

Sixty-third session of the IIEP Governing Board
Paris, 13-14 December 2022

**Resolutions of the 63rd session of the
Governing Board**

63 GB/RES

Item 10 of the Agenda

This document presents the 9 Resolutions (from number 602 to number 610) and Other Decisions adopted by the IIEP Governing Board at its 63rd session.

Resolution number	Pertaining to	Page
602	Item 4 - Report of the Director 61 GB/4	2-7
603 – Organizational Change	Part I - Report of the Director on the Implementation and Outcomes of IIEP’s 2022 Activities Part II -Report of the Director on the Operational Plan and Budget for 2023	
604 – Appropriation Resolution 2022		
605 - Certified Accounts		
606 – Proposed budget for 2023		
607 – Financial Stability	Item 5 - Presentation of the Report and Recommendations of the Finance and Administration Committee and Risk Register 6 FA/REP, 6 FA/REC, 63 GB/5	8-9
608 – Risk Register		
609	Item 6 - Presentation of the IIEP Resource Mobilization Plan 63 GB/6	9
610	Item 7 - Presentation of the IIEP Global Training Strategy 63 GB/7	9
Other Decisions	Item 8 - Elections of Members to Governing Board Committees Item 9 – Plans for future meetings 63 GB/8	9-10

Resolution 602

The Governing Board,

Having reviewed the Report of the Director on the Activities carried out by IIEP in 2022 and Operational Plan for 2023 (documents 63 GB/4 Part I, Part II), and bearing in mind the information conveyed in the Director's oral report,

Congratulates the Director and staff on a successful launch of the 11th Medium-Term Strategy and thanks him for ensuring continuity, in the special context of the unexpected departure of the former Director,

Expresses appreciation for the further simultaneous enrichment of its lines of work through training, technical cooperation, research, and outreach, and for the improvements to the reporting formats of the results presented to the Board,

Recognizes the continuous efforts of the Director to integrate the work of IIEP's three offices across three continents, to amplify collaboration across the three offices, and to strengthen monitoring and evaluation of results through an institute-wide strategy,

Expresses its gratitude to the host Governments of Argentina, France, and Senegal for the support they are providing to the Institute, and encourages them to increase their support,

Further expresses its gratitude to the Member States, in particular France, Norway, Sweden, and Switzerland, for their voluntary contributions to the Institute in 2022,

Approves document 63 GB/4 Parts I and II as presented by the Director.

Resolution 603

The Governing Board,

Recalling Resolution 593 approved at its 61st session,

Appreciates the progress made towards the implementation of the organizational changes endorsed by the Governing Board at its 61st session, considering the current exceptional circumstances,

Understands that the Director launched the new Knowledge Management and Mobilization team as planned and reorganized the Technical Cooperation team into four thematic clusters in line with the value streams,

Endorses this new arrangement awaiting the appointment of a new Director.

Resolution 604

The Governing Board,

Having examined the Report of the Director on the IIEP activities carried out in 2022 (document 63 GB/4 – Part I),

Taking note of the expenditure for the Core Funding Programme, by appropriation line, including the available financial resources for 2022,

Resolves that for the financial period 1 January to 31 December 2022, the total appropriation should amount to US\$ 17,163,280 to be financed by estimated income of US\$ 15,350,182 and reserves estimated at US\$ 11,205,150 as follows:

A. Core Funding Programme

Appropriation Line¹	Amount in US\$
I. Programme Operations	
A. Training (line 1)	4 253 767
B. Technical Cooperation (line 2)	4 708 045
C. Research & Development (line 3)	2 886 452
D. Outreach and Advocacy (line 4)	2 593 000
Sub-total I	14 441 264
II. Directorate and Corporate Services	
D. Governing Board	261 147
E. Directorate/Monitoring and Evaluation	418 763
F. General Administration	861 227
Institutional Information Technology	363 514
G. Investment	
Staff development	354 149
Renovation of building	63 481
IT Technology	399 735
Sub-total II	2 722 016
Total Appropriation	<u>17 163 280</u>
Income and Other Resources¹	Amount in US\$
I. UNESCO Financial Allocation	2 140 100
II. Voluntary Contributions	10 297 059
Sub-total I & II	12 437 159
III. Other Income	
Programme Support Funds	2 533 009
Income from training	358 102
Miscellaneous Income	21 912
Sub-total III	2 913 023
Sub-total I, II & III	<u>15 350 182</u>
IV. Other Resources	
Liquidation of previous years' obligations	120 000
Transfer to Stabilization Reserve Account	(842 797)
Reserves and Fund Balances on 1 January	11 927 948
Sub-total IV	11 205 150
Total Income and Other Resources Core Funding Programme	<u>26 555 332</u>

Further taking note of the expenditure for the Project Funding Programme, by appropriation line, and in view of the new contracts and available financial resources for 2022,

Resolves that for the financial period 1 January to 31 December 2022, the total appropriation should amount to US\$5,110,937 to be financed by estimated income of US\$ 4,491,513 and reserves estimated at US\$ 2,449,870 as follows:

B. Project Funding Programme	
Appropriation Line²	Amount in US\$
I. Programme Operations	
A. Training (line 1)	1 723 484
B. Technical Cooperation (line 2)	3 776 405
C. Research & Development (line 3)	1 278 932
D. Outreach and Advocacy (line 4)	509 705
	Sub-total I
	7 288 526
II. Programme Support Funds	
F. Programme Support Fund Interfund eliminations	(2 177 589)
	Sub-total III
	(2 177 589)
	Total Appropriation
	<u>5 110 937</u>
Income and Other Resources²	
I. Contracts	
Governments	905 537
Other	5 763 565
	Sub-total I
	6 669 102
II. Other Income	
Programme Support Fund Interfund eliminations	(2 177 589)
	Sub-total II
	(2 177 589)
	Total Income I & II
	<u>4 491 513</u>
III. Other Resources	
Liquidation of previous years' obligations	100 000
Reserves and Fund Balances on 1 January	2 349 870
	Sub-total III²
	2 449 870
	Total Income and Other Resources Project Funding Programme
	<u>6 941 383</u>

1 IIEP three offices Core Funding Programme
2 Ongoing multi-year Project Funding projects that will be implemented beyond 2022

Resolution 605

The Governing Board,

Having examined the certified accounts for 2021 and the Auditor's report thereon contained in document 63 GB/4 Part I,

Approves the report of the External Auditor and the audited financial statements of IIEP for the financial period 1 January – 31 December 2021,

Expresses its satisfaction for the quality of the audit and **requests** the Director to communicate this Resolution to the External Auditor.

Resolution 606

The Governing Board,

Having examined the Draft Programme and Budget for 2023 contained in document 63 GB/4 – Part II,

Resolves that,

A. Core Funding Programme

- (a) For the financial period 1 January to 31 December 2023, the total appropriation should amount to US\$ 17,703,858, to be financed by estimated income of US\$ 14,857,533 and reserves estimated at US\$ 8,624,298, hereby appropriated for the purpose indicated in the appropriation table as follows:

Appropriation Line¹	Amount in US\$
I. Programme Operations	
A. Training (line 1)	4 414 789
B. Technical Cooperation (line 2)	4 695 167
C. Research & Development (line 3)	3 037 697
D. Outreach and Advocacy (line 4)	2 770 141
	Sub-total I
	14 917 794
II. Directorate and Corporate Services	
D. Governing Board	307 983
E. Directorate/Monitoring and Evaluation	478 387
F. General Administration	973 727
Institutional Information Technology	348 859
G. Investment	
Staff development	342 236
Renovation of building	48 803
IT Technology	286 069
	Sub-total II
	2 786 064
	Total Appropriation
	<u>17 703 858</u>

- (b) The total appropriation voted in paragraph (a) above shall be financed by the funds allocated for the operation of the Institute and which are or shall be paid into (i) the Special Account set up by the Director-General of UNESCO in accordance with the relevant provisions of the Organization's Financial Regulations and with Article VIII, paragraphs 1 and 2 of the Statutes of the Institute, and (ii) the Stabilization Reserve Account set up on 1 July 1993 in accordance with Resolution 251 adopted by the Executive Committee of the Governing Board at its 28th session in June 1993, as follows:

Income and Other Resources¹	Amount in US\$
I. UNESCO Financial Allocation	2 140 100
II. Voluntary Contributions	9 582 573
Sub-total I & II	11 722 673
III. Other Income	
Programme Support Funds	2 839 860
Income from training	275 000
Miscellaneous Income	20 000
Sub-total III	3 134 860
Sub-total I, II & III	<u>14 857 533</u>
IV. Other Resources	
Liquidation of previous years' obligations	120 000
Transfer to Stabilization Reserve Account	(887 754)
Reserves and Fund Balances on 1 January	9 392 052
Sub-total IV	8 624 298
Total Income and Other Resources Core Funding Programme	<u>23 481 831</u>

- (c) The Director is authorized to incur obligations during the financial period 1 January to 31 December 2023 up to the amount appropriated under (a) above.
- (d) The Director is authorized to accept and add to the appropriation approved under paragraph (a) above, subventions, contributions, grants, gifts or bequests, fees and miscellaneous income, considering the provisions of Article 3.2 of the Financial Regulations of the Special Account for IIEP. The Director shall provide information on the amounts accepted to the Governing Board, in writing, at the session following such action.
- (e) The Director is authorized to make transfers between appropriation lines not exceeding 20 per cent of the total amount of the appropriation from which the funds are transferred.
- (f) The Director is authorized to make transfers between appropriation lines in excess of the percentage indicated in (e) above with the prior approval of the Governing Board.
- (g) In urgent and special circumstances, when an immediate action becomes imperative the Director may make transfers exceeding the percentage indicated in (e) above, but not exceeding the sum of US\$50,000, between appropriation lines, informing the Members of the Governing Board in writing, at the session following such action, of the details of the transfers and the reasons for them.
- (h) The Director is authorized, when the payment of expected funds is delayed for unforeseen reasons or circumstances, to transfer to programme costs the necessary funds from the Stabilization Reserve Account to ensure the continuation of programmes and projects, on the understanding that the amounts transferred be returned to the Account in the same financial period and/or, at the latest, during the ensuing two consecutive financial periods.

.../.

B. Project Funding

Takes note that,

The Director is authorized to receive funds or assistance in kind from governments, international, regional, or national organizations, governmental or non-governmental institutions and other bodies as well as from individuals, for the implementation of programmes, projects, or other activities consistent with the aims, policies, and activities of IIEP and of UNESCO, and to incur obligations for such activities in accordance with the Regulations of the Special Account of IIEP and/or the Regulations and Rules of UNESCO and the agreements made with the donors.

Resolves that for the financial period 1 January to 31 December 2023, the total appropriation for the Project Funding Programme should amount to US\$ 4,991,706 to be financed by estimated income of US\$ 3,928,871 and reserves estimated at US\$ 1,930,446.

Appropriation Line²	Amount in US\$
I. Programme Operations	
A. Training (line 1)	1 697 957
B. Technical Cooperation (line 2)	4 059 300
C. Research & Development (line 3)	956 330
D. Outreach and Advocacy (line 4)	304 695
Sub-total I	7 018 283
II. Programme Support Funds	
F. Programme Support Fund Interfund eliminations	(2 026 577)
Sub-total III	(2 026 577)
Total Appropriation	<u>4 991 706</u>
Income and Other Resources²	
I. Contracts	
Governments	300 418
Other	5 655 031
Sub-total I	5 955 448
II. Other Income	
Programme Support Fund Interfund eliminations	(2 026 577)
Sub-total II	(2 026 577)
Total Income I & II	<u>3 928 871</u>
III. Other Resources	
Liquidation of previous years' obligations	100 000
Reserves and Fund Balances on 1 January	1 830 446
Sub-total III³	1 930 446
Total Income and Other Resources Project Funding Programme	<u>5 859 318</u>

1 IIEP three offices Core Funding Programme

2 IIEP three offices Project Funding programmes and activities

3 Ongoing multi-year Project Funding projects that will be implemented beyond 2023

Resolution 607

The Governing Board,

Having examined documents 63 GB/4 Part I and II,

Having read the written report of the 6th session of the Finance and Administration Committee,

Having heard its oral report,

Taking into account its Recommendation 9 to the Governing Board at its 63rd session,

Acknowledges that the current forecasts are in conformity with Resolution 579 adopted by the 60th session of the Governing Board on the financial sustainability of IIEP, Resolution 498 adopted by the 47th session of the Executive Committee, Resolution 502 adopted by the 48th session of the Executive Committee,

Thanks the Director for the update on the timely and smooth implementation of the Human Resource Plan approved by Resolution 503 of the 49th session of the Executive Committee,

Recalling Resolution 503 of the 49th session of the Executive Committee, **further urges** accelerated efforts by IIEP management to generate new core funders and project income opportunities.

Invites the Director to monitor and constrain the staff growth during 2023 and limits recruitment to positions essential to the delivery of IIEP's 11th Medium-Term Strategy,

Further requests that the Director prepare, for presentation to the Executive Committee at its 2023 meeting, an update on the finances, core funding and sustainability of the Institute, and continues to prepare and present for approval by the Board annual budgets that meet requirements on operational reserves through the medium term.

Takes note of the financial simulations presented, and of the assumptions used. **Further requests** that the Director update these forecasts regularly and present them at the 2023 meetings of the Executive Committee and Finance and Administration Committee.

Requests that UNESCO consider increasing the annual allocation to IIEP, and **recommends** that, in the future, this yearly allocation takes into account the inflation.

Resolution 608

The Governing Board,

Having examined documents 63 GB/5 [Risk Register],

Having read the written report of the 6th session of the Finance and Administration Committee,

Having heard its oral report,

Taking into account its Recommendation 10 to the Governing Board at its 63rd session,

Having further examined the high risks associated with the overall funding of the Institute and the mitigation of these risks, taking into account the Global Training Strategy and the Resource Mobilization Plan presented at its 63rd session (documents 63 GB/6 and 63 GB/7),

Expresses its appreciation to IIEP Management for its ongoing monitoring of risks, including the changes and the updates made consecutively to the Risk Register each year from the 59th Governing Board meeting,

Requests that the Director continues to monitor risks and risk mitigation actions throughout the 11th Medium-Term Strategy, to update the Risk Register twice a year, and to update the Executive Committee on actions taken to mitigate areas of high risk during its 2023 meeting.

Resolution 609

The Governing Board,

Having read the Resource Mobilization Plan (document 63 GB/6),

Expresses its appreciation for the introduction of such a document in the complex financial situation and international funding scene,

Supports the implementation of such a plan, provided it takes into account the recommendations of the Governing Board,

Requests an update on the implementation upon appointment of the new Director and at subsequent Board meetings, throughout the 11th Medium-Term Strategy.

Resolution 610

The Governing Board,

Having read the Global Training Strategy (document 63 GB/7),

Thanks the Director for the introduction and drafting of this companion document to the 11th Medium-Term Strategy (MTS), recognizing the value of the strategy for delivery of the 11th MTS and as means to make the case for investment for the Institute,

Supports the implementation of this strategy, provided it takes into account the recommendations of the Governing Board,

Requests an update on the implementation of this strategy, at subsequent Board meetings, in the annual reporting.

Other Decisions

The Governing Board,

Decided upon the composition of the following three committees, after a consultation process with all Board Members, held by correspondence:

The Executive Committee:

Mr José Weinstein

Ms Sara Ruto

Ms Emiliana Vegas

Mr Robert Jenkins

Ms Pauline Rose

The Finance and Administration Committee:

Mr José Weinstein
Ms Rong Wang
Mr Keiichi Ogawa
Ms Pauline Rose

The Nominating Committee:

Mr José Weinstein
Ms Dina Elkhawaga
Mr Maximo Torero Cullen
Mr Albert Nsengiyumva

The Governing Board,

Decided that the next session of the Governing Board will take place on 12 and 13 December 2023, and will address the following draft agenda:

Item 1	Adoption of the Agenda and Timetable 64 GB/1, 64 GB/2
Item 2	Welcoming words from the UNESCO Assistant Director-General for Education
Item 3	Welcome to new Board Members 64 GB/3
Item 4	Report of the Director on the activities carried out by IIEP in 2023 and on the Operational Plan and Budget for 2024 64 GB/4 Parts I and II
Item 5	Presentation of the Report and Recommendations of the Finance and Administration Committee and Risk Register 7 FA/REP, 7 FA/REC, 64 GB/5
Item 6	Report on the implementation of the IIEP Resource Mobilization Plan 64 GB/6
Item 7	Report on the implementation of the IIEP Global Training Strategy 64 GB/7
Item 8	Elections of Members to 2024 Governing Board Committees and of the Chair as at Close of the 64 th session
Item 9	Plans for future meetings 64 GB/8
Item 10	Tribute to outgoing Chair and Board Members
Item 11	Other matters – Resolutions 64 GB/RES

The 63rd session of the Governing Board ended at 1:15 p.m., Paris time, on 14 December.