

**UNESCO**  
**INTERNATIONAL INSTITUTE FOR EDUCATIONAL PLANNING**

**60th SESSION OF THE GOVERNING BOARD**  
**(Paris, 14-15 December 2020)**

*Item 12 of the Agenda*

**RESOLUTIONS**

[Resolution 571 on document 60 GB/7, adopted prior to the 60<sup>th</sup> Session, by email](#)

The Governing Board,

**Having received** the recommendation made by the Nominating Committee to fill the vacancy which will occur on the Board as a result of the expiration of the term of office of Mr Dzingai Mutumbuka (Zimbabwe)

**Acting** in accordance with sub-paragraph (f) of paragraph 1 of Article III of the Statutes, with paragraph 2 of the same Article and with Rules 6, 8, and 10 of the Rules of Procedure,

**Recommends Ms Sara Ruto** for appointment by the Director-General for a period of four years, which will begin at the close of the 60th session of the Governing Board (2020),

And **submits** its recommendation to the Director-General for approval.

[Resolution 572 on document 60 GB/7, adopted prior to the 60<sup>th</sup> Session, by email](#)

The Governing Board,

**Having received** the recommendation made by the Nominating Committee to fill the vacancy which will occur on the Board as a result of the ending of the first term of Ms Dina El Khawaga (Egypt),

**Acting** in accordance with sub-paragraph (f) of paragraph 1 of Article III of the Statutes, with paragraph 2 of the same Article and with Rules 6, 8, and 10 of the Rules of Procedure,

**Recommends Ms Dina El Khawaga** for appointment by the Director-General for a period of four years, which will begin at the close of the 60th session of the Governing Board (2020),

And **submits** its recommendation to the Director-General for approval.

### [Resolution 573 on document 60 GB/7, adopted prior to the 60<sup>th</sup> Session, by email](#)

The Governing Board,

**Having received** the recommendation made by the Nominating Committee to fill the vacancy which will occur on the Board as a result of the ending of the first term of Mr Keiichi Ogawa (Japan)

**Acting** in accordance with sub-paragraph (e) of paragraph 1 of Article III of the Statutes, with paragraph 2 of the same Article and with Rules 6, 8, and 10 of the Rules of Procedure,

**Recommends Mr Keiichi Ogawa** for appointment by the Director-General for a period of four years, which will begin at the close of the 60th session of the Governing Board (2020),

And **submits** its recommendation to the Director-General for approval.

### [Resolution 574 on Risk Register](#)

The Governing Board,

**Having examined** the updated Risk Register, contained in document 60 GB/3,

**Appreciates** the commitment of management in the monitoring of risks, including the changes and the updates made consecutively to the 59th Governing Board meeting,

**Encourages** the Director to monitor risk and risk mitigation actions throughout the 10th MTS, to update the Risk Register twice a year, and to factor in any new risks linked to the 2020 health crisis in the next MTS.

### [Resolution 575 on 60GB/4 Part 1](#)

The Governing Board,

**Having reviewed** the Report of the Director on the Activities carried out by IIEP in 2020 and Operational Plan for 2021, Document 60 GB/4 Part I, Part II, and Information documents and **bearing in mind** the information conveyed in the Director's oral report,

**Congratulates** the Director and her staff on a strong third year of implementation of the 10th MTS, particularly the Institute's flexibility and responsiveness in terms of communications and new products and services to Member States that were developed during the COVID-19 crisis,

**Expresses appreciation** for increased cross-fertilization across its training, technical cooperation, research and outreach lines of work,

**Recognizes** the efforts of the Director and IIEP in expanding cross-office collaborations and strengthening monitoring and evaluation of results through an institute-wide strategy,

**Acknowledges** the progress in the further integration, complementarity, and subsidiarity between the IIEP Paris office and the two regional offices,

**Expresses** its gratitude to the host Governments of Argentina, France, and Senegal for the support they are providing to the Institute, and encourages them to increase their support,

**Further expresses** its gratitude to the Member States, in particular France, Norway, Sweden and Switzerland, for their voluntary contributions to the Institute in 2020,

**Approves** document 60 GB/4 Parts I and II and Information documents as presented by the Director.

### [Resolution 576 Appropriation resolution 2020](#)

The Governing Board,

**Having examined** the Report by the Director on the activities of the IIEP in 2020 (Document 60 GB/4 – Part II),

**Taking note** of the expenditure for the Core Funding Programme, by appropriation line, including the available financial resources for 2020,

**Resolves** that for the financial period 1 January to 31 December 2020, the total appropriation should amount to US\$15,639,545 to be financed by estimated income of US\$ 19,292,343 and reserves estimated at US\$ 5,192,761 as follows:

#### A. Core Funding Programme

<b>Appropriation Line</b>	<b>Amount in US\$</b>
<b>I. Programme Operations</b>	
A. Training (line 1)	3 266 343
B. Technical Cooperation (line 2)	3 795 991
C. Research & Development (line 3)	2 719 543
D. Outreach and Advocacy (line 4)	2 585 008
<b>Sub-total I</b>	<b>12 366 885</b>
<b>II. Directorate and Corporate Services</b>	
D. Governing Board	83 708
E. Directorate/Monitoring and Evaluation	870 029
F. General Administration	1 449 368
Institutional Information Technology	244 226
G. Investment	
Staff development	307 823
Renovation of building	70 978
IT Technology	246 529
<b>Sub-total II</b>	<b>3 272 660</b>
<b>Total Appropriation</b>	<b><u>15 639 545</u></b>

<b>Income and Other Resources</b>	<b>Amount in US\$</b>
I. UNESCO Financial Allocation	2 140 100
II. Voluntary Contributions	14 471 139
<b>Sub-total I &amp; II</b>	<b>16 611 239</b>
III. Other Income	
Programme Support Funds	2 368 096
Income from training	286 511
Miscellaneous Income	26 497
<b>Sub-total III</b>	<b>2 681 104</b>
<b>Sub-total I, II &amp; III</b>	<b><u>19 292 343</u></b>
IV. Other Resources	
Liquidation of previous years' obligations	117 591
Transfer to Stabilization Reserve Account	(331 020)
Reserves and Fund Balances on 1 January	5 406 190
<b>Sub-total IV</b>	<b>5 192 761</b>
<b>Total Income and Other Resources Core Funding Programme</b>	<b><u>24 485 104</u></b>

**Further taking note** of the expenditure for the Extrabudgetary Programme, by appropriation line, and in view of the new contracts and available financial resources for 2020,

**Resolves** that for the financial period 1 January to 31 December 2020, the total appropriation should amount to US\$5,087,460 to be financed by estimated income of US\$ 5,944,681 and reserves estimated at US\$ 3,714,086 as follows:

## **B. Extrabudgetary Programme**

<b>Appropriation Line</b>	<b>Amount in US\$</b>
I. Programme Operations <sup>1</sup>	
A. Training (line 1)	1 730 619
B. Technical Cooperation (line 2)	4 924 225
C. Research & Development (line 3)	424 444
D. Outreach and Advocacy (line 4)	231 859
<b>Sub-total I</b>	<b>7 311 147</b>
II. Corporate Services	
E. Staff Service Account	11 761
<b>Sub-total II</b>	<b>11 761</b>
III. Programme Support Funds	
F. Programme Support Fund Interfund eliminations	(2 235 448)
<b>Sub-total III</b>	<b>(2 235 448)</b>
<b>Total Appropriation</b>	<b><u>5 087 460</u></b>

## Income and Other Resources

I. Contracts		
Governments		1 022 777
Other		7 157 352
	<b>Sub-total I</b>	<b>8 180 129</b>
II. Other Income		
Programme Support Fund Interfund eliminations		(2 235 448)
	<b>Sub-total II</b>	<b>(2 235 448)</b>
	<b>Total Income I &amp; II</b>	<b><u>5 944 681</u></b>
III. Other Resources		
Liquidation of previous years' obligations		50 000
Reserves and Fund Balances on 1 January		3 664 086
	<b>Sub-total III<sup>2</sup></b>	<b>3 714 086</b>
	<b>Total Income and Other Resources Extrabudgetary Programme</b>	<b><u>9 658 767</u></b>

<sup>1</sup> Includes Paris, Buenos Aires & Dakar programmes and activities

<sup>2</sup> On-going multi-year Extrabudgetary projects that will be implemented beyond 2020

### Resolution 577 Certified accounts

The Governing Board,

**Having examined** the certified accounts for the year 2019 and the Auditor's report thereon contained in document *60 GB/4 Part Inf.2*,

**Approves** the report of the External Auditor and the audited financial statements of IIEP for the financial period 1 January – 31 December 2019,

**Expresses** its satisfaction for the quality of the audit and **requests** the Director to communicate this Resolution to the External Auditor

### Resolution 578 Proposed budget 2021

The Governing Board,

**Having examined** the Draft Programme and Budget for 2021 contained in document *60 GB/4 – Part II*,

**Applauds** the integration of IIEP Dakar into the Core Funding Programme budget and,

**Resolves** that,

#### A. Core Funding Programme

- (a) for the financial period 1 January to 31 December 2021, the total appropriation should amount to US\$ 19 276 200, to be financed by estimated income of US\$ 19 866 611 and

reserves estimated at US\$ 8 439 343, hereby appropriated for the purpose indicated in the appropriation table as follows:

<b>Appropriation Line<sup>1</sup></b>	<b>Amount in US\$</b>
<b>I. Programme Operations</b>	
A. Training (line 1)	4 060 721
B. Technical Cooperation (line 2)	4 928 534
C. Research & Development (line 3)	3 156 481
D. Outreach and Advocacy (line 4)	3 268 212
<b>Sub-total I</b>	<b>15 413 948</b>
<b>II. Directorate and Corporate Services</b>	
D. Governing Board	198 813
E. Directorate/Monitoring and Evaluation	921 358
F. General Administration	1 697 078
Institutional Information Technology	265 588
G. Investment	
Staff development	311 128
Renovation of building	110 991
IT Technology	357 296
<b>Sub-total II</b>	<b>3 862 252</b>
<b>Total Appropriation</b>	<b><u>19 276 200</u></b>

(b) The total appropriation voted in paragraph (a) above shall be financed by the funds allocated for the operation of the Institute and which are or shall be paid into (i) the Special Account set up by the Director-General of UNESCO in accordance with the relevant provisions of the Organization's Financial Regulations and with Article VIII, paragraphs 1 and 2 of the Statutes of the Institute, and (ii) the Stabilization Reserve Account set up on 1 July 1993 in accordance with Resolution 251 adopted by the Executive Committee of the Governing Board at its 28th session in June 1993, as follows:

<b>Income and Other Resources<sup>1</sup></b>	<b>Amount in US\$</b>
<b>I. UNESCO Financial Allocation</b>	2 140 100
<b>II. Voluntary Contributions</b>	14 757 049
<b>Sub-total I &amp; II</b>	<b>16 897 149</b>
<b>III. Other Income</b>	
Programme Support Funds	2 759 462
Income from training	190 000
Miscellaneous Income	20 000
<b>Sub-total III</b>	<b>2 969 462</b>
<b>Sub-total I, II &amp; III</b>	<b><u>19 866 611</u></b>
<b>IV. Other Resources</b>	
Liquidation of previous years' obligations	30 000
Transfer to Stabilization Reserve Account	(436 217)
Reserves and Fund Balances on 1 January	8 845 560
<b>Sub-total IV</b>	<b>8 439 343</b>
<b>Total Income and Other Resources Core Funding Programme</b>	<b><u>28 305 954</u></b>

- (c) The Director is authorized to incur obligations during the financial period 1 January to 31 December 2021 up to the amount appropriated under (a) above.
- (d) The Director is authorized to accept and add to the appropriation approved under paragraph (a) above, subventions, contributions, grants, gifts or bequests, fees and miscellaneous income, taking into account the provisions of Article 3.2 of the Financial Regulations of the Special Account for UNESCO International Institute for Educational Planning (IIEP). The Director shall provide information on the amounts accepted to the Governing Board, in writing, at the session following such action.
- (e) The Director is authorized to make transfers between appropriation lines not exceeding 20 per cent of the total amount of the appropriation from which the funds are transferred.
- (f) The Director is authorized to make transfers between appropriation lines in excess of the percentage indicated in (e) above with the prior approval of the Governing Board.
- (g) In urgent and special circumstances, when an immediate action becomes imperative the Director may make transfers exceeding the percentage indicated in (e) above, but not exceeding the sum of US\$50 000, between appropriation lines, informing the Members of the Governing Board in writing, at the session following such action, of the details of the transfers and the reasons for them.
- (h) The Director is authorized, when the payment of expected funds is delayed for unforeseen reasons or circumstances, to transfer to programme costs the necessary funds from the Stabilization Reserve Account in order to ensure the continuation of programmes and projects, on the understanding that the amount so transferred be returned to the Account in the same financial period and/or, at the latest, during the ensuing two consecutive financial periods.

## B. Extrabudgetary Programme

**Takes note that,**

- (a) The Director is authorized to receive funds or assistance in kind from governments, international, regional, or national organizations, governmental or non-governmental institutions and other bodies as well as from individuals, for the implementation of programmes, projects, or other activities consistent with the aims, policies, and activities of IIEP and of UNESCO, and to incur obligations for such activities in accordance with the Regulations of the Special Account of the IIEP and/or the Regulations and Rules of UNESCO and the agreements made with the donors.

**Resolves** that for the financial period 1 January to 31 December 2021, the total appropriation for the Extrabudgetary Programme should amount to US\$ 6 418 747 to be financed by estimated income of US\$ 5 043 876 and reserves estimated at US\$ 4 621 307.

<b>Appropriation Line</b>	<b>Amount in US\$</b>
<b>I. Programme Operations<sup>2</sup></b>	
A. Training (line 1)	1 381 075
B. Technical Cooperation (line 2)	4 684 682
C. Research & Development (line 3)	1 039 873
D. Outreach and Advocacy (line 4)	1 153 568

	<b>Sub-total I</b>	<b>8 259 198</b>
II. Programme Support Funds		
F. Programme Support Fund Interfund eliminations		(1 840 451)
	<b>Sub-total III</b>	<b>(1 840 451)</b>
	<b>Total Appropriation</b>	<b><u>6 418 747</u></b>
<b>Income and Other Resources</b>		
I. Contracts		
Governments		1 010 414
Other		5 873 913
	<b>Sub-total I</b>	<b>6 884 327</b>
II. Other Income		
Programme Support Fund Interfund eliminations		(1 840 451)
	<b>Sub-total II</b>	<b>(1 840 451)</b>
	<b>Total Income I &amp; II</b>	<b><u>5 043 876</u></b>
		-
III. Other Resources		
Liquidation of previous years' obligations		50 000
Reserves and Fund Balances on 1 January		4 571 307
	<b>Sub-total III<sup>3</sup></b>	<b>4 621 307</b>
	<b>Total Income and Other Resources Extrabudgetary Programme</b>	<b><u>9 665 183</u></b>

<sup>1</sup> Includes Paris & Dakar Core Funding Programme

<sup>2</sup> Includes Paris, Buenos Aires & Dakar Extrabudgetary programmes and activities

<sup>3</sup> On-going multi-year Extrabudgetary projects that will be implemented beyond 2021

### Resolution 579 on the financial sustainability of IIEP

The Governing Board,

**Having examined** Document 60 GB/4 Part II,

**Having heard** the Oral report of the Second Session of the Finance and Administration Committee,

**Taking into account** its Recommendation 3, which **recommended to the Governing Board at its 60<sup>th</sup> Session that** the Director continue to prepare and present for approval by the Board annual budgets that meet requirements on operational reserves through the medium-term, and that the Governing Board approve the budget as proposed in Document 60GB/4 Part II.

**Acknowledges that** the current forecasts are in conformity with Resolution 498 adopted by the 47<sup>th</sup> Session of the Executive Committee,

**Invites** the Director to continue to prepare and present for approval by the Board annual budgets that meet requirements on operational reserves through the medium term.



## Resolution 580 on the 11<sup>th</sup> Medium-Term Strategy

The Governing Board

**Recalling** the Concept Note for the 11<sup>th</sup> Medium-Term Strategy as approved by the 47<sup>th</sup> session of the Executive Committee through Resolution 499,

**Having reviewed** the Outline for the 11<sup>th</sup> Medium-Term Strategy contained in Document 60 GB/5 requested by the 47<sup>th</sup> session of the Executive Committee through Resolution 499,

**Invites** the Director to provide the full Board, via virtual consultations, drafts of the Strategy itself, based on the guidance provided by 60<sup>th</sup> session of the Governing Board, as well as input and feedback retrieved through further consultation of staff and external partners, in view of its final presentation to the 48<sup>th</sup> session of the Executive Committee who will approve it, in close consultation with the full Board.

## Resolution 581 on Governance

The Governing Board,

**Having read** Document 60 GB/6, the Basic Texts, and particularly the changes made to the Basic Texts and their Rules of Procedure, further to Resolution 568 and 569 of the 59<sup>th</sup> Session of the Governing Board,

**Having detected** one additional obsolete phrasing pertaining to the period during which votes should be cast by correspondence in Rule of Procedure 25,

**Requests** that the Secretary of the Board proceed with the modification of Rule of procedure 25 as follows: Votes shall be cast during a period of 14 (fourteen) days after dispatch of the motion.

## Resolution 582

The Governing Board,

**Recalling** Suzanne Grant Lewis's outstanding career at IIEP, from 2012 to 2021,

**Noting** that she is IIEP's first female Director,

**Acknowledges** her many contributions in increasing the profile of the Institute globally, strengthening IIEP's research and training, financial support and partnerships and assistance to Member States;

**Expresses its deep appreciation** of her incomparable contributions to IIEP's work in support of UNESCO's overall mission in the area of Education; Particularly, **thanks** her for her continued efforts in pursuing the interests of the Institute, its mission, and its legacy;

**Wishes** Suzanne Grant Lewis every success in her future endeavors.

### Resolution 583

The Governing Board,

**Pays tribute** to Dzingai Mutumbuka for his two mandates on IIEP's Governing Board,

**Expresses** its deep appreciation for his strong contributions to IIEP's strategic vision, from an educational and an economic perspective, and his participation on all of the Board's Committees,

**Wishes** Dzingai Mutumbuka every success in his future ventures.

### Resolution 584

The Governing Board,

**Pays tribute** to Srinivas Reddy Baki for his mandate on IIEP's Governing Board,

**Expresses its deep appreciation** for his strong commitment, his numerous contributions, particularly related to skills and employability, and his valuable participation on Board's Committees,

**Wishes** Srinivas Reddy Baki every success in his future endeavors.