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International Institute for Educational Planning

61 GB/RES Approved  
17 December 2021

Sixty-first session of the IIEP Governing Board  
Videoconference, 16 - 17 December 2021

Resolutions of the 61<sup>st</sup> session of the  
Governing Board

61 GB/RES

**Item 12 of the Draft Agenda**

This document presents the 13 Resolutions (from number 585 to number 598) and Other Decisions adopted by the IIEP Governing Board at its 61<sup>st</sup> session.

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<sup>1</sup> Adopted by correspondence, prior to the 61<sup>st</sup> session

## Resolution 585

The Governing Board,

**Having received** the recommendation made by the Nominating Committee to fill the vacancies which will occur on the Board as a result of the expiration of the terms of office of Ms Valérie Liechti, Mr Jean-Michel Severino, and Mr Nicholas Burnett,

**Acting** in accordance with sub-paragraph (e) of paragraph 1 of Article III of the Statutes, with paragraph 2 of the same Article and with Rules 6, 8, and 10 of the Rules of Procedure,

**Recommends** Ms Emiliana Vegas, Mr Albert Nsengiyumva, and Ms Pauline Rose for appointment by the Director-General, each for a period of four years, which will begin at the close of the 61<sup>st</sup> session of the Governing Board (2021).

## Resolution 586

The Governing Board,

**Having reviewed** the Report of the Director on the Activities carried out by IIEP in 2021 and Operational Plan for 2022 (documents 61 GB/4 Part I, Part II, and Information documents), and **bearing in mind** the information conveyed in the Director's oral report,

**Congratulates** the Director and her staff on a strong last year of implementation of the 10<sup>th</sup> MTS, considering the unprecedented challenging context of the COVID-19 pandemic, particularly **commends** the Institute's flexibility, responsiveness, and dedication,

**Expresses appreciation** for increased cross-fertilization across its training, technical cooperation, research, and outreach lines of work, and for efforts to improve the format of Board reporting on IIEP's results,

**Recognizes** the efforts of the Director and IIEP in expanding cross-office collaborations and strengthening monitoring and evaluation of results through an institute-wide strategy,

**Acknowledges** the progress in the further integration, complementarity, and subsidiarity between IIEP's three Offices,

**Expresses** its gratitude to the host Governments of Argentina, France, and Senegal for the support they are providing to the Institute, and encourages them to increase their support,

**Further expresses** its gratitude to the Member States, in particular France, Norway, Sweden, and Switzerland, for their voluntary contributions to the Institute in 2021,

**Approves** document 61 GB/4 Parts I and II and Information documents as presented by the Director.

## Resolution 587

The Governing Board,

**Having examined** the Report by the Director on the activities of IIEP in 2021 (document 61 GB/4 – Part II),

**Taking note** of the expenditure for the Core Funding Programme, by appropriation line, including the available financial resources for 2021,

**Resolves** that for the financial period 1 January to 31 December 2021, the total appropriation should amount to US\$ 17,183,333 to be financed by estimated income of US\$ 20,704,359 and

reserves estimated at US\$ 8,099,296 as follows:

**A. Core Funding Programme**

<b>Appropriation Line<sup>1</sup></b>	<b>Amount in US\$</b>
I. Programme Operations	
A. Training (line 1)	3 498 607
B. Technical Cooperation (line 2)	4 461 746
C. Research & Development (line 3)	3 261 867
D. Outreach and Advocacy (line 4)	2 753 413
<b>Sub-total I</b>	<b>13 975 633</b>
II. Directorate and Corporate Services	
D. Governing Board	142 446
E. Directorate/Monitoring and Evaluation	583 453
F. General Administration	1 214 714
Institutional Information Technology	385 780
G. Investment	
Staff development	301 318
Renovation of building	201 520
IT Technology	378 470
<b>Sub-total II</b>	<b>3 207 700</b>
<b>Total Appropriation</b>	<b><u>17 183 333</u></b>
<b>Income and Other Resources<sup>1</sup></b>	<b>Amount in US\$</b>
I. UNESCO Financial Allocation	2 140 100
II. Voluntary Contributions	15 612 468
<b>Sub-total I &amp; II</b>	<b>17 752 568</b>
III. Other Income	
Programme Support Funds	2 513 157
Income from training	417 434
Miscellaneous Income	21 201
<b>Sub-total III</b>	<b>2 951 792</b>
<b>Sub-total I, II &amp; III</b>	<b><u>20 704 359</u></b>
IV. Other Resources	
Liquidation of previous years' obligations	100 000
Transfer to Stabilization Reserve Account	(658 888)
Reserves and Fund Balances on 1 January	8 658 183
<b>Sub-total IV</b>	<b>8 099 296</b>
<b>Total Income and Other Resources Core Funding Programme</b>	<b><u>28 803 655</u></b>

**Further taking note** of the expenditure for the Project Funding Programme, by appropriation line, and in view of the new contracts and available financial resources for 2021,

**Resolves** that for the financial period 1 January to 31 December 2021, the total appropriation should amount to US\$7,443,001 to be financed by estimated income of US\$ 3,565,993 and reserves estimated at US\$ 5,516,316 as follows:

.../.

<b>B. Project Funding Programme</b>	
<b>Appropriation Line<sup>2</sup></b>	<b>Amount in US\$</b>
I. Programme Operations	
A. Training (line 1)	1 418 804
B. Technical Cooperation (line 2)	3 516 681
C. Research & Development (line 3)	1 718 614
D. Outreach and Advocacy (line 4)	758 540
	<b>Sub-total I</b>
	<b>7 412 639</b>
II. Corporate Services	
E. Staff Service Account	30 362
	<b>Sub-total II</b>
	<b>30 362</b>
	<b>Total Appropriation</b>
	<b><u>7 443 001</u></b>
<b>Income and Other Resources<sup>2</sup></b>	
I. Contracts	
Governments	470 618
Other	5 383 214
	<b>Sub-total I</b>
	<b>5 853 831</b>
II. Other Income	
Programme Support Fund Interfund eliminations	(2 287 838)
	<b>Sub-total II</b>
	<b>(2 287 838)</b>
	<b>Total Income I &amp; II</b>
	<b><u>3 565 993</u></b>
III. Other Resources	
Liquidation of previous years' obligations	50 000
Reserves and Fund Balances on 1 January	5 466 316
	<b>Sub-total III<sup>2</sup></b>
	<b>5 516 316</b>
	<b>Total Income and Other Resources Project Funding Programme</b>
	<b><u>9 082 309</u></b>

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1 IIEP three offices Core Funding Programme  
2 On-going multi-year Project Funding projects that will be implemented beyond 2021

## Resolution 588

The Governing Board,

**Having examined** the certified accounts for the year 2020 and the Auditor's report thereon contained in document 61 GB/4 Part Inf. 2,

**Approves** the report of the External Auditor and the audited financial statements of IIEP for the financial period 1 January – 31 December 2020,

**Expresses** its satisfaction for the quality of the audit and **requests** the Director to communicate this Resolution to the External Auditor.

## Resolution 589

The Governing Board,

**Having examined** the Draft Programme and Budget for 2022 contained in document 61 GB/4 – Part II,

**Applauds** the integration of IIEP Dakar into the Core Funding Programme budget and,

**Resolves** that,

### A. Core Funding Programme

- (a) For the financial period 1 January to 31 December 2022, the total appropriation should amount to US\$ 19,991,656, to be financed by estimated income of US\$ 17,419,540 and reserves estimated at US\$ 11,039,253, hereby appropriated for the purpose indicated in the appropriation table as follows:

<b>Appropriation Line<sup>1</sup></b>	<b>Amount in US\$</b>
I. Programme Operations	
A. Training (line 1)	4 057 829
B. Technical Cooperation (line 2)	5 105 402
C. Research & Development (line 3)	3 727 494
D. Outreach and Advocacy (line 4)	3 169 499
	<b>Sub-total I</b>
	<b>16 060 224</b>
II. Directorate and Corporate Services	
D. Governing Board	231 738
E. Directorate/Monitoring and Evaluation	779 944
F. General Administration	1 398 511
Institutional Information Technology	543 339
G. Investment	
Staff development	345 597
Renovation of building	208 792
IT Technology	423 512
	<b>Sub-total II</b>
	<b>3 931 432</b>
	<b>Total Appropriation</b>
	<b><u>19 991 656</u></b>

- (b) The total appropriation voted in paragraph (a) above shall be financed by the funds allocated for the operation of the Institute and which are or shall be paid into (i) the Special Account set up by the Director-General of UNESCO in accordance with the relevant provisions of the Organization's Financial Regulations and with Article VIII, paragraphs 1 and 2 of the Statutes of the Institute, and (ii) the Stabilization Reserve Account set up on 1 July 1993 in accordance with Resolution 251 adopted by the Executive Committee of the Governing Board at its 28<sup>th</sup> session in June 1993, as follows:

<b>Income and Other Resources<sup>1</sup></b>	<b>Amount in US\$</b>
I. UNESCO Financial Allocation	2 140 100
II. Voluntary Contributions	12 450 353
	<b>Sub-total I &amp; II</b>
	<b>14 590 453</b>
III. Other Income	
Programme Support Funds	2 435 087
Income from training	374 000
Miscellaneous Income	20 000
	<b>Sub-total III</b>
	<b>2 829 087</b>
	<b>Sub-total I, II &amp; III</b>
	<b><u>17 419 540</u></b>
IV. Other Resources	
Liquidation of previous years' obligations	120 000
Transfer to Stabilization Reserve Account	(701 069)
Reserves and Fund Balances on 1 January	11 620 322
	<b>Sub-total IV</b>
	<b>11 039 253</b>
	<b>Total Income and Other Resources Core Funding Programme</b>
	<b><u>28 458 793</u></b>

- (c) The Director is authorized to incur obligations during the financial period 1 January to 31 December 2022 up to the amount appropriated under (a) above.
- (d) The Director is authorized to accept and add to the appropriation approved under paragraph (a) above, subventions, contributions, grants, gifts or bequests, fees and miscellaneous income, taking into account the provisions of Article 3.2 of the Financial Regulations of the Special Account for IIEP. The Director shall provide information on the amounts accepted to the Governing Board, in writing, at the session following such action.
- (e) The Director is authorized to make transfers between appropriation lines not exceeding 20 per cent of the total amount of the appropriation from which the funds are transferred.
- (f) The Director is authorized to make transfers between appropriation lines in excess of the percentage indicated in (e) above with the prior approval of the Governing Board.
- (g) In urgent and special circumstances, when an immediate action becomes imperative the Director may make transfers exceeding the percentage indicated in (e) above, but not exceeding the sum of US\$50,000, between appropriation lines, informing the Members of the Governing Board in writing, at the session following such action, of the details of the transfers and the reasons for them.
- (h) The Director is authorized, when the payment of expected funds is delayed for unforeseen reasons or circumstances, to transfer to programme costs the necessary funds from the Stabilization Reserve Account in order to ensure the continuation of programmes and projects, on the understanding that the amount so transferred be returned to the Account in the same financial period and/or, at the latest, during the ensuing two consecutive financial periods.

## **B. Project Funding**

**Takes note that,**

- (a) The Director is authorized to receive funds or assistance in kind from governments, international, regional, or national organizations, governmental or non-governmental institutions and other bodies as well as from individuals, for the implementation of programmes, projects, or other activities consistent with the aims, policies, and activities of IIEP and of UNESCO, and to incur obligations for such activities in accordance with the Regulations of the Special Account of IIEP and/or the Regulations and Rules of UNESCO and the agreements made with the donors.

**Resolves** that for the financial period 1 January to 31 December 2022, the total appropriation for the Extrabudgetary Programme should amount to US\$ 4,748,477 to be financed by estimated income of US\$ 4,689,783 and reserves estimated at US\$ 3,977,147.

.../.

<b>Appropriation Line<sup>2</sup></b>	<b>Amount in US\$</b>
I. Programme Operations	
A. Training (line 1)	1 490 595
B. Technical Cooperation (line 2)	4 167 139
C. Research & Development (line 3)	1 156 472
D. Outreach and Advocacy (line 4)	273 358
<b>Sub-total I</b>	<b>7 087 564</b>
II. Programme Support Funds	
F. Programme Support Fund Interfund eliminations	(2 339 087)
<b>Sub-total III</b>	<b>(2 339 087)</b>
<b>Total Appropriation</b>	<b><u>4 748 477</u></b>
<b>Income and Other Resources<sup>2</sup></b>	
I. Contracts	
Governments	716 248
Other	6 312 622
<b>Sub-total I</b>	<b>7 028 870</b>
II. Other Income	
Programme Support Fund Interfund eliminations	(2 339 087)
<b>Sub-total II</b>	<b>(2 339 087)</b>
<b>Total Income I &amp; II</b>	<b><u>4 689 783</u></b>
III. Other Resources	
Liquidation of previous years' obligations	50 000
Reserves and Fund Balances on 1 January	3 927 147
<b>Sub-total III<sup>3</sup></b>	<b>3 977 147</b>
<b>Total Income and Other Resources Project Funding Programme</b>	<b><u>8 666 930</u></b>
<hr/> <p>1 IIEP three offices Core Funding Programme</p> <p>2 IIEP three offices Project Funding programmes and activities</p> <p>3 On-going multi-year Project Funding projects that will be implemented beyond 2022</p>	

## Resolution 590

The Governing Board,

**Pursuant to** the stepping down of Chairman Nicholas Burnett as at close of the 61<sup>st</sup> session,

**Acting** in accordance with paragraph 2 of Article III of the Statutes, and with Rules 8 and 12 of the Rules of Procedure,

**Has elected**, by a unanimous vote, José Weinstein Chairman of the IIEP Governing Board, for a period of service beginning at the close of the 61<sup>st</sup> session,

**Wishes** José Weinstein every success in his new role on the IIEP Governing Board.

## Resolution 591

The Governing Board,

**Having examined** documents 61 GB/4 Part I and II,

**Having read** the written report of the 4<sup>th</sup> session of the Finance and Administration Committee,

**Having heard** its oral report,

**Taking into account** its Recommendation 6 to the Governing Board at its 61<sup>st</sup> session.

**Acknowledges that** the current forecasts are in conformity with Resolution 579 adopted by the 60<sup>th</sup> session of the Governing Board on the financial sustainability of IIEP, Resolution 498 adopted by the 47<sup>th</sup> session of the Executive Committee, and Resolution 502 adopted by the 48<sup>th</sup> session of the Executive Committee,

**Requests** the Director to address the significant financial risks facing IIEP, and the unsustainability of current levels of staff growth, by constraining further staff growth until there is confirmation of ongoing funding from at least three of IIEP's current core donors,

**Invites** the Director to prepare a three-year staffing plan and talent map for presentation to the Executive Committee at its mid-2022 meeting; and to continue to prepare and present for approval by the Board annual budgets that meet requirements on operational reserves through the medium term.

## Resolution 592

The Governing Board,

**Having examined** documents 61 GB/8 [Risk Register],

**Having read** the written report of the 4<sup>th</sup> session of the Finance and Administration Committee,

**Having heard** its oral report,

**Taking into account its** Recommendation 7 to the Governing Board at its 61<sup>st</sup> session,

**Expresses its appreciation** to the management for its ongoing monitoring of risks, including the changes and the updates made consecutively to the Risk Register each year from the 59<sup>th</sup> Governing Board meeting,

**Requests** the Director continues to monitor risk and risk mitigation actions throughout the 11<sup>th</sup> MTS, to update the Risk Register twice a year, and to update the Executive Committee on actions taken to mitigate areas of high risk during its mid-2022 meeting.

## Resolution 593

The Governing Board,

**Having reviewed** the Director's Oral Report on Organizational Change,

**Taking into account Board discussions** at its 61<sup>st</sup> session,

**Endorses the** changes proposed by the Director to IIEP's senior leadership team and organizational structure; in particular the creation of the post of Chief Technical Officer, to manage the integrated research, development, and technical cooperation portfolios, and oversee four teams of experts clustered around the value streams described in IIEP's 11<sup>th</sup> MTS; and the restructuring of the Information Services Team, in order to create a Knowledge Management and Mobilization Team,



**Requests** the Director to update the Executive Committee on the implementation of these organizational changes at its mid-2022 meeting.

## Resolution 594

The Governing Board,

**Recalling** Nicholas Burnett's outstanding chairmanship of the IIEP Governing Board, from 2015 to 2021,

**Noting** that he graciously accepted to serve 1 additional year of extension to his second term and last term,

**Acknowledges** his strong commitment to IIEP and its staff, his numerous and valuable contributions in increasing the profile and outreach of the Institute, as well as his precious support in ensuring its sustainability and preserving its uniqueness,

**Expresses its deep appreciation** of his incomparable engagement with IIEP in support of UNESCO's overall mission in the area of Education; Particularly, **thanks** him for his continued efforts in pursuing the interests of the Institute, its mission, and its legacy,

**Wishes** Nicholas Burnett every success in his future endeavours.

## Resolution 595

The Governing Board,

**Pays tribute** to Valérie Liechti for her mandates on the IIEP Governing Board since 2013,

**Expresses** its deep appreciation for her valuable contributions to IIEP's strategic vision, and her engaged participation on Board Committees; Particularly, **thanks** her for the remarkable commitment and support to the Governing Board as well as IIEP and its staff,

**Wishes** Valérie Liechti every success in her future endeavours.

## Resolution 596

The Governing Board,

**Pays tribute** to Jean-Michel Severino for his mandate on the IIEP Governing Board,

**Expresses its deep appreciation** for his strong commitment and contributions, including his valuable participation on Board Committees,

**Wishes** Jean-Michel Severino every success in his future endeavours.

## Resolution 597

The Governing Board,

**Pays tribute** to Nina Arnhold for her mandate on the IIEP Governing Board,

**Expresses its deep appreciation** for her strong commitment and valuable contributions, including her participation on Board Committees,

**Wishes** Nina Arnhold every success in her future endeavours.

## Resolution 598

The Governing Board,

**Pays tribute** to Simone Cecchini for his mandate on the IIEP Governing Board,

**Expresses its deep appreciation** for his strong contributions, including his participation on Board Committees,

**Wishes** Simone Cecchini every success in his future endeavours.

## Other Decisions

The Governing Board,

**Decided that** the composition of the following 3 committees shall be determined by 15 February 2022, after a consultation process with all Board Members, held by correspondence:

The **Executive Committee** [4 Board Members in addition to the Chair]

The **Nominating Committee** [3 Board Members in addition to the Chair]

The **Finance and Administration Committee** [3 Board Members in addition to the Chair]

The Governing Board,

**Decided that** the next session of the Governing Board will take place on 13 and 14 December 2022, and will address the following draft agenda:

Item 1	Adoption of the Agenda 62 GB/1
Item 2	Adoption of the Timetable 62 GB/2
Item 3	Report of the Director on the progress against the results framework and on the activities carried out by IIEP in 2022 and on the Draft Operational Plan for 2023 62 GB/4 Parts I and II
Item 4	Presentation of the Report and Recommendations of the Finance and Administration Committee and Risk Register 6 FA/REP, 62 GB/XX
Item 5	Elections of Members to Governing Board Committees 2023
Item 6	Date, venue, and agenda of the 63 <sup>rd</sup> session of the Governing Board 62 GB/XX
Item 7	Other matters – Resolutions 62 GB/RES

The 61<sup>st</sup> session of the Governing Board ended on 17 December 2021 at 3:55 p.m., Paris time.