <li>Reach out to vulnerable children and out-of-school<br/>youth</li> <li>Use ICT to enrich the non-formal and alternative<br/>education curriculum</li> <li>Tap into community resources</li> </ul> |
| 4.5 Evaluation of impact                              | <ul> <li>Short-, medium and long-term (potential) impact</li> <li>Methods of assessing the impact of curriculum changes</li> </ul>  |
| 4.6 Frequently asked questions                        | Examples  |
| 4.7 Activities for capacity development               | Examples  |

## Part B: Curriculum processes

#### **Section 5: Policy issues**

| 5.1 Developing a consensual education/curriculum vision                          | <ul> <li>Education/curriculum vision: what does it mean?</li> <li>How to facilitate a shared vision?</li> <li>How to involve stakeholders and partners</li> <li>How to translate the education/curriculum vision into meaningful documents</li> </ul>               |
|--|---|
| 5.2 Conducting a curriculum audit/diagnosis                                      | <ul> <li>The concept of curriculum "audit"/assessment</li> <li>How to carry out such an assessment?</li> <li>How to use the assessment results?</li> </ul>  |
| 5.3 Defining appropriate education responses to specific challenges and concerns | <ul> <li>Carry out "contextual screenings" and identify local challenges and concerns</li> <li>Define possible education/curriculum answers</li> <li>Address possible challenges and opportunities</li> <li>Identify contributors</li> </ul>                        |
| 5.4 Establishing appropriate curriculum development structures and mechanisms    | <ul> <li>Who is developing the curriculum? (institutions, people)</li> <li>Leadership of curriculum processes</li> <li>Partnerships</li> <li>Meaningful work plans</li> <li>Participatory processes</li> <li>Ensuring quality, equity and sustainability</li> </ul> |
| 5.5 Frequently asked questions   | Examples  |
| 5.6 Activities for capacity development  | Examples  |

#### Section 6: Curriculum concept, design and writing/preparation

| 6.1 Defining the curriculum concept                 | <ul> <li>Define the scope and structure of the new curriculum (learning: why; what; when; how) and its links with existing provisions</li> <li>Decide about how the new curriculum will be reflected in different documents/how to share it with education stakeholders and partners</li> <li>Highlight implications of curriculum change for other education areas (i.e. teacher education and training; assessment)</li> </ul> |
|---|--|
| 6.2 Designing the new curriculum/curriculum changes | <ul> <li>Set up the writing process</li> <li>Define the shape and language of curriculum documents</li> </ul>  |
| 6.3 How to write the curriculum                     | <ul> <li>Draft documents based on writing guidelines</li> <li>Share, ask for feedback and revise</li> <li>Improve curriculum texts in compliance with quality criteria</li> <li>Finalize the curriculum based on integrating constructive suggestions for revision</li> <li>Edit and prepare for publication</li> </ul>  |

|  | <ul> <li>Publish (in as many languages as needed) curriculum documents, leaflets and other dissemination materials</li> <li>Develop support materials</li> </ul>   |
|--|--|
| 6.4 Piloting and finalizing the curriculum | <ul> <li>Define the concept of curriculum piloting/field testing</li> <li>Prepare piloting guidelines for schools/non-formal settings</li> <li>Train teachers and school staff for observation and data collection</li> <li>Select pilot sites</li> <li>Introduce the new components</li> <li>Construct data collection instruments</li> <li>Analyze data and report the findings</li> </ul> |
| 6.5 Frequently asked questions             | Examples   |
| 6.7 Activities for capacity development    | Examples   |

## Section 7: Dissemination and implementation

| 7.1 Preparing and carrying out the dissemination and<br>implementation of the curriculum at different levels | <ul> <li>Awareness raising</li> <li>Planning and carrying out context-specific<br/>implementation strategies for scaling up (calendars,<br/>resources, modalities)</li> <li>Establish partnerships and alliances (for instance<br/>with Teacher Training institutions)</li> <li>Identify and train reform/change agents</li> <li>Disseminate the new curriculum through different<br/>means (documents, leaflets, Media messages)</li> </ul> |
|--|--|
| 7.2 Preparing schools, managers and teachers   | <ul> <li>Customized training strategies (face-to-face; on-line; mixed; school-based, etc.)</li> <li>Designing school projects in support of curriculum changes</li> <li>Guidelines for school and classroom implementation</li> </ul>  |
| 7.3 Working with local communities and the Media   | <ul> <li>Involving parents and other stakeholders (i.e. explain curriculum changes; ask for concrete support; ask for feedback on school projects; debate sensitive issues)</li> <li>Partnerships with the Media (to cover events; to use Media as an active education partner; to facilitate public awareness)</li> </ul>   |
| 7.4 Monitoring and evaluation  | <ul> <li>construct a framework for monitoring and evaluation<br/>&amp; identify key indicators</li> <li>develop quantitative and qualitative assessment<br/>instruments</li> <li>compile and share monitoring and evaluation results</li> </ul>  |
| 7.5 Frequently asked questions   | Examples   |
| 7.6 Activities for capacity development  | Examples   |

## Bibliography

Glossary

**Country-based case studies/collection of good practices**