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International Institute for
Educational Planning

62 GB/REP - Approved
17 October 2022

Sixty-second extraordinary session of the IIEP Governing Board Videoconference, 30 September 2022

Report of the 62nd extraordinary session of the Governing Board

62 GB/REP

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1. The IIEP Governing Board, chaired by Mr José Weinstein, convened for an extraordinary session on 30 September 2022, by videoconference.
2. In addition to the Chair, the following attended the 62nd session of the Governing Board:

Members of the Governing Board

Ms Dina El Khawaga
Mr Albert Nsengiyumva
Mr Keiichi Ogawa
Ms Pauline Rose
Ms Sara Ruto
Mr Jaime Saavedra
Mr José Weinstein

Mr Robert Jenkins, Mr Maximo Torrero Cullen, Ms Emiliana Vegas, and Ms Rong Wang were excused.

UNESCO Representatives

Ms Astrid Gillet, Chief of the Executive Office, Education Sector
Ms Anne Coupez, Chief, Unit for Strategic Planning, Monitoring, Institute and Field Coordination, Education Sector

IIEP personnel

Mr Jordan Naidoo, Director a.i.
Ms Rahmatoulaye Samassékou, Board Secretary
IIEP Management Team
IIEP Director's Office
IIEP Communication Officer¹

3. Quorum was reached.

Item 1 – Adoption of the Agenda and Timetable

4. The Chair opened the session recalling the resignation of IIEP's Director, Ms Karen Mundy, which was the reason for convening an extraordinary meeting of the Board before the December session. He then welcomed the Board Members, the UNESCO Representatives, and the IIEP Director a.i. and his staff.
5. The Board adopted its Agenda and corresponding Timetable, as follows:

Item 1 Adoption of the Agenda - 62 GB/1

Item 2 Oral Report of the Director a.i. on organizational change, interim arrangements, and finances, following the resignation of Director Karen Mundy

Item 3 Presentation of the final baseline, midline and targets for the key indicators pertaining to IIEP's Monitoring, Evaluation and Learning Strategy, as per 49 EXC/RES resolution 504 – 62 GB/2

Item 4 Plans for the celebration of IIEP's 60th Anniversary – 62 GB/3

Item 5 Tribute to former Director Karen Mundy

Item 6 Other matters – Resolutions - 62 GB/RES

1. Attended the meeting for Item 3

6. The Chair thanked the Director a.i. for having accepted to take action quickly following the unexpected resignation of the former Director. The Director a.i. greeted the Board and expressed his thanks for their support as well as for the support of the Assistant Director-General for Education (ADG//ED) and UNESCO Headquarters. He also ensured the assembly of the continuity he is committed to deliver on the former Director's vision and on the decisions taken by the Board at previous sessions. He conveyed the apologies of Ms Mundy for her absence.

Item 2 – Oral Report of the Director a.i. on organizational change, interim arrangements, and finances, following the resignation of Director Karen Mundy

7. The Director a.i. presented the reconfiguration of IIEP's structure as per the decisions made by the former Director and approved by the Board at its 61st session and at the 49th session of the Executive Committee.
8. The Director a.i. also presented the impact of the cuts IIEP has suffered from its major donors, which will undoubtedly lead IIEP to reduce its delivery capacity as of 31 December. A full report of activities is currently being prepared for the 63rd session of the Governing Board in December 2022.
9. Board Members were reassured to hear that the Director a.i. was extended until 31 March 2023, and that he offered to stay until the appointment of the new Director should the recruitment process be extended beyond 31 March 2023.
10. Board Members questioned the rolling out of the Strategy - prepared in 2021 - by an ensuing Director in the course of 2023. The Director a.i. answered that he would continue to implement the Strategy as agreed by the Governing Board, and the vision proposed by the streams in the current structure, for another six months at the very least. He committed to proceed in a way true to the vision set in 2021. He also invited the Board to consider that it would be fair to a newly appointed Director to allow for some flexibility, while maintaining the overarching Strategy. This matter would be renegotiated in due time with UNESCO leadership and the Governing Board. He alleviated concerns pointing to the continuity ensured through funding proposals presented to IIEP's donors, which are rooted in the Medium-Term Strategy itself.
11. Ms Astrid Gillet called on the Members of the Governing Board to disseminate [the vacancy announcement for the IIEP Director](#) to their wide networks.

Item 3 – Presentation of the final baseline, midline and targets for the key indicators pertaining to IIEP's Monitoring, Evaluation and Learning Strategy as per 49 EXC/RES resolution 504

12. The Director a.i. presented the document, awaiting final endorsement of the Key Performance Indicators by the Board, as the strategy itself was approved by the 49th session of the Executive Committee.
13. One Member questioned the relations with the UNESCO International Institute for Capacity Building in Africa (IICBA) and overall connections among all Category I Institutes, in order to trigger better individual impact as well as better collective synergies. The Director a.i. answered that he was in discussions initiated by the ADG/ED and her Office with all Category 1 Institute Director's on this question notably on fundraising matters, overlaps and discrete mandates.
14. In the absence of comments by the Members of the Governing Board, resolution 599 was approved.

Resolution 599

The Governing Board,

Having reviewed Document 62 GB/2,

Further to Resolution 504 of the Executive Committee approving the draft Monitoring, Evaluation and Learning Strategy (MEL Strategy) and requesting the Director to present for endorsement the final baseline, midline, and targets for the key indicators,

Expresses appreciation for the presentation of a finalized version of the MEL Strategy,

Endorses the final baseline, midline, and targets for the key indicators, and **supports** the publication of the MEL Strategy.

Item 4 – Plans for the celebration of IIEP’s 60th Anniversary

15. The Director a.i. presented the Document.
16. One Board Member emphasized how important it was to use the opportunity of an anniversary celebration to make IIEP more visible in the tremendous learning crisis featured by the United Nations Secretary General. The main challenges countries are facing are to skill up solutions. This skilling up depends on quality of the bureaucracies. The work of IIEP is at the crux of what must happen in the next few years to build on these bureaucracies’ capacities. The UN is about to revise the SDG targets, as they will not be reached in 2030. The celebration of the 60th anniversary of IIEP must be envisaged around the Institutes’ critical role to support countries in the coming years.
17. One Board Member recommended packaging the work of IIEP in a way that would entice funders, as IIEP’s work is fundamentally important but nevertheless laboriously attractive. She suggested inviting spokespeople to deliver tributes to IIEP, among which Donor countries, Participants to IIEP’s trainings, and possibly Board Members if needed. She further mentioned the importance of highlighting IIEP’s independence and the related flexibility, as well as its work on gender responsive and crisis-sensitive planning.
18. One Board Member complimented the Alumni network and advocated for their mobilization in giving illustrative sterling country examples. The Director a.i. indicated IIEP’s current makeover of its relationship with the Alumni Network through the launch of a community of practice, in which the Alumni are invited to engage strongly.
19. In the absence of comments by the Members of the Governing Board, resolution 600 was approved.

Resolution 600

The Governing Board,

Having reviewed Document 62 GB/3,

Thanks the Director a.i. and his team for the proposed plan regarding the celebration of the 60th anniversary of IIEP,

Invites the Director a.i. to present a more detailed document at the 63rd session of the Governing Board,

Approves the principle of celebrating IIEP’s anniversary throughout the year 2023 through a variety of activities, publications, and media campaigns.

Item 5 – Tribute to former Director Karen Mundy

20. The Chair recalled that Ms Mundy excused herself. He thanked her for her strong leadership and the foundations of her visions she laid in her year at IIEP. He also praised her human qualities, and her motivational skills. All Board Members joined in to express their best wishes and gratitude. They commended her thoughts in the elaboration of the new Medium-Term Strategy, admired her dedication to her work and passion for education.
21. Resolution 601 was amended as follows:

Resolution 601

The Governing Board,

Pays tribute to Karen Mundy for her directorship of IIEP,

Expresses its deep appreciation to Karen Mundy for her sterling efforts to advance UNESCO's overall mission in education,

Particularly, **commends** her passion and commitment to quality education for all and to equity and **thanks** her for having pursued the interests of the Institute and its mission with devotion,

Values her human qualities and **thanks** her for her efforts to support and encourage IIEP staff in a challenging context for the Institute,

Wishes Karen Mundy every success in her future endeavors.

Item 6 – Other Matters – Resolutions

22. One Board Member requested to meet with some IIEP staff at the face-to-face meeting of the Board on 13 and 14 December 2022.
23. The 62nd session of the Governing Board ended at 14:28 p.m., Paris time.